## Umsobomvu Munisipaliteit - Umasipala - Municipality



Annual Report

# 2018/19



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## CHAPTER 1

#### **COMPONENT A: MAYOR'S FOREWORD**



It gives me great pleasure to present on behalf of the Council of Umsobomvu Municipality the 2018/19 Annual Report.

In compliance with Section 127 of MFMA Act no 56 of 2003 and as an expression of commitment to public participation, service delivery and clean accountable government Council presents this Annual Report to its stakeholders because when we work together, we can do so much more.

We take seriously the value of good governance and believe we can turn the tide on a qualified audit report to a clean audit.

#### KEY SERVICE DELIVERY IMPROVEMENTS

During this oversight period 2018/19 the Municipality addressed the issues as in the Integrated Development Plan (IDP).

These are the projects implemented.

#### Municipal Infrastructure Grant (MIG)

- New Ouboks Arterial: 100% completed.
- Upgrading of Van De Waltsfontein started.

#### Water Service Infrastructure Grant (WSIG)

- The Colesberg project on replacing of internal water network in old areas have been completed. Only local contractors was utilized on this project.
- The project of VIP toilets under WSIG first phase have started in Colesberg.

#### Extended Public Works Program (EPWP)

Upgrading of Nerina Street to concrete block paving in Colesberg completed but Murray street circle in Noupoort would start soon.

Only 8 houses out of 12 unfinished houses of the Noupoort 100 houses project has been completed and handed over but the uncompleted houses are still in the audit process. The housing project in Tjoksville; only 22 out of 25 houses was completed and handed over. Business plans were submitted for houses in Norvalspont and Noupoort. New Ouboks project still awaiting on Cooperative Governance, Human Settlements and Traditional Affairs (COGHSTA) in the Province.

#### PUBLIC PARTICIPATION

Ward committee meetings are taking place monthly and they also received regular training.





- Ward community meetings are taking place quarterly.
- Council Meets the People meeting took place quarterly.
- The implementation of the service delivery WhatsApp groups in each ward has ensured that service delivery turnaround time has improved to less than 24 hours. We need to applaud our committed staff that ensure the effectiveness of this programme.

Together we can work as one and build better communities.

#### AGREEMENTS/PARTNERSHIPS

- The Municipality is in a Shared Service Agreement with the Pixley Ka Seme District Municipality.
- With another partnership, we provided learnerships to 200 more youth in Umsobomvu municipal region.

#### BUDGETS

Due to irregular expenditure (proper procurement processes not followed) that occurred at year end I submitted a special draft budget in terms of the MFMA and Budget Circular 74 for approval by Council. As required by legislation all figures and tables submitted in this report represent the special adjusted figures.

#### CONCLUSION

My appreciation goes to all Councillors for ensuring that we continuously strive for excellence in delivering services to the masses.

I would also want to commend administration led by the Municipal Manager, for their hard work to ensure that our communities are uplifted by delivering quality services and customer care.

I want to appreciate the role played by Provincial and National Government, their interventions in addressing number of challenges affecting the communities though we are still struggling to resolve fully implementation of bulk services projects because of some areas of the policy.

In conclusion there is a lot that is achieved but there is still more to be done to ensure Unity and Socio-Economic Renewal and build our nation for the next phase. With optimism and dedication, we will succeed.

If we continue with this spirit, we are safely on our way in achieving "A Developmental Municipality in South Africa"

м ѕ тото MAYOR **ANNUAL PERFORMANCE REPORT 2018/19** 



## COMPONENT B: EXECUTIVE SUMMARY

#### 1.1 Municipal Manager's Overview



In terms of chapter 7 Section 152 of the Constitution of the Republic of South Africa, the following are the objects of Local Government:

- (a) To provide democratic and accountable government for local communities;
- (b) To ensure the provision of services to communities in a sustainable manner;
- (c) To promote social and economic development;
- (d) To promote safe and healthy environment; and
- (e) To encourage the involvement of communities and community organisations in the matters of local government.

Our Municipality in the year under review and before has been seriously challenged by legislative changes in financial management. As a Municipality, we have been proud of being amongst few municipalities that are able to avoid inability to pay its creditors in time but with the implementation of mSCOA financial system, the Municipality suffered a serious financial setback. The following extract stipulates what the legislation expects from the Accounting Officer of a municipality.

On General Financial Management Functions -

- (1) The accounting officer of a municipality is responsible for managing the financial administration, and must for this purpose take all reasonable steps to ensure -
- (a) That the resources of the municipality are used effectively, efficiently and economically;
- (b) The full and proper records of the financial affairs of the municipality are kept in accordance with any prescribed norms and standards;
- (c) That the municipality has and maintains effective, efficient and transparent systems -
- (i) Of financial and risk management and internal controls;

During the year under review, the Municipality enjoyed a lot of stability, politically and administratively which resulted in better service delivery to our communities with the scarce resources at our disposal. The implementation of mSCOA projects presented serious challenges, as already alluded to above, for our Municipality such as;

- (a) Financial instability caused due in the main by the cost of the system which ran to millions of Rands and a small municipality with no strong revenue base, it seriously hurt us.
- (b) The inability of service providers of the system to ensure that the system is able to produce the required compliance reports timeously. From our own analysis, we could pick it up that the system was never really tested properly before taking a decision to go live with it.





- (c) This also resulted in our Municipality to regress in terms of audit report to a qualified audit report to non-compliance due to failures of the system for the year under review.
- (d) We also had to suffer a loss in terms of grant funding because of serious cash-flow challenges presented by the mSCOA implementation programme.

Having experienced these difficulties as a Municipality we have been able to pay all our creditors in time including Eskom, Department of Water and Sanitation, our employees salary bill with third parties and we pride ourselves about these achievements as the year has been a very difficult one.

The institution could not have made the above achievements without the support from its political leadership; we therefore express sincere appreciation to our political leadership especially the Mayor for the support. Also, appreciation is expressed to all our staff members for giving support to the vision of the Municipality.

A MPELA

MUNICIPAL MANAGER





#### 1.2 Municipal Overview

This report addresses the performance of the Umsobomvu Municipality in the Northern Cape in respect of its core legislative obligations. Local government must create the participatory framework that defines and enhances the relationship between elected leaders and their communities. This requires that the Council of the Municipality provides regular and predictable reporting on programme performance and the general state of affairs in their locality.

The 2018/19 Annual Report reflects on the performance of the Umsobomvu Municipality for the period 1 July 2018 to 30 June 2019. The Annual Report is prepared in terms of Section 121(1) of the MFMA in terms of which the Municipality must prepare an Annual Report for each financial year.

#### 1.2.1 Vision and Mission

The Umsobomvu Municipality committed itself to the following vision and mission:

## Vision:

"A Developmental Municipality in South Africa"

#### Mission:

"To serve our community by delivering quality services and customer care through dedicated staff for the upliftment of our community socially and economically"

#### 1.3 Municipal Functions Population and Environmental Overview

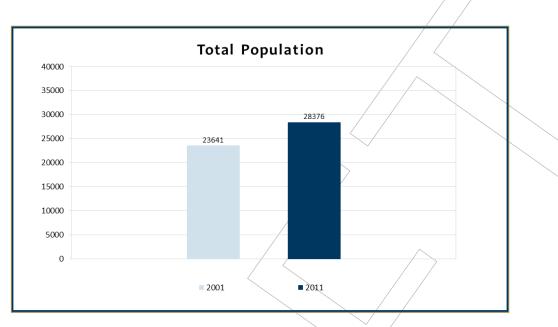
#### 1.3.1 Population

#### a) Total Population

As per Census 2011 Umsobomvu Municipality's population has risen from 23 641 in 2001 to 28 376 in 2011 and it accounts for about 15% of the total population of Pixley ka Seme District Municipality.



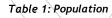


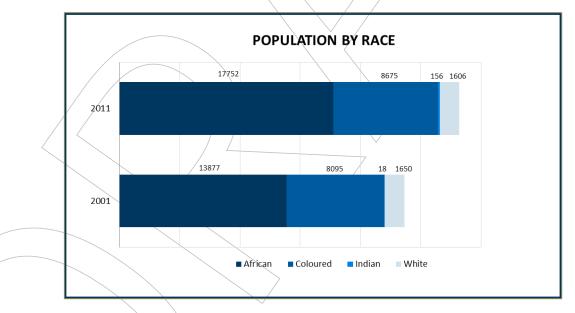


Graph 1: Total Population

The table below indicates the total population by race within the municipal area:

Year	African	Coloured	Indian/Asian	White
2001	13 877	8 095	18	1 650
2011	17 752	8 675	156	1 606
Source: Census 2001 & 2011				





Graph 2: Population by Race

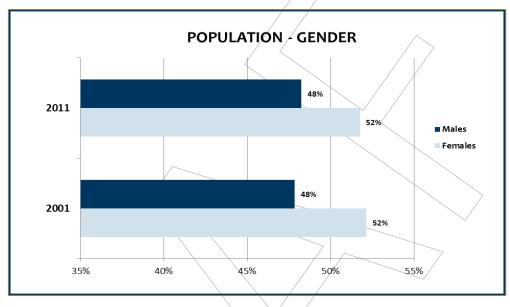




In 2011 the population showed that females represent 52% and males 48% of the total population of Umsobomvu.

Population - Gender	2001	2011
Females	12 329	14 687
Males	11 312	13 689
Total	23 641	28 376
	Source: Census 2001 & 2011	







#### b) Population Profile

	2001			2011		
Age	Male	Female	Total	Male	Female	Total
Age: 0-4	1 234	1 171	2 405	1 451	1 573	3 024
Age: 5-9	1 359	1 363	2 7/22	1 474	1 542	3 016
Age: 10-14	1 415	1 415	2 829	1 482	1 392	2 874
Age: 15-19	1 352	1 328	2 681	1 395	1 294	2 689
Age: 20-24	1 034	1 035	2 069	1 179	1 225	2 404
Age: 25-29	857	814	1 671	1 280	1 228	2 508
Age: 30-34	787	881	1 667	1 065	1 060	2 125
Age: 35-39	686	769	1 455	839	807	1 646
Age: 40- 44	548	723	1 271	766	833	1 599
Age: 45- 59	513	687	1 201	699	838	1 537
Age: 50-54	436	548	984	540	735	1 275
Age: 55-59	363	415	778	483	654	1 137
Age: 60-64	/261	395	657	397	499	896





		2001			2011		
Age	Male	Female	Total	Male	Female	Total	
Age: 65-69	184	262	446	279	338	617	
Age: 70-74	117	194	311	155	293	448	
Age: 75-79	88	134	222	113	142	255	
Age: 80-84	54	107	161	50	105	155	
Age: 85+	25	89	114	43	127	170	
Total	11 312	12 329	23 641	13 689	14 687	28 376	
Census 2001 & 2011							

Table 3: Population Profile

#### 1.3.2 Demographic Information

#### a) Municipal Geographical Information

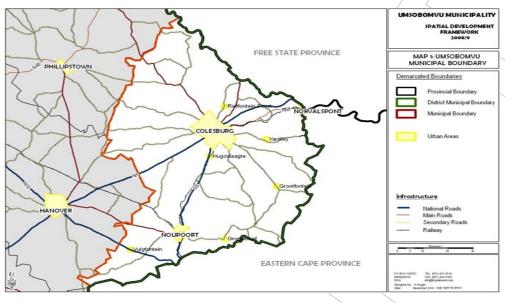
Umsobomvu Municipality was established to manage and provide services to the local management area NC 072 which is 6 819 square km in size. The Municipality forms part of the Pixley Ka Seme District Municipality which is located in the south-eastern part of the Northern Cape Province and is a Category B Municipality. It consists of three main entities namely Colesberg, Noupoort and Norvalspont which is also known as Kwa-Masizakhe.

Farming in the area is dedicated almost entirely to horses and merino sheep, which spreads over half-amillion hectares. The greater Colesberg breeds many of the country's top merinos and it is also renowned for producing high-quality racehorses. Many stud farms, including one owned by legendary golfer Gary Player, are nearby, The ostrich-feather boom of the early 1900's which left many farmers rich is forgotten.

The District Municipality is neighboured by 3 provinces namely Free State on the northern side, Eastern Cape on the eastern side and the Western Cape on the southern side. Within the Northern Cape the district is neighboured by Frances Baard Siyanda and the Namakwa Districts. Umsobomvu Local Municipality's economical activities are dominated by agricultural services and tourism. The locality of the Municipality in relation to other municipalities and provinces in the region is depicted in Figure 1. Major road transport corridors are within the boundaries of the Municipality for example the N1 that links Cape Town in the south with Johannesburg/Pretoria in the north the N9 which links Port Elizabeth and the Eastern Cape with Johannesburg/Pretoria in the north.







#### Below is a map that indicates the Municipal Area in the Pixley Ka Seme District Area:

Figure 1: Umsobomvu Area Map

#### a) Wards

The Municipality is structured into the following 6 wards:

Ward	Areas
1	Kwazamuxolo , Eurekaville and Noupoort
2	Portion of Eurekaville and Tjoksville
3	Zwelithsha, Towervallei and Operation Vula
4	New Ouboks, Lowryville, Phillipstown Informal Area
5	Draai Location, Colesberg, New Brighton, Squatter Camp, Thuthwini and Hukwini
6	Khayelitsha, Masipahkame, Chris Hani, Norvalspont and Farming Area
	Table 4: Municipal Wards

#### Colesberg

Colesberg is the "capital" of the Municipality and was named after Sir Lowry Cole - Governor of the Cape of Good Hope, 1828 - 1833. The town of Colesberg is situated in the Great Karoo in the Northern Cape. It is located at the junction of the national roads from Johannesburg to Cape Town and Port Elizabeth in the south. It is approximately 25 kilometres south of the Orange River and 284 kilometres southeast of Kimberley the provincial capital.

#### Noupoort

Noupoort is situated along the N9 route from Colesberg to Middelburg on the way to Cradock and Port Elizabeth. It is 56 kilometres south of Colesberg. Noupoort experienced dramatic economic decline after the closure of the Spoornet station.





#### Norvalspont

The smallest of the three entities Norvalspont is a settlement situated 40 kilometres east of Colesberg on the way to the Gariep Dam. It rests on the banks of the Orange River and is a small black settlement also called Kwa-Masizakhe.

#### b) Natural Resources

The following table shows the natural resources within the Umsobomvu Local Municipality

Major Natural Resource	Relevance to Community
Orange River	Water source for human consumption, agriculture recreation, industries and businesses and electricity generation
Abundance of land	Housing and business development
Major transport routes	Business opportunities effective and efficient marketing of area
Unpolluted areas	Healthy population attractive to metropolitan residents
Doornkloof Nature Reserve	Recreation and tourist attraction

Table 5: Natural Resources

#### 1.4 Service Delivery Overview

#### 1.4.1 Basic Service Delivery Highlights

The table below indicates the highlights for basic service delivery during the year:

Highlights	Description
Replacement of the rising water main	Through the Water Services Infrastructure Grant (WSIG) grant the Municipality was able to commence with the replacement of the rising water main from Van Der Walt pump station up to the main reservoirs. The project will be completed by November 2019.
Upgrade of VIP toilets and connection of others in the areas where the network exists	Through the WSIG the Municipality is currently implementing the upgrade of VIP toilets to full water borne sanitation in Kuyasa: Phase I.
Medium voltage (MV) line behind Colesberg Inter- Mediate School sectionalised	Installation of dropout fuses on the Skietberg power line behind Colesberg Inter-Mediate School
Waste collection is being done as per schedule	Trucks operating without problems in Colesberg and Noupoort

Table 6: Basic Service Delivery Highlights





#### 1.4.2 Basic Service Delivery Challenges

The table below indicates the challenges for basic service delivery during the year:

Challenges	Actions to address
Water meters	To replace 750 household meters in Noupoort and 400 in Colesberg. All the water meters that are located on the inside of consumers plots must be moyed to the outside.
Upgrade of VIP toilets and connection of others in the areas where the network exists	Through the WSIG the Municipality is currently implementing the upgrade of VIP toilets to full water borne sanitation in Kuyasa: Phase I.
Old and obsolete electrical network in Noupoort	Upgrading of the electrical network to resume in 2019/20 financial year. R10 million has been allocated through the Division of Revenue Act (DoRA).
No recycling is being done at the source or at the landfill site	Recycling should be encouraged at the source first and then at the landfill site

 Table 7: Basic Services Delivery Challenges

#### 1.4.3 Households with Access to Basic Services

Description	2017/18	2018/19
Electricity - service connections	8 153	
Water - available within 200 m from dwelling	8 806	
Sanitation - Households with at least VIP service	7 904	
Waste collection - kerbside collection once a week	7 472	

Table 8: Households with Minimum Level of Basic Services

#### 1.5 Financial Health Overview

## 1.5.1 National Key Performance Indicators - Municipal Financial Viability and Management (Ratios)

The following table indicates the Municipality's performance in terms of the National Key Performance Indicators required in terms of the Local Government: Municipal Planning and the Performance Management Regulations of 2001 and Section 43 of the Municipal Systems Act (MSA). These key performance indicators are linked to the National Key Performance Area (KPA) namely Municipal Financial Viability and Management.

KPA & Indicator	2017/18	2018/19
Financial viability measured in terms of the Municipality's ability to meet it's service debt obligations as at 30 June 2019 ((Total operating revenue-operating grants received)/debt service payments due within the year))	110.3%	0%
Financial viability measured in terms of the outstanding service debtors as at 30 June 2019 ((Total outstanding service debtors/ revenue received for services)X100)	38.8%	54%
Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2019 ((Cash and Cash Equivalents - Unspent Conditional	0.3	0.2





KPA & Indicator	2017/18	2018/19
Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))		

Table 9: National KPI's for Financial Viability and Management

#### 1.5.2 Financial Overview

Details	Original budget	Adjustmen	nt Budget	Actual
Details		R'0	00	
Income	166 111		171 281	138 590
Less Expenditure	155 860		158 883	143 790
Net surplus/(deficit)	10 251		12 398	(5 199)

Table 10: Financial Overview

#### 1.5.3 Total Capital Expenditure

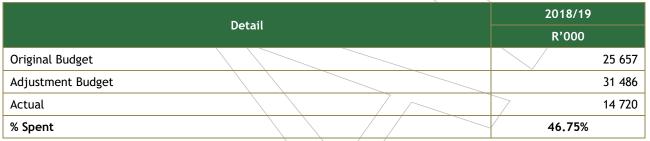


Table 11: Total Capital Expenditure

#### 1.6 Organisational Development Overview

## 1.6.1 Municipal Transformation and Organisational Development Highlights

The highlights for municipal transformation and organisational development during the year are the following:

- Finalisation of the evaluation of all Bargaining Council employees by the Job Evaluation Committee
- Approval of changing from SALGBC salary scales to the T-Grade remuneration system
- Auditing of all evaluated jobs

#### 1.6.2 Municipal Transformation and Organisational Development Challenges

The challenges that are experienced is as follow:

- Finalisation of remaining job categories not yet evaluated
- Training of incumbents in positions that were identified for intervention





#### 1.7 Auditor General Report

#### 1.7.1 Audited Outcomes

Year	2015/16	2016/17	2017/18	2018/19
Opinion received	Unqualified with matters	Unqualified with matters	Unqualified with matters	Qualified
	Tabl	e 12: Audit Outcomes		

#### 1.8 2018/19 IDP/Budget Process

The table below provides details of the key deadlines for the 2018/19 IDP/Budget process:

Activity	Responsible person	Date
IDP Process Plan	D Visagie and B Kapp	8 August 2018
Budget, IDP and Performance Management Time Table	D Visagie and B Kapp	8 August 2018
Approved Draft 2018/19 IDP	В Карр	28 March 2019
Approved Draft Budget 2018/19	D Visagie	28 March 2019
21 Days Public Comments on IDP and Budget	D Visagie and B Kapp	28 March 2019
21 Days Public Comments on IDP and Budget	D Visagie and B Kapp	10, 11 and 12 April 2019
Approved Final 2018/19 IDP	В Карр	30 May 2019
Approved Final Budget 2018/19	D Visagie	30 May 2019
Approved SDBIP 2018/19	D Visagie	12 June 2018

Table 13: 2018/19 IDP/Budget Process



## CHAPTER 2

#### COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

Good governance has 8 major characteristics. It is participatory, consensus oriented, accountable, transparent, responsive, effective and efficient, equitable and inclusive and follows the rule of law. It assures that corruption is minimized, the views of minorities are taken into account and that the voices of the most vulnerable in society are heard in decision-making. It is also responsive to the present and future needs of society.

## 2.1 National Key Performance Indicators - Good Governance and Public Participation

The following table indicates the municipality's performance in terms of the National Key Performance Indicator required in terms of the Local Government: Municipal Planning and the Performance Management Regulations 796 of 2001 and Section 43 of the MSA. This key performance indicator is linked to the National Key Performance Area - Good Governance and Public Participation.

Indicator	Municipal Achievement	Municipal Achievement
	2017/18	2018/19
The percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan (After roll over projects)	72%	46.75%

Table 14: National KPIs - Good Governance and Public Participation Performance

#### 2.2 Introduction to Good Governance

The political leadership of the Municipality comprises of elected Councillors through both the ward system and proportional representation and is led by the Mayor. On the other side the administration of the Municipality is composed of executive management appointed in terms of Sections 54A and 56 of the MSA as amended. The Municipal Manager is the head of administration. In order to realise the constitutional mandate of the Municipality these two components, including the community, have to work together.



#### 2.3 Governance Structure

#### 2.3.1 Political Governance Structure

The Council performs both legislative and executive functions. They focus on legislative oversight and participatory roles and have delegated its executive function to the Mayor. Their primary role is to debate issues publicly and to facilitate political debate and discussion. Apart from their functions as decision makers Councillors are also actively involved in community work and the various social programmes in the municipal area.

#### a) Council

Below is a table that categorized the Councillors within their specific political parties and wards as at 30 June 2019

Council Members	Capacity	Political Party	Ward representing or proportional
M Toto	Mayor/Speaker Chairperson Rules Committee	ANC	Proportional Councillor
M Kafi	Chairperson Corporate Services Portfolio Committee	ANC	Ward Councillor
E Humphries	Member Services Portfolio Committee Member Municipal Public Accounts Committee Representative PFSDM Council	ANC	Ward Councillor
N Stafa	Member Corporate Services Portfolio Committee	ANC	Ward Councillor
M Sestile	Chairperson Municipal Public Accounts Committee	ANC	Ward Councillor
V Harmse	Chairperson Finance Portfolio Committee	ANC	Ward Councillor
W Minnie	Chairperson Technical Services Portfolio Committee	ANC	Ward Councillor
S Brown	Member Technical Services Portfolio Committee	DA	Proportional Councillor
J Matthee	Member Services Portfolio Committee Member Municipal Public Accounts Committee	DA	Proportional Councillor
N Battiès	Member Corporate Services Portfolio Committee Representative PKSDM Council	DA	Proportional Councillor



	arty proportional
C Williams Member Rules Committee EFF	Proportional Councillor

Table 15: Council 2018/19

Below is a table which indicates the Council meeting attendance for the 2018/19 financial year:

Meeting dates	Council Meeting Attendan	ce Apologies for non-attenance
M Toto	8/8	N/A
M Kafi	7/8	No
E Humphries	8/8	N/A
N Stafa	6/8	Yes
M Sestile	8/8	N/A
V Harmse	7/8	No
W Minnie	8/8	N/A
S Brown	6/8	Yes
J Matthee	8/8	N/A
N Batties	7/8	Yes
C Williams	7/8	Yes

Table 16: Council Meetings

#### b) Portfolio Committees

The Council of the Umsobomvu Local Municipality has established Portfolio Committees. Each of these committees is chaired by a member of Council and the allocation is as follows:

Name of committee	Name of member and capacity
Corporate Services Portfolio Committee	Chairperson: M Kafi; Members: N Batties and N Stafa
Technical Services Portfolio Committee	Chairperson: W Minnie; Members: S Brown and J Matthee
Finance Portfolio Committee	Chairperson: V Harmse: Members: E Humphries and N Batties
Table	217: Portfolio Committee

#### c) Municipal Public Accounts Committee (MPAC)

Name of member	Capacity
Cltr. M Sestile	Chairperson
Cllr. J Matthee	Member
Cllr. E Humphries	Member

Table 18: Municipal Public Accounts Committee



#### 2.3.2 Administrative Governance Structure

The Municipal Manager is the Chief Accounting Officer of the Municipality. He is the head of the administration and primarily has to serve as chief custodian of service delivery and implementation of political priorities. He is assisted by his direct reporters, which constitutes the management team whose structure is outlined in the table below:

	Demostry and	Performance agreement signed
Name of Official	Department	Yes/No
A Mpela	Office of the Municipal Manager	Yes
D Visagie	Financial Services	Yes
В Карр	Corporate Services	Yes
P Mosompha	Technical Services	Yes

 Table 19:
 Administrative Governance Structure

#### COMPONENT B: INTERGOVERNMENTAL RELATIONS

#### 2.4 Intergovernmental Relations

In terms of the Constitution of South Africa, all spheres of government and all organs of state within each sphere must co-operate with one another in mutual trust and good faith fostering friendly relations. They must assist and support one another, inform and consult one another on matters of common interest; coordinate their actions, adhering to agreed procedures and avoid legal proceedings against one another.

#### 2.4.1 Intergovernmental Structures

#### a) Intergovernmental Relations Steering Committee

The committee is dormant at present.

## COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

#### 2.5 Public Accountability and Participation

Section 16 of the MSA refers specifically to the development of a culture of community participation within municipalities. It states that a municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance. For this purpose, it must encourage and create conditions for the local community to participate in the affairs of the community. Such participation is required in terms of:

- The preparation implementation and review of the IDP
- Stablishment implementation and review of the performance management system
- Monitoring and review of the performance including the outcomes and impact of such performance



#### Preparation of the municipal budget

#### 2.5.1 Public Meetings

Nature and purpose of meeting	Date of events	Number of Community members attending
Oversight meeting: Norvalspont	12 March 2019	85
Oversight meeting: Noupoort	13 March 2019	112
Oversight meeting: Colesberg	14 March 2019	154

Table 20: Public Meetings

#### 2.5.2 Ward Committees

The ward committees support the ward councillor who receives reports on development, participate in development planning processes and facilitate wider community participation. To this end the municipality constantly strives to ensure that all ward committees function optimally with community information provision, convening of meetings, ward planning, service delivery, IDP formulation and performance feedback to communities.

#### Ward 1: Kwazamuxolo, Eurekaville and Noupoort

Name of representative	Capacity representing	Dates of meetings held during the year
M Sestile	Chairperson	
E Duma	Member	24 July 2018
M Sigogo	Member	24 August 2018
B Mangaliso	Member	27 September 2018 23 October 2018
N Thinbane	Member	15 November 2018
S Smith	Member	22 January 2019
L Lehata	Member	15 February 2019
M Mbayisa	Member	8 March 2019 18 April 2019
P Ruiters	Member	17 May 2019
М Кеі	Member	19 June 2019
F Koela	Member	

Table 21: Ward 1 Committee Meetings

#### Ward 2: Portion of Eurekaville and Tjoksville

Name of representative		Capacity representing	Dates of meetings held during the year
W Minnie		Chairperson	25 July 2018
A Pretorius		Member	21 August 2018
T Nofemele		Member	26 September 2018 22 October 2018
M Stofile		Member	15 November 2018
A Fritz		Member	15 January 2019



Name of representative	Capacity representing	Dates of meetings held during the year
B Bokland	Member	15 February 2019
K Siko	Member	6 March 2019 18 April 2019
R Reed	Member	17 May 2019
E Alfreds	Member	19 June 2019
N Wonga	Member	

Table 22: Ward 2 Committee Meetings

#### Ward 3: Zwelithsha, Towervallei and Operation Vula

Name of representative	Capacity representing	Dates of meetings held during the year
E Humphries	Chairperson	23 July 2018
J Konono	Member	24 August 2018
L Tshaka	Member	24 September 2018
N Maciki	Member	17 October 2018
B George	Member	18 November 2018 20 January 2019
V Thobisilo	Member	19 February 2019
J Nazo	Member	15 March 2019
Gayiya	Member	23 April 2019
		20 May 2019
T Tshabalala	Member	11 June 2019
Vacant	Member	13 June 2019
J Moremoholo	Member	18 June 2019

Table 23: Ward 3 Committee Meetings

## Ward 4: New Ouboks, Lowryville, Phillipstown Informal Area

Name of representative	Capacity representing	Dates of meetings held during the year
V Harmse	Chairperson	
Vacant	Member	- 19 July 2018
J Andrews	Member	28 August 2018
E Jafta	Member	18 September 2018
J-Dick	Member	17 October 2018
W Pienaar	Member	20 November 2018 21 January 2019
M Stuurman	Member	15 February
L Steenbok	Member	17 March 2019
Vacant	Member	4 April 2019
J Jacobs	Member	19 June 2019
Q Arries	Member	

Table 24: Ward 4 Committee Meetings



#### Ward 5: Draai Location, Colesberg, New Brighton, Squatter Camp, Thuthwini and Hukwini

Name of representative	Capacity representing	Dates of meetings held during the year
N Stafa	Chairperson	
S May	Member	19 July 2018
D Mlenzana	Member	28 August 2018
S Hloyi	Member	18 September 2018 17 October 2018
Z Paul	Member	20 November 2018
Vacant	Member	21 January 2019
J. le Roux	Member	15 February
D van Wyk	Member	17 March 2019
Vacant	Member	- 04 April 2019 19 June 2019
K Mankayi	Member	
D Msebenzi	Member	7 /

 Table 25:
 Ward 5 Committee Meetings

#### Ward 6: Khayelitsha, Masipahkame, Chris Hani, Norvalspont and Farming Area

Capacity representing	Dates of meetings held during the year
Chairperson	14 July 2018
Member Member	16 August 2018
Member	4 September 2018 26 October 2018
Member	16 November 2018 12 December 2018
Member	13 January 2019 13 February 2019
Member	20 March 2019
Member	April 2019 21 May 2019
Member	22 June 2019
	Chairperson Member Member Member Member Member Member Member Member

Table 26: Ward 6 Committee Meetings

#### 2.5.3 Functionality of Ward Committee

The purpose of a ward committee is:

- a) to get better participation from the community to inform council decisions
- b) to make sure that there is more effective communication between the Council and the community
- c) to assist the ward councillor with consultation and report-backs to the community

Ward committees should be elected by the community they serve. A ward committee may not have more than 10 members and women should be well represented. The ward councillor serves on the ward committee



and act as the chairperson. Although ward committees have no formal powers they advise the ward councillor who makes specific submissions directly to the administration. These committees play a very important role in the development and annual revision of the integrated development plan of the area.

The table below provides information on the establishment of ward committees and their functionality:

Ward Number	Committee established Yes / No	Number meetings held during the year	Committee functioning effectively (Yes / No)
1	Yes	11	Yes
2	Yes	/ 11	Yes
3	Yes	12	Yes
4	Yes	11	Yes
5	Yes	10	Yes
6	Yes	12	Yes

Table 27: Functioning of Ward Committees

#### 2.5.4 Representative Forums

#### a) Labour Forum

The table below specifies the members of the Labour Forum for the 2018/19 financial year:

Name of representative	Capacity	Meeting dates
Cllr. M Kafi	Employer Representative	
Cllr. M Sestile	Employer Representative	
Cllr. J Matthee	Employer Representative	
A Mpela	Employer Representative	
D Visagie	Employer Representative	22 November 2018
L Gedezana	SAMWU Representative	30 May 2019
T Ntoni	SAMWU Representative	
M Chenge	SAMWU Representative	
M Booi	IMATU Representative	
В Карр	Employer Technical Advisor	





#### COMPONENT D: CORPORATE GOVERNANCE

Corporate governance is the set of processes, practices, policies, laws and stakeholders affecting the way an institution is directed, administered or controlled. Corporate governance also includes the relationships among the many stakeholders involved and the goals for which the institution is governed.

#### 2.6 Risk Management

In terms of Section 62 (1)(c)(i) "the accounting officer of a municipality is responsible for managing the financial administration of the municipality, and must for this purpose take all reasonable steps to ensure-that the municipality has and maintains effective, efficient and transparent systems - of financial and risk management and internal control;"...

The table below include the top 5 risks of the Municipality:

		Risk	Department
1.	Fraud		All Departments
2.	Theft		All Departments
3.	Corruption		All Departments
4.	Loss of data		All Departments
5.	Vandalization of Assets		Technical Services and Community Development
		Table 29: Top Five Risks	

#### 2.7 Anti-Corruption and Anti-Fraud

Section 83(1)(c) of the MSA refers to the implementation of effective bidding structures to minimize the possibility of fraud and corruption. The MFMA, Section 112(1)(m)(i) identify supply chain measures to be enforced to combat fraud and corruption, favouritism and unfair and irregular practices. Section 115(1) of the MFMA states that the accounting officer must take steps to ensure mechanisms and separation of duties in a supply chain management system to minimize the likelihood of corruption and fraud.

Umsobomvu Municipality has the following strategies in place to prevent corruption, fraud and theft:

- Presidential Hotline on fraud prevention and corruption, and service delivery matters
- Risk Management Policy
- Internal Audit reviews the effectiveness of the systems of internal control, governance and risk management on a continuous basis
- Disciplinary procedures to discipline employees who transgress the stipulations of the Act, procedures and policies
- Disciplinary Board as envisaged by the MFMA: Municipal Regulations on Financial Misconduct



A Risk Management Committee is also in place to assist the Accounting Officer in addressing oversight requirements of risk management and evaluating and monitoring the municipality's performance with regards to risk management, fraud prevention and corruption.

#### 2.8 Audit Committee

Section 166(2) of the MFMA states that an audit committee is an independent advisory body which must -

(a) advise the municipal council, the political office-bearers, the accounting officer and the management staff of the municipality, on matters relating to -

- internal financial control
- risk management
- performance management
- effective governance

The Audit Committee have the following main functions as prescribed in Section 166 (2)(a-e) of the MFMA and the Local Government Municipal and Performance Management Regulation:

#### 2.8.1 Functions of the Audit Committee

- To advise the Council on all matters related to compliance and effective governance
- To review the annual financial statements to provide Council with an authoritative and credible view of the financial position of the municipality, its efficiency and its overall level of compliance with the MFMA, the annual Division of Revenue Act (DoRA) and other applicable legislation
- 8 Respond to the council on any issues raised by the Auditor-General in the audit report
- To review the quarterly reports submitted to it by the internal audit
- To evaluate audit reports pertaining to financial, administrative and technical systems
- The compilation of reports to Council, at least twice during a financial year
- To review the performance management system and make recommendations in this regard to Council
- To identify major risks to which Council is exposed and determine the extent to which risks have been minimised
- To review the annual report of the municipality
- Review the plans of the internal audit function and in so doing; ensure that the plan addresses the highrisk areas and ensure that adequate resources are available
- Provide support to the internal audit function
- Ensure that no restrictions or limitations are placed on the Internal Audit section
- Sevaluate the activities of the internal audit function in terms of their role as prescribed by legislation

#### 2.8.2 Members of the Audit Committee

Name of representative	Capacity	Meeting dates
J Blair	Chairperson	21 August 2018
M Mnyamana	Member	3 December 2018 17 April 2019
M Puley	Member	18 June 2019

The table below indicates the members of the audit committee:

Table 30: Members of the Audit Committee

#### 2.9 Performance Audit Committee

The Municipal Planning and Performance Management Regulation, GNR796, require that the performance audit committee is comprised of a minimum of three members, the majority of whom are external (neither a councillor nor an employee) of the municipality. Section 14(2)(b) of the R Municipal Planning and Performance Management Regulation further stipulates that the performance audit committee must include at least one person who has expertise in performance management. It is also a requirement of the Municipal Planning and Performance Management Regulation in Section 14(2)(d) that the Council of a municipality designate neither a member of the performance audit committee who is neither a councillor nor an employee of the municipality as the chairperson of the committee.

Section 14(3)(a) of the Municipal Planning and Performance Management Regulation requires that the performance audit committee of a municipality must meet at least twice during each financial year. However, additional special meetings of the performance audit committee may be called for by any member of the committee, where sufficient justification exists in terms of Section 14(3)(b) of the Regulations.

#### 2.9.1 Functions of the Performance Audit Committee

In terms of Section 14(4)(a) of the Municipal Planning and Performance Management Regulation the performance audit committee has the responsibility to -

- review the quarterly reports produced and submitted by the internal audit process
- review the municipality's performance management system and make recommendations in this regard to the council of the municipality
- at least twice during each financial year submit a performance audit report to the council of the municipality



#### 2.9.2 Members of the Performance Audit Committee

The table below indicates the members of the performance audit committee:

Name of representative	Capacity
Mayor	Chairperson
Chairperson Finance Portfolio Committee	Member
Municipal Manager from Neighbouring municipality	Member
Chairperson Corporate Services Portfolio Committee	Member
Chairperson Technical Services Portfolio Committee	Member
Chairperson MPAC Portfolio Committee	Member
Member of Audit Committee	Member
/	

 Table 31:
 Members of the Performance Audit Committee

#### 2.10 Internal Auditing

Section 165 (2)(a), (b)(iv) of the MFMA requires that:

The internal audit unit of a municipality must -

- prepare a risk based audit plan and an internal audit program for each financial year
- advise the accounting officer and report to the audit committee on the implementation on the internal audit plan and matters relating to:
  - internal audit
  - internal controls
  - accounting procedures and practices
  - risk and risk management
  - performance management
  - loss control
  - compliance with this Act, the annual DoRA and any other applicable legislation
- perform other duties as may be assigned to it by the accounting officer

The Municipality concluded a shared service agreement with the Pixley ka Seme District Municipality to render legal, planning and internal audit services.



#### 2.11 By-Laws and Policies

Section 11 of the MSA gives a Council the executive and legislative authority to pass and implement by-laws and policies. No by-laws were developed and/or reviewed during the year under review. Below is a list of all the policies developed and reviewed during the financial year:

Policies developed/ revised	Date adopted	Public Participation Conducted Prior to adoption of policy Yes/No
Revision of Performance Management Plan	8 August 2018	Yes
Customer Care and Revenue Management Policy	30 May 2019	Yes
Indigent	30 May 2019	Yes
Tariff Policy	30 May 2019	Yes
Virement Policy	30 May 2019	Yes
Rates Policy	30 May 2019	Yes
Supply Chain Management Policy	30 May 2019	Yes
Cash and Investment Policy	30 May 2019	Yes
Unauthorised , Irregular, Fruitless and Wasteful Expenditure	30 May 2019	Yes
Bad Debt Write Off policy	30 May 2019	Yes
MFMA Delegations	30 May 2019	Yes

Table 32: Policies Developed and Reviewed

#### 2.12 Communication

Local government has a legal obligation and a political responsibility to ensure regular and effective communication with the community. The Constitution of the Republic of South Africa, 1996 and other statutory enactments all impose an obligation on local government and require high levels of transparency, accountability, openness, participatory democracy and direct communication with the communities to improve the lives of all.

Good customer care is clearly of fundamental importance to any organisation. A successful communication strategy therefore links the people to the municipality's programme for the year.

Below is a communication checklist of the compliance to the communication requirements:

Communication activities	Yes/No
Communication Strategy	Yes
Communication Policy	Yes
Functional complaint management systems	Yes
Customer satisfaction surveys	No

Table 33: Communication Activities



#### **Newsletters**

Newsletters distributed are as follows:

		/	$\frown$		
Type of News	letter	D	istribute	d	
Internal			No		
External			Yes		
	Table 34: New	sletter			
2.13 Website					

Municipalities are required to develop and maintain a functional website that displays relevant information as per the requirements of Section 75 of the MFMA and S21A and B of the MSA as amended.

The website should serve as a mechanism to promote accountability and transparency to communities and therefore information posted should be accurate and timeously updated.

The municipal website is a key communication mechanism in terms of service offering, information sharing and public participation. It is a communication tool that should allow easy and convenient access to relevant information. The municipal website should serve as an integral part of the municipality's communication strategy.

The table below gives an indication about the information and documents that are published on our website:

Description of information and/or document	Yes/No and/or Date Published				
Municipal contact details (Section 14 of the Promotion of Access to Information Act)					
Full Council details	Umsobomvu Local Municipality				
Contact details of the Municipal Manager	082 370 7021				
Contact details of the CFO	082 907 2030				
Physical address of the Municipality	21A. Church Street, Colesberg, 9795				
Postal address of the Municipality	Private Bag X6 , Colesberg, 9795				
Financial Information (Sections 53, 75, 79 and	81(1) of the Municipal Finance Management Act)				
Draft Budget 2018/19	Yes				
Adjusted Budget 2018/19	Yes				
Asset Management Policy	Yes				
Customer Care Credit control & Debt collection Policy	Yes				
Indigent Policy	Yes				
Unauthorised Irregular Fruitless and Wasteful Expenditure Policy	Yes				
Cash and Investment Policy	Yes				
Rates Policy	Yes				
Supply Chain Management Policy	Yes				
Tariff Policy	Yes				
Virement Policy	Yes				
Travel and Subsistence Policy	Yes				



Description of information and/or document	Yes/No and/or Date Published		
SDBIP 2018/19	Yes		
Budget and Treasury Office Structure	Yes		
MFMA Delegations	Yes		
Integrated Development Plan and Public Participation (S 21(1)(b) of the Municipal	ection 25(4)(b) of the Municipal Systems Act and Section Finance Management Act)		
Reviewed IDP for 2018/19	Yes		
IDP Process Plan for 2018/19	Yes		
Supply Chain Management (Sections 14(2), 33, 37 & Management Act and Section 18(a	75(1)(e) & (f) and 120(6)(b) of the Municipal Finance a) of the National SCM Regulation)		
List of capital assets that have been disposed - No disposals	No disposals		
Long term borrowing contracts	None in financial year		
SCM contracts above R200 000	Yes		
Section 37 of the MFMA,; No 56 of 2003 (Unsolicited Bids/Contracts)	Yes		
Public invitations for formal price quotations	Yes		
Reports (Sections 52(d), 71, 72 & 75(1)(c) and 1	29(3) of the Municipal Finance Management Act)		
Annual Report of 2017/18	Yes		
Oversight reports	Yes		
Mid-year budget and performance assessment	Yes		
Quarterly Reports	Yes		
Monthly Budget Statement	Yes		
Performance Management (Section 75(1)(d	) of the Municipal Finance Management Act)		
Performance Agreements for employees appointed as per S57 of Municipal Systems Act	Yes		

#### 2.14 Supply Chain Management

The supply chain management policy of the Umsobomvu Local Municipality is deemed to be fair, equitable, transparent, competitive and cost-effective as required by Section 217 of the Constitution.

#### 2.14.1 Competitive Bids in Excess of R200 000

#### a) Bid Committee Meetings

The following table details the number of bid committee meetings held for the 2018/19 financial year:

Bid Evaluation	Com	nittee		Bid Adjudication Committee
9	/ /			9
		Table 36:       Bid Committee Meetings		



The attendance figures of members of the bid evaluation committee are as follows:

Member	Percentage attendance
S Nkcithiso (Chairperson)	100%
N Thiso	100%
M Mostert	100%
G Mgcineni	100%
N Hermanus	100%

 Table 37:
 Attendance of Members of Bid Evaluation Committee

The attendance figures of members of the bid adjudication committee are as follows:

Member	Percentage attendance
D Visagie	100%
T Mosompha	100%
В Карр	100%
N Khapha	100%

 Table 38:
 Attendance of Members of Bid Adjudication Committee

The percentages as indicated above include the attendance of those officials acting in the position of a bid committee member.

#### b) Awards Made by the Bid Adjudication Committee

The highest bids awarded by the bid adjudication committee are as follows:

Bid number	Date of award	Title of bid	Successful Bidder	Value of bid awarded (R)
01/11/2018	20 March 2019	Upgading of Existing VIP Toilets to full Waterborne Sanitation systemin Kuyasa:	Faku Mphumzi Civils	9 885 069.26
N/A	23 July 2018	Indigent Support: Supply of Paraffin, White Candles and Lion Matches: (5l Paraffin, 10 Boxes Matches and 6 Candles)	Karoo Beverages	1 Year Contract
04/06/2018	23 July 2018	Supply and Delivery of Crusher Dust: To Colesberg and Noupoort per 40 tons, Transport Included	De Aar Stone Crushers	1 Year Contract
SCMQ07/2018	23 July 2018	Supply and Delivery of 750 X 950 40 Mic Heavy Duty Refuse Bags 10 Packs Packed Refuse Bag in a Bale	Democratic Packaging cc	1 Year Contract
01/03/2018	23 May 2019	Provision of Professional Services for the Upgrading of the Existing VIP Toilets to Full Waterborne Sanitation System in Kuyasa: Appointment as Professional Service Provider.	LYMA Consulting Engineers	115 000.00
01/11/2018	20 March 2019	Upgrading of Existing VIP Toilets to full waterborne sanitation system in Kuyasa	Faku Mphumzi Civils	9 885 069.26
N/A	19 November 2018	Alienation of sites: No 4017 and 3759: Only site no 4017 was awarded to Father Masango St Johns Faith Mission	Father Masango St John's Faith Mission	90 000.00



Bid number	Date of award	Title of bid	Successful Bidder	Value of bid awarded (R)
2/11/2018	10 January 2019	Rental Construction Plant: Construction of New Ouboks Arterial: Awarded To Fypson	Fypson	39 661.20 rate per day
01/02/2016	03 May 2019	Upgrading of Van Der Waltsfontein Rising Main.	Zalisile Msebenzi Civils	11 651 872.31
SCMQ 04/2019	31 May 2019	Supply and Delivery of Water and Wastewater treatment cleaning chemicals Notice no SCMQ04/2019 per unit R2465.00 and per 8 tons R8 625.00 and 4 ton R4 950.00	Mega Water Trading and Project (Pty)Ltd	1 year contract
01/04/2019	31 May 2019	1.6-2.0 CC Light Delivery vehicle, 1xWhite Long Wheelbase LDV, Engine capacity 10c.c. 1600-2000 cc, Accessories: Tow Rubberised load box, Delivery requirements Registered on the road and F.O.R Colesberg. Isuzu KB250D LWB.	Dampier Nissan	234 160.00
01/04/2019	31 May 2019	Sedan 1.1 to 1.6 cc Toyota Etios 1.5 Sprint SD, Messrs De Aar Toyota	De Aar Toyota	186 077.05
04/04/2017	23 May 2019	Upgrading of Noupoort Electrical Network: Supply of low and medium Voltage Electrical Material Phase 1 Noupoort Electrification	Lefhumo Lwa Barema Trading Enterprice	1 577 291.00
BV 709/2018	7 June 2019	Section 32 Preparation of GRAP compliant annual Financial statements	Ducharme	1 102 760.00

 Table 39:
 Highest Bids Awarded by the Bid Adjudication Committee

#### c) Awards made by the Accounting Officer

Bid number	Title of bid	Directorate	Value of bid awarded (R)
01/02/2016	The Upgrading of Van Der Waltsfontein Rising Main	Technical Services	11 651 872.31
	Table 40: Awards made by the Accounting	g Officer	

#### d) Appeals Lodged by Aggrieved Bidders

There were no appeals lodged by aggrieved bidders in the 2018/19 financial year.

#### 2.14.2 Deviation from Normal Procurement Processes

The following table provides a summary of deviations approved for the financial year 2018/19:

Type of deviation	Value of deviations (R)	Percentage of total deviations value (%)
Emergency	699 899.03	33.04
Sole Provider	802 278.90	37.88
Exceptional Cases	615 849.17	29.08
Total	2 118 027.10	100

Table 41: Deviations Approved



#### 2.15 Disclosures of Financial Interests

Schedule 1, Section 7 as well as Schedule 2, Section 5A of the MSA states that when a councillor is elected or appointed or a person appointed in terms of section 56 or a municipal manager, he or she must within 60 days declare in writing to the municipal manager or the chairperson of the municipal council the following financial interests held:

- shares and securities in any company
- membership of any close corporation
- interest in any trust
- directorships
- partnerships
- other financial interests in any business undertaking
- employment and remuneration
- interest in property
- pension
- subsidies, grants and sponsorships by any organisation

Any change in the nature or detail of the financial interests of any councillor or official must be declared in writing to the municipal manager or to the chairperson of the municipal council annually. The municipal council must determine which of the financial interests referred in the abovementioned list must be made public, having regard to the need for confidentiality and the public interest for disclosure.

The following table lists the disclosure of financial interests of the administrative and strategic role players of the Municipality which were deemed to be disclosed for public interest:

Disclosures of Financial Interests		
2018/19		
Name	Description of Financial interests*	
Executive Mayor		
M Toto	Residential Property - Noupoort	
Councillors		
M Kafi	<ul> <li>Sakhisizwe Tours</li> <li>Board Member: Meals on Wheels</li> </ul>	
E Humphries	Some	
N Stafa	😹 None	
W Minnie	<ul> <li>Jaswell Contractors</li> <li>Residential Property - Noupoort</li> </ul>	
M Sestile	Residential Property - Noupoort	
V Harmse	Residential Property - Colesberg	
C Williams	Child Support - SASSA	
M Williams	Some	
S Brown	Some	



	Disclosures of Financial Interests
2018/19	
Name	Description of Financial interests*
J Matthee	<ul> <li>CBG Consultants (Pty) Ltd</li> <li>Annuity Payments - Old Mutual</li> </ul>
N Batties	<ul> <li>Mighty Warriors Transport</li> <li>Residential Property - Colesberg</li> </ul>
	Municipal Manager
A Mpela	<ul> <li>Residential Property - Strand</li> <li>Residential Property - Phillipi</li> <li>Residential Property - Colesberg</li> <li>Residential Property - Colesberg</li> <li>Residential Property - Aliwal North</li> <li>Residential Property - Dimbaza</li> </ul>
	Directors
В Карр	<ul> <li>Residential Property - Colesberg</li> <li>Residential Property - Colesberg</li> <li>Shares: Old Mutual, Sanlam</li> <li>Member: Birtus Kapp Beleggings BK</li> </ul>
D Visagie	<ul> <li>Residential Property - Colesberg</li> <li>Shares: Sasol, Phuthumami</li> </ul>
P Mosompha	<ul> <li>Residential Property - Fichard Park</li> <li>Residential Property - Mangaung</li> </ul>
* Financial in	terests to be disclosed even if they incurred for only part of the year

Table 42: Disclosures of Financial Interests



## CHAPTER 3

This chapter provides an overview of the key service achievements of the municipality that came to fruition during 2018/19 in terms of the deliverables achieved compared to the key performance objectives and indicators in the IDP.

#### 3.1 OVERVIEW OF PERFORMANCE WITHIN THE ORGANISATION

Performance management is a process which measures the implementation of the organisation's strategy. It is also a management tool to plan, monitor, measure and review performance indicators to ensure efficiency, effectiveness and the impact of service delivery by the municipality.

At local government level performance management is institutionalized through the legislative requirements on the performance management process for Local Government. Performance management provides the mechanism to measure whether targets to meet its strategic goals, set by the organisation and its employees, are met.

#### 3.1.1 Legislative Requirements

The Constitution of the RSA, 1996, Section 152, dealing with the objectives of local government paves the way for performance management with the requirements for an "accountable government". The democratic values and principles in terms of Section 195 (1) are also linked with the concept of performance management, with reference to the principles of inter alia:

- the promotion of efficient, economic and effective use of resources
- accountable public administration
- to be transparent by providing information
- to be responsive to the needs of the community
- to facilitate a culture of public service and accountability amongst staff

The MSA, 2000 requires municipalities to establish a performance management system. Further, the MSA and the MFMA requires the Integrated Development Plan (IDP) to be aligned to the municipal budget and to be monitored for the performance of the budget against the IDP via the Service Delivery and the Budget Implementation Plan (SDBIP).

In addition, Regulation 7(1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the roles of the different role players." Performance management is not only relevant to the organisation as a whole, but also to the individuals employed in the organization as well as the external service providers and the Municipal Entities. This framework, *inter alia*, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance.

The Municipality continues to implement performance in terms of the performance management framework that was approved by Council on 30 August 2016.



## **Chapter 3: Service Delivery Performance**

In terms of Section 46(1)(a) of the MSA a municipality must prepare for each financial year a performance report reflecting the municipality's and any service provider's performance during the financial year, including comparison with targets of and with the performance of the previous financial year. The report must, furthermore, indicate the development and service delivery priorities and the performance targets set by the Municipality for the following financial year and measures that were or are to be taken to improve performance.

#### 3.1.2 Organisational Performance

Strategic performance indicates how well the municipality is meeting its objectives and whether policies and processes are working effectively. All government institutions must measure and report on their strategic performance to ensure that service delivery is done in an efficient, effective and economical manner. Municipalities must therefore develop strategic plans and allocate resources for the implementation. The implementation of the plans must be monitored on an on-going basis and the results must be reported on during the financial year to various role-players to enable them to timeously implement corrective measures where required.

This report highlights the strategic performance in terms of the Municipality's Top Layer SDBIP, high level performance in terms of the Strategic Objectives and performance on the National Key Performance Indicators as prescribed in terms of Section 43 of the MSA.

#### 3.1.3 Performance Management System used in the Financial Year 2018/19

#### a) The IDP and the Budget

The IDP and the main budget for 2018/19 was approved by Council on **31 May 2018**. As the IDP process and the performance management process are integrated, the IDP fulfils the planning stage of performance management whilst performance management in turn, fulfils the implementation management, monitoring and evaluation of the IDP.

In terms of the performance management framework, the Mayor approved the Top Layer SDBIP on **12 June 2018**. The Top layer SDBIP indicators are aligned with the budget which was prepared in terms of the reviewed IDP. The indicators in the Top layer SDBIP include indicators required by legislation, indicators that will assist to achieve the objectives adopted in the IDP and indicators that measure service delivery responsibilities.

The actual performance achieved in terms of the KPI's was reported on quarterly. The indicators and targets were adjusted after the finalisation of the previous year budget and mid-year budget assessment. The Top Layer SDBIP was revised with the adjustments budget in terms of Section 26 (2)(c) of the Municipal Budget and Reporting Regulations and an amended Top Layer SDBIP was approved by the Council on **4 March 2019**.

The performance agreements of the senior managers were compiled and revised in terms of the SDBIP indicators and the portfolio of evidence that support the actual targets reported.



#### 3.1.4 Actual Performance

The municipality utilizes an electronic web-based system on which KPI owners update actual performance on a monthly basis. KPI owners report on the results of the KPI by documenting the following information on the performance system:

- the actual result in terms of the target set
- a performance comment
- actions to improve the performance against the target set, if the target was not achieved

It is the responsibility of every KPI owner to maintain a portfolio of evidence to support actual performance results updated.

#### 3.1.5 Monitoring of the SDBIP

Municipal performance is measured as follows:

- © Quarterly reports were submitted to Council on the actual performance in terms of the Top Layer SDBIP
- Mid-year assessment and submission of the mid-year report to the Mayor in terms of Section 72(1) (a) and 52(d) of the MFMA to assess the performance of the municipality during the first half of the financial year

#### 3.1.6 Individual Performance Management

#### a) Municipal Manager and Managers directly accountable to the Municipal Manager

The MSA prescribes that the Municipality must enter into performance based agreements with all the S57-employees and that performance agreements must be reviewed annually. This process and the format are further regulated by Regulation 805 (August 2006). The performance agreements for the Municipal Manager and applicable directors for the 2018/19 financial year was signed in June 2018.

The appraisal of the actual performance in terms of the singed agreement takes place twice per annum as regulated. The final evaluation of the 2017/18 financial year (1 January 2018 to 30 June 2018) took place on **5 October 2018** and the mid-year performance of 2018/19 (1 July 2018 to 31 December 2018) took place on **19 February 2019**.

The appraisals were done by an evaluation panel as indicated in the signed performance agreements and in terms of Regulation 805 and consisted of the following people:

- Executive Mayor
- Portfolio Councillor
- 🐞 Municipal Manager
- Chairperson of the Audit Committee



#### 3.2 INTRODUCTION TO STRATEGIC AND MUNICIPAL PERFORMANCE FOR 2018/19

This section provides an overview of the key service achievements of the Municipality that came to fruition during 2018/19 in terms of the deliverables achieved against the strategic objectives of the IDP.

#### 3.2.1 Strategic SDBIP (Top Layer)

This section provides an overview on the achievement of the municipality in terms of the strategic intent and deliverables achieved as stated in the IDP. The Top Layer SDBIP assists with documenting and monitoring of the municipality's strategic plan and shows the strategic alignment between the IDP, budget and performance plans.

In the paragraphs below the performance achieved is illustrated against the Top Layer SDBIP KPI's applicable to 2018/19 in terms of the IDP strategic objectives.

The following table explains the method by which the overall assessment of the actual performance against the targets set for the key performance indicators (KPI's) of the SDBIP are measured:

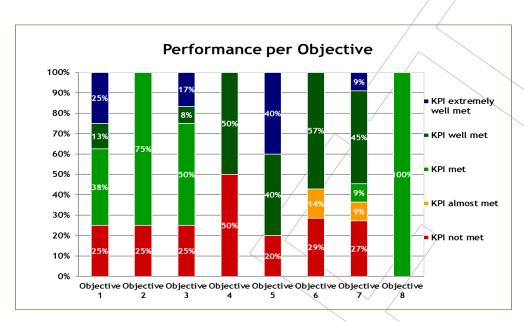
Category	Colour	Explanation
KPI Not Yet Measured	N/A	KPI's with no targets or actuals in the selected period
KPI Not Met	R	0% > = Actual/Target< 75%
KPI Almost Met	0	75% > = Actual/Target < 100%
KPI Met	G	Actual/Target = 100%
KPI Well Met	G2	100% > Actual/Target < 150%
KPI Extremely Well Met	В	Actual/Target > = 150%

Table 43: SDBIP Measurement Criteria

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#### The graphs below display the overall performance per Strategic Objectives for 2018/19:







	Objective 1	Objective 2	Objective 3	Objective 4	Objective 5	Objective 6	Objective 7	Objective 7
Measurement Category	Develop a capable and capacitated institution to respond to community needs	Enhance good governance processes and accountability	Enhance municipal financial viability	Facilitate economic growth in the municipal area	Ongoing maintenance of municipal infrastructure	Provide appropriate services to all households	Provide quality and sustainable municipal infrastructure within available resources	Strengthen community participation
KPI Not Met	2	1	3	1	/ 1	2	3	0
KPI Almost Met	0	0	0	0	0	1	1	0
KPI Met	3	3	6	0	0	0	1	2
KPI Well Met	1	0	1	1	2	4	5	0
KPI Extremely Well Met	2	0	2	0	2	0	1	0
Total	8	4	12	2	5	7	11	2

Table 44: Top Layer SDBIP per Strategic Objective

#### a) Actual Strategic Performance for 2018/19 and Corrective Measures that will be Implemented

#### i) Top Layer SDBIP - Develop a capable and capacitated institution to respond to community needs

/							Ov	erall Pe	erformar	nce 2018	/19	
/	Ref	KPI	Unit of Measurement	Ward	Previous Year Performance			Targe	t		Actual	R
						Q1	Q2	Q3	Q4	Annual	Actual	<u>к</u>
	TL1	Submit the Workplace Skills Plan and ATR (Annual Training Report) to LGSETA by 30 April	Workplace Skills Plan and ART submitted to LGSETA by 30 April 2019	All	1	0	0	0	1	1	0	R



						٥v	erall Pe	erformar	nce 2018	/19	
Ref	KPI	Unit of Measurement	Ward	Previous Year Performance			Targe	et			
		measurement		rentonnance	Q1	Q2	Q3	Q4	Annual	Actual	R
Correc	ctive Measures		Workp	lace Skills Plan	(WSP) ຮຸ	ubmitte	ed on 29	9 May 20	19		
TL2	Reviewed the organogram and submit to Council by 30 June 2019	Reviewed organogram submitted to Council by 30 June 2019	All	1	0	0	0	1	1	1	G
TL3	The number of people from employment equity target groups employed (to be appointed) by 30 June 2019 in the three highest levels of management in compliance with the equity plan	Number of people employed (to be appointed) by 30 June 2019	All	2	0	0	0	1	1	3	В
TL4	The percentage of the Municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2019 [(Actual amount spent on training/total operational budget)x100]	% of the Municipality's personnel budget on implementing its workplace skills plan by 30 June 2019	All	0.81%	0%	0%	0%	0.50%	0.50%	0.12%	R
Correc	ctive Measures		Insuffi	cient funds due	to cash	flow cl	halleng	es. Will I	budget ac	cordingly	
TL5	Limit the vacancy rate to less that 15% of budgeted posts by 30 June 2019 ((Number of posts filled/Total number of budgeted posts)x100)	% vacancy rate of budgeted posts by 30 June 2019	All	13.70%	15%	15%	15%	15%	15%	13.50%	В
				New key							
TL51	Purchase a vehicle for Corporate Services by 30 June 2019	Vehicle purchased by 30 June 2019	All	performance indicator for 2018/19. No audited comparative available	0	0	0	1	1	1	G
TL55	90% spent of the total amount budgeted by 31 December 2018 to purchase and install a Time and Attendance System	% of budget spent	All	New key performance indicator for 2018/19. No audited comparative available	0%	90%	0%	0%	90%	90%	G



								/			
						٥v	erall Pe	erforma	nce 2018	/19	
Ref	KPI	Unit of Measurement	Ward	Previous Year Performance			Targe	t		A	
					Q1	Q2	Q3	Q4	Annual	Actual	R
	{(Actual expenditure divided by the total approved budget)x100}										
TL56	90% spent of the total amount budgeted by 31 December 2018 to supply Office Space for TVS {(Actual expenditure divided by the total approved budget)x100}	% of budget spent	All	New key performance indicator for 2018/19. No audited comparative available	0%	90%	0%	0%	90%	100%	G2

Table 45: Top Layer SDBIP - Develop a Capable and Capacitated Institution to Respond to Community Needs

#### ii) Top Layer SDBIP - Enhance good governance processes and accountability

						Ov	erall Pe	rforma	nce 2018/	′19	_
Ref	KPI	Unit of Measurement	Ward	Previous Year Performance			Targe	t		Actual	R
					Q1	Q2	Q3	Q4	Annual	ACLUAI	ĸ
TL7	Submit the Annual Performance Report to the AG by 31 August 2018	Annual Performance Report submitted to the AG by 31 August 2018	All		1	0	0	0	1	1	G
TL8	Submit the Draft Annual Report to Council/by 31 January 2019	Draft Annual Report submitted to Council by 31 January 2019	All	1	0	0	1	0	1	1	G
TL9	Compile and submit the Risk Based Audit Plan (RBAP) to the Audit committee by 30 June 2019	Risk Based Audit Plan (RBAP) submitted to the Audit committee by 30 June by 30 June 2019	All	1	0	0	0	1	1	1	G
TL10	Arrange a training session for ward committee members by 30 June 2019	Training session arranged by 30 June 2019	All	New key performance indicator for 2018/19. No audited comparative available	0	0	0	1	1	0	R
Correc	tive Measures			s training conduct t municipality. V							vard

Table 46:

Top Layer SDBIP - Enhance Good Governance Processes and Accountability



#### iii) Top Layer SDBIP - Enhance municipal financial viability

						0	orall D	orformar	nce 2018	/10	
Def	KPI	Unit of	Ward	Previous Year		01				/ 1 7	
Ref	KP1	Measurement	ward	Performance	Q1	Q2	Targe Q3	et Q4	Annual	Actual	R
TL11	Submit the draft main budget to Council for consideration by 31 March 2019	Draft Main budget submitted to Council by 31 March 2019	All	1	0	0	1	0	1	1	G
TL12	Submit the Adjustments budget to Council for consideration by 28 February 2019	Submit the Adjustments budget to Council for consideration by 28 February 2019	All	1	0	0	1	0	1	1	G
TL13	Financial viability measured in terms of the Municipality's ability to meet it's service debt obligations as at 30 June 2019 ((Total operating revenue-operating grants received)/debt service payments due within the year))	% of debt coverage	All	110.3%	0%	0%	0%	17%	17%	0%	R
Corre	ctive Measures		The Mu	unicipality does	not hav	ve outst	anding	loans du	e		
TL14	Financial viability measured in terms of the outstanding service debtors as at 30 June 2019 ((Total outstanding service debtors/ revenue received for services)X100)	% of outstanding service debtors	All	38.8%	0%	0%	0%	43%	43%	54%	R
TL15	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2019 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational	Number of months it takes to cover fix operating expenditure with available cash	All	0.3	0	0	0	0.3	0.3	0.2	В



						٥v	erall Pe	erformar	nce 2018	/19	
Ref	KPI	Unit of	Ward	Previous Year			Targe				
		Measurement		Performance	Q1	Q2	Q3	Q4	Annual	Actual	R
	Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))										
TL16	Submit the annual financial statements to AGSA by 31 August 2018	Annual financial statements submitted by 31 August 2018	All	1	1	0	0	0	1	1	G
TL17	Compile Plan to address audit findings in reports of the AG and submit to MM by 31 January 2019	Plan completed and submitted to MM by 31 January 2019	All	1	0	0	1	0	1	1	G
TL18	Achieve a debtor payment percentage of 50% by 30 June 2019 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	% debtor payment achieved	All	51%	0%	0%	0%	50%	50%	56%	G2
TL19	Avail electricity vending facilities in Lowryville and Toto Mayaba by 30 June 2019	Number of vending facilities available by 30 June 2019	All	New key performance indicator for 2018/19. No audited comparative available	0	0	0	2	2	2	G
TL20	Engage with Public Works, Health and Education by 30 June 2019 on the transfer of various properties owned by other spheres of government	Engagement by 30 June 2019	All	New key performance indicator for 2018/19. No audited comparative available	0	0	0	1	1	2	В
TL22	Advertise tender for the lease of the caravan parks (Noupoort and Colesberg) by 30 June 2019	Tender advertised by 30 June 2019	2; 3; 4; 5	New key performance indicator for 2018/19. No audited comparative available	0	0	0	1	1	1	G



						٥v	erall Pe	erforma	nce 2018	/19	
Ref	KPI	Unit of Measurement	Ward	Previous Year Performance			Targe	t		A - fr 1	
					Q1	Q2	Q3	Q4	Annual	Actual	R
TL49	90% spent of the total amount budgeted by 30 June 2019 to upgrade the financial system {(Actual expenditure divided by the total approved budget)x100}	% of the budget spent	All	New key performance indicator for 2018/19. No audited comparative available	0%	0%	0%	<b>90%</b>	90%	38.50%	R
Correc	ctive Measures			ction plan is to e t as scheduled	nsure t	hat fun	ds are a	vailable	e to comp	lete the	

Table 47: Top Layer SDBIP - Enhance Municipal Financial Viability

#### iv) Top Layer SDBIP - Facilitate economic growth in the municipal area

						Ove	erall Pe	erformar	nce 2018/	/19	
Ref	KPI	Unit of Measurement	Ward	Previous Year Performance			Targe	et		Actual	R
					Q1	Q2	Q3	Q4	Annual	ACLUAI	ĸ
TL21	Create temporary jobs - FTE's in terms of EPWP by 30 June 2019 (Person days / FTE (230 days))	Number of FTE's created by 30 June 2019	AU	100	0	0	0	25	25	30	G2
TL23	Arrange a meeting between the municipality and business by 30 June 2019 with the view to establish business as a formal organised structure	Meeting arranged by 3 June 2019	All	New key performance indicator for 2018/19. No audited comparative available	0	0	0	1	1	0	R
Correc	ctive Measures		Make f	urther arrangen	nents						

 Table 48:
 Top Layer SDBIP - Facilitate Economic Growth in the Municipal Area

#### v) Top Layer SDBIP - Ongoing maintenance of municipal infrastructure

/			)				٥v	erall Pe	erformar	ice 2018,	/19	
/	Ref	KPI	Unit of Measurement	Ward	Previous Year Performance			Targe	t		Actual	R
						Q1	Q2	Q3	Q4	Annual	Actual	ĸ
~	TL24	60% of the maintenance budget spent by 30 June 2019 for Sport and Recreation ((Actual	% of the maintenance budget spent	All	41%	5%	10%	30%	60%	60%	16%	R



							orall	/	nce 2018	/10	
Ref	KPI	Unit of	Ward	Previous Year		00				19	
Rei	NF1	Measurement	waru	Performance	Q1	Q2	Targe Q3	Q4	Annual	Actual	R
	expenditure divided by the approved budget)x100)										
Corre	ctive Measures	I	Insuffi	cient funds due	to casl	h flow c	onstrai	nts. Will	budget a	ccordingly	K.
TL25	60% of the Road Transport maintenance budget spent by 30 June 2019 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent	All	40.54%	5%	10%	30%	60%	60%	100%	В
TL26	60% of the electricity maintenance budget spent by 30 June 2019 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent	All	98.70%	5%	10%	30%	60%	60%	81%	G2
TL27	60% of the Water Management maintenance budget spent by 30 June 2019 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent	All	61.91%	5%	10%	30%	60%	60%	114%	В
TL28	60% of the Waste Water management maintenance budget spent by 30 June 2019 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent	All	40.46%	5%	10%	30%	60%	60%	75%	G2

Table 49:

Top Layer SDBIP - Ongoing Maintenance of Municipal Infrastructure



#### vi) Top Layer SDBIP - Provide appropriate services to all households

						/					_
					Overall Performance 2018/19						
Ref	KPI	Unit of Measurement		Previous Year Performance	Target				A - t 1		
		medsarement			Q1	Q2	Q3	Q4	Annual	Actual	R
TL32	Spend 100% of the library grant by 30 June 2019 ((Actual expenditure divided by the approved budget)x100)	% of the library grant spent	All	82%	0%	0%	0%	100%	100%	99.06%	0
Corre	ctive Measures			cies occurred du ted to other vot		e year a	and uns	pent fun	ids canno	t be re-	
TL33	Submit the reviewed the Disaster Management Plan to Council by 30 June 2019	Reviewed Disaster Management Plan submitted	All	1	0	0	0	1	1	0	R
Corre	ctive Measures			evised for 2018/ ext financial yea		not yet	submi	tted to C	ouncil. W	'ill submit	: in
TL34	Establish a municipal pound in Noupoort by 30 June 2019	Municipal pound established in Noupoort by 30 June 2019	2	0	0	0	0	1	1	0	R
Corre	ctive Measures	I	Insuffi	cient funds due	to casi	n flow c	ontrain	ts. Will b	oudget ac	cordingly	
TL35	Provide free basic electricity to indigent households as at 30 June 2019	Number of households receiving free basic electricity	All	1 684	0	0	0	1 600	1 600	1 661	G2
TL36	Provide free basic water to indigent households as at 30 June 2019	Number of households receiving free basic water	All	1 805	0	0	0	1 600	1 600	1 983	G2
TL37	Provide free basic sanitation to indigent households as at 30 June 2019	Number of households receiving free basic sanitation services	All	1 746	0	0	0	1 600	1 600	1 893	G2
TL38	Provide free basic refuse removal to indigent households as at 30 June 2019	Number of households receiving free basic refuse removal services	All	1 789	0	0	0	1 600	1 600	1 959	G2

Table 50: Top Layer SDBIP - Provide Appropriate Services to All Households



vii) Top Layer SDBIP - Provide quality and sustainable municipal infrastructure within available resources

					Overall Performance 2018/19						
Ref	KPI	Unit of Measurement	Ward Previous Year Performance		Target						
		measurement		r errormanee .	Q1	Q2	Q3	Q4	Annual	Actual	R
TL29	Conduct a study to research the viability to supply electricity to commercial farmers and submit a report with recommendations to Council by 30 June 2019	Study completed an report submitted to Council by 30 June 2019	All	New key performance indicator for 2018/19. No audited comparative available	0	0	0	1	1	1	G
TL40	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2019 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100]	% of capital budget spent on capital projects	All	72%	0%	0%	0%	70%	70%	46.75%	R
Corre	ctive Measures			ement must ens be spent during				t of pro	jects to e	ensure the	
TL41	Number of formal residential properties connected to the municipal electrical infrastructure network (credit/and prepaid/electrical metering)(Excluding Eskom areas) and	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30	All	2 865	0	0	0	2 500	2 500	3 030	G2
	billed for the service as at 30 June 2019	June 2019									
TL42	Number of formal residential properties that receive piped water (credit) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2019	Number of residential properties which are billed for water	All	6 670	0	0	0	6 651	6 651	6 716	G2
TL43	Number of formal residential properties connected to the municipal waste	Number of residential properties which are billed for sewerage	All	6 058	0	0	0	6 000	6 000	6 086	G2



			_					/			
						O	verall F	Performa	ance 201	8/19	
Ref	KPI	Unit of Measurement	Ward	Previous Year Performance			Targ	et		Actual	R
					Q1	Q2	Q3	Q4	Annual	ACLUAL	ĸ
	water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2019										
TL44	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2019	Number of residential properties which are billed for refuse removal	All	6 619	0	0	0	6 592	6 592	6 646	G2
TL45	Limit unaccounted for electricity to less than 25% by 30 June 2019 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100}	% of unaccounted electricity	All	10.67%	0%	0%	0%	25%	25%	30.48%%	R
Corre	ctive Measures		Data l	oggers to be ins	talled	on the	water l	ine			
TL46	Limit unaccounted for water to less than 40% by 30 June 2019 {(Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold) / Number of Kiloliters Water Purchased or Purified × 100}	% of water unaccounted	All	37%	0%	0%	0%	40%	40%	33.68%	В
TL52	90% spent of the total amount budgeted by 30 June 2019 for the Noupoort electrical network {(Actual expenditure divided by the total approved budget)x100}	% of budget spent	2	48.68%	0%	0%	0%	90%	90%	87%	0



					O	verall P	Perform	ance 201	8/19		
Ref	KPI	Unit of Measurement	Ward Previous Year Performance	Target							
		measurement		T CHOIManee	Q1	Q2	Q3	Q4	Annual	Actual	R
Corre	ctive Measures	'		ntment of contra ing on projects	actors	to be d	one pro	omptly	to ensure	timeous	
TL53	90% spent of the total amount budgeted by 30 June 2019 to install VIP toilets in Ward 3,5 and 6 {(Actual expenditure divided by the total approved budget)x100}	% of budget spent	3; 5; 6	New key performance indicator for 2018/19. No audited comparative available	0%	0%	0%	90%	90%	44%	R
Corre	ctive Measures		Delay applie	in the appointm d	ent of	the co	ntracto	r. Roll-	over budg	et to be	
TL54	90% spent of the total amount budgeted by 30 June 2019 to upgrade Van Der Waltsfontein pipeline {(Actual expenditure divided by the total approved budget)x100}	% of budget spent	All	New key performance indicator for 2018/19. No audited comparative available	0%	0%	0%	90%	90%	98%	G2
Corre	ctive Measures			in the appointm applied	ent of	the co	ntracto	r by Pro	ovince. Ro	ll-over bud	dget

 Table 51:
 Top Layer SDBIP - Provide Quality and Sustainable Municipal Infrastructure within Available Resources

## viii) Top Layer SDBIP - Strengthen community participation

					Overall Performance 2		ce 2018/	′19			
Ref	KPI	KPI Unit of Measurement		Previous Year Performance	Target					Actual	R
					Q1	Q2	Q3	Q4	Annual	Actual	ĸ
TL47	Compile a quarterly external newsletters	Number of external newsletters compiled	All	4	1	1	1	1	4	4	G
TL48	Submit the reviewed IDP to Council by the 31 March 2019	Reviewed IDP submitted to Council	All	1	0	0	1	0	1	1	G

 Table 52:
 Top Layer SDBIP - Strengthen Community Participation



#### b) Service Provider Strategic Performance

Section 76(b) of the MSA states that KPIs should inform the indicators set for every municipal entity and service provider with whom the municipality has entered into a service delivery agreement. A service provider:

- means a person or institution or any combination of persons and institutions which provide to or for the benefit of the local community
- External service provider means an external mechanism referred to in Section 76(b) which provides a municipal service for a municipality
- Service delivery agreement means an agreement between a municipality and an institution or person mentioned in Section 76(b) in terms of which a municipal service is provided by that institution or person either for its own account or on behalf of the municipality

During the year under review the Municipality did not appoint any service providers who provided municipal services to or for the benefit of the local community on behalf of the municipality and therefore this report contains no such details. All other contract appointments are regularly monitored and ensured that the requirements of the contract are complied with.

#### 3.2.2 Municipal Functions

#### a) Analysis of Functions

The municipal functional areas are as indicated below:

Municipal Function	Municipal Function Yes / No
Constitution Schedule 4 Part B functions:	
Air pollution	No
Building regulations	Yes
Child care facilities	No
Electricity and gas reticulation	Yes
Firefighting services	Yes
Local tourism	Yes
Municipal airports	Yes
Municipal planning	Yes
Municipal health services	No
Municipal public transport	Yes
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	Yes
Pontoons ferries jetties piers and harbours excluding the regulation of international and national shipping and matters related thereto	No
Storm Water management systems in built-up areas	Yes



Municipal Function	Municipal Function Yes / No
Trading regulations	No
Water and sanitation services limited to potable water supply systems and domestic waste-wate and sewage disposal systems	r Yes
Constitution Schedule 5 Part B functions:	
Beaches and amusement facilities	No
Billboards and the display of advertisements in public places	Yes
Cemeteries funeral parlours and crematoria	Yes
Cleansing	Yes
Control of public nuisances	Yes
Control of undertakings that sell liquor to the public	Yes
Facilities for the accommodation care and burial of animals	Yes
Fencing and fences	Yes
Licensing of dogs	Yes
Licensing and control of undertakings that sell food to the public	No
Local amenities	Yes
Local sport facilities	Yes
Markets	Yes
Municipal abattoirs	Yes
Municipal parks and recreation	Yes
Municipal roads	Yes
Noise pollution	Yes
Pounds	Yes
Public places	Yes
Refuse removal refuse dumps and solid waste disposal	Yes
Street trading	Yes
Street lighting	Yes
Traffic and parking	Yes

## 3.3 COMPONENT A: BASIC SERVICES

This component includes basic service delivery highlights and challenges, includes details of services provided for water, waste water (sanitation), electricity, waste management, housing services and a summary of free basic services.



#### 3.3.1 Water Provision

#### a) Introduction to Water Services

The Constitution of the South Africa assigns the responsibility of ensuring access to water services to Local Government. Furthermore, the Water Services Act entrust the Local Municipality with provision of affordable, efficient, effective on-going sustainable water services.

The Water Section within Technical Services Department of Umsobomvu Local Municipality is tasked and responsible for quality potable drinking water distribution, wastewater collection and treatment, water quality management, water and sewer infrastructure maintenance and upgrade and water conservation and demand management. Recent legislation includes the Water Services Act 1997 and the General Enabling Act 2005.

Water provision is about providing sustainably and affordable quality water to consumers. There are seven pump stations working around the clock to pump water to four reservoirs. These pump stations forms part of municipal assets to be maintained in order to function properly. The pipe network requiring maintenance totals around 182 kilometres.

#### b) Highlights: Water Services

The highlights for the year are the following:

Highlight	Description
Replacement of the rising water main	Through the Water Services Infrastructure Grant (WSIG) grant the Municipality was able to commence with the replacement of the rising water main from Van Der Walt pump station up to the main reservoirs. The project will be completed by November 2019.
Replacement of asbestos cement pipe with uPVC from R58 to Van Der Waltsfontein Pump Station	The team have to date laid approximately 1.5km (total length is 3.2km) of asbestos pipe with uPVC on the borehole water supply pipeline using LIC.
Refurbishing of all boreholes	All municipal boreholes around Van Der Waltsfontein should be installed with new pump-motor combination, fencing, etc.

Table 54: / Waste Water (Sanitation) Provision Highlights

#### c) Challenges: Water Services

The table below shows the challenges that are experienced:

Description	Actions to address
Water meters	To replace 750 household meters in Noupoort and 400 in Colesberg. All the water meters that are located on the inside of consumers plots must be moved to the outside.
Valve chambers	Kuyasa pressure relieve valve (PRV) chambers have no working space to clean the strainer after repair of a pipe break. The valve chamber should be reconstructed to make provision for working space.
Boreholes	The borehole supply line is currently being replaced. The boreholes conditions were verified and the necessary



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Description	Actions to address
	equipment should be procured to fix 6 boreholes additional to the two currently functioning.
Isolation valves	All old isolation valves especially in Colesberg should be replaced, it is very difficult to isolate the problem area only when repairing a pipe break.
Internal network in Colesberg and Noupoort	The water distribution network in Colesberg and Noupoort towns consist mainly of asbestos pipes that must be upgraded due to excessive underground water leaks. The 2020/21 WSIG allocation earmarked to fund the replacement of these asbestos cement pipes.
Security around municipal storage reservoirs	A proper security/electric fence with cameras installed to keep the potable water safe from vandalism.

#### Table 55: Water Services Challenges

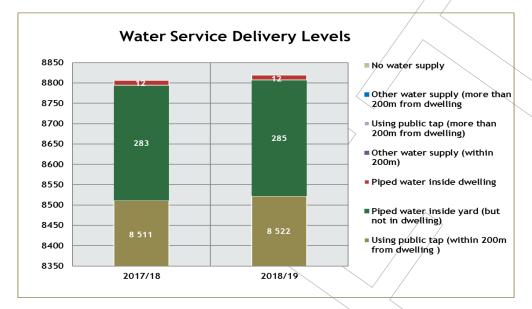
#### d) Service Delivery Levels: Water Services

The table below specifies the different water service delivery levels per households for the financial years 2017/18 and 2018/19 in the areas in which the Municipality is responsible for the delivery of the service:

Hou	seholds	
	2017/18	2018/19
Description	Actual	Actual
	No.	No.
<u>Water:</u> (ab	oove min level)	
Piped water inside dwelling	8 511	8 522
Piped water inside yard (but not in dwelling)	283	285
Using public tap (within 200m from dwelling)	12	12
Other water supply (within 200m)	0	0
Minimum Service Level and Above sub-total	8 806	8 819
Minimum Service Level and Above Percentage	100%	100%
<u>Water:</u> (be	elow min level)	1
Using public tap (more than 200m from dwelling)	0	0
Other water supply (more than 200m from dwelling	0	0
No water supply	0	0
Below Minimum Service Level sub-total	0	0
Below Minimum Service Level Percentage	0%	0%
Total number of households	8 806	8 819

Table 56: Water Service Delivery Levels: Households





Graph 5: Water Service Delivery levels

#### e) Employees: Water Services

	-	· \			
	2017/18		201	8/19	
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	Ø	0	0
4 - 6	4	4	4	0	0
7 - 9	4	6	4	2	33.33
10 - 12	4	4	4	0	0
13 - 15	31	31	26	5	16.13
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	43	45	38	7	15.56

The following table indicates the staff composition for this division:

 Table 57:
 Employees: Water Services

### 3.3.2 Waste Water (Sanitation) Provision

## a) Introduction to Waste Water (Sanitation) Provision

Just like the rest of the towns in the country, all municipalities have two tales to tell: The appropriate level of service versus basic level of service. In the Municipality all four types of sanitation are present.

The only challenge regarding the basic service in Colesberg is the hard rock and the shallow excavated pit latrines. These toilets are filled in short space of time. The municipal strategy is to give all the residence an appropriate level of service; that is full waterborne toilets.



The shortfall in the basic service is the only 10 buckets in the Old Ouboks area where few houses holds refused to accept the VIP toilets. The Municipality does not use any entity in the provision of sanitation services. Sanitation trends in the Municipality ranges from the VIPs, septic tanks, French drains and below service bucket system.

The Umsobomvu Local Municipality policies provide for waterborne (full) sanitation services to all formal urban settlements. However, the policies are not explicit on the level of sanitation service to be provided in informal settlements.

The Municipality is currently providing limited sanitation services such as ventilated improved pit latrine (VIP) toilets, in some of the formal settlements. However, the goal is to provide these households with full water borne sewerage systems. In agricultural holdings the owners are responsible for providing their own sanitation services. This is due to the fact that the Municipality's bulk infrastructure does not reach those areas.

The Section deals with sanitation provisioning, unblocking of sewer lines, emptying of buckets and VIP toilets, new connections and bulk sewer services. There are also sewer pump stations to be maintained in the three towns and cleaning of the oxidation ponds.

#### b) Highlights: Waste Water (Sanitation) Provision

The table below specifies the highlights for the year:

Highlight	Description		
Upgrade of VIP toilets and connection of others in the areas where the network exists	Through the WSIG the Municipality is currently implementing the upgrade of VIP toilets to full water borne sanitation in Kuyasa: Phase I.		
Refurbished pump installed	Sewer pump station in Riemvasmaak has not been giving problems after the refurbished pump was installed.		
New sewer connections	The Municipality has completed 2 new sewer connections.		
Table 58: Waste Water (Sanitation) Provision Highlights			

#### c) Challenges: Waste Water (Sanitation) Provision

The challenges that are experienced are as follows:

Description	Actions to address
The Waste Water Treatment Plant (WWTP) in Colesberg does not have inflow and outflow meters	Reinstallation of incoming and outgoing flow meters in 2019/20 financial year.
The sewer line from KFC passing behind Gables Inn is problematic blocking sometimes three times per week. The KFC does not have a fat trap. Engen Garage is flushing thick paper down the line causing blockages.	During an informal meeting with the respective managers at these facilities they said that the fat trap will be reinstated at KFC and Engen will rather put the paper towels in garbage bags instead of flushing them down the drain.
Manholes that are damaged and construction of existing manholes are too low. Thus, when it rains, sandy water goes into the manholes causing blockages.	Reconstruct sewer manholes to correct height and the routine flushing of the mainlines.
The VIPs were not emptied for 4 months	The repairs to the jet vacuum to be finalised in the 2019/20 financial year.



Description	Actions to address
The blockages reported are mostly due to a lack of community awareness. Foreign objects are flushed down the drains.	Community awareness will be done in November 2019.

 Table 59:
 Waste Water (Sanitation) Provision Challenges

#### d) Services Delivery levels: Waste Water (Sanitation) Provision

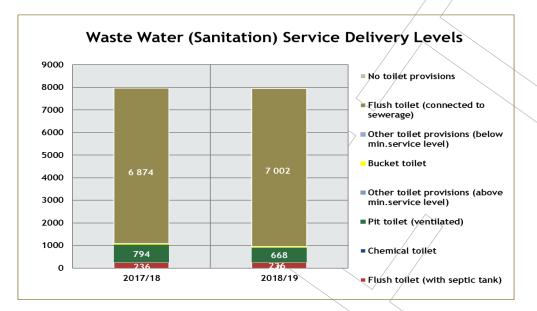
The table below specifies the different sanitation service delivery levels per households for the financial years 2017/18 and 2018/19 in the areas in which the Municipality is responsible for the delivery of the service:

ouseholds	
2017/18	2018/19
Actual	Actual
No.	No.
<u>e: (</u> above minimum level)	
6 874	7 002
236	236
0	0
794	668
0	0
7 904	7 906
99.32%	99.34%
<u>e: (</u> below minimum level)	
54	45
0	0
0	0
54	45
0.68%	0.66%
7 958	7 958
	2017/18         Actual         No.         e: (above minimum level)         6 874         236         0         794         0         794         0         794         0         54         0         54         0         54         0         0         54         0         54         0         0         0         0         0         0

Including informal settlements

 Table 60:
 Waste Water (Sanitation) Provision Service Delivery Levels





Graph 6: Sanitation/Sewerage Service Delivery Levels

#### e) Employees: Waste Water (Sanitation) Provision

	2017/18	2018/19			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	1	1	0	0
4 - 6	1	<b>A</b>	1	0	0
7 - 9	6	8	6	2	25
10 - 12	0	0	0	0	0
13 - 15	13	18	12	6	33.33
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	21	28	20	8	28.57

The following table indicates the staff composition for this division:

Table 61: Employees Waste Water (Sanitation) Provision

### 3.3.3 Electricity

#### a) Introduction to Electricity

The Municipality is the electricity service authority in Colesberg, Lowryville, Towervallei, New Ouboks and Noupoort. Areas within the municipal boundary not mentioned above, fall under Eskom's area of supply. Eskom covers almost 60% of the households in the Municipality while the Municipality supply only 40%. The main key performance indicators during the financial year are spot checks, reduction of electricity losses, implementation of the Energy Efficiency and Demand Side Management (EEDSM), network maintenance and upgrading of Noupoort electrical network.



The Municipality, as the license holder, must adhere to certain standards in supplying electricity. During the request for power supply, the quotation should be supplied within 10 working days where the infrastructure exists and can be used. Where the infrastructure extension is required, the quotation should be supplied within 1 month.

#### b) Highlights: Electricity

The table below specifies the highlights for the year:

Highlights	Description	
Medium voltage (MV) line behind Colesberg Inter-Mediate School sectionalised	Installation of dropout fuses on the Skietberg power line behind Colesberg Inter-Mediate School	
Integrated National Electrification Programme (INEP) expenditure	100% expenditure on 2018/19 INEP grant allocation	
Achievement in installing lights in one of the dark areas identified by the community	Installation of public lighting in Noupoort that covers access to Kwazamuxolo	

#### c) Challenges: Electricity

The challenges that are experienced are as follows:

Description	Actions to address	
Old and obsolete electrical network in Noupoort	Upgrading of the electrical network to resume in 2019/20 financial year. R10 million has been allocated through the Division of Revenue Act (DoRA).	
Installation of lights in identified dark places in Noupoort, Colesberg and Norvalspont	One area covers access to Kwazamuxolo. Access to Eurekaville was not achieved due to funding. Infrastructure to be installed in 2019/20 financial year.	
Vandalism of electrical infrastructure such as kiosk	Installation of heavy-duty kiosks in 2019/20 financial year	
Electricity theft	Installation of split meters in Noupoort where more than 60% of electricity is lost. Continue with spot-checks in the municipal supply areas.	
Lack of funding to finalise On-Line Data Management Project	Submit a business plan dealing with the R1.5 million required to complete the project	

Table 63: Electricity Challenges

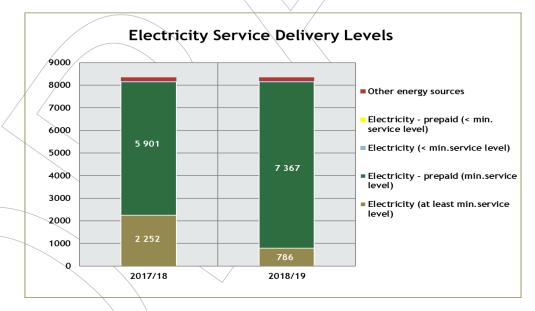


#### d) Service Delivery Levels: Electricity

The table below specifies the different electricity service delivery levels per households for the financial years 2017/18 and 2018/19 in the areas in which the Municipality is responsible for the delivery of the service:

eholds	
2017/18	2018/19
Actual	Actual
No.	No.
minimum level)	
2 252	786
5 901	7 367
8 153	8 153
97.75%	97.75%
minimum level)	
28	28
0	0
160	160
188	188
2.25%	2.25%
8 341	8 341
	Actual No. minimum level) 2 252 5 901 8 153 97.75% minimum level) 28 0 160 160 188 2.25%

Table 64: Electricity Service Delivery Levels



Graph 7: Electricity Service Delivery Levels



#### e) Employees: Electricity

	2017/18		2018/19		
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	Ø	0	0
4 - 6	2	2	2	0	0
7 - 9	2	2	/ /2	_0	0
10 - 12	0	0	0	0	0
13 - 15	1	1	1	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	5	5	5	0	0

The following table indicates the staff composition for this division:

 Table 65:
 Employees: Electricity

#### f) Capital: Electricity

3.3.4 Waste Management (Refuse Collections, Waste Disposal, Street Cleaning and Recycling)

#### a) Introduction to Waste Management

Section 84(1)(e) of the Municipal Structures Act (Act 117 of 1998) mandate the Waste Management Department of the Umsobomvu Municipality to make provision for the disposal of waste which includes:

- Refuse is collected from households and businesses with a 19 ton compressor type truck. The waste is then disposed of at the landfill site.
- The landfill site is currently not controlled and there is no weigh ridge. We are currently not recycling at the source or the landfill site.
- The dumping of waste and hazardous waste is controlled via customers requesting to dispose of waste formally the type and quantity of waste to be disposed of will be checked before approval.

The household and businesses refuse are collected on a daily basis (schedule). If a public holiday falls during the week, the refuse will be collected on the following Saturday. Street cleaner and litter picking is done daily and on Saturdays. The illegal dumping site is being cleaned on bi-weekly basis.

The Municipality in terms of the Constitution is the authority in providing solid waste services. The service is not rendered to farmers, but only to households within the municipal area. There are currently three land fill sites of which two are licensed.



#### b) Highlights: Waste Management

The table below specify the highlight for the year:

Highlight	Description
Waste collection is being done as per schedule	Trucks operating without problems in Colesberg and Noupoort
Table (/. Weste	A dam a man and Viant link to

Table 66: Waste Management Highlight

#### c) Challenges: Waste Management

The challenges that are experienced are as follows:

Description	Actions to address	
The landfill site does not have weigh bridges	Install a weigh bridge	
No recycling is being done at the source or at the landfill site	Recycling should be encouraged at the source first and then at the landfill site	
No control at the landfill site entrance	The entrance should be controlled by appointing a person	
No employees employed at the landfill site	The entrance should be controlled by appointing a person	

Table 67: Waste Management Challenges

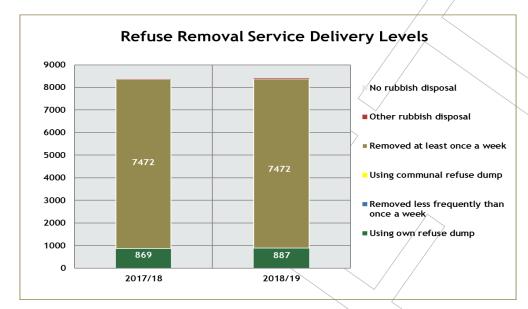
#### d) Service Delivery Levels: Waste Management

The table below specifies the different refuse removal service delivery levels per households for the financial years 2017/18 and 2018/19 in the areas in which the Municipality is responsible for the delivery of the service:

Households			
	2017/18	2018/19	
Description	Actual	Actual	
	No.	No.	
Solid Waste Remo	<u>val: (</u> Minimum level)		
Removed at least once a week	7 472	7 454	
Minimum Service Level and Above sub-total	7 472	7 454	
Minimum Service Level and Above percentage	88%	88%	
Solid Waste Removal:	_(Below minimum level)		
Removed less frequently than once a week	0	0	
Using communal refuse dump	0	0	
Using own refuse dump	869	887	
Other rubbish disposal	30	30	
No rubbish disposal	120	120	
Below Minimum Service Level sub-total	1 019	1 019	
Below Minimum Service Level percentage	12%	12%	
Total number of households	8 491	8 491	

Table 68: Waste Management Service Delivery Levels





Graph 8: Waste Management Service Delivery Levels

#### e) Employees: Waste Management

The following table indicates the staff composition for this division:

	2017/18	2018/19					
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)		
	No.	No.	No.	No.	%		
0 - 3	0	0	Ø	0	0		
4 - 6	0	Q	0	0	0		
7 - 9	2	2	2	0	0		
10 - 12	0	0	0	0	0		
13 - 15	12	15	11	4	26.67		
16 - 18	0	0	0	0	0		
19 - 20	0	0	0	0	0		
Total	14	17	13	4	23.53		

Table 69: Employees: Waste Management



#### 3.3.5 Housing

#### Introduction to Housing a)

The Housing and Property Administration Section of the Umsobomvu Local Municipality is entrusted with overseeing facilitation of integrated human settlements, management of Council owned property, management of informal settlements and ensuring security of tenure through issuing of title deeds.

The following housing programmes are currently being prioritised by the Umsobomvu Local Municipality:

- sustainable human settlements
- formalisation of informal settlements
- essential services/consolidation -
- urban renewal -
- social housing
- land reform projects -
- rural development -
- capturing of beneficiaries on the National Housing Needs Register (NHNR) -
- transferring of pre 1994 houses -

The Municipality's housing initiatives are aligned with the provincial agenda which is based on the Sustainable Human Settlement Plan adopted by National Government in 2004. The plan has the following objectives:

- Progressive informal settlement upgrading: This ranges from the provision of basic services to the development of formal housing. The main focus of this programme is on in situ upgrading. (Ouboks In-Situ Upgrading Programme)
- Promoting densification and integration: Preventing urban sprawl by locating housing within the urban core
- Enhancing the location of new housing projects: Well-located land owned by the Municipality will be identified for housing
- Urban renewal programmes e.g Ouboks Informal Settlement Upgrading Projects (ISUP)
- Developing social and economic infrastructure: This intervention is aimed at facilitating the provision of community facilities such as crèches, community halls, taxi ranks, hawker stalls, etc
- Promoting rental housing: after 1994 the development of public rental stock was not regarded as a high priority for government. The directorate has discovered that there are people who come to the Umsobomvu municipal area to work who are not interested in home ownership

#### **Highlights: Housing** b)

The table below specifies the highlights for the year:

Highlight	Description
Building of Houses at the Noupoort 100 project	The project is at the final stage by the new contractor
Table 70: Hou	sing Highlights



#### c) Challenges: Housing

The challenge that is experienced is the following:

Description	Actions to address
Finalisation of the Ou Boks Project	New business plan was submitted to the Department of Human Settlements
Table 7	1: Housing Challenges

#### d) Services Delivery Levels: Housing

The table below indicates the service statics for the division:  $^{<}$ 

Number of households with access to basic housing						
Year end	Total households (including in formal and informal settlements)	Households in informal settlements	Percentage of HHs in informal settlements			
2017/18	4 973	142	2.86			
2018/19	8 341	382	4.58			
Table 72: Haveabelds with Assars to Pasis Housing						

 Table 72:
 Households with Access to Basic Housing

The following table shows the increase in the number of people on the housing waiting list. There are currently approximately 1 655 housing units on the waiting list.

Financial year		Number of housing units on waiting list	% Housing waiting list increase/(decrease)
2017/18		1 655	17.99
2018/19		2 188	32.20

Table 73: Housing Waiting List

The table below indicates the statistical indicators on housing service delivery for 2018/19:

Description	2017/18	2018/19
Number of households living in informal settlement	294	375
Number of hectors of land already acquired and suitable for human settlement development	0	0
Number of households living in informal areas receiving water services	294	375
Number of households living in informal areas receiving sewerage services	234	234
Number of households living in informal areas with access to refuse removal	294	375
Number of hectors of land procured and suitable for greenfield development	0	0
Number of hectors of land procured and suitable for brownfield development	0	0



Description	2017/18	2018/19		
Number of hectors of land proclaimed (township establishment completed)	0	0		
Number of dwelling units developed per hector	0	0		
Percentage density reduction in total informal settlement	0	0		
Number of informal settlement targeted for upgrading	1 - Old Shell in Norvalspont	1 - Old Shell		
Number of households living in informal settlement targeted for upgrading	60	60		
Number of informal settlements targeted for upgrading with upgrading plans	1	1		
Number of informal settlements upgraded (services provided): In Situ	0	0		
Number of informal settlements targeted for formalization (services provided): relocated	0	0		
Number of households living in informal backyard rental agreement	710	0		
Number of sited serviced	100 - Norvalspont	100		
Number of tittle deeds transferred to eligible beneficiaries	486	0		
Number of libraries to be developed/upgrade development	0	0		
Number of museums/theatre and art galleries to be developed/upgraded	0	0		

 Table 74:
 Statistical Indicators on Housing Service Delivery

#### 3.3.6 Free Basic Services and Indigent Support

#### a) Introduction

Indigent applications are processed annually but new applications are assessed and updated monthly. The indigent register was reconciled with the financial system (Abakus) and the Pre-paid Electricity System. Credit Control officials are continuously updating indigent households (IHH) on the Pre-paid Electricity System.

New indigent household applications were processed and approved, so that these households received their levied free basic services (FBS) during the month. Indigent households will receive their FBS on the first of the month following the approval of their applications.

The table indicates the percentage of indigent households that have access to free basic municipal services. In accordance with the approved indigent policy of the Municipality, all households earning less than **R2 000** per month will receive the free basic services as prescribed by national policy.



The tables, furthermore, indicates the total number of indigent households and other households that received free basic services in the past two financial years:

				Numb	er of hou	iseholds			
Financia I year	Free Basic Free Basic Total no of Electricity Water			Free Basic Sanitation		Free Basic Refuse Removal			
	i year	HH	No. Access	%	No. Access	%	No. Access	%	No. Access
2017/18	1 805	1 805	100	1 805	100	1 746	100	1 788	100
2018/19	1 983	1 661	100	1 983	/100/	1 893	100	1 959	100

 Table 75:
 Free Basic Services to Indigent Households

Electricity							
Indigent Households							
Financial year			Value				
	No. of HH	Unit per HH (kwh)	R'000				
2017/18	1 805	50	1 131				
2018/19	1 661	50	1 103				
*Figures as at 30 June							

 Table 76:
 Free Basic Electricity Services to Indigent Households

Water								
Indigent Households								
Financial year	No. of HH	Unit per HH (kwh)	Value					
			R'000					
2017/18	1 805	6	784					
2018/19	1 983	6	2 874					
*Figures as at 30 June								

Table 77: Free Basic Water Services to Indigent Households

Sanitation								
	Indigent Households							
Financial year	No. of HH	Unit per HH (kwh)	Value					
			R'000					
2017/18	1 746	110.93	2 655					
2018/19 1 893		124.02	2 817					
*Figures as at 30 June								

Table 78: Free Basic Sanitation Services to Indigent Households

Refuse Removal							
	Indigent Households						
Financial year		Unit per HH	Value				
	No. of HH		R'000				
2017/18	1 788	77.30	1 895				



		/		
		Refuse Removal		
		Indigent Households		
Financial year			Value	
	No. of HH	Unit per HH	R'000	
2018/19	1 959	86.85	2 042	
	*F	igures as at 30 June		
	able 79: Free Basic Refus	e Removal Services to Indigent Househ	olds	

#### 3.4 COMPONENT B: ROAD TRANSPORT

This component includes: roads; transport; and waste water (stormwater drainage).

#### 3.4.1 Roads

#### a) Introduction to Roads

The core function of the roads section is:

- re-gravelling and blading of the unpaved roads/streets
- construction, maintenance and rehabilitation of roads/streets
- installing and upgrading of stormwater
- maintenance of surfaced and un-surfaced roads/streets in general

The main challenges faced are the ageing infrastructure and the inadequate budget for both capital projects and the maintenance of existing infrastructure.

The roads section also handles:

- the maintenance of road infrastructure, both gravel and surface, within the Municipality
- cleaning of stormwater channels and opening of the inlets
- s reconstruction of damaged inlets and constructing new stormwater where needed

#### b) Highlights: Roads

The table below specifies the highlights for the year:

Highlight	Description
Roads regravelled in all three towns	11.9 km was regravelled during the financial year
Roads bladed in all three towns	6.8 km was bladed during the financial year
Completion of three streets in Colesberg	Between 700 to 900 meters of gravel streets upgraded to concrete block paved using limited Expended Public Works Programme (EPWP) funds
Completion of New Ouboks arterial	Completed 920m of New Ouboks arterial after the contractor was released from the project

Table 80: Roads Highlights



#### b) Challenges: Roads

The challenges that are experienced are as follows:

Description	Actions to address
Aging construction machinery	Provision of sufficient funds for operation purposes
Insufficient labour force	Municipality to fill vacant post
Stormwater problems in gravel streets	Construction of barrier kerbs where it does not exist and cleaning of existing channels

Table 81: Roads Challenges

#### c) Services Delivery Levels: Roads

The tables below indicate the service statics for the division:

Gravel Road Infrastructure: Kilometres				
Year	Total gravel roads	New gravel roads constructed	Gravel roads upgraded to tar	Gravel roads graded/maintained
2017/18	53.46	0	2.45	51.01
2018/19	48.26	0	5.2	18.7

 Table 82:
 Gravel Roads Infrastructure

Tarred Road Infrastructure: Kilometres					
Year	Total tarred roads	New tar roads	Existing tar roads re-tarred	Existing tar roads re-sheeted	Tar roads maintained
2017/18	28.52	0	0	0	28.52
2018/19	28.52	0	0	0	28.52

 Table 83:
 Tarred Road Infrastructure

The table below shows the costs involved for the maintenance and construction of roads within the municipal area:

				$\vee$	
Financial waar		New &	Replacements	Resealed	Maintained
Financial year				R'000	
2017/18	$\overline{}$		10 027	0	141.90
2018/19			9 356	0	408
The cost for maintenance includes stormwater					

Table 84: Cost of Construction/Maintenance of Roads



#### d) Employees: Roads

2017/18		2018/19							
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)				
	No.	No.	No.	No.	%				
0 - 3	1	6	6	1	16.67				
4 - 6	0	7	7	0	0				
7 - 9	7	23	17	6	26.09				
10 - 12	0	0	0	0	0				
13 - 15	10	0	0	0	0				
16 - 18	0	0	0	0	0				
19 - 20	0	0	0	0	0				
Total	18	36	30	7					

The following table indicates the staff composition for this division:

Table 85: Employees: Roads

#### 3.4.2 Waste Water (Stormwater)

#### a) Introduction to Waste Water (Stormwater)

There are 49 kerb inlets (ki) in all three towns, and the Municipality has undertaken to compile reports on how best to manage and maintain stormwater drainages in all three towns. The latter comes after it was realised that the stormwater infrastructure is inaccessible and only limited maintenance can be conducted.

Colesberg is surrounded by mountains and communities are at the low points of these hills, therefore the run-offs from these mountains are causing damage and exposes the community to the risk of being flushed away by stormwater run-offs. With the increase in traffic, it has been witnessed that many of the ki's are being driven over by heavy trucks in their quest to find parking which also has influenced the drainage flow in a number of ways. The ki covers are broken, and the capacity of these pipes is no longer sufficient. The increase in paved roads have also reduce areas where run-offs would percolate into the ground. The pipe diameters are 300mm and they no longer accommodate the run-off from the latter.

### b) Highlights: Waşte Water (Stormwater)

The table below specifies the highlight for the year:

Highlight				Description
Ki covers manufactured and installe	d			Broken ki covers replaced and made safe
	Tabl	e 86:	Waste Water	(Stormwater) Highlights



#### b) Challenges: Waste Water (Stormwater)

The challenges that are experienced are as follows:

Description	Actions to address
No access to stormwater drainage system	Continue cleaning the ki's
Increase in paved roads influences the carrying capacity of the inlets	To increase the ki manholes to carry high volume of run off underneath the road

Table 87: Waste Water (Stormwater) Challenges

#### c) Services Delivery Statistics: Waste Water (Stormwater)

The table below shows the total kilometers of stormwater system maintained and upgraded as well as the kilometers of new stormwater pipes installed:

	Stormwater Infi	rastructure: Kilometres	1
Year	New stormwater measures	Stormwater measures upgraded	Stormwater measures maintained
2017/18	0	0	16
2018/19	0	0	7

 Table 88:
 Stormwater Infrastructure

### 3.5 COMPONENT C: PLANNING AND LOCAL ECONOMIC DEVELOPMENT

#### 3.5.1 Planning

#### a) Introduction to Planning

The Town Planning Section renders a strategic spatial planning and economic area regeneration program for the Municipality with its focus on the following development aspects as part of its key performance area:

- Development of a Spatial Planning and Land Use By-Law in terms of the approved Spatial Planning and Land Use Act (SPLUMA)
- Land Use Scheme where the Municipality is compiling a new land use scheme to incorporate all areas into one scheme as part of an updated Land Use Management System
- Development facilitation which facilitates and encourage residential, business and industrial development

The Planning section also handles the building control function, which includes regulation of all building control activities within the municipal area of jurisdiction, undertaking of inspections for new buildings, alteration and drainage inspections.



#### b) Highlights: Planning

The table below specify the highlight for the year:

Highlight	Description
High number of community members who understand the importance of SPLUMA and its processes	Community members are following SPLUMA requirements
Table 89: Plan	ning Highlights

#### c) Challenges: Planning

The challenges that are experienced is as follows:

Description	Actions to address
There are still community members that are building without following SPLUMA processes	Continuous workshops for community members on the processes so that these community members understand the importance of it

Table 90: Planning Challenges

#### c) Statistics: Planning

The table below indicates the service statics for the division:

Type of service	2017/18	2018/19	
Building plans application processed	27	5	
Residential extensions	1 991	3	
Business extensions	228	2	
Land use applications processed	5	2	

 Table 91:
 Additional Performance Town Planning and Building Control

#### d) Employees: Planning

The following table indicates the staff composition for this division:

	2017/18	2018/19			
Job Level	Vacancies (fulltime equivalents)	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0-3	0	1	1	0	0
4 - 6		1	1	0	0
7 - 9	0	0	0	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	1	2	2	0	0

Table 92: Employees: Planning



#### 3.5.2 Local Economic Development (Including Tourism and Market Places)

#### a) Introduction to Local Economic Development (LED)

The economy of Umsobomvu Local Municipality relies to a great extent on the performance of agriculture, trade, financial services, hospitality industry and transport. Sectors that can provide future growth include:

- Construction Infrastructure investment by government in terms of transport and electricity, as well as the provision of houses and services to rural areas are the main potential for local residents to benefit
- Trade An important sector that is currently showing signs of improvement in the economy of Umsobomvu and pro-active measures have to be implemented in order to retain the stability and future growth of the sector
- Transport and business & financial services These essential service providers are becoming increasingly important for this service orientated economy
- Tourism This sector's influence spans over a multitude of economic sectors and has a significantly important multiplier effect
- Agriculture This sector has a comparative advantage, as well as the potential to expand into more niche markets like essential oils, aquaculture and horticulture

#### Sectoral Employment

The recent growth in the South African economy has direct implications for formal employment levels. While informal or second economy employment also plays an important role in providing access to household income, accurate data only exists for the trends in the formal employment levels.

#### b) Highlights: LED

The table below specify the highlight for the year:

Highlight	Description		
National Empowerment Fund (NEF) presentation and opportunities offered to Small, Medium & Micro Enterprise Businesses (SMME's)	Financial support to SMME to start their businesses		
Awards won by women SMME's from Merikathusa	Growth of women business through assistance by Merikathusa		
Table 93: LED Highlights			

#### c) Challenges: LED

The challenge that is experienced is as follow:

Description		Actions to address
Limited support		Align budget to assist LED functionality
	Table 94: Challenges LED	



# d) LED Strategy

LED includes all activities associated with economic development initiatives:

Objectives	Strategies
Defining LED in the context of Umsobomvu Local Municipality	Pillars of our strategy: Gright Agriculture and agro-processing - increase and diversify
To develop an LED Development Framework and Strategy for the Municipality	local farming activities and production Enterprise development: business development and
Broadly accessing the provision for LED within the municipal area and more specifically, the institutional infrastructure and programmes available to implement LED initiatives	networking Small, Medium and Micro-sized Enterprises (SMMEs) & entrepreneurial support
Broadly identifying economic opportunities across the municipal area	Tourism development - tourism marketing and development
A proposed implementation plan to address gaps and solutions that contribute to a more coherent and coordinated LED approach	<ul> <li>Improve tourism profile</li> <li>Infrastructure &amp; industrial development - mining and mineral beneficiation</li> </ul>

# e) Job Creation: Expanded Public Works Programme (EPWP)

Within a limited budget for LED projects and one official to assist with LED implementation the following initiatives have been initiated in the municipal area:

Details	EPWP Projects	Jobs created through EPWP projects
	No.	No.
2017/18		27
2018/19	3	45

 Table 96:
 Job Creation Through EPWP Projects

# 3.6 COMPONENT D: COMMUNITY AND SOCIAL SERVICES

# 3.6.1 Libraries and Museums

# a) Introduction to Libraries and Museums

The Libraries Section focus on the following areas:

- to provide accelerated, effective, efficient, quality social development services for the community of Umsobomvu through sport, recreation, arts and culture and library and information programs
- s to ensure the community have access to information as prescribed by the South African Constitution
- to promote employment equity and skills development
- to position libraries as centres for the dissemination of information and knowledge



social cohesion)

The Museum Section focus on the following areas:

- to accommodate visiting school groups
- to develop shared understandings
- introducing students to original works of art
- providing museum tour exhibitions
- offering visitors to the museum's website additional ways to interact with the museum and its collections
- using social media to promote the museum and its events and investigate the development of applications for smartphone devices that allows for virtual tours of exhibitions

The museum in Colesberg is quite a popular destination for tourists looking for information on establishment and rich history of the region, especially the displays on the Khoisan, Karretjie People and the Anglo Boer War.

### b) Highlights: Libraries and Museums

The table below specifies the highlight for the year:

Highlight		Description
Renovations to all libraries		Face lift of Noupoort Library, renovation of Colesberg and Mongezi Juda Library
New vehicle for Libraries section		Vehicle purchased for Libraries section to better services rendered

Table 97: Libraries and Museums Highlights

# c) Challenges: Libraries and Museums

### The challenge that is experienced is as follow:

Description	Actions to address
Funding is not adequate enough to address the needs of the	Discussion with the Department of Sports, Arts and Culture
libraries	to address this challenge

Table 98: Libraries and Museums Challenges

# d) Service Statistics for Libraries and Museums

The table below indicates the service statics for the division:

Type of service	2017/18	2018/19
Number of libraries	3	3
Library members	10 208	12 133
Books circulated	12 220	13 041
Exhibitions held	3	3
Internet users	16 890	18 410



# Chapter 3: Service Delivery Performance

Type of service	2017/18	2018/19
New library service points or wheelie wagons	2	2
Children programmes	38	36
Visits by school groups	2 940	3 415
Book group meetings for adults.	4	2
Researches by school children and adults	225	220
Calendar year programmes for communities	27	27
Visits to museum by school children	56	53
Visits to museum by tourists	42	39

Table 99: Service Statistics for Libraries and Museums

### e) Employees: Libraries and Museums

The following table indicates the staff composition for this division:

	2017/18	2018/19			
Job Level	Employees	Posts	Posts Employees		Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0
4 - 6	2	3	3	0	0
7 - 9	0	0	0	0	0
10 - 12	4	4	4	0	0
13 - 15	2	3	2	1	33.33
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	8	10	9	1	10

Table 100: Employees: Libraries and Museums

# 3.6.2 Cemeteries

# a) Introduction to Cemeteries

The Community Development Section is the custodian for cemetery management within the Municipality. The section provides burial services and cemetery maintenance. The department manages and maintains twelve municipal owned cemeteries within the municipal boundaries. Out of the twelve cemeteries, only five cemeteries are still active and the rest are passive. The passive cemeteries are currently maintained on a needs basis.



# b) Highlights: Cemeteries

The table below specify the highlight for the year:

Highlight	Description	
New cemeteries	Establishment of new cemeteries in Kuyasa and Louwryville	
Fencing of new cemeteries         New cemeteries in Kuyasa and Lowryville have b		

Table 101: Cemeteries Highlights

### c) Challenges: Cemeteries

The challenges that are experienced are as follows:

Description		Actions to address
Funding		Apply for funding from all funding institutions
Table 102: Cemeteries Challenges		eries Challenges

# d) Service Statistics for Cemeteries

The table below indicate the service static for the division:

Type of service	2017/18	2018/19
Burials	212	370

 Table 103:
 Service Statistics for Cemeteries

# 3.6.3 Child Care, Aged Care and Social Programmes

# a) Introduction to Child Care, Aged Care and Social Programmes

The Special Development Section in the Mayor's Office focuses mainly on community awareness and outreach programmes. The section focus on promotion of social wellness and implementation of programmes to prevent social illness.

#### Three main priority service delivery

- Poverty alleviation programme, implement training programme and substance abuse programme
- Implementation of training programmes
- The social, children, woman, disability and elderly programmes

Child and aged care are predominantly run by private institutions with government subsidies. HIV/AIDS, woman and youth programmes are initiated by the Municipality through the Office of the Mayor. This includes:

- social programmes
- elderly programmes
- children's programmes



- HIV/AIDS: Door-to-door educational programme
- health programmes
- 16 days of Activism and awareness on World Aids Day

# 3.7 COMPONENT E: SECURITY AND SAFETY

This component includes: Traffic, Law Enforcement, Fire and Disaster Management

# 3.7.1 Public Safety

#### a) Introduction to Public Safety

Roads in Umsobomvu are becoming safer and this has been confirmed by many motorists from other parts of the province using our route. In partnership with the South African Police Service and community members through community policing forums, crime was reduced. Umsobomvu Municipality has successfully conducted arrive alive campaigns during the December holidays. In addition to this campaign, the Municipality offers to do roadworthy checks free of charge during December for vehicle owners who go on holiday.

#### Zero-tolerance approach towards transgressors of laws

In reducing the rate of accidents on our roads, the Municipality has replaced road signs, erected speed humps in various communities and re- painted road marks.

In promotion of legal trading and enforcement of our by-laws, the Municipality has issued trading licenses to hawkers and are in a process of identifying adequate space for trading.

### b) Highlights: Public Safety

The table below specifies the highlight for the year:

Highlight	Description
Arrive alive programme during Easter Weekend and	The Municipality strives towards a Law Enforcement that focus on safety
Law Enforcement programmes that are continuous	Tocus on surcey

Table 104: Public Safety Highlights

# c) Challenges: Public Safety

#### The challenge that is experienced is as follow:

	Description	n	Actions to address
-	Cars that are not roadworthy and driv licence	ivers driving without	More Law Enforcement programmes

Table 105: Public Safety Challenges



# d) Service statistics for Public Safety

The table below indicates the service statics for the division:

Details	2017/18	2018/19		
Motor vehicle licenses processed	5 106	62 100		
Learner driver licenses processed	2 091	1 978		
Driver licenses processed	/200/	98		
Driver licenses issued	780	650		
Fines issued for traffic offenses (number)	2 210	3 325		
Operational call-outs	5	10		
Roadblocks held	15	5		
Complaints attended to by Traffic Officers	110	205		
Awareness initiatives on public safety	0	0		
Operational call-outs: Fire Services	70	79		
Awareness initiatives on fire safety	0	0		
Reservists and volunteers trained on fire fighting	0	10		

 Table 106:
 Additional Performance Service Statistics for Public Safety

# e) Employees: Public Safety

The following table indicates the staff composition for this division:

	2017/18	2018/19			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	Q	0	0
4 - 6	8	9	9	3	33.33
7 - 9		1	1	0	0
10 - 12	0	0	0	0	0
13 - 15	1	2	2	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	10	12	12	3	25

Table 107: Employees: Public Safety



# **Chapter 3: Service Delivery Performance**

# 3.8 COMPONENT F: SPORT AND RECREATION

### 3.8.1 Sport and Recreation

#### a) Highlights: Sport and Recreation

The table below specify the highlight for the year:

Highlight	Description
New Noupoort stadium	The new stadium will service all community members in their diversity

Table 108: Sport and Recreation Highlight

#### b) Challenges: Sport and Recreation

The challenge that is experienced is as follow:

Description		Actions to address	
Vandalism at Colesberg stadium		The Municipality will consider changing the gates where vandals get access to the stadium	
New stadium for Norvalspont		Submit application for funding to National Lottery	
Table 109: Sport and Persention Challenges			

Table 109: Sport and Recreation Challenges

### c) Service statistics for Sport and Recreation

The table below indicates the service statics for the division:

Type of service	2017/18	2018/19		
Commu	inity parks			
Number of parks with play park equipment	0	0		
Number of wards with community parks	3	3		
Spo	rtfields			
Number of wards with sport fields	4	4		
Number of sport associations utilizing sport fields	3	3		
Sport halls				
Number of wards with sport halls	3	3		

Table 110:

110: Additional Performance Information for Sport and Recreation



### d) Employees: Sport and Recreation

The following table indicates the staff composition for this division:

	Employees: Sport and Recreation						
	2017/18	2018/19					
Post Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)		
	No.	No.	No.	No.	%		
0 - 3	0	0	0	0	0		
4 - 6	0	0	0	0	0		
7 - 9	1	2	2	0	0		
10 - 12	0	0	0	0	0		
13 - 15	3	21	9	9	42.86		
16 - 18	0	0	0	0	0		
19 - 20	0	0	0	0	0		
Total	4	23	11	9	39.13		

Table 111: Sport and Recreation

# 3.9 COMPONENT G: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes: Executive and Council; Financial Services; Human Resource Services; ICT Services; Legal Services; And Procurement Services.

# 3.9.1 Executive and Council

This component includes: Executive office (Mayor, Councillors and Municipal Manager).

Umsobomvu Municipality is committed to the development of a culture of community participation. The Municipality encourages and creates conditions for the local community to participate in the affairs of the Municipality through the following processes:

- The preparation, implementation and review of its IDP
- The establishment, implementation and review of its performance management system
- Determination, consideration and adoption of by-laws
- The monitoring and review of its performance, including the outcome and impact of such performance
- The preparation of its budget
- Strategic decisions relating to the provision of services

# 3.9.2 Financial Services

The application of sound financial management principles is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provided sustainable, economically and equitably to all communities.



# **Chapter 3: Service Delivery Performance**

The key objective of the MFMA is to modernise municipal financial management in South Africa so as to lay a sound financial base for the sustainable delivery of services. Municipal financial management involves managing a range of interrelated components: planning and budgeting, revenue, cash and expenditure management, procurement, asset management, reporting and oversight. Each component contributes to ensuring that expenditure is developmental, effective and efficient and that municipalities can be held accountable.

The Municipality has undertaken various customer care initiatives to ensure the Municipality truly involves all citizens in the process of ensuring a people lead government. Encouragement of structured community participation in the matters of the Municipality is an important focus area.

Section 216 of the Constitution of the Republic of South Africa, 1996, provides that national legislation must prescribe measures to ensure transparency and expenditure control in each sphere of government by introducing generally recognised accounting practice, uniform expenditure classifications and uniform treasury norms and standards.

The MFMA determines those measures for the local sphere of government and enables the Minister of Finance to further prescribe, by regulation such measures in terms of section 168 thereof.

The management of key financial and governance areas is achieved by focusing on:

- reducing the levels of outstanding debt owed to the Municipality, to assist with service delivery spending and maintaining a healthy cash flow;
- maintaining an unqualified audit for the Municipality by resolving audit findings and improving financial governance and over and above before - mentioned, also upholding our Unqualified Audit status for five consecutive years since in 2012/2013;
- spending budgets to maximise delivery.

### a) Highlights: Financial Services

The table below specify the highlight for the year:

Highlight	Description			
Unqualified audit opinion	Unqualified audit opinion achieved			
Paying creditors on time	The Municipality does not have any debt owed to Eskom			

 Table 112:
 Financial Services Highlight

# b) Challenges: Financial Services

The challenge that is experienced is as follow:

/	Description	Actions to address
	Implementation of the new financial system	Training and support must be provided from the service provider
	The Municipality experienced cash flow challenges as a result of the new financial system to comply with mSCOA	Financial support is needed from the National Fiscus as this is a requirement of National Treasury



# Chapter 3: Service Delivery Performance

Description	Actions to address		
Credit control and debt collection cannot be enforced in areas where Eskom provides electricity	Eskom must assist municipalities in implementing municipal measures in the collection of outstanding debts by the Municipality's customers		
Table 113: Financial Services Challenges			

Table 113:

#### c) **Debt Recovery**

The following table indicates the debt recovery:

	Debt Recovery					
		R'000				
Details of the types of account raised and	2018/19		2019/20			
recovered	Billed in Year	Actual for accounts billed in year	Billed in Year	Actual for accounts billed in year		
Property Rates	9 861	9 861	10 119	10 119		
Electricity	15-811	15 811	25 941	25 941		
Water	14 756	14 756	13 246	13 246		
Sanitation	10 296	10 296	10 755	10 755		
Refuse	7 520	7 520	3 535	3 535		

Table 114: Debt Recovery

#### d) **Employees: Financial Services**

The following table indicates the staff composition for this division:

	2017/18	2018/19			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	5	6	6	1	16.67
4 - 6	7	6	6	0	0
7 - 9	17	23	18	6	26.09
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	29	35	30	7	

 Table 115:
 Employees: Financial Services



# 3.9.3 Human Resource Services

### a) Introduction to Human Resource Services

The Umsobomvu Municipality currently employees 198 officials (permanent and non-permanent) who individually and collectively contribute to the achievement of the Municipality's objectives. The primary objective of Human Resource (HR) Management is to render an innovative HR service that addresses both skills development and administrative functions.

### b) Highlights: Human Resources

Below specifies the highlights for the year:

- Finalisation of the evaluation of all Bargaining Council employees by the Job Evaluation Committee
- Solutions of all evaluated jobs
- Approval of changing from SALGBC salary scales to the T-Grade remuneration system
- Implementation of T-Grade salary scales for all evaluated positions
- Implementation of a biometric clocking system

# c) Challenges: Human Resources

The challenge that is experienced is as follow:

- Finalisation of remaining job categories not yet evaluated
- Training of incumbents in positions that were identified for intervention

# d) Employees: Human Resources

The following table indicates the staff composition for this division:

	2017/18		2018/19			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)	
	No.	No.	No.	No.	%	
0 - 3	0	<b>o</b>	0	0	0	
4 - 6	1	2	2	0	0	
7-9	1	0	0	0	0	
10 - 12	0	0	0	0	0	
13 - 15	0	0	0	0	0	
16 - 18	0	0	0	0	0	
19 - 20	0	0	0	0	0	
Total	2	0	0	0	0	

Table 116: Employees: Human Resources



# 3.10 COMPONENT G: SERVICE DELIVERY PRIORITIES FOR 2019/20

The main development and service delivery priorities for 2019/20 forms part of the Municipality's top layer SDBIP for 2019/20 and are indicated in the table below:

# 3.10.1 Development and Service Delivery Priorities for 2019/20

#### a) Develop a capable and capacitated institution to respond to community needs

Ref	КРІ	Unit of Measurement	Ward	Annual Target		
TL2	Submit the Workplace Skills Plan and ATR (Annual Training Report) to LGSETA by 30 April 2020	Workplace Skills Plan and ART submitted to LGSETA by 30 April 2020	All	1		
TL3	Reviewed the organogram and submit to Council by 30 June 2020	Reviewed organogram submitted to Council 30 June 2020	All	1		
TL4	The number of people from employment equity target groups employed (to be appointed) in the three highest levels of management in compliance with the equity plan by 30 June 2020	Number of people employed (to be appointed) by 30 June 2020	All	1		
TL5	The percentage of the Municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2020 [(Actual amount spent on training/total operational budget)x100]	% of the Municipality's personnel budget [(Actual amount spent on training/total operational budget)x100] by 30 June 2020	All	0.5%		
TL6	Limit the vacancy rate to less that 15% of budgeted posts by 30 June 2020 ((Number of posts filled/Total number of budgeted posts)x100)	% vacancy rate of budgeted posts by 30 June 2020 [(Number of posts filled/Total number of budgeted posts)x100]	All	15%		
TL20	Purchase a a vehicle for Corporate Services by 31 Dec 2019	Vehicle purchased by 31 December 2019	All	0		

Table 117: Service Delivery Priorities - Develop a Capable and Capacitated Institution to Respond to Community Needs

### b) Enhance good governance processes and accountability

Ref	КРІ	Unit of Measurement	Ward	Annual Target
TL1	Compile and submit the Risk Based Audit Plan (RBAP) to the Audit committee by 30 June 2020	Risk Based Audit Plan (RBAP) submitted to the Audit committee by 30 June 2020	All	1
TL7	Submit the Draft Annual Performance Report to the AG by 31 August 2020	Draft Annual Performance Report submitted to the AG by 31 August 2019	All	0
TL8	Submit the Draft Annual Report to Council by 31 January 2020	Draft Annual Report submitted to Council by 31 January 2020	All	0
TL9	Arrange a training session for ward committee members by 30 June 2020	Training session arranged by 30 June 2020	All	1

 Table 118:
 Services Delivery Priorities - Enhance Good Governance Processes and Accountability



### c) Enhance municipal financial viability

Ref	КРІ	Unit of Measurement	Ward	Annual Target
TL11	Award the General Valuation bid by 30 September 2019	General Valuation bid awarded by 30 September 2019	All	0
TL19	Hand over General Valuation Roll to Municipal Manager by 31 January 2020	General Valuation Roll hand over to Municipal Manager by 31 January 2020	All	0
TL21	Submit the draft main budget to Council for consideration by 31 March 2020	Draft Main budget submitted to Council by 31 March 2020	All	0
TL22	Submit the Adjustments budget to Council for consideration by 28 February 2020	Submit the Adjustments budget to Council for consideration by 28 February 2020	All	0
TL23	Financial viability measured in terms of the Municipality's ability to meet it's service debt obligations as at 30 June 2020 ((Total operating revenue-operating grants received)/debt service payments due within the year))	% of debt coverage as at 30 June 2020	All	17%
TL24	Financial viability measured in terms of the outstanding service debtors as at 30 June 2020 ((Total outstanding service debtors/ revenue received for services)X100)	% of outstanding service debtors as at 30 June 2020	All	43%
TL25	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2020 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure exc	Number of months it takes to cover fix operating expenditure with available cash as at 30 June 2020	All	0.3
TL26	Submit the annual financial statements to AGSA by 31 August 2019	Annual financial statements submitted by 31 August 2019	All	0
TL27	Compile Plan to address audit findings in reports of the AG and submit to MM by 31 January 2020	Plan completed and submitted to MM by 31 January 2020	All	0
TL28	Achieve a debtor payment percentage of 70% by 30 June 2020 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	% debtor payment achieved by 30 June 2020	All	70%
TL29	70% spent of the total amount budgeted by 30 June 2020 to upgrade the financial system {(Actual expenditure divided by the total approved budget)x100}	% of the budget spent by 30 June 2020 ((Actual expenditure divided by the approved budget)x100)	All	70%

 Table 119:
 Service Delivery Priorities - Enhance Municipal Financial Viability

## d) Facilitate economic growth in the municipal area

Ref	КРІ	Unit of Measurement	Ward	Annual Target
TL41	Create temporary jobs - FTE's in terms of EPWP by 30 June 2020 (Person days / FTE (230 days))	Number of FTE's created by 30 June 2020	All	25

Table 120: Services Delivery Priorities - Facilitate Economic Growth in the Municipal Area



# e) Ongoing maintenance of municipal infrastructure

Ref	КРІ	Unit of Measurement	Ward	Annual Target			
TL18	60% of the maintenance budget spent by 30 June 2020 for maintenance of municipal buildings ((Actual expenditure divided by the approved budget)x100)	% of the budget spent by 30 June 2020 ((Actual expenditure divided by the approved budget)x100)	Alt	60%			
TL42	60% of the electricity maintenance budget spent by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}% of the maintenance budget spent by 30 June 2020		All	60%			
TL43	60% of the Road Transport maintenance budget spent by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	ual % of the maintenance budget spent by 30 by the June 2020		60%			
TL44	60% of the Waste Water management maintenance budget spent by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent by 30 June 2020	All	60%			
TL45	60% of the Water Management maintenance budget spent by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent by 30 June 2020	All	60%			

 Table 121:
 Service Delivery Priorities - Ongoing Maintenance of Municipal Infrastructure

# f) Provide appropriate services to all households

Ref	КРІ	Unit of Measurement	Ward	Annual Target
TL12	Review the Human Settlement Plan and submit to Council by 30 June 2020	Human Settlement Plan submitted to Council by 30 June 2020	All	1
TL13	Spend 100% of the library grant by 30 June 2020 ((Actual expenditure divided by the approved budget)x100)	% of the library grant spent by 30 June 2020 ((Actual expenditure divided by the approved budget)x100)	All	100%
TL14	70% spent of the total amount budgeted by 30 June 2020 for the Noupoort cemetery {(Actual expenditure divided by the total approved budget)x100}	% of budget spent by 30 June 2020 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	2	70%
TL16	Submit the reviewed the Disaster Management Plan to Council by 30 June 2020	Reviewed Disaster Management Plan submitted by 30 June 2020	All	1
TL34	Provide free basic water to indigent households as at 30 June 2020	Number of households receiving free basic water as at 30 June 2020	All	1 600
TL35	Provide free basic electricity to indigent households as at 30 June 2020	Number of households receiving free basic electricity as at 30 June 2020	All	1 600
TL36	Provide free basic sanitation to indigent households as at 30 June 2020	Number of households receiving free basic sanitation services as at 30 June 2020	All	1 600
TL37	Provide free basic refuse removal to indigent households as at 30 June 2020	Number of households receiving free basic refuse removal services as at 30 June 2020	All	1 600

Table 122: Service Delivery Priorities - Provide Appropriate Services to All Households



# g) Provide quality and sustainable municipal infrastructure within available resources

			Annual Target			
KPI	Unit of Measurement	Ward	Target			
Complete a study on the future needs and options for graveyards in the municipal area and submit a report with recommendations to council by 30 June 2020	Study completed and report submitted to Council by 30 June 2020	Alt	1			
Number of formal residential properties that receive piped water (credit) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2020	Number of residential properties which are billed for water as at 30 June 2020	All	6 651			
Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June 2020	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2020	All	2 500			
Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2020	Number of residential properties which are billed for sewerage as at 30 June 2020	All	6 000			
Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2020	Number of residential properties which are billed for refuse removal as at 30 June 2020	All	6 592			
The percentage of the municipal capital budget actually spent on capital projects by 30 June 2020 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100]	% of capital budget spent on capital projects as at 30 June 2020	All	70%			
Limit unaccounted for water to less than 30% by 30 June 2020 {(Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold) / Number of Kiloliters Water Purchased or Purified × 100}	% of water unaccounted as at 30 June 2020	All	30%			
70% spent of the total amount budgeted by 30 June 2020 to upgrade Van Der Waltsfontein pipeline {(Actual expenditure divided by the total approved budget)x100}	% of budget spent by 30 June 2020 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	All	70%			
Limit unaccounted for electricity to less than 25% by 30 June 2020 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100}	% of unaccounted electricity by 30 June 2020	All	60%			
70% spent of the total amount budgeted by 30 June 2020 for the Noupoort electrical network {(Actual expenditure divided by the total approved budget)x100}	% of budget spent by 30 June 2020 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	1	70%			
70% spent of the total amount budgeted by 30 June 2020 to upgrade New Ouboks arterial road {(Actual expenditure divided by the total approved budget)x100}	% of budget spent by 30 June 2020 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	3	70%			
	options for graveyards in the municipal area and submit a report with recommendations to council by 30 June 2020 Number of formal residential properties that receive piped water (credit) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2020 Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June 2020 Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2020 Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2020 The percentage of the municipal capital budget actually spent on capital projects by 30 June 2020 [(Amount actually spent on capital projects)×100] Limit unaccounted for water to less than 30% by 30 June 2020 {(Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold) / Number of Kiloliters Water Purchased or Purified × 100} 70% spent of the total amount budgeted by 30 June 2020 to upgrade Van Der Waltsfontein pipeline {(Actual expenditure divided by the total approved budget)×100} Limit unaccounted for electricity to less than 25% by 30 June 2020 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Sold) / Nu	Complete a study on the future needs and options for graveyards in the municipal area and submit a report with recommendations to council by 30 June 2020Study completed and report submitted to Council by 30 June 2020Number of formal residential properties to connected to the municipal water infrastructure network and billed for the service as at 30 June 2020Number of residential properties which are billed for water as at 30 June 2020Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepati electrical metrengi(Excluding Eskom areas) as at 30 June 2020Number of residential properties which are billed for the service as at 30 June 2020Number of formal residential properties so which refuse is removed once per week and billed for the service as at 30 June 2020Number of residential properties which are billed for residential properties for which refuse is removed once per week and billed for the service as at 30 June 2020Number of residential properties which are billed for residential properties for capital projects/An000.The percentage of the municipal capital by 30 June 2020 (Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Purchased or Purified × 100)% of capital brojects/An00070% spent of the total amount budgeted by 30 June 2020 (Rumber of Electricity Units Purchased and/or Generated) × 1003% of budget spent by 30 June 2020 ([Total atual expenditure for the project/Total amount budgeted for the project/Total amount budgeted by 30 June 2020 (Intomber of Electricity Units Purchased and/or Generated) × 100370% spent of the total amount budgeted by 30 June 2020 for the Noupoort electrical netoxit (Actual expenditu	Complete a study on the future needs and options for graveyards in the municipal area and submit a report with recommendations to council by 30 June 2020Study completed and report submitted to Council by 30 June 2020AllNumber of formal residential properties that receive piped water (credit) that is connected to the municipal water infrastructure network and billed for the services as at 30 une 2020Number of residential properties which are billed for water as at 30 June 2020AllNumber of formal residential properties connected to the municipal electrical infrastructure network (aredit and prepard electrical metering/Excluding Eskom areas) and billed for the service as at 30 June 2020Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2020AllNumber of formal residential properties connected to the numicipal water water sanitation/swerage network for swerage service, irrespective of the nume rof water closets (toiled) and billed for the service as at 30 June 2020Number of residential properties which are billed for residential properties which are billed for refuse removal as at 30 June 2020AllThe percentage of the municipal capital budget actually spent on capital projects by 30 June 2020 [Number of Kiloliters Water Sold) / Number of Kiloliters Water Sold / Number of the t			



Ref	КРІ	Unit of Measurement	Ward	Annual Target
TL49	70% spent of the total amount budgeted by 30 June 2020 to upgrade Nerina Street {(Actual expenditure divided by the total approved budget)x100}	% of budget spent by 30 June 2020 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	3	70%
TL50	70% spent of the total amount budgeted by 30 June 2020 to install VIP toilets in Ward 3 and 5 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	% of budget spent by 30 June 2020 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	3; 5	70%

Table 123: Service Delivery Priorities - Provide Quality and Sustainable Municipal Infrastructure within available resources

### h) Strengthen community participation

Ref	КРІ	Unit of Measurement	Ward	Annual Target
TL10	Compile a quarterly external newsletters	Number of external newsletters compiled	All	1
TL15	Submit the draft reviewed IDP to Council by the 31 March 2020	Draft reviewed IDP submitted to Council by 31 March 2020	All	0

 Table 124:
 Service Delivery Priorities - Strengthen Community Participation





# CHAPTER 4

# 4.1 NATIONAL KEY PERFORMANCE INDICATORS - MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

The following table indicates the municipality's performance in terms of the National Key Performance Indicators required in terms of the Local Government: Municipal Planning and the Performance Management Regulations of 2001 and section 43 of the MSA. These key performance indicators are linked to the National Key Performance Area Municipal Transformation and Organizational Development.

KPA & Indicators	Municipal Achievement 2017/18	Municipal Achievement 2018/19
The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	2	3
The percentage of a municipality's budget actually spent on implementing its workplace skills plan	0.81%	0.12%

Table 125: National KPIs- Municipal Transformation and Organisational Development

# 4.2 INTRODUCTION TO THE MUNICIPAL WORKFORCE

The Municipality currently employs **198** (excluding non-permanent positions) officials who individually and collectively contribute to the achievement of Municipality's objectives. The primary objective of Human Resource Management is to render an innovative HR service that addresses both skills development and an administrative function.

# 4.2.1 Employment Equity

The Employment Equity Act (1998) Chapter 3 Section 15 (1) states that affirmative action measures are measures designed to ensure that suitable qualified people from designated groups have equal employment opportunities and are equitably represented in all occupational categories and levels in the workforce of a designated employer. The national performance indicator also refers to: "Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan".

# a) Employment Equity targets/actual

The tables below indicate the employment equity targets/actual:

Target June Actual June Target June Actual J	une Target June Actual June Target June Actual June
152 139 64 55	0 0 8 4

Table 126: 2018/19 EE Targets/Actual by Racial Classification





	Male			Female			Disability	
Target June	Actual June	Target reach	Target June	Actual June	Target reach	Target June	Actual June	Target reach
156	145	No	68	53	No	0	0	0
	Table 127: 2018/19 FF Targets/Actual by Gender Classification							

#### **Specific Occupational Levels - Race** b)

The table below categories the number of employees by race within the occupational levels:

				/					
Occupational		Male			Female				<b>T</b> - 4 - 1
Levels	Α	С	I	W	A	С	I	W	Total
Top Management	2	1	0	1	0	0	0	0	4
Senior Management	5	2	0	0	1 /	0	0	0	8
Professionally qualified and experienced specialists and mid-management	10	2	0	0	4	0	0	1	17
Skilled technical and academically qualified workers, junior management, supervisors, foremen and superintendents	19	9	0	0	4	6	0	1	40
Semi-skilled and discretionary decision making	22	11	0	0	7	5	0	0	45
Unskilled and defined decision making	46	15	0	0	19	4	0	0	84
Total	104	40	0	1	35	15	0	3	198

#### c) **Departments - Race**

The following table categories the number of employees by race within the different departments:

Department	Male			Female				Tatal	
Department	Α	С	I	w	Α	С	I	W	Total
Municipal Manager	5	1	0	0	1	0	0	0	7
Corporate Services	27—	10	0	1	20	9	0	2	69
Financial Services	15	6	0	0	10	3	0	1	35
Technical Services/Electricity	57	23	0	0	4	3	0	0	87
Total	104	40	0	1	35	15	0	3	198

Table 129:

Department - Race





### 4.2.2 Vacancy Rate

The approved organogram for the Municipality had **227** approved posts for the 2018/19 financial year. The actual positions filled are indicated in the tables below by post level and by functional level. 38 posts were vacant at the end of 2018/19, resulting in a vacancy rate of 16.8%.

Below is a table that indicates the vacancies within the Municipality:

	Per Post Level	
Post level	Filled	Vacant
MSA Section 56 & 57	2	3
Senior Management	7/ /	1
Professionally qualified and experienced specialists and mid-management	16	1
Skilled technical and academically qualified workers, junior management, supervisors, foremen and superintendents	34	6
Semi-skilled and discretionary decision making	38	7
Unskilled and defined decision making	64	19
Total	160	38
	Per Functional Level	
Functional area	Filled	Vacant
Executive and Council	4	3
Finance and Administration	97	15
Technical Services	61	20
Total	162	38

 Table 130:
 Vacancy Rate per Post and Functional Level

The table below indicates the number of staff per level expressed as total positions and current vacancies express as full-time staff equivalents:

Salary Level	Number of current critical vacancies	Total posts as per organogram	Vacancies (as a proportion of total posts per category)
Municipal Manager	0	1	0%
Chief Financial Officer	1	1	100%
Other Section 57 Managers	2	3	66.67%
Senior management	1	7	14.29%
Highly skilled supervision	2	8	25%
Total	6	20	30%

Table 131: Vacancy Rate per Salary Level





#### 4.2.3 Staff Turnover Rate

A high staff turnover may be costly to a municipality and might negatively affect productivity service delivery and institutional memory/organizational knowledge. Below is a table that shows the staff turnover rate within the Municipality. The staff turnover rate shows an increase from 9.6% in 2017/18 to 3.6% in 2018/19.

The table below indicates the staff turnover rate over the last two years:

Financial year	Total no appointments at the end of each Financial Year	New appointments	No Terminations during the year	Turn-over Rate	
2017/18	198	13	11	9.6%	
2018/19	189	6	<b>7</b>	3.6%	

Table 132: Turnover Rate

#### 4.3 MANAGING THE MUNICIPAL WORKFORCE

Managing the municipal workforce refers to analysing and coordinating employee behaviour.

#### 4.3.1 Injuries

An occupational injury is a personal injury disease or death resulting from an occupational accident. Compensation claims for such occupational injuries are calculated according to the seriousness of the injury/disease and can be costly to a municipality. Occupational injury will influence the loss of man hours and therefore financial and productivity performance.

The table below indicates the total number of injuries within the different directorates:

Directorates	2017/18	2018/19
Office of the Municipal Manager	0	0
Financial Services	0	0
Corporate Services	0	1
Technical Services	3	6
Total	3	7

Table 133: Injuries

#### 4.3.2 Sick Leave

The number of day's sick leave taken by employees has service delivery and cost implications. The monitoring of sick leave identifies certain patterns or trends. Once these patterns are identified corrective action can be taken.

The total number of employees that have taken sick leave during the 2018/19 financial year shows a decrease when compared it with the 2017/18 financial year.



The table below indicates the total number sick leave days taken within the year:

Year	Total number of sick leave days taken within the year
2017/18	650
2018/19	634
Table 134:	Sick Leave

# 4.3.3 HR Policies and Plans

Policies and plans provide guidance for fair and consistent staff treatment and a consistent approach to the managing of staff.

The table below shows the HR policies and plans that are approved and that still needs to be developed:

Approved	d policies
Name of policy	Date approved/ revised
Recruitment Selection and Appointment	27 September 2007
Leave Policy	27 September 2007
Study Assistance Policy	27 September 2007
Employee Wellness Policy	27 September 2007
Staff performance Policy	27 September 2007
Union Support and Facilities Policy	27 September 2007
Sexual Harassment Policy	27 September 2007
Attendance and Punctuality Policy	27 September 2007
Termination of Contract Policy	27 September 2007
Training and skills development Policy	17 December 2015
Retrenchment Policy	27 September 2007
Bonus Policy	27 September 2007
Private Work Policy	27 September 2007
Job Evaluation Policy	17 December 2015
PMS Framework	30 May 2019
Travelling and Subsistence Allowance Policy	3 June 2016
Occupational Health and Safety Policy	17 December 2015
Advance and Micro Loans Policy	28 July 2015
Acting Policy	27 September 2007
Aids Policy	27 September 2007
Annual Leave Policy	27 September 2007
Communication Policy	31 March 2018
Dress Code Policy	27 September 2007
Essential Users Policy	27 September 2007
Delegation of Powers	27 September 2007
Family Responsibility Policy	27 September 2007





roved policies
27 September 2007
27 September 2007
17 April 2018
27 September 2007
27 September 2007
27 September 2007
23 November 2018
at still need to be developed
ocation Policy
e Skills Policy
cession Policy

Table 135: HR Policies and Plans

# 4.4 CAPACITATING THE MUNICIPAL WORKFORCE

Section 68(1) of the MSA states that municipality must develop its human resource capacity to a level that enables it to perform its functions and exercise its powers in an economical effective efficient and accountable way. For this purpose, the human resource capacity of a municipality must comply with the Skills Development Act (SDA), 1998, (Act No. 81 of 1998) and the Skills Development Levies, Act 20, 1999 (Act No. 28 of 1999).

### 4.4.1 Skills Matrix

The table below indicates the number of employees that received training in the year under review:

Management level	Gender	Number of employees identified for training at start of the year	Number of Employees that received training (2018/19)	
http://www.cond.ce7	Female	0	0	
MM and S57	Male	3	3	
Legislators senior officials and	Female	2	2	
managers	Male	6	6	
Associate professionals and	Female	3	3	
Technicians	Male	10	10	
	Female	3	3	
Professionals	Male	4	4	
	Female	1	1	
Clerks	Male	4	4	
Convice and color workers	Female	3	3	
Service and sales workers	Male	5	5	
Craft and related trade workers	Female	0	0	
CLAIT AND TELALED LIADE WORKERS	Male	2	2	
	Female	0	0	





Management level	Gender	Number of employees identified for training at start of the year	Number of Employees that received training (2018/19)
Plant and machine operators and assemblers	Male	0	0
Elementary accurations	Female	0	0
Elementary occupations	Male	0	0
C	Female	12	12
Sub total	Male	36	36
Total		48	48

Table 136: Skills Matrix

# 4.4.2 Skills Development - Training Provided

The Skills Development Act (1998) and the MSA require employers to supply employees with the necessary training to develop its human resource capacity. Section 55(1)(f) states that as head of administration the Municipal Manager is responsible for the management utilization and training of staff.

			Training p	rovided wi	ithin the re	porting period 2	017/18
Occupational categories	Gender	Learnerships		Skills programmes & other short courses		Total	
		Actual	Target	Actual	Target	Actual	Target
With and SE(	Female	0	0	0	0	0	0
MM and S56	Male	0	0	3	3	3	3
Legislators senior officials and	Female	0	0	2	2	2	2
managers	Male	0	0	6	6	6	6
Drefessionals	Female	3	3	0	0	3	3
Professionals	Male	2	2	2	2	4	4
Technicians and associate	Female	0	0	3	3	3	3
professionals	Male	0	0	10	10	10	10
Clauder	Female	0	0	1	1	1	1
Clerks	Male	0	0	4	4	4	4
	Female	0	0	3	3	3	3
Service and sales workers	Male	0	0	5	5	5	5
	Female	0	0	0	0	0	0
Craft and related trade workers	Male	0	0	2	2	2	2
Plant and machine operators and	Female	0	0	0	0	0	0
assemblers	Male	0	0	0	0	0	0
	Female	0	0	0	0	0	0
Elementary occupations	Male	0	0	0	0	0	0
Sub total	Female	3	3	9	9	12	12



Occupational categories		Training provided within the reporting period 2017/18						
	Gender	Learnerships		ships Skills programmes & other short courses		Total		
		Actual	Target	Actual	Target	Actual	Target	
	Male	2	2	32	32	34	34	
Total		5	5	41	41	46	46	

Table 137: Skills Development

# 4.4.3 Skills Development - Budget Allocation

The table below indicates that a total amount of **R405 000** were allocated to the workplace skills plan in the 2018/19 financial year:

Year	Total Allocated (R)	Total Spend (R)	% Spent
2017/18	405 000	158 847	39%
2018/19	405 000	0	0

 Table 138:
 Budget Allocated and Spent for Skills Development

# 4.4.4 MFMA Competencies

In terms of Section 83 (1) of the MFMA, the accounting officer, senior managers, the chief financial officer, nonfinancial managers and other financial officials of a municipality must meet the prescribed financial management competency levels that are key to the successful implementation of the Municipal Finance Management Act. National Treasury has prescribed such financial management competencies in Government Notice 493 dated 15 June 2007.

To assist the above-mentioned officials to acquire the prescribed financial competencies, National Treasury, with the collaboration of various stakeholders and role players in the local government sphere, developed an outcomesbased NQF Level 6 qualification in municipal finance management. In terms of the Government Notice 493 of 15 June 2007, "(1) No municipality or municipal entity may, with effect 1 January 2013, employ a person as a financial official if that person does not meet the competency levels prescribed for the relevant position in terms of these Regulations."

The table below provides details of the financial competency development progress as required by the regulation:

Description	Total number of officials employed by municipality (Regulation 14(4)(a) and (c))	Competency assessments completed (Regulation 14(4)(b) and (d))	Total number of officials whose performance agreements comply with Regulation 16 (Regulation 14(4)(f))	Total number of officials that meet prescribed competency levels (Regulation 14(4)(e))							
	Financial Officials										
Accounting officer		1	1	1							
Chief financial officer	/ / 1	1	1	1							





Description	Total number of officials employed by municipality (Regulation 14(4)(a) and (c))	Competency assessments completed (Regulation 14(4)(b) and (d))	Total number of officials whose performance agreements comply with Regulation 16 (Regulation 14(4)(f))	Total number of officials that meet prescribed competency levels (Regulation 14(4)(e))
Senior managers	2	2	2	2
Any other financial officials	7	7	N/A	Z
	Supply Chai	n Management Official	S	
Heads of supply chain management units	1	1	N/A	1
Supply chain management senior managers	2	2	N/A	2
Total	14	14	4	14

 Table 139:
 Financial Competency Development:
 Progress Report

# 4.5 MANAGING THE MUNICIPAL WORKFORCE EXPENDITURE

Section 66 of the MSA states that the accounting officer of a municipality must report to Council on all expenditure incurred by the municipality on staff salaries wages allowances and benefits. This is in line with the requirements of the Public Service Regulations (2002), as well as National Treasury Budget and Reporting Regulations SA22 and SA23.

# 4.5.1 Personnel Expenditure

The percentage personnel expenditure is essential in the budgeting process as it reflects on current and future efficiency. The table below indicates the percentage of the municipal budget that was spent on salaries and allowance for the past two financial years and that the Municipality is well within the national norm of between 35 to 40%:

Total Expenditure salary and allowances	Total Operating Expenditure	Percentage
R'000	R'000	
48 382	150 296	32%
42 367	149 977	28%
	and allowances R'000 48 382	and allowancesExpenditureR'000R'00048 382150 296

Table 140: Personnel Expenditure

Below is a summary of Councillor and staff benefits for the year under review:

Financial year	2017/18	2017/18 2018/19						
Description	Actual	Original Budget	Adjusted Budget	Actual				
Description	R'000							
Coun	cillors (Political Office	e Bearers plus Othe	<u>er)</u>					
Salary	3 194	3 417	3 417	3 559				
Motor vehicle allowance	177	190	190					
Cell phone allowance	488	523	523	488				





Financial year	2017/18	2018/19				
	Actual	Original Budget	Adjusted Budget	Actual		
Description		R'	000			
Sub Total	3 859	4 130	4 130	4 047		
% increase/ decrease	N/A	7.02	0	(2)		
	Senior Managers of t	he Municipality				
Salary	3 660	5 109	5 109	4 101		
Motor vehicle allowance	457	648	623	500		
Housing allowance	9	0	0	0		
Performance Bonus	427/	806	O	599		
Other benefits or allowances	0	$\leq$	0	7		
Sub Total	4 553	6 563	6 538	5 207		
% increase/ decrease	N/A	44.15	(0.38)	(20.36)		
	Other Munici	pal Staff				
Basic Salaries and Wages	31 414	33 802	34 392	28 846		
Pension Contributions	5 583	6 072	6 104	4 573		
Medical Aid Contributions	960	1 028	1 060	930		
Motor vehicle allowance	91	76	76	0		
Housing allowance	377	404	401	285		
Overtime	1 902	2 035	2 035	1 944		
Other benefits or allowances	3 502	3 581	3 744	1 151		
Sub Total	43 829	46 998	47 812	37 774		
% increase/ decrease	N/A	7.23	1.70	(20.99)		
Total Municipality	48 382	57 691	58 480	47 028		
% increase/ decrease	N/A	32.98	1.37	(19.58)		

Table 141: Personnel Expenditure





# CHAPTER 5

This chapter provides details regarding the financial performance of the Municipality for the 2017/18 financial year.

### Component A: Statements of Financial Performance

The statement of financial performance provides an overview of the financial performance of the Municipality and focuses on the financial health of the Municipality.

### 5.1 Financial Summary

#### 5.1.1 Overall Financial Summary

The table below indicates the summary of the financial performance for the 2018/19 financial year:

		Financial Sun	nmary									
		R'000										
	2017/18		2018/19		2018/19	%Variance						
Description	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget						
Financial Performance												
Property rates	9 861	10 447	11 062	10-119	(3.23)	(9.32)						
Service charges	51 262	62 863	61 771	53 478	(17.55)	(15.51)						
Investment revenue	333	3 665	3 665	142	(2 472.22)	(2 472.22)						
Transfers recognised - operational	40 144	73 056	77 637	47 522	(53.73)	(63.37)						
Other own revenue	4 476	16 080	17 146	8 617	(86.61)	(98.98)						
Total Revenue (excluding capital transfers and contributions)	106 076	166 111	171 281	119 879	(38.57)	(42.88)						
Employee costs	42 918	53 560	54 350	42 388	(26.35)	(28.22)						
Remuneration of Councillors	3 845	4 130	4 130	4 047	(2.04)	(2.04)						
Depreciation & asset impairment	53 920	25 827	25 827	33 489	22.88	22.88						
Finance charges	4 372	0	0	4 660	100.00	100.00						
Materials and bulk purchases	22 455	21 948	23 300	29 896	26.58	22.06						
Other expenditure	23 922	50 396	51 277	29 310	(71.94)	(74.94)						
Total Expenditure	151 431	155 861	158 883	143 790	(8.39)	(10.50)						
Surplus/(Deficit)	(45 355)	10 250	12 399	(23 911)	142.87	151.85						
Transfers recognised - capital	31 536	23 781	29 362	18 712	(27.09)	(56.92)						
Contributions recognised - capital & contributed assets	0	1 877	2 125	0	N/A	N/A						
Surplus/(Deficit) for the year	(13 819)	35 908	43 885	(5 199)	790.63	944.06						





		Financial Sum	nmary				
		R'000					
	2017/18		2018/19		2018/19 %Variance		
Description	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget	
		Capital expen	diture				
Transfers recognised - capital	27 939	23 781	29 362	18 712	(27.09)	(56.92)	
Borrowing	1 631	0	0	0	N/A	NXA	
Internally generated funds	1 879	1 877	2 125	0	N/A	N/A	
Total sources of capital funds	31 449	25 657	31 486	18 712	(37.12)	(68.27)	
		Financial pos	sition				
Total current assets	32 287	46 858	39 775	53 988	13.21	26.33	
Total non-current assets	524 947	556 980	556 980	520 701	(6.97)	(6.97)	
Total current liabilities	46 469	20 442	20 442	54 775	62.68	62.68	
Total non-current liabilities	43 601	16 907	16 907	49 294	65.70	65.70	
Community wealth/Equity	467 164	566 489	559 406	470 620	(20.37)	(18.87)	
		<u>Cash flow</u>	<u>/s</u>				
Net cash from (used) operating	14 862	30 367	29 162	14 940	(103.26)	(95.20)	
Net cash from (used) investing	(25 812)	(25 657)	(31 486)	(14 691)	〜 (74.65)	(114.33)	
Net cash from (used) financing	(1 048)	140	140	(1.010)	113.86	113.86	
Cash/cash equivalents at the year end	(11 998)	4 849	(2 184)	(761)	737.18	(187.05)	
	<u>Cash</u>	backing/surplus	reconciliation				
Cash and investments available	5 116	4 849	(2 184)	4 355	(11.33)	150.16	
Balance - surplus (shortfall)	5 116	4 849	(2 184)	4 355	(11.33)	150.16	
		Asset manage	ement				
Asset register summary (WDV)	489 092	556 980	582 815	518 517	(7.42)	(12.40)	
Depreciation & asset impairment	25 996	25 827	25 827	33 383	22.63	22.63	
Repairs and Maintenance	2 960	2 950	2 950	5 611	47.43	47.43	
		Free servi	ces				
Cost of Free Basic Services provided	5 730	8 213	9 681	8 836	7.06	-9.56	

Table 142: Financial Performance 2018/19







The following graph indicates the various types of revenue items in the municipal budget for 2018/19

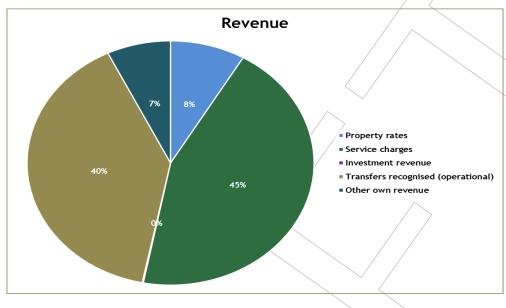


Table 143: Revenue

The following graph indicates the various types of expenditure items in the municipal budget for 2018/19

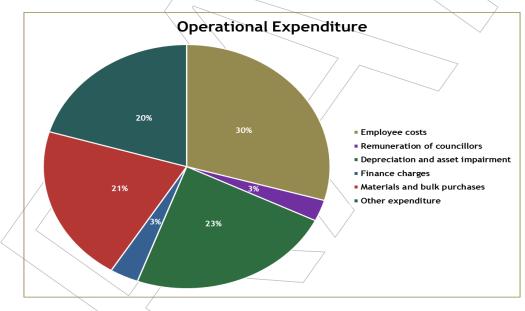


Table 144: Operating Expenditure





#### 5.1.2 Revenue Collection by Vote

	2017/18		2018/19			
Vote Description	Actual	Original Budget Adjusted Adjusted Adjusted		Actual	Original Budget	Adjusted Budget
			R'000			
Executive & Council	31 058	44 259	44 665	44 820	1.25	0.35
Finance & Admin	13 884	18 966	20 128	12 929	(46.69)	(55.68)
Community Services	10 548	11 445	11 556	1 565	(631.48)	(638.60)
Technical Services	81 610	91 441	94 932	79 276	(15.34)	(19.75)
Total Revenue by Vote	137 100	166 111	171 281	138 590	(19.86)	(23.59)
Variances are calculate	d by dividing the a	lifference between	actual and origina	al/adjustments bud	lget by the o	actual.

The table below indicates the revenue collection performance by vote:

Table 145: Revenue by Vote

# 5.1.3 Revenue Collection by Source

The table below indicates the revenue collection performance by source for the 2018/19 financial year:

	2017/18		2018/19		2018/19 % Variance			
Description	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjusted Budget		
			R'	000				
Property rates	9 861	10 447	11 062	10 119	(3.23)	(9.32)		
Service Charges - electricity revenue	16 006	33 818	33 773	25 942	(30.36)	(30.19)		
Service Charges - water revenue	14 756	13 617	13 468	13 246	(2.80)	(1.68)		
Service Charges - sanitation revenue	10 296	8 968	8 387	10 755	16.62	22.02		
Service Charges - refuse revenue	7 520	6 461	6 142	3 182	(103.08)	(93.05)		
Service Charges - other	0	0	0	353	100.00	100.00		
Rentals of facilities and equipment	222	291	333	155	(88.52)	(115.39)		
Interest earned - external investments	333	560	560	142	(293.01)	(293.01)		
Interest earned - outstanding debtors	2 885	3 105	3 105	0	N/A	N/A		
Fines	271	7 312	7 372	6 139	(19.11)	(20.09)		
Licences and permits	2 363	2 516	2 517	0	N/A	N/A		
Agency services	0	342	342	1 335	74.38	74.38		
Transfers recognised - operational	40 144	49 275	49 275	66 234	25.60	25.60		
Other revenue	1 417	5 619	6 582	948	(492.62)	(594.18)		
Gains on disposal of PPE	0	0	0	41	100.00	100.00		
Total Revenue (excluding capital transfers and contributions)	106 076	142 330	142 919	138 590	(2.70)	(3.12)		

Table 146: Revenue by Source





# 5.1.4 Operational Services Performance

The table below indicates the operational services performance for the 2018/19 financial year:

	nancial Perform					
		R'000				
Description	2017/18		2018/19			% Variance
Description	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjusted Budget
	<u>o</u>	perating Cost				
Water	58 672	26/196	25 708	13 712	(91.04)	(87.48)
Waste Water (Sanitation)	6 698	11 893	12 157	35 753	66.74	66.00
Electricity	25 366	26 989	28 532	26 985	(0.01)	(5.73)
Waste Management	5 051	9 434	9 530	7 816	(20.70)	(21.93)
Component A: sub-total	95 788	74 512	75 925	84 266	11.58	9.90
Roads and Stormwater	6 681	12 487	12 992	10 238	(21.97)	(26.90)
Component B: sub-total	6 681	12 487	12 992	10 238	(21.97)	(26.90)
Planning	0	0	0	0	N/A	N/A
Local Economic Development	0	0	0	0	N/A	N/A
Component C: sub-total	0	0	0	0	N/A	N/A
Housing	763	2 747	2 735	802	(242.35)	(240.92)
Component D: sub-total	763	2 747	2 735	802	(242.35)	(240.92)
Environment Protection (Pollution Control Bio(Diversity Landscape Open Spaces Parks And Coastal Protection)	0	0	0	0	N/A	N/A
Component E: sub-total	0	0	0	0	N/A	N/A
Traffic & licensing	3 090	9 694	9 770	0	N/A	N/A
Component F: sub-total	3 090	9 694	9 770	0	N/A	N/A
Sport and Recreation	2 446	3 067	3 109	2 642	(16.11)	(17.69)
Cemeteries	679	1 840	1 842	3 273	43.79	43.71
Libraries	1 377	1 480/	1 987	0	N/A	N/A
Museum	550	625	647	0	N/A	N/A
Community halls facilities Thusong centres	2 701	4 589	3 640	0	N/A	N/A
Component G: sub-total	7 753	4 589	3 640	5 915	22.41	38.45
Budget and Treasury Office	17 250	21 869	23 104	25 374	13.81	8.95
Executive and Council	15 418	16 077	16 379	17 194	6.50	4.74
Corporate Services	4 687	5 137	4 668	0	N/A	N/A
Component H: sub-total	37 355	43 083	44 151	42 568	(1.21)	(3.72)
Total Expenditure	151 430	147 112	149 215	143 790	(2.31)	(3.77)

 Table 147:
 Operational Services Performance





# 5.2 Financial Performance per Municipal Function

# 5.2.1 Water Services

		1			
	2017/18		2018/19		
Description	Actual	Original Budget	Adjusted Budget	Actual	Variance to Budget
	R'000				
Total Operational Revenue	14 861	26 531	30 128	23 360	(13.58
Expenditure:			/		
Employees	4 781	3 968	4 158	4 722	15.97
Repairs and Maintenance	548	396	446	3 301	88.01
Other	50 542	21 833	21 103	5 689	(283.74)
Total Operational Expenditure	55 872	26 196	25 708	13 712	(91.04)
Net Operational (Service) Expenditure	(41 011)	335	4 421	9 648	96.53
Variances are calculated b	v dividing the dif	ference between the	e actual and original bu	dget by the actua	l

 Table 148:
 Financial Performance: Water Services

# 5.2.2 Waste Water (Sanitation)

	2017/18	2018/19				
Description	Actual	Original Budget	Adjusted Budget	Actual	Variance to Budget	
		I	R'000		%	
Total Operational Revenue	10 747	19 413	18 834	12 800	(51.67)	
Expenditure:						
Employees	4 087	4 580	4 579	4 110	(11.44)	
Repairs and Maintenance	59	182	242	448	59.41	
Other	2/552	7 132	7 336	31 196	77.14	
Total Operational Expenditure	6 698	11 893	12 157	35 753	66.74	
Net Operational (Service) Expenditure	4 048	7 520	6 677	(22 953)	132.76	
Variances are calculated l	by dividing the dif	ference between the	e actual and original	budget by the actua	<i>l</i> .	

 Table 149:
 Financial Performance: Waste Water (Sanitation) Services





# 5.2.3 Electricity

				<		
	2017/18	2017/18 2018/19				
Description	Actual	Original Budget	Adjusted Budget	Actual	Variance to Budget	
	R'000					
Total Operational Revenue	36 845	37 593	38 384	28 977	(29.73)	
Expenditure:		·		,	$\frown$	
Employees	1 606	1 601	1 948	1 923	16.75	
Repairs and Maintenance	1 099	520	620	377	(38.11)	
Other	22 661	24 868	25 964	26 557	6.36	
Total Operational Expenditure	25 366	26 989	28 532	28 856	6.47	
Net Operational (Service) Expenditure	11 478	10 604	9 853	121	(8 678.68)	
Variances are calculated b	y dividing the dij	fference between th	e actual and original	budget by the actu	al.	

 Table 150:
 Financial Performance: Electricity

### 5.2.4 Waste Management

	2017/18					
Description	Actual	Original Budget	Adjusted Budget	Actual	Variance to Budget	
		Í	R'000		%	
Total Operational Revenue	7 836	6 812	6 493	5 579	(22.11)	
Expenditure:						
Employees	1 831	3 129	3 135	1 773	(76.46)	
Repairs and Maintenance	106	127	127	18	(596.79)	
Other	3 114	6 178	6 268	6 024	(2.55)	
Total Operational Expenditure	5 051	9 434	9 530	7 816	(20.70)	
Net Operational (Service) Expenditure	2 785	(2 622)	(3 036)	(2 237)	(17.21)	
Variances are calculated by	y dividing the dif	ference between the	e actual and original	budget by the actua	ıl.	

Table 151: Financial Performance: Waste Management





# 5.2.5 Housing

				<		
	2017/18	2017/18 2018/19				
Description	Actual	Original Budget	Adjusted Budget	Actual	Variance to Budget	
			R'000		%	
Total Operational Revenue	3	0	0	0	N/A	
Expenditure:	•		$\langle \rangle$	· · · · · · · · · · · · · · · · · · ·		
Employees	743	2 719	2 708	793	(242.93)	
Repairs and Maintenance	1	2	2	0	N/A	
Other	20	26	26	9	(176.57)	
Total Operational Expenditure	763	2 747	2 735	802	(242.35)	
Net Operational (Service) Expenditure	(761)	(2 747)	(2 735)	(802)	(242.35)	
Variances are calculated b	y dividing the dif	ference between the	e actual and original	budget by the actua	l.	

 Table 152:
 Financial Performance: Housing

# 5.2.6 Roads and Stormwater

	2017/18	2018/19			
Description	Actual	Original Budget	Adjusted Budget	Actual	Variance to Budget
		l	R'000		%
Total Operational Revenue	11 423	1 092	1 092	1 089	(0.27)
Expenditure:			·		
Employees	4 270	4 464	4 535	4 454	(0.24)
Repairs and Maintenance	657	953	1 287	994	4.12
Other	1 754	7 070	7 170	1 424	(396.64)
Total Operational Expenditure	6 681	12 487	12 992	6 871	(81.73)
Net Operational (Service) Expenditure	4 742	(11 395)	(11 901)	(5 782)	(97.07)
Variances are calculated b	y dividing the dif	ference between the	e actual and original bu	udget by the actua	l

Table 153: Financial Performance: Roads and Stormwater





# 5.2.7 Libraries

	2017/18	2017/18 2018/19				
Description	Actual	Original Budget	Adjusted Budget	Actual	Variance to Budget	
		R'000				
Total Operational Revenue	1 680	1 480	1 480	1 479	(0.06)	
Expenditure:	·		$\langle \rangle$			
Employees	977	1 436	1 746	1 372	(4.71)	
Repairs and Maintenance	0	4	14	0	N/A	
Other	400	40	227	118	66.20	
Total Operational Expenditure	1 377	1 480	1 987	1 490	0.66	
Net Operational (Service) Expenditure	304	(0)	(507)	(11)	95.79	
Variances are calculated b	y dividing the dif	ference between the	e actual and original b	udget by the actua	l.	

 Table 154:
 Financial Performance: Libraries

# 5.2.8 Community Facilities

	2017/18	2018/19				
Description	Actual	Original Budget	Adjusted Budget	Actual	Variance to Budget	
		R	2000		%	
Total Operational Revenue	5 869	333	375	34	(885.33)	
Expenditure:			·			
Employees	1 965	2 287	2 291	1 163	(96.66)	
Repairs and Maintenance	256	380	380	7	(5 127.94)	
Other	480	1 922	969	612	(213.78)	
Total Operational Expenditure	2 701	4 589	3 640	1 783	(157.41)	
Net Operational (Service) Expenditure	3 168	(4 256)	(3 265)	(1 749)	(143.32)	
Variances are calculated by	dividing the dif	ference between the	actual and original	budget by the actua	ıl.	

Table 155; Financial Performance: Community Facilities





## 5.2.9 Traffic and Law Enforcement

	2017/18		2018/19		
Description	Actual	Original Budget	Adjusted Budget	Actual	Variance to Budget
	R'000				
Total Operational Revenue	2 973	9 927	9 989	7 472	(32.87)
Expenditure:	- <b>!</b>		$\land$	`,	
Employees	2 468	3 225	3 271	2 285	(41.12)
Repairs and Maintenance	126	/183	182	72	(155.18)
Other	496	6 286	6 317	1 510	(316.36)
Total Operational Expenditure	3 090	9 694	9 770	3 867	(150.70)
Net Operational (Service) Expenditure	(117)	233	218	3 605	93.53
Variances are calculated b	y dividing the dif	ference between the	e actual and original bu	dget by the actua	

 Table 156:
 Financial Performance: Traffic and Law Enforcement

# 5.2.10 Parks and Recreation

	2017/18	2017/18 2018/19				
Description	Actual	Original Budget	Adjusted Budget	Actual	Variance to Budget	
		l	R'000		%	
Total Operational Revenue	0	0	50	52	100.00	
Expenditure:						
Employees	2 385	2 950	2 992	2 599	(13.52)	
Repairs and Maintenance	17	54	54	8	(539.46)	
Other	43	63	63	34	(83.63)	
Total Operational Expenditure	2 446	3 067	3 109	2 642	(16.11)	
Net Operational (Service) Expenditure	(2 446)	(3 067)	(3 059)	(2 590)	(18.43)	
Variances are calculated b	y dividing the dif	ference between the	e actual and original	budget by the actua	l.	

Table 157; Financial Performance: Parks and Recreation





## 5.2.11 Office of the Municipal Manager

2017/18		2018/19		
2017/10				
Actual Original Budget Adjusted Budget		Adjusted Budget	Actual	Variance to Budget
	Í	R'000		%
0	0	0	44 820	100,00
·		$\langle \rangle$		
1 916	2 854	2 351	8 325	65.71
0	0	0	19	100.00
640	633	633	8 851	92.85
2 556	3 487	2 984	17 194	79.72
(2 556)	(3 487)	(2 984)	27 626	112.62
	0 1 916 0 640 2 556 (2 556)	0         0           1 916         2 854           0         0           640         633           2 556         3 487           (2 556)         (3 487)	R'000           0         0         0           1 916         2 854         2 351           0         0         0         0           640         633         633           2 556         3 487         2 984           (2 556)         (3 487)         (2 984)	R'000           0         0         0         44 820           1 916         2 854         2 351         8 325           0         0         0         19           640         633         633         8 851           2 556         3 487         2 984         17 194

 Table 158:
 Financial Performance: Office of the Municipal Manager

## 5.2.12 Corporate Services

	2017/18		2018/19		
Description	Actual	Original Budget	riginal Budget Adjusted Budget		Variance to Budget
			R'000		%
Total Operational Revenue	62	373	414	2 479	84.96
Expenditure:	·		·		
Employees	3 806	4 031	3 430	2 741	(47.04)
Repairs and Maintenance	49	242	242	59	(307.58)
Other	831	864	996	9 513	90.92
Total Operational Expenditure	4 687	5 137	4 668	12 314	58.28
Net Operational (Service) Expenditure	(4 625)	(4 764)	(4 254)	(9 835)	51.56
Variances are calculated b	y dividing the dif	ference between the	e actual and original b	oudget by the actua	l

Table 159: Financial Performance: Corporate Services





#### 5.2.13 Financial Services

	2017/18 2018/19					
Description	Actual	Original Budget Adjusted Budget Actual		Actual	Variance to Budget	
		I	R'000		%	
Total Operational Revenue	3 758	18 593	19 713	10 451	(77.92)	
Expenditure:	•		$\langle \rangle$	`		
Employees	8 540	10 092	10 750	10 175	0.82	
Repairs and Maintenance	39	23	23	309	92.55	
Other	8 606	8 780	9 356	205	(4 174.41)	
Total Operational Expenditure	17 186	18 895	20 129	10 690	(76.76)	
Net Operational (Service) Expenditure	(13 428)	(301)	(416)	(239)	(26.07)	

Table 160: Financial Performance: Financial Services

### 5.3 Grants

#### 5.3.1 Grant Performance

The Municipality had a total amount of **R77.6** million for infrastructure and other projects available that was received in the form of grants from the national and provincial governments during the 2018/19 financial year. The performance in the spending of these grants is summarised as follows:

	Gran	t Performance							
		R'000							
	2017/18		2018/19		2018/19	% Variance			
Description	Actual	Budget	Adjusted Budget	Actual	Original Budget	Adjusted Budget			
	<u>Capital Tr</u>	ansfers and G	rants						
National Government:	60 394	71 577	76 158	64 755	(10.54)	(17.61)			
Equitable share	36 565	44 259	44 259	44 259	0.00	0.00			
INEP	3 100	3 000	3 836	3 000	0.01	(27.85)			
EPWP: Roads	800	1 000	1 000	1 000	0.00	0.00			
MIG - Project management unit	14 970	11 348	11 348	8 026	(41.40)	(41.40)			
Water services operating subsidy	3 058	10 000	13 745	6 500	(53.85)	(111.47)			
Finance management grant (FMG)	1 900	1 970	1 970	1 970	0.00	0.00			
Provincial Government:	1 377	1 479	1 479	1 479	0.00	0.00			
Library Grant	1 377	1 479	1 479	1 479	0.00	0.00			
Total Capital Transfers and Grants	61 771	73 056	77 637	66 234	(10.30)	(17.22)			
Variances are calculated by dividing	Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.								

Table 161: Grant Performance



### 5.3.2 Conditional Grants (Excluding MIG)

Grant Performance								
R'000								
	2017/18		2018/19		2018/19	% Variance		
Description	Actual	Budget	Adjusted Budget	Actual	Original Budget	Adjusted Budget		
FMG	1 900	1 970	1 970	1 970	0.00	0.00		
MIG	14 970	11 348	11 348	8 026	(41.40)	(41.40)		
INEP	3 100	3/000	3 836	3 000	0.01	(27.85)		
EPWP	800	1 000	1 000	1 000	0.00	0.00		
Library grant	1 377	1 479	1 479	1 479	0.00	0.00		
Water services operating subsidy	3 058	10 000	13 745	6 500	(53.85)	(111.47)		
Total	25 206	28 797	33 378	21 975	(31.05)	(51.89)		

 Table 162:
 Conditional Grant (excl. MIG)

#### 5.3.3 Level of Reliance on Grants & Subsidies

	Total grants	Total	Percentage
Financial year	and subsidies received	Operating Revenue	reicentage
	R'000	R'000	%
2017/18	71 680	137-612	52.09
2018/19	66 234	138 590	47.79

Table 163: Reliance on Grants & Subsidies

## 5.4 Asset Management

# 5.4.1 Repairs and Maintenance

The table below indicates the repairs and maintenance as a % of total revenue:

	2017/18		2018/19	)	
Description	Actual (Audited	Original Budget Adjustment Budget		Actual	Budget variance
	Outcome)			%	
Repairs and Maintenance Expenditure	2 960	3 320	3 875	5 611	44.81

Table 164: Repairs & Maintenance





# 5.5 Financial Ratios Based on Key Performance Indicators

### 5.5.1 Liquidity Ratio

		2017/18	2018/19
Description	Basis of calculation	Audited outcome	Audited outcome
Current Ratio	Current assets/current liabilities	0.64	0.99
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.25	0.94
Liquidity Ratio	Cash and equivalents/Trade creditors and short term borrowings	0.11	0.08

 Table 165:
 Liquidity Financial Ratio

### 5.5.2 IDP Regulation Financial Viability Indicators

		2017/18	2018/19
Description	Basis of calculation	Audited outcome	Audited outcome
Cost Coverage	(Available cash + Investments)/monthly fixed operational expenditure	0.30	0.04
Total Outstanding Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0.39	2.87
Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	110.30	1.66

Table 166: Financial Viability National KPAs

### 5.5.3 Borrowing Management

		2017/18	2018/19				
Description	Basis of calculation	Audited outcome	Audited outcome				
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.01%	0.01%				
Table 167: Borrowing Management							

5.5.4 Employee Costs

		Description	Basis of calculation	2017/18 Audited outcome	2018/19 Audited outcome
/	Employee costs		Employee costs/(Total Revenue - capital revenue)	31%	<b>39</b> %
		Τε	able 168: Employee Costs		





#### COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

### 5.6 Capital Expenditure: Sources of Finance

The table below indicates the capital expenditure by funding source for the 2018/19 financial year:

			< _ /			
	2017/18			2018/19		
Details	Actual	Original Budget (OB)	Adjustment Budget	Actual	Adjust- ment to OB Variance	Actual to OB Variance
		R'(	000		9	%
	S	ource of financ	e			
Grants and subsidies	26 447	17 031	28 857	26 447	69.43	(14.15)
Own funding	2 844	3 750	11 876	2 844	216.68	(240.85)
Total	29 290	20 781	40 732	29 290	96.00	(55.06)
	Perce	entage of finan	ce (%)			
Grants and subsidies	0	82	71	0		
Own funding	0	18	29	0		
	Ca	pital expenditu	ıre			
Water and sanitation	3 621	20-781	19 618	5 774	(5.59)	(66.62)
Electricity	4 817	3 000	3 836	3,336	27.87	(16.67)
Roads and stormwater	11 499	0	5 908	5 027	N/A	N/A
Other	9 353	1 877	2 125	583	13.21	(82.17)
Total	29 290	25 658	31 487	14 720	22.72	(65.35)
	Percent	age of expendi	ture (%)			
Water and sanitation	12	81	62	39		
Electricity	16	12	12	23		
Roads and stormwater	39	0	19	34		
Other	32	7	7	4		

Table 169: Capital Expenditure by Funding Source





### 5.7 Capital Spending

		2018/19						
Name of Project	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance	Adjustment variance			
	R'000			%				
Upgrading of VIP's and Bucket System	10 000	10 000	0	N/A	N/A			
Van der Waltsfontein Pipeline	10 781	5 873	5 031	(114.28)	(16.74)			
New Oubox Aerterial Road	-	4 908	4 068	100.00	(20.63)			
Electrification - Noupoort	3 000	3 836	3 336	10.07	(14.99)			

The table below indicates the capital spending on the largest projects:

Table 170: Capital Spending of the Largest Projects

### 5.8 Municipal Infrastructure Grant (MIG)

This grant is intended to provide specific capital finance for basic municipal infrastructure backlogs for poor household's micro enterprises and social institutions servicing poor communities.

	Municipal Infrastructure Grant (MIG)* Expenditure 2017/18					
	R					
				% Variance		
Details	Original Budget	Adjustments Actual Budget Actual		Original Budget	Adjustments Budget	
Infrastructure - Water	10 780 600	5 873 046	3 957 346	(172.42)	(48.41)	
Reticulation	10 780 600	5 873 046	3 957 346	(172.42)	(48.41)	
Infrastructure - Roads	11 348	11 348	4 068 174	99.72	99.72	
Roads	11 348	11 348	4 068 174	99.72	99.72	
Total	10 791 948	5 884 394	8 025 520	(34.47)	26.68	

\* MIG is a government grant program designed to fund a reduction in service backlogs, mainly: water; sanitation; roads; electricity. Expenditure on new upgraded and renewed infrastructure is set out at Appendix M; note also the calculation of the variation. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.

Table 171: Municipal Infrastructure Grant (MIG)

### Component C: Cash Flow Management and Investments

Cash flow management is critical to the municipality as it enables the organisation to assess whether enough cash is available at any point in time to cover the council's commitments. Cash flow is rigorously managed and monitored on a regular basis.





# 5.9 Cash Flow

			2018/19	
Description		al Budget	Adjusted Budget	Actual
Cash flow	w from operatin	g activities		
	Receipts			
Ratepayers and other		70 256	70 377	43 984
Government - operating		49 275	48 275	25 324
Government - capital		23 781	29 362	47 522
Interest		2 796	2 796	142
	Payments			
Suppliers and employees		(115 741)	(121 648)	(102 033)
Net cash from/(used) operating activities		30 367	29 162	14 940
	Payments			
Capital assets		(25 657)	(31 486)	(14 691)
Net cash from/(used) investing activities		(25 657)	(31 486)	(14 691)
Cash flov	vs from financir	ng activities		
	Receipts			
Increase(Decrease) in Consumer Debtors		1⁄40	140	0
	Payments			
Repayment of borrowing		0	0	(1 010)
Net cash from/(used) financing activities		0	0	(1 010)
Net increase/ (decrease) in cash held		4 709	(2 324)	(761)
Cash/cash equivalents at the year begin:		17 091	17 091	5 116
Cash/cash equivalents at the year-end:		21 940	21 940	4 355
	Source: MBRR S	47		

Table 172: Cash Flow



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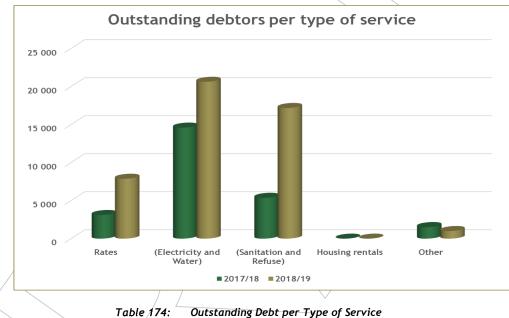


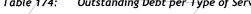
#### **Gross Outstanding Debtors per Service** 5.10

	Datas	Trading services	Economic services	Housing	Other	Tatal
Financial year	Rates -	(Electricity (Sanitation and and Water) Refuse)		rentals	Other	Total
			R'C	000		
2017/18	3 109	14 601	5 370	0	1 526	24 606
2018/19	7 877	20 625	17 184	0	1 003	46 688
Difference	4 768	6 024	11 814	0	(523)	22 083
% growth year on year	153	41	220	N/A	(34)	90

Note: Figures exclude provision for bad debt

#### The following graph indicates the total outstanding debt per type of service for 2018/19





#### Total Debtors Age Analysis 5.11

	Financial year	Less than 30 days	Between 30-60 days	Between 60-90 days	More than 90 days	Total
/		R'000	R'000	R'000	R'000	R'000
	2017/18	3 271	1 096	847	19 391	24 606
	2018/19	4 722	3 826	38 140	0	46 688
	Difference	1 451	2 730	37 293	(19 391)	22 083
	% growth year on year	44	249	4 404	(100)	90
	Note: Figures exclude provision for bad debt					

Table 175: Outstanding Debtor Age Analysis



Table 173: Gross Outstanding Debtors per Service



### 5.12 Borrowing and Investments

Infrastructure needs to be replaced and therefore borrowings for periods of 15 years are taken up to lessen the impact on consumers.

#### 5.12.1 Actual Borrowings

A	ctual Borrowings		
	R' 000		
Instrument		2017/18	2018/19
Long-term loans (annuity/reducing balance)		14	0
Financial leases		3 100	2 518
Total		3 114	2 518
Table 176	: Actual Borrowings		

#### 5.12.2 Municipal Investments

	Actual Investments				
	R'000				
			2017/18	2018/19	
	Investment type		Actual	Actual	
Deposits - bank		7~~	873	911	
	Total		873	911	
		/			

Table 177: Municipal Investments



# Chapter 6: Auditor-General Findings

# CHAPTER 6

## Component A: Auditor-General Opinion 2017/18

# 6.1 Auditor-General Report 2017/18

Det	ails
Audit Report Status:	Unqualified with other matters
Issue raised	Corrective steps implemented
Material impairments - receivables from exchange and non- exchange transactions: As disclosed in notes 3 and 4 to the financial statements, material impairments of R129 415 609 (2017: R106 640 887) was incurred as a result of poor outstanding debt collections	The Municipality is busy with a campaign to encourage consumers to pay their outstanding debts. Management is also busy with discussions with National Government regarding areas where Eskom provides electricity and municipal debt collection measures cannot be implemented as in other areas
Material losses - water and electricity: As disclosed in note 41.8 to the financial statements, material water losses of R4 794 159 (2017: R8 994 741 was incurred which represents 37.36% (2017: 56.21%) of total water purchased and electricity losses to the amount of R3 983 360 (2017: R6 299 445) was incurred which represents 14.68% (2017: 23.71%) of total electricity purchased. Technical losses for electricity were due to inherent resistance of conductors, transformers and other electrical equipment. Non-technical losses for water and electricity were due to tampering of meters, incorrect ratios used on bulk meters, faulty meters and illegal water and electricity connections	Technical Services Department is busy with investigation to address leakages

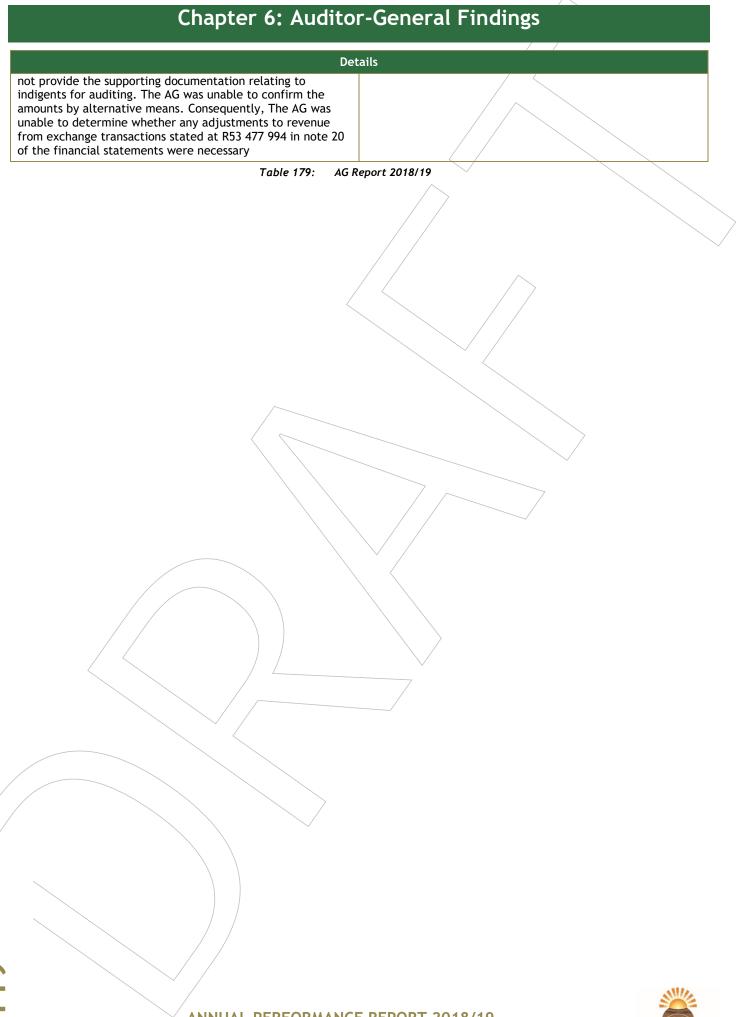
Table 178: AG Report 2017/18

# Component B: Auditor-General Opinion 2018/19

# 6.2 Auditor-General Report 2018/19

Det	ails
Audit Report Status:	Qualified
Issue raised	Corrective steps implemented
Revenue from non-exchange transactions: The Municipality did not have adequate systems in place to account for revenue from non- exchange transactions in accordance with GRAP 23, Revenue from non-exchange transactions, as the Municipality did not recognise fines, penalties and forfeits on the accrual basis of accounting. The AG was unable to determine the full extent of the understatement on revenue and receivables from non- exchange transactions as it was impractical to do so. This also has an impact on the surplus and on the accumulated surplus in the financial statements	Ensure fines are accounted for on an accrual basis and not cash basis. Fines should be recognised as they become accrued with the corresponding receivable. Issue date and not offence date should be used to recognise the revenue.
<b>Revenue from exchange transactions:</b> The AG was unable to obtain sufficient appropriate audit evidence regarding service charges, as the Municipality did	Management should have proper controls around record keeping and submit information as per the agreed time as stipulated in the signed engagement letter.





UMSOBOMVU LOCAL MUNICIPALITY

# Abbreviations

LED	Local Economic Development	PRV	Pressure Reducing Valve
МАҮСОМ	Executive Mayoral Committee	РТ	Provincial Treasury
MFMA	Municipal Finance Management Act (Act No. 56	PVC	Polyvinyl Chloride
	of 2003)	SALGA	South African Local Government Organisation
MIG	Municipal Infrastructure Grant	SAMDI	South African Management Development
MM	Municipal Manager	$\frown$	Institute
ммс	Member of Mayoral Committee	scm	Supply Chain Management
MSA	Municipal Systems Act No. 32 of 2000	SDBIP	Service Delivery and Budget Implementation
АТЕСН	Medium Term Expenditure Committee		Plan
IGO	Non-governmental organisation	SDF	Spatial Development Framework
т	National Treasury	SMMEs	Small, Medium and Macro Enterprises
OPEX	Operating expenditure	uPVC	Unplasticised Polyvinyl Chloride
PACA	Participatory Appraisal Competitive Advantage	VCP	Vehicle Check Point
PMS	Performance Management System		

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**ANNUAL PERFORMANCE REPORT 2018/19** 

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# ANNEXURE A: ANNUAL FINANCIAL STATEMENTS



These annual financial statements were prepared by: Durcharme Consulting (Pty) Ltd Published 30 August 2019

Umsobomvu Local Municipality Annual Financial Statements for the year ended 30 June 2019 General Information

Legal form of entity	A municipality, which is an organ of state within the local sphere of government exercising legislative and executive authority.
Nature of business and principal activities	A local authority providing municipal services and maintaining the best interest of the community in the Umsobomvu municipal area.
Mayoral committee	
Executive Mayor	MS Toto
Councillors	VP Harmse
	MR Kafi
	W Minnie
	MA Sestile
	NJ Batties
	SK Brown
	E Humphries
	JP Matthee CM Williams
	MJ Williams
Grading of local authority	Grade 2
Chief Finance Officer (CFO)	DT Visagie
Accounting Officer	AC Mpela
Business address	21A Church Street
	Colesburg
	Northern Cape
	9795
Postal address	Private Bag X6
	Colesburg
	Northern Cape
	9795
Bankers	ABSA Bank Limited
Buintoro	Standard Bank of South Africa Limited
Auditors	Auditor General of South Africa (AGSA)
Telephone number	(051) 753 0777
Fax number	(051) 753 0574
Website	www.umsobomvumun.co.za

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The reports and statements set out below comprise the annual financial statements presented to the provincial legislature:

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Compensation for Occupational Injuries and Diseases
Capital Replacement Reserve
Development Bank of South Africa
South African Statements of Generally Accepted Accounting Practice
Generally Recognised Accounting Practice
Generally Accepted Municipal Accounting Practice
Housing Development Fund
International Accounting Standards
Institute of Municipal Finance Officers
International Public Sector Accounting Standards
Municipal Entities
Member of the Executive Council
Municipal Finance Management Act
Municipal Infrastructure Grant (Previously CMIP)

Annual Financial Statements for the year ended 30 June 2019

# Accounting Officer's Responsibilities and Approval

The accounting officer is required by the Municipal Finance Management Act, 2003 (Act No. 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and was given unrestricted access to all financial records and related data.

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The accounting officer acknowledges that he is ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the accounting officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The accounting officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.

The accounting officer has reviewed the municipality's cash flow forecast for the year to 30 June 2020 and, in the light of this review and the current financial position, he is satisfied that the municipality has or has access to adequate resources to continue in operational existence for the foreseeable future.

The annual financial statements are prepared on the basis that the municipality is a going concern and that the Umsobomvu Local Municipality has neither the intention nor the need to liquidate or curtail materially the scale of the municipality.

The annual financial statements set out on page 4, which have been prepared on the going concern basis, were approved by the accounting officer on 30 August 2019 and were signed on its behalf by:

(

AC Mpela Accounting Officer

Annual Financial Statements for the year ended 30 June 2019

# **Accounting Officer's Report**

The accounting officer submits his report for the year ended 30 June 2019.

#### 1. Review of activities

#### Main business and operations

The municipality is engaged in a local authority providing municipal services and maintaining the best interest of the community in the municipal area..

The operating results and state of affairs of the municipality are fully set out in the attached annual financial statements and do not in our opinion require any further comment.

Net deficit of the municipality was R 5 199 344 (2018: deficit R 15 762 003).

#### 2. Going concern

We draw attention to the fact that at 30 June 2019, the municipality had an accumulated surplus (deficit) of R 470 619 516 and that the municipality's total assets exceed its liabilities by R 470 619 516.

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

The ability of the municipality to continue as a going concern is dependent on a number of factors. The most significant of these is that the government will continue to fund the operations of the municipality through the provision of the equitable share, additionally the accounting officer will continue to tightly manage the cash flow of the municipality and where necessary procure funding for the ongoing operations of the municipality.

#### 3. Subsequent events

The accounting officer is not aware of any matter or circumstance arising since the end of the financial year.

#### 4. Accounting Officer's interest in contracts

The Accounting Officer had no interest in any contracts.

#### 5. Accounting policies

The annual financial statements prepared in accordance with the Standards of Generally Recognised Accounting Practices (GRAP), including any interpretations issued by the Accounting Standards Board and Accounting Practices Board.

#### 6. Non-current assets

Details of major changes in the nature of the non-current assets of the municipality during the year were as follows:

There were no changes in the nature of the non-current assets of the municipality during the year.

#### 7. Corporate governance

#### General

The accounting officer is committed to business integrity, transparency and professionalism in all its activities. As part of this commitment, the accounting officer supports the highest standards of corporate governance and the ongoing development of best practice.

#### Internal audit

The municipality has outsourced its internal audit function to the Pixley-ka-Seme District Municipality (i.e. shared services). This is in compliance with the Municipal Finance Management Act, 2003 (Act No. 56 of 2003).

#### 8. Bankers

The municipality's bankers did not change during the year.

# **Accounting Officer's Report**

#### 9. Auditors

The Auditor General of South Africa (AGSA) will continue in office for the next financial period.

#### 10. Non-compliance with applicable legislation

Significant non-compliance with various legislation have been properly disclosed in the notes to the annual financial statements.

# Statement of Financial Position as at 30 June 2019

Figures in Rand	Note(s)	2019	2018
Assets			
Current Assets			
Inventories	3	397 734	442 663
Other receivables from non-exchange transactions	4	2 546 357	2 286 760
Receivables from exchange transactions	5	38 684 983	20 837 560
Receivables from non-exchange transactions	5	8 003 334	3 768 183
Cash and cash equivalents	6	4 355 387	5 116 407
		53 987 795	32 451 573
Non-Current Assets			
Investment property	7	2 060 899	2 060 899
Property, plant and equipment	8	518 517 416	537 180 189
Intangible assets	9	122 044	216 262
Operating lease asset	10	430	448
		520 700 789	539 457 798
Total Assets		574 688 584	571 909 371
Liabilities			
Current Liabilities			
Other financial liabilities	11	-	13 570
Finance lease obligation	12	724 531	597 682
Payables from exchange transactions	13	26 159 057	24 007 808
Payables from non-exchange transactions	14	391 917	772 138
VAT payable	15	10 680 943	12 287 074
Consumer deposits	16	819 539	840 520
Employee benefit obligation	17	652 471	545 090
Unspent conditional grants and receipts	18	15 346 707	8 733 881
		54 775 165	47 797 763
Non-Current Liabilities			
Finance lease obligation	12	1 793 718	2 502 442
Employee benefit obligation	17	12 447 827	14 100 243
Provisions	19	35 052 358	31 685 045
		49 293 903	48 287 730
Total Liabilities		104 069 068	96 085 493
Net Assets		470 619 516	475 823 878
		470 619 516	475 823 878

# **Statement of Financial Performance**

Figures in Rand	Note(s)	2019	2018
Revenue			
Revenue from exchange transactions			
Service charges	20	53 477 994	48 376 530
Rental of facilities and equipment	21	154 593	221 915
Agency services	22	1 334 998	-
Other income	23	948 102	1 370 633
Interest received	24	142 490	3 218 374
Gain on disposal of assets and liabilities		40 734	-
Total revenue from exchange transactions		56 098 911	53 187 452
Revenue from non-exchange transactions			
Taxation revenue	25	40,440,057	0 004 005
Property rates	25 25	10 119 357	9 861 205
Property rates - penalties imposed	25	-	202 782
Transfer revenue			
Government grants and subsidies	26	66 233 593	71 679 523
Fines, penalties and forfeits	27	6 138 526	7 398 277
Total revenue from non-exchange transactions		82 491 476	89 141 787
Total revenue		138 590 387	142 329 239
Expenditure			
Employee related costs	28	(42 388 419)	(42 633 899)
Remuneration of councillors	29	(4 046 900)	(3 845 166)
Depreciation and amortisation	30	(31 617 394)	(30 545 741)
Impairment loss	31	(1 871 116)	-
Finance costs	32	(4 660 147)	(4 371 582)
Debt Impairment	33	(6 400 672)	(23 190 660)
Bulk purchases	34	(24 284 327)	(22 455 038)
Loss on disposal of assets and liabilities		-	(36 925)
General expenses	35	(11 563 967)	(11 760 974)
Auditors remuneration		(3 247 991)	(2 642 251)
Consulting and professional fees		(4 701 999)	(3 913 117)
Fines and penalties		(531 153)	(7 135 200)
Repairs and maintenance		(5 611 238)	(2 959 785)
Travel and subsistence		(2 864 408)	(2 600 904)
Total expenditure		(143 789 731)	(158 091 242)
· · · · · · · · · · · · · · · · · · ·			

# **Statement of Changes in Net Assets**

Figures in Rand	Accumulated surplus	Total net assets
Opening balance as previously reported Adjustments	478 409 427	478 409 427
Prior year adjustments (note 41)	13 176 454	13 176 454
Balance at 01 July 2017 as restated* Changes in net assets	491 585 881	491 585 881
Surplus for the year	(15 762 003)	(15 762 003)
Total changes	(15 762 003)	(15 762 003)
Balance at 01 July 2018 Changes in net assets	475 823 878	475 823 878
Other	(5 018)	(5 018)
Net income (losses) recognised directly in net assets Surplus for the year	(5 018) (5 199 344)	(5 018) (5 199 344)
Total recognised income and expenses for the year	(5 204 362)	(5 204 362)
Total changes	(5 204 362)	(5 204 362)
Balance at 30 June 2019	470 619 516	470 619 516

# **Cash Flow Statement**

Property Rates       5 884 207       6 204 870         Government Grant and Subsidies       72 846 419       64 723 229         Service Charges       38 099 471       38 861 825         Interest income       116 972 587       113 211 080         Payments       116 972 587       113 211 080         Remmuneration of Counsillors       (45 179 695)       (42 095 830)         Suppliers paid       (52 806 418)       (53 370 040)         Net cash flows from operating activities       38       14 939 574       13 900 044         Cash flows from investing activities       38       (14 679 185)       (23 954 611)         Purchase of property, plant and equipment       9       (14 679 185)       (23 954 611)         Purchase of other intangible assets       9       (14 679 185)       (23 954 611)         Purchase of other intangible assets       9       (14 679 185)       (23 954 611)         Purchase of other intangible assets       9       (14 690 785)       (24 044 992)         Cash flows from investing activities       (13 722)       (1 034 724)         Repayment of other financing activities       (13 722)       (1 034 724)         Ket ash flows from financing activities       (13 098 097)       (2 584 525)         Net cash flows from financin	Figures in Rand	Note(s)	2019	2018
Receipts         5 884 207         6 204 870           Property Rates         5 884 207         6 204 870           Government Grant and Subsidies         72 846 419         64 723 229           Service Charges         38 099 471         38 661 825           Interest income         142 490         3 421 156           Total Service Charges         142 490         3 421 166           Interest income         (45 179 695)         (42 095 830)           Payments         (45 179 695)         (42 095 830)           Remuneration of Counsillors         (4046 900)         (3 845 166)           Suppliers paid         (52 806 418)         (53 370 040)           (102 03 013)         (99 311 036)         (102 03 013)         (99 311 036)           Net cash flows from operating activities         38         14 939 574         13 900 044           Cash flows from investing activities         9         (11 600)         (90 381)           Net cash flows from investing activities         9         (14 699 185)         (23 954 611)           Purchase of property, plant and equipment         8         (14 690 785)         (24 044 992)           Cash flows from financing activities         (13 722)         (1 034 724)           Finance lease payments         (996 087				
Property Rates       5 884 207       6 204 870         Government Grant and Subsidies       72 846 419       64 723 229         Service Charges       38 099 471       38 861 825         Interest income       116 972 587       113 211 080         Payments       116 972 587       113 211 080         Employee costs       (45 179 695)       (42 095 830)         Remmuneration of Counsillors       (4 046 900)       (3 845 166)         Suppliers paid       (52 806 418)       (53 370 040)         Net cash flows from operating activities       38       14 939 574       13 900 044         Cash flows from investing activities       38       14 939 574       13 900 044         Purchase of property, plant and equipment       9       (14 679 185)       (23 954 611)         Purchase of other intangible assets       9       (14 679 185)       (23 954 611)         Purchase of other intangible assets       9       (14 690 785)       (24 044 992)         Cash flows from investing activities       (13 722)       (1 034 724)       (96 087)       (2 584 525)         Finance lease payments       (13 090 044       (996 087)       (2 584 525)       1 766 450         Net cash flows from financing activities       (13 722)       (1 034 724)       (996 08	Cash flows from operating activities			
Government Grant and Subsidies         72 846 419         64 723 229           Service Charges         38 099 471         38 861 825           Interest income         142 490         3 421 156           Payments         116 972 587         113 211 080           Payments         (45 179 695)         (42 095 830)           Remmuneration of Counsillors         (40 46 900)         (3 845 166)           Suppliers paid         (52 806 418)         (53 370 040)           Net cash flows from operating activities         38         14 939 574         13 900 044           Cash flows from investing activities         38         (14 679 185)         (23 954 611)           Purchase of property, plant and equipment         8         (14 679 185)         (23 954 611)           Purchase of other intangible assets         9         (11 600)         (90 381)           Net cash flows from financing activities         (13 722)         (1 034 724)           Cash flows from financing activities         (13 722)         (1 034 724)           Repayment of other financial liabilities         (13 722)         (1 034 724)           Finance lease payments         (1 098 099)         (1 852 799)           Net cash flows from financing activities         (1 009 809)         (1 852 799)	Receipts			
Service Charges         38 099 471         38 861 825           Interest income         142 490         3 421 156           116 972 587         113 211 080           Payments         (45 179 695)         (42 095 830)           Remmuneration of Counsillors         (40 46 900)         (3 845 166)           Suppliers paid         (52 806 418)         (53 370 040)           Net cash flows from operating activities         14 939 574         13 900 044           Cash flows from investing activities         14 939 574         13 900 044           Purchase of property, plant and equipment         9         (14 679 185)         (23 954 611)           Purchase of other intangible assets         9         (14 690 785)         (23 954 611)           Purchase of other intangible assets         9         (14 690 785)         (23 954 611)           Purchase of other intangible assets         9         (14 690 785)         (23 954 611)           Purchase of other intangible assets         9         (14 690 785)         (23 954 612)           Stash flows from investing activities         (14 690 785)         (24 044 992)           Cash flows from financing activities         (13 722)         (1 034 724)           Finance lease receipts         - 1 766 450         - 1 766 450	Property Rates		5 884 207	6 204 870
Interest income       142 490       3 421 156         116 972 587       113 211 080         Payments       (45 179 695)       (42 095 830)         Employee costs       (45 179 695)       (42 095 830)         Remuneration of Counsillors       (4046 900)       (3 845 166)         Suppliers paid       (12 033 013)       (99 311 036)         Net cash flows from operating activities       38       14 939 574       13 900 044         Cash flows from investing activities       9       (14 679 185)       (23 954 611)         Purchase of other intangible assets       9       (11 600)       (90 381)         Net cash flows from investing activities       (13 722)       (1 034 724)         Purchase ease payments       (13 722)       (1 034 724)         Finance lease payments       (13 722)       (1 034 724)         Finance lease payments       (1 009 809)       (1 852 799)         Net cash flows from financing activities       (1 009 809)       (1 852 799)         Net increase/(decrease) in cash and cash equivalents       (761 020)       (11 997 747)         Cash and cash equivalents at the beginning of the year       5 116 407       17 114 154	Government Grant and Subsidies		72 846 419	64 723 229
Payments       116 972 587       113 211 080         Payments       (45 179 695)       (42 095 830)         Remmuneration of Counsillors       (40 46 900)       (3 845 166)         Suppliers paid       (102 033 013)       (99 311 036)         Net cash flows from operating activities       38       14 939 574       13 900 044         Cash flows from investing activities       38       14 939 574       13 900 044         Purchase of property, plant and equipment       8       (14 679 185)       (23 954 611)         Purchase of other intangible assets       9       (14 690 785)       (24 044 992)         Cash flows from investing activities       (14 690 785)       (24 044 992)         Cash flows from financing activities       (13 722)       (1 034 724)         Pinance lease payments       (13 722)       (1 034 724)         Finance lease payments       (1099 809)       (1 852 799)         Net cash flows from financing activities       (1 009 809)       (1 852 799)         Net increase/(decrease) in cash and cash equivalents       (761 020)       (11 997 747)         Cash and cash equivalents at the beginning of the year       5 116 407       17 114 154	Service Charges		38 099 471	38 861 825
PaymentsEmployee costs(45 179 695)(42 095 830)Remmuneration of Counsillors(4 046 900)(3 845 166)Suppliers paid(52 806 418)(53 370 040)Net cash flows from operating activities3814 939 57413 900 044Cash flows from investing activities3814 939 57413 900 044Cash flows from investing activities9(11 600)(90 381)Purchase of property, plant and equipment8(14 679 185)(23 954 611)Purchase of other intangible assets9(11 600)(90 381)Net cash flows from investing activities(14 690 785)(24 044 992)Cash flows from financing activities(13 722)(1 034 724)Finance lease payments(996 087)(2 584 525)Finance lease receipts-1 766 450Net cash flows from financing activities(10 09 809)(1 852 799)Net increase/(decrease) in cash and cash equivalents(761 020)(11 997 747)Cash and cash equivalents at the beginning of the year5 116 40717 114 154	Interest income		142 490	3 421 156
Employee costs       (45 179 695)       (42 095 830)         Remmuneration of Counsillors       (4046 900)       (3 845 166)         Suppliers paid       (102 033 013)       (99 311 036)         Net cash flows from operating activities       38       14 939 574       13 900 044         Cash flows from investing activities       9       (14 679 185)       (23 954 611)         Purchase of property, plant and equipment       9       (14 679 185)       (23 954 611)         Purchase of other intangible assets       9       (14 679 185)       (23 954 611)         Net cash flows from investing activities       9       (14 600)       (90 381)         Net cash flows from financing activities       9       (14 690 785)       (24 044 992)         Cash flows from financing activities       (13 722)       (1 034 724)         Finance lease payments       (13 722)       (1 034 724)         Finance lease receipts       (13 702)       (1 034 724)         Net increase/(decrease) in cash and cash equivalents       (10 09 809)       (1 852 799)         Net increase/(decrease) in cash and cash equivalents       (761 020)       (11 997 747)         Cash and cash equivalents at the beginning of the year       5 116 407       17 114 154			116 972 587	113 211 080
Employee costs       (45 179 695)       (42 095 830)         Remmuneration of Counsillors       (4046 900)       (3 845 166)         Suppliers paid       (102 033 013)       (99 311 036)         Net cash flows from operating activities       38       14 939 574       13 900 044         Cash flows from investing activities       9       (14 679 185)       (23 954 611)         Purchase of property, plant and equipment       9       (14 690 785)       (24 044 992)         Net cash flows from investing activities       9       (14 690 785)       (24 044 992)         Cash flows from financing activities       (13 722)       (1 034 724)         Purchase lease payments       (13 722)       (1 034 724)         Finance lease payments       (10 09 809)       (1 852 799)         Net cash flows from financing activities       (1 009 809)       (1 852 799)         Net increase/(decrease) in cash and cash equivalents       (761 020)       (11 997 747)         Cash and cash equivalents at the beginning of the year       5 116 407       17 114 154	Payments			
Remmuneration of Counsillors(4 046 900)(3 845 166)Suppliers paid(52 806 418)(53 370 040)Net cash flows from operating activities3814 939 57413 900 044Cash flows from investing activities9(14 679 185)(23 954 611)Purchase of property, plant and equipment9(14 679 185)(23 954 611)Purchase of other intangible assets9(14 690 785)(24 044 992)Net cash flows from investing activities(14 690 785)(24 044 992)Cash flows from financing activities(13 722)(1 034 724)Finance lease payments(13 722)(1 034 724)Finance lease receipts(13 090 041 (996 087))(2 584 525)Net cash flows from financing activities(1 009 809)(1 852 799)Net increase/(decrease) in cash and cash equivalents(761 020)(11 997 747)Cash and cash equivalents at the beginning of the year5 116 40717 114 154	-		(45 179 695)	(42 095 830)
Suppliers paid(52 806 418)(53 370 040)Net cash flows from operating activities3814 939 57413 900 044Cash flows from investing activities38(14 679 185)(23 954 611)Purchase of other intangible assets9(11 600)(90 381)Purchase of other intangible assets9(14 690 785)(24 044 992)Net cash flows from investing activities(13 722)(1 034 724)Cash flows from financing activities(13 722)(1 034 724)Cash flows from financing activities(10 09 809)(1 852 799)Net cash flows from financing activities(10 09 809)(1 852 799)Net increase/(decrease) in cash and cash equivalents(761 020)(11 997 747)Cash and cash equivalents at the beginning of the year(761 020)(11 997 747)			· ,	,
Net cash flows from operating activities38(102 033 013)(99 311 036)3814 939 57413 900 044Cash flows from investing activities8(14 679 185)(23 954 611)Purchase of other intangible assets9(11 600)(90 381)Net cash flows from investing activities9(14 690 785)(24 044 992)Cash flows from financing activities(13 722)(1 034 724)Cash flows from financial liabilities(13 722)(1 034 724)Finance lease payments-1 766 450Net cash flows from financing activities(10 09 809)(1 852 799)Net increase/(decrease) in cash and cash equivalents(761 020)(11 997 747)Cash and cash equivalents at the beginning of the year5 116 40717 114 154	Suppliers paid		```	, ,
Cash flows from investing activitiesPurchase of property, plant and equipment8Purchase of other intangible assets9Net cash flows from investing activities(14 679 185)Cash flows from investing activities(14 690 785)Cash flows from financing activities(14 690 785)Repayment of other financial liabilities(13 722)Finance lease payments(996 087)Finance lease receipts-Net cash flows from financing activitiesKet cash flows from financing activitiesKet increase/(decrease) in cash and cash equivalentsCash and cash equivalents at the beginning of the year			·	(99 311 036)
Purchase of property, plant and equipment Purchase of other intangible assets8 (14 679 185)(23 954 611) (90 381)Net cash flows from investing activities(11 600)(90 381)Cash flows from financing activities(14 690 785)(24 044 992)Cash flows from financial liabilities Finance lease payments Finance lease receipts(13 722)(1 034 724) (996 087)Net cash flows from financing activities(13 722)(1 034 724) (996 087)(2 584 525) - 1 766 450Net cash flows from financing activities(10 09 809)(1 852 799)Net increase/(decrease) in cash and cash equivalents Cash and cash equivalents at the beginning of the year(761 020)(11 997 747) 5 116 407	Net cash flows from operating activities	38	14 939 574	13 900 044
Purchase of other intangible assets9(11 600)(90 381)Net cash flows from investing activities(14 690 785)(24 044 992)Cash flows from financing activities(13 722)(1 034 724)Repayment of other financial liabilities(13 722)(1 034 724)Finance lease payments(996 087)(2 584 525)Finance lease receipts-1 766 450Net cash flows from financing activities(1 009 809)(1 852 799)Net increase/(decrease) in cash and cash equivalents(761 020)(11 997 747)Cash and cash equivalents at the beginning of the year	Cash flows from investing activities			
Purchase of other intangible assets9(11 600)(90 381)Net cash flows from investing activities(14 690 785)(24 044 992)Cash flows from financing activities(13 722)(1 034 724)Repayment of other financial liabilities(13 722)(1 034 724)Finance lease payments(996 087)(2 584 525)Finance lease receipts(1009 809)(1 852 799)Net increase/(decrease) in cash and cash equivalents(761 020)(11 997 747)Cash and cash equivalents at the beginning of the year(761 020)(11 997 747)	Purchase of property, plant and equipment	8	(14 679 185)	(23 954 611)
Cash flows from financing activitiesRepayment of other financial liabilitiesFinance lease paymentsFinance lease paymentsFinance lease receiptsNet cash flows from financing activitiesNet increase/(decrease) in cash and cash equivalentsCash and cash equivalents at the beginning of the yearCash and cash equivalents at the beginning of the year	Purchase of other intangible assets	9	( )	(90 381)
Repayment of other financial liabilities(13 722)(1 034 724)Finance lease payments(996 087)(2 584 525)Finance lease receipts-1 766 450Net cash flows from financing activities(1 009 809)(1 852 799)Net increase/(decrease) in cash and cash equivalents(761 020)(11 997 747)Cash and cash equivalents at the beginning of the year5 116 40717 114 154	Net cash flows from investing activities		(14 690 785)	(24 044 992)
Finance lease payments(996 087)(2 584 525)Finance lease receipts- 1 766 450Net cash flows from financing activities(1 009 809)(1 852 799)Net increase/(decrease) in cash and cash equivalents(761 020)(11 997 747)Cash and cash equivalents at the beginning of the year5 116 40717 114 154	Cash flows from financing activities			
Finance lease payments(996 087)(2 584 525)Finance lease receipts- 1 766 450Net cash flows from financing activities(1 009 809)(1 852 799)Net increase/(decrease) in cash and cash equivalents(761 020)(11 997 747)Cash and cash equivalents at the beginning of the year5 116 40717 114 154	Repayment of other financial liabilities		(13 722)	(1 034 724)
Finance lease receipts-1 766 450Net cash flows from financing activities(1 009 809)(1 852 799)Net increase/(decrease) in cash and cash equivalents(761 020)(11 997 747)Cash and cash equivalents at the beginning of the year5 116 40717 114 154	Finance lease payments			(2 584 525)
Net increase/(decrease) in cash and cash equivalents(761 020)(11 997 747)Cash and cash equivalents at the beginning of the year5 116 40717 114 154	Finance lease receipts		-	, ,
Cash and cash equivalents at the beginning of the year 5 116 407 17 114 154	Net cash flows from financing activities		(1 009 809)	(1 852 799)
Cash and cash equivalents at the beginning of the year 5 116 407 17 114 154	Net increase/(decrease) in cash and cash equivalents		(761 020)	(11 997 747)
	Cash and cash equivalents at the beginning of the year		•	• •
	Cash and cash equivalents at the end of the year	6	4 355 387	5 116 407

# **Statement of Comparison of Budget and Actual Amounts**

Budget on Cash Basis						
Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts	Difference	Reference
Statement of Financial Performa	ince					
Revenue						
Revenue from exchange transactions						
Service charges	62 863 484	(1 092 621)	61 770 863	53 477 994	(8 292 869)	Note 53
Rental of facilities and equipment	291 438	41 543	332 981	154 593	(178 388)	Note 53
nterest received	3 105 156	-	3 105 156	-	(3 105 156)	Note 53
Agency services	342 038	-	342 038	1 334 998	992 960	Note 53
_icences and permits	2 515 853	1 375	2 517 228	-	(2 517 228)	Note 53
Other income	5 618 661	962 894	6 581 555	948 102	(5 633 453)	Note 53
nterest received - investment	560 000	-	560 000	142 490	(417 510)	Note 53
Total revenue from exchange transactions	75 296 630	(86 809)	75 209 821	56 058 177	(19 151 644)	
Revenue from non-exchange ransactions						
Faxation revenue						
Property rates	10 446 602	615 820	11 062 422	10 119 357	(943 065)	
Fransfer revenue						
Government grants and subsidies	73 056 000	4 581 000	77 637 000	66 233 593	(11 403 407)	Note 53
ines, penalties and forfeits	7 311 764	60 001	7 371 765	6 138 526	(1 233 239)	
otal revenue from non-	90 814 366	5 256 821	96 071 187	82 491 476	(13 579 711)	
otal revenue	166 110 996	5 170 012	171 281 008	138 549 653	(32 731 355)	
-						
Expenditure Personnel	(52 550 916)	(789 687)	(54 349 503)	(42 388 419)	11 961 084	Note 53
	(53 559 816)	,	(4 129 563)	(	82 663	NOLE 33
Remuneration of councillors	(4 129 563)		(25 827 264)	(	(5 790 130)	Nata 50
Depreciation and amortisation	(25 827 264)	-	. ,	(********)		Note 53
mpairment loss	-	-	-	(1 871 116)	(1 871 116) (4 660 147)	Note 53
Finance costs	- (11 207 767)	-	- (11 387 767)	(4 660 147)	4 987 095	Note 53
Debt Impairment	(11 387 767)		(23 300 000)	()	(984 327)	Note 53
Bulk purchases	(21 948 017)	. ,	(23 300 000) (1 191 016)		(984 327) 1 191 016	Note 50
Contracted services	(1 191 016)		(38 677 804)		10 157 048	Note 53
General expenses	(37 797 354)	. ,		()		Note 53
Fotal expenditure	(155 840 797)				15 073 186	
Operating deficit	10 270 199	2 147 892	12 418 091	(5 240 078)	(17 658 169)	NI-1- 50
Gain on disposal of assets and iabilities	(20 000)	-	(20 000)	40 734	60 734	Note 53

# Statement of Comparison of Budget and Actual Amounts

	Approved	Adjustments	Final Budget	Actual amounts	Difference	Referenc
Figures in Rand	budget	Aujuotinonto	i indi Dudgot	/ lotal amounto	Dimoronico	
Statement of Financial Position						
Assets						
Current Assets						
Inventories	464 962	-	464 962	397 734	(67 228)	Note 55
Other receivables from non- exchange transactions	2 957 939	-	2 957 939	2 546 357	(411 582)	Note 53
Consumer debtors	21 446 359	-	21 446 359	46 688 317	25 241 958	Note 53
Cash and cash equivalents	21 988 949	(7 082 908)	14 906 041	4 355 387	(10 550 654)	Note 53
-	46 858 209	(7 082 908)	39 775 301	53 987 795	14 212 494	
- Non-Current Assets						
Investment property	2 060 899	-	2 060 899	2 060 899	-	
Property, plant and equipment	549 879 229	-	549 879 229	518 517 416	(31 361 813)	Note 53
Intangible assets	5 039 376	_	5 039 376	122 044	(4 917 332)	Note 53
Operating lease asset		-	-	430	<b>4</b> 30	Note 53
	556 979 504	-	556 979 504	520 700 789	(36 278 715)	
- Fotal Assets	603 837 713	(7 082 908)	596 754 805	574 688 584	(22 066 221)	
_iabilities						
Current Liabilities						
Finance lease obligation	-	-	-	724 531	724 531	Note 53
Payables from exchange ransactions	18 116 660	-	18 116 660	26 159 058	8 042 398	Note 53
Payables from non-exchange ransactions	-	-	-	391 917	391 917	Note 53
VAT payable	-	-	-	10 680 943	10 680 943	Note 53
Consumer deposits	1 051 000	-	1 051 000	819 539	(231 461)	Note 53
Employee benefit obligation	-	-	-	652 471	652 471	Note 53
Jnspent conditional grants and	-	-	-	15 346 707	15 346 707	Note 53
eceipts Provisions	1 274 083	-	1 274 083	-	(1 274 083)	Note 53
-	20 441 743	-	20 441 743	54 775 166	34 333 423	
- Non-Current Liabilities						
Finance lease obligation	-	-	-	1 793 718	1 793 718	Note 53
Employee benefit obligation	-	-	-	12 447 827	12 447 827	Note 53
Provisions	16 906 864	-	16 906 864		18 145 494	Note 53
-	16 906 864	-	16 906 864		32 387 039	
- Fotal Liabilities	37 348 607	-	37 348 607		66 720 462	
- Net Assets	566 489 106	(7 082 908)	559 406 198	470 619 515	(88 786 683)	
- Net Assets						
Reserves						
	566 489 106	(7 082 908)	559 406 198		(88 786 683)	

Annual Financial Statements for the year ended 30 June 2019

# **Accounting Policies**

#### 1. Presentation of Annual Financial Statements

The annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003).

These annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention as the basis of measurement, unless specified otherwise. They are presented in South African Rand.

A summary of the significant accounting policies, which have been consistently applied in the preparation of these annual financial statements, are disclosed below.

These accounting policies are consistent with the previous period.

#### 1.1 Presentation currency

These annual financial statements are presented in South African Rand, which is the functional currency of the municipality.

#### 1.2 Going concern assumption

These annual financial statements have been prepared based on the expectation that the municipality will continue to operate as a going concern for at least the next 12 months.

#### 1.3 Significant judgements and sources of estimation uncertainty

In preparing the annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements. Significant judgements include:

#### Trade receivables and loans and receivables

The municipality assesses its trade receivables and loans and receivables for impairment at the end of each reporting period. In determining whether an impairment loss should be recorded in surplus or deficit, the surplus makes judgements as to whether there is observable data indicating a measurable decrease in the estimated future cash flows from a financial asset.

The impairment for trade receivables and loans and receivables is calculated on a portfolio basis, based on historical loss ratios, adjusted for national and industry-specific economic conditions and other indicators present at the reporting date that correlate with defaults on the portfolio. These annual loss ratios are applied to loan balances in the portfolio and scaled to the estimated loss emergence period.

#### Impairment testing

The recoverable amounts of cash-generating units and individual assets have been determined based on the higher of valuein-use calculations and fair values less costs to sell. These calculations require the use of estimates and assumptions. It is reasonably possible that the [name a key assumption] assumption may change which may then impact our estimations and may then require a material adjustment to the carrying value of goodwill and tangible assets.

The municipality reviews and tests the carrying value of assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. Assets are grouped at the lowest level for which identifiable cash flows are largely independent of cash flows of other assets and liabilities. If there are indications that impairment may have occurred, estimates are prepared of expected future cash flows for each group of assets. Expected future cash flows used to determine the value in use of tangible assets are inherently uncertain and could materially change over time.

#### Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions are included in note 19 - Provisions.

Annual Financial Statements for the year ended 30 June 2019

# **Accounting Policies**

#### **1.3** Significant judgements and sources of estimation uncertainty (continued)

#### Useful lives of waste and water network and other assets

The municipality's management determines the estimated useful lives and related depreciation charges for the waste water and water networks. This estimate is based on industry norm. Management will increase the depreciation charge where useful lives are less than previously estimated useful lives.

#### Post retirement benefits

The present value of the post retirement obligation depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) include the discount rate. Any changes in these assumptions will impact on the carrying amount of post retirement obligations.

The municipality determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the municipality considers the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension liability.

Other key assumptions for pension obligations are based on current market conditions. Additional information is disclosed in Note 17.

#### Effective interest rate

The municipality used the prime interest rate to discount future cash flows.

#### Allowance for doubtful debts

On consumer debtors and trade receivabes an impairment loss is recognised in surplus and deficit when there is objective evidence that it is impaired. The impairment is measured as the difference between the debtors carrying amount and the present value of estimated future cash flows discounted at the effective interest rate, computed at initial recognition.

#### 1.4 Investment property

Investment property is property (land or a building - or part of a building - or both) held to earn rentals or for capital appreciation or both, rather than for:

- use in the production or supply of goods or services or for
- administrative purposes, or
- sale in the ordinary course of operations.

Owner-occupied property is property held for use in the production or supply of goods or services or for administrative purposes.

Investment property is recognised as an asset when, it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the municipality, and the cost or fair value of the investment property can be measured reliably.

Investment property is initially recognised at cost. Transaction costs are included in the initial measurement.

Where investment property is acquired through a non-exchange transaction, its cost is its fair value as at the date of acquisition.

Costs include costs incurred initially and costs incurred subsequently to add to, or to replace a part of, or service a property. If a replacement part is recognised in the carrying amount of the investment property, the carrying amount of the replaced part is derecognised.

Annual Financial Statements for the year ended 30 June 2019

# **Accounting Policies**

#### 1.4 Investment property (continued)

#### Fair value

Subsequent to initial measurement investment property is measured at fair value.

The fair value of investment property reflects market conditions at the reporting date.

A gain or loss arising from a change in fair value is included in net surplus or deficit for the period in which it arises.

If the entity determines that the fair value of an investment property under construction is not reliably determinable but expects the fair value of the property to be reliably measurable when construction is complete, it measures that investment property under construction at cost until either its fair value becomes reliably determinable or construction is completed (whichever is earlier). If the entity determines that the fair value of an investment property (other than an investment property under construction) is not reliably determinable on a continuing basis, the entity measures that investment property using the cost model (as per the accounting policy on Property, plant and equipment). The residual value of the investment property is then assumed to be zero. The entity applies the cost model (as per the accounting policy on Property.

Once the entity becomes able to measure reliably the fair value of an investment property under construction that has previously been measured at cost, it measures that property at its fair value. Once construction of that property is complete, it is presumed that fair value can be measured reliably. If this is not the case, the property is accounted for using the cost model in accordance with the accounting policy on Property, plant and equipment.

Compensation from third parties for investment property that was impaired, lost or given up is recognised in surplus or deficit when the compensation becomes receivable.

The municipality separately discloses expenditure to repair and maintain investment property in the notes to the annual financial statements (see note ).

#### 1.5 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at date of acquisition.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Annual Financial Statements for the year ended 30 June 2019

# **Accounting Policies**

#### 1.5 Property, plant and equipment (continued)

Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Items such as spare parts, standby equipment and servicing equipment are recognised when they meet the definition of property, plant and equipment.

Major inspection costs which are a condition of continuing use of an item of property, plant and equipment and which meet the recognition criteria above are included as a replacement in the cost of the item of property, plant and equipment. Any remaining inspection costs from the previous inspection are derecognised.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

Property, plant and equipment are depreciated on the straight line basis over their expected useful lives to their estimated residual value.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

The useful lives of items of property, plant and equipment have been assessed as follows:

ltem	Depreciation method	Average useful life	
Land	Straight line		
Buildings	Straight line	20 - 25 years	
Roads and paving	Straight line	10 - 15 years	
Electricity	Straight line	5 - 50 years	
Water	Straight line	15 - 100 years	
Sewerage	Straight line	15 - 60 years	
Landfill sites	Straight line	23 - 25 years	
Recreational facilities	Straight line	20 - 25 years	
Security measures	Straight line	20 - 25 years	
Specialist vehicles	Straight line	1 -5 years	
Other vehicles	Straight line	1 - 5 years	
Office equipment	Straight line	3 - 7 years	
Furniture and fittings	Straight line	7 - 10 years	
Plant and equipment	Straight line	2 - 10 years	

The depreciable amount of an asset is allocated on a systematic basis over its useful life.

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately.

The depreciation method used reflects the pattern in which the asset's future economic benefits or service potential are expected to be consumed by the municipality. The depreciation method applied to an asset is reviewed at least at each reporting date and, if there has been a significant change in the expected pattern of consumption of the future economic benefits or service potential embodied in the asset, the method is changed to reflect the changed pattern. Such a change is accounted for as a change in an accounting estimate.

The municipality assesses at each reporting date whether there is any indication that the municipality expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. If any such indication exists, the municipality revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

Annual Financial Statements for the year ended 30 June 2019

# **Accounting Policies**

#### 1.5 Property, plant and equipment (continued)

The municipality separately discloses expenditure to repair and maintain property, plant and equipment in the notes to the financial statements (see note ).

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note ).

#### 1.6 Intangible assets

An asset is identifiable if it either:

- is separable, i.e. is capable of being separated or divided from an entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, identifiable assets or liability, regardless of whether the entity intends to do so; or
- arises from binding arrangements (including rights from contracts), regardless of whether those rights are transferable or separable from the municipality or from other rights and obligations.

An intangible asset is recognised when:

- it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the municipality; and
- the cost or fair value of the asset can be measured reliably.

The municipality assesses the probability of expected future economic benefits or service potential using reasonable and supportable assumptions that represent management's best estimate of the set of economic conditions that will exist over the useful life of the asset.

Where an intangible asset is acquired through a non-exchange transaction, its initial cost at the date of acquisition is measured at its fair value as at that date.

Expenditure on research (or on the research phase of an internal project) is recognised as an expense when it is incurred.

An intangible asset arising from development (or from the development phase of an internal project) is recognised when:

- it is technically feasible to complete the asset so that it will be available for use or sale.
- there is an intention to complete and use or sell it.
- there is an ability to use or sell it.
- it will generate probable future economic benefits or service potential.
- there are available technical, financial and other resources to complete the development and to use or sell the asset.
- the expenditure attributable to the asset during its development can be measured reliably.

Intangible assets are carried at cost less any accumulated amortisation and any impairment losses.

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date.

Reassessing the useful life of an intangible asset with a finite useful life after it was classified as indefinite is an indicator that the asset may be impaired. As a result the asset is tested for impairment and the remaining carrying amount is amortised over its useful life.

Amortisation is provided to write down the intangible assets, on a straight line basis, to their residual values as follows:

Item	Depreciation method	Average useful life
Computer software	Straight line	3 - Indefinite
Website	Straight line	5 years

Annual Financial Statements for the year ended 30 June 2019

# **Accounting Policies**

#### 1.7 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, and minus any reduction (directly or through the use of an allowance account) for impairment or uncollectibility.

A concessionary loan is a loan granted to or received by an entity on terms that are not market related.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

Derecognition is the removal of a previously recognised financial asset or financial liability from an entity's statement of financial position.

A derivative is a financial instrument or other contract with all three of the following characteristics:

- Its value changes in response to the change in a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of prices or rates, credit rating or credit index, or other variable, provided in the case of a non-financial variable that the variable is not specific to a party to the contract (sometimes called the 'underlying').
- It requires no initial net investment or an initial net investment that is smaller than would be required for other types of contracts that would be expected to have a similar response to changes in market factors.
- It is settled at a future date.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability (or group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, an entity shall estimate cash flows considering all contractual terms of the financial instrument (for example, prepayment, call and similar options) but shall not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate (see the Standard of GRAP on Revenue from Exchange Transactions), transaction costs, and all other premiums or discounts. There is a presumption that the cash flows and the expected life of a group of similar financial instruments can be estimated reliably. However, in those rare cases when it is not possible to reliably estimate the cash flows over the full contractual term of the financial instrument (or group of financial instruments), the entity shall use the contractual cash flows over the full contractual term of the financial instrument (or group of financial instruments).

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing parties in an arm's length transaction.

A financial asset is:

- cash;
- a residual interest of another entity; or
- a contractual right to:
  - receive cash or another financial asset from another entity; or

- exchange financial assets or financial liabilities with another entity under conditions that are potentially favourable to the entity.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

A financial liability is any liability that is a contractual obligation to:

- deliver cash or another financial asset to another entity; or
  - exchange financial assets or financial liabilities under conditions that are potentially unfavourable to the entity.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Annual Financial Statements for the year ended 30 June 2019

# **Accounting Policies**

#### 1.7 Financial instruments (continued)

Liquidity risk is the risk encountered by an entity in the event of difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

Loans payable are financial liabilities, other than short-term payables on normal credit terms.

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

A financial asset is past due when a counterparty has failed to make a payment when contractually due.

A residual interest is any contract that manifests an interest in the assets of an entity after deducting all of its liabilities. A residual interest includes contributions from owners, which may be shown as:

- equity instruments or similar forms of unitised capital;
- a formal designation of a transfer of resources (or a class of such transfers) by the parties to the transaction as forming part of an entity's net assets, either before the contribution occurs or at the time of the contribution; or
- a formal agreement, in relation to the contribution, establishing or increasing an existing financial interest in the net assets of an entity.

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or financial liability. An incremental cost is one that would not have been incurred if the entity had not acquired, issued or disposed of the financial instrument.

Financial instruments at amortised cost are non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that:

- the entity designates at fair value at initial recognition; or
- are held for trading.

Financial instruments at cost are investments in residual interests that do not have a quoted market price in an active market, and whose fair value cannot be reliably measured.

Financial instruments at fair value comprise financial assets or financial liabilities that are:

- derivatives;
  - contingent consideration of an acquirer in a transfer of functions between entities not under common control to which the Standard of GRAP on Transfer of Functions Between Entities Not Under Common Control (GRAP 106) applies
  - combined instruments that are designated at fair value;
    - instruments held for trading. A financial instrument is held for trading if:
      - it is acquired or incurred principally for the purpose of selling or repurchasing it in the near-term; or
      - on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking;

- non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition; and

- financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

### 1.7 Financial instruments (continued)

### Classification

The entity has the following types of financial assets (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

#### Class

Receivables from exchange transactions Receivables from non-exchange transactions Operating lease receivable Consumer debtors Cash and cash equivalents VAT receivable

### Category

Financial asset measured at amortised cost Financial asset measured at amortised cost

The entity has the following types of financial liabilities (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

#### Class

Payables from exchange transactions Payables from non-exchange transactions Consumer deposits VAT payable Bank Overdraft Other financial liabilities

#### Category

Financial liability measured at amortised cost Financial liability measured at amortised cost

#### Initial recognition

The entity recognises a financial asset or a financial liability in its statement of financial position when the entity becomes a party to the contractual provisions of the instrument.

The entity recognises financial assets using trade date accounting.

#### Initial measurement of financial assets and financial liabilities

The entity measures a financial asset and financial liability initially at its fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

The entity measures a financial asset and financial liability initially at its fair value [if subsequently measured at fair value].

The entity first assesses whether the substance of a concessionary loan is in fact a loan. On initial recognition, the entity analyses a concessionary loan into its component parts and accounts for each component separately. The entity accounts for that part of a concessionary loan that is:

- a social benefit in accordance with the Framework for the Preparation and Presentation of Financial Statements, where it is the issuer of the loan; or
- non-exchange revenue, in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers), where it is the recipient of the loan.

### Subsequent measurement of financial assets and financial liabilities

The entity measures all financial assets and financial liabilities after initial recognition using the following categories:

- Financial instruments at fair value.
- Financial instruments at amortised cost.
- Financial instruments at cost.

All financial assets measured at amortised cost, or cost, are subject to an impairment review.

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

### 1.7 Financial instruments (continued)

### Fair value measurement considerations

The best evidence of fair value is quoted prices in an active market. If the market for a financial instrument is not active, the entity establishes fair value by using a valuation technique. The objective of using a valuation technique is to establish what the transaction price would have been on the measurement date in an arm's length exchange motivated by normal operating considerations. Valuation techniques include using recent arm's length market transactions between knowledgeable, willing parties, if available, reference to the current fair value of another instrument that is substantially the same, discounted cash flow analysis and option pricing models. If there is a valuation technique commonly used by market participants to price the instrument and that technique has been demonstrated to provide reliable estimates of prices obtained in actual market transactions, the entity uses that technique. The chosen valuation technique makes maximum use of market inputs and relies as little as possible on entity-specific inputs. It incorporates all factors that market participants would consider in setting a price and is consistent with accepted economic methodologies for pricing financial instruments. Periodically, an municipality calibrates the valuation technique and tests it for validity using prices from any observable current market transactions in the same instrument (i.e. without modification or repackaging) or based on any available observable market data.

The fair value of a financial liability with a demand feature (e.g. a demand deposit) is not less than the amount payable on demand, discounted from the first date that the amount could be required to be paid.

#### Reclassification

The entity does not reclassify a financial instrument while it is issued or held unless it is:

- combined instrument that is required to be measured at fair value; or
  - an investment in a residual interest that meets the requirements for reclassification.

Where the entity cannot reliably measure the fair value of an embedded derivative that has been separated from a host contract that is a financial instrument at a subsequent reporting date, it measures the combined instrument at fair value. This requires a reclassification of the instrument from amortised cost or cost to fair value.

If fair value can no longer be measured reliably for an investment in a residual interest measured at fair value, the entity reclassifies the investment from fair value to cost. The carrying amount at the date that fair value is no longer available becomes the cost.

If a reliable measure becomes available for an investment in a residual interest for which a measure was previously not available, and the instrument would have been required to be measured at fair value, the entity reclassifies the instrument from cost to fair value.

### Gains and losses

A gain or loss arising from a change in the fair value of a financial asset or financial liability measured at fair value is recognised in surplus or deficit.

For financial assets and financial liabilities measured at amortised cost or cost, a gain or loss is recognised in surplus or deficit when the financial asset or financial liability is derecognised or impaired, or through the amortisation process.

#### Impairment and uncollectibility of financial assets

The entity assesses at the end of each reporting period whether there is any objective evidence that a financial asset or group of financial assets is impaired.

Financial assets measured at amortised cost:

If there is objective evidence that an impairment loss on financial assets measured at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced directly OR through the use of an allowance account. The amount of the loss is recognised in surplus or deficit.

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

### 1.7 Financial instruments (continued)

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed directly OR by adjusting an allowance account. The reversal does not result in a carrying amount of the financial asset that exceeds what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in surplus or deficit.

Financial assets measured at cost:

If there is objective evidence that an impairment loss has been incurred on an investment in a residual interest that is not measured at fair value because its fair value cannot be measured reliably, the amount of the impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed.

### Derecognition

### **Financial assets**

The entity derecognises financial assets using trade date accounting.

The entity derecognises a financial asset only when:

- the contractual rights to the cash flows from the financial asset expire, are settled or waived;
- the entity transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
   the entity, despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its
  - entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity :
    - derecognise the asset; and
    - recognise separately any rights and obligations created or retained in the transfer.

The carrying amounts of the transferred asset are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. Newly created rights and obligations are measured at their fair values at that date. Any difference between the consideration received and the amounts recognised and derecognised is recognised in surplus or deficit in the period of the transfer.

If the entity transfers a financial asset in a transfer that qualifies for derecognition in its entirety and retains the right to service the financial asset for a fee, it recognise either a servicing asset or a servicing liability for that servicing contract. If the fee to be received is not expected to compensate the entity adequately for performing the servicing, a servicing liability for the servicing obligation is recognised at its fair value. If the fee to be received is expected to be more than adequate compensation for the servicing, a servicing asset is recognised for the servicing right at an amount determined on the basis of an allocation of the carrying amount of the larger financial asset.

If, as a result of a transfer, a financial asset is derecognised in its entirety but the transfer results in the entity obtaining a new financial asset or assuming a new financial liability, or a servicing liability, the entity recognise the new financial asset, financial liability or servicing liability at fair value.

On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received is recognised in surplus or deficit.

If the transferred asset is part of a larger financial asset and the part transferred qualifies for derecognition in its entirety, the previous carrying amount of the larger financial asset is allocated between the part that continues to be recognised and the part that is derecognised, based on the relative fair values of those parts, on the date of the transfer. For this purpose, a retained servicing asset is treated as a part that continues to be recognised. The difference between the carrying amount allocated to the part derecognised and the sum of the consideration received for the part derecognised is recognised in surplus or deficit.

If a transfer does not result in derecognition because the entity has retained substantially all the risks and rewards of ownership of the transferred asset, the entity continues to recognise the transferred asset in its entirety and recognise a financial liability for the consideration received. In subsequent periods, the entity recognises any revenue on the transferred asset and any expense incurred on the financial liability. Neither the asset, and the associated liability nor the revenue, and the associated expenses are offset.

Annual Financial Statements for the year ended 30 June 2019

### Accounting Policies

### 1.7 Financial instruments (continued)

#### **Financial liabilities**

The entity removes a financial liability (or a part of a financial liability) from its statement of financial position when it is extinguished — i.e. when the obligation specified in the contract is discharged, cancelled, expires or waived.

An exchange between an existing borrower and lender of debt instruments with substantially different terms is accounted for as having extinguished the original financial liability and a new financial liability is recognised. Similarly, a substantial modification of the terms of an existing financial liability or a part of it is accounted for as having extinguished the original financial liability and having recognised a new financial liability.

The difference between the carrying amount of a financial liability (or part of a financial liability) extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in surplus or deficit. Any liabilities that are waived, forgiven or assumed by another entity by way of a non-exchange transaction are accounted for in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers).

### Presentation

Interest relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Dividends or similar distributions relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Losses and gains relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

A financial asset and a financial liability are only offset and the net amount presented in the statement of financial position when the entity currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

In accounting for a transfer of a financial asset that does not qualify for derecognition, the entity does not offset the transferred asset and the associated liability.

#### 1.8 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

When a lease includes both land and buildings elements, the entity assesses the classification of each element separately.

#### Finance leases - lessor

The municipality recognises finance lease receivables as assets on the statement of financial position. Such assets are presented as a receivable at an amount equal to the net investment in the lease.

Finance revenue is recognised based on a pattern reflecting a constant periodic rate of return on the municipality's net investment in the finance lease.

#### Finance leases - lessee

Finance leases are recognised as assets and liabilities in the statement of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

The discount rate used in calculating the present value of the minimum lease payments is the municipality's incremental borrowing rate.

Minimum lease payments are apportioned between the finance charge and reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of on the remaining balance of the liability.

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

### 1.8 Leases (continued)

Any contingent rents are expensed in the period in which they are incurred.

### **Operating leases - lessor**

Operating lease revenue is recognised as revenue on a straight-line basis over the lease term.

Initial direct costs incurred in negotiating and arranging operating leases are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as the lease revenue.

The aggregate cost of incentives is recognised as a reduction of rental revenue over the lease term on a straight-line basis.

The aggregate benefit of incentives is recognised as a reduction of rental expense over the lease term on a straight-line basis.

Income for leases is disclosed under revenue in statement of financial performance.

#### **Operating leases - lessee**

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

#### 1.9 Inventories

Inventories are initially measured at cost except where inventories are acquired through a non-exchange transaction, then their costs are their fair value as at the date of acquisition.

Subsequently inventories are measured at the lower of cost and net realisable value.

Inventories are measured at the lower of cost and current replacement cost where they are held for;

- distribution at no charge or for a nominal charge; or
- consumption in the production process of goods to be distributed at no charge or for a nominal charge.

Net realisable value is the estimated selling price in the ordinary course of operations less the estimated costs of completion and the estimated costs necessary to make the sale, exchange or distribution.

Current replacement cost is the cost the municipality incurs to acquire the asset on the reporting date.

The cost of inventories comprises of all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

The cost of inventories of items that are not ordinarily interchangeable and goods or services produced and segregated for specific projects is assigned using specific identification of the individual costs.

The cost of inventories is assigned using the first-in, first-out (FIFO) formula. The same cost formula is used for all inventories having a similar nature and use to the municipality.

When inventories are sold, the carrying amounts of those inventories are recognised as an expense in the period in which the related revenue is recognised. If there is no related revenue, the expenses are recognised when the goods are distributed, or related services are rendered. The amount of any write-down of inventories to net realisable value or current replacement cost and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories recognised as a requestion of any expense in net realisable value or current replacement cost, are recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

### 1.10 Impairment of cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

### 1.10 Impairment of cash-generating assets (continued)

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets used with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable amount of an asset or a cash-generating unit is the higher its fair value less costs to sell and its value in use.

Useful life is either:

- the period of time over which an asset is expected to be used by the municipality; or
- the number of production or similar units expected to be obtained from the asset by the municipality.

#### Identification

When the carrying amount of a cash-generating asset exceeds its recoverable amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable amount of the asset.

Irrespective of whether there is any indication of impairment, the municipality also tests a cash-generating intangible asset with an indefinite useful life or a cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

#### Value in use

Value in use of a cash-generating asset is the present value of the estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life.

When estimating the value in use of an asset, the municipality estimates the future cash inflows and outflows to be derived from continuing use of the asset and from its ultimate disposal and the municipality applies the appropriate discount rate to those future cash flows.

#### Recognition and measurement (individual asset)

If the recoverable amount of a cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standard of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

#### 1.11 Impairment of non-cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Non-cash-generating assets are assets other than cash-generating assets.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets managed with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable service amount is the higher of a non-cash-generating asset's fair value less costs to sell and its value in use.

Useful life is either:

- the period of time over which an asset is expected to be used by the municipality; or
- the number of production or similar units expected to be obtained from the asset by the municipality.

#### Identification

When the carrying amount of a non-cash-generating asset exceeds its recoverable service amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a non-cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable service amount of the asset.

Irrespective of whether there is any indication of impairment, the entity also tests a non-cash-generating intangible asset with an indefinite useful life or a non-cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable service amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

#### Value in use

Value in use of non-cash-generating assets is the present value of the non-cash-generating assets remaining service potential.

#### **Recognition and measurement**

If the recoverable service amount of a non-cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued non-cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the non-cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standards of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Annual Financial Statements for the year ended 30 June 2019

### Accounting Policies

### 1.12 Employee benefits

Employee benefits are all forms of consideration given by an entity in exchange for service rendered by employees.

A qualifying insurance policy is an insurance policy issued by an insurer that is not a related party (as defined in the Standard of GRAP on Related Party Disclosures) of the reporting entity, if the proceeds of the policy can be used only to pay or fund employee benefits under a defined benefit plan and are not available to the reporting entity's own creditors (even in liquidation) and cannot be paid to the reporting entity, unless either:

- the proceeds represent surplus assets that are not needed for the policy to meet all the related employee benefit obligations; or
- the proceeds are returned to the reporting entity to reimburse it for employee benefits already paid.

Termination benefits are employee benefits payable as a result of either:

- an entity's decision to terminate an employee's employment before the normal retirement date; or
- an employee's decision to accept voluntary redundancy in exchange for those benefits.

Other long-term employee benefits are employee benefits (other than post-employment benefits and termination benefits) that are not due to be settled within twelve months after the end of the period in which the employees render the related service.

Vested employee benefits are employee benefits that are not conditional on future employment.

Composite social security programmes are established by legislation and operate as multi-employer plans to provide postemployment benefits as well as to provide benefits that are not consideration in exchange for service rendered by employees.

A constructive obligation is an obligation that derives from an entity's actions where by an established pattern of past practice, published policies or a sufficiently specific current statement, the entity has indicated to other parties that it will accept certain responsibilities and as a result, the entity has created a valid expectation on the part of those other parties that it will discharge those responsibilities.

### Short-term employee benefits

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

Short-term employee benefits include items such as:

- wages, salaries and social security contributions;
  - short-term compensated absences (such as paid annual leave and paid sick leave) where the compensation for the
    absences is due to be settled within twelve months after the end of the reporting period in which the employees
    render the related employee service;
- bonus, incentive and performance related payments payable within twelve months after the end of the reporting period in which the employees render the related service; and
- non-monetary benefits (for example, medical care, and free or subsidised goods or services such as housing, cars and cellphones) for current employees.

When an employee has rendered service to the entity during a reporting period, the entity recognise the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service:

- as a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the
  undiscounted amount of the benefits, the entity recognise that excess as an asset (prepaid expense) to the extent
  that the prepayment will lead to, for example, a reduction in future payments or a cash refund; and
- as an expense, unless another Standard requires or permits the inclusion of the benefits in the cost of an asset.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs. The entity measures the expected cost of accumulating compensated absences as the additional amount that the entity expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The entity recognise the expected cost of bonus, incentive and performance related payments when the entity has a present legal or constructive obligation to make such payments as a result of past events and a reliable estimate of the obligation can be made. A present obligation exists when the entity has no realistic alternative but to make the payments.

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

### 1.12 Employee benefits (continued)

#### Post-employment benefits

Post-employment benefits are employee benefits (other than termination benefits) which are payable after the completion of employment.

Post-employment benefit plans are formal or informal arrangements under which an entity provides post-employment benefits for one or more employees.

Multi-employer plans are defined contribution plans (other than state plans and composite social security programmes) or defined benefit plans (other than state plans) that pool the assets contributed by various entities that are not under common control and use those assets to provide benefits to employees of more than one entity, on the basis that contribution and benefit levels are determined without regard to the identity of the entity that employs the employees concerned.

#### Multi-employer plans

The entity classifies a multi-employer plan and/or state plans and/or composite social security programmes as a defined contribution plan or a defined benefit plan under the terms of the plan (including any constructive obligation that goes beyond the formal terms).

Where a plan is a defined contribution plan, the entity accounts for in the same way as for any other defined contribution plan.

Where a plan is a defined benefit plan, the entity account for its proportionate share of the defined benefit obligation, plan assets and cost associated with the plan in the same way as for any other defined benefit plan.

When sufficient information is not available to use defined benefit accounting for a plan, that is a defined benefit plan, the entity account for the plan as if it was a defined contribution plan.

#### Post-employment benefits: Defined contribution plans

Defined contribution plans are post-employment benefit plans under which an entity pays fixed contributions into a separate entity (a fund) and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods.

When an employee has rendered service to the entity during a reporting period, the entity recognise the contribution payable to a defined contribution plan in exchange for that service:

- as a liability (accrued expense), after deducting any contribution already paid. If the contribution already paid exceeds the contribution due for service before the reporting date, an entity recognise that excess as an asset (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund; and
- as an expense, unless another Standard requires or permits the inclusion of the contribution in the cost of an asset.

Where contributions to a defined contribution plan do not fall due wholly within twelve months after the end of the reporting period in which the employees render the related service, they are discounted. The rate used to discount reflects the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the obligation.

#### Post-employment benefits: Defined benefit plans

Defined benefit plans are post-employment benefit plans other than defined contribution plans.

Actuarial gains and losses comprise experience adjustments (the effects of differences between the previous actuarial assumptions and what has actually occurred) and the effects of changes in actuarial assumptions. In measuring its defined benefit liability the entity recognise actuarial gains and losses in surplus or deficit in the reporting period in which they occur.

Assets held by a long-term employee benefit fund are assets (other than non-transferable financial instruments issued by the reporting entity) that are held by an entity (a fund) that is legally separate from the reporting entity and exists solely to pay or fund employee benefits and are available to be used only to pay or fund employee benefits, are not available to the reporting entity's own creditors (even in liquidation), and cannot be returned to the reporting entity, unless either:

- the remaining assets of the fund are sufficient to meet all the related employee benefit obligations of the plan or the reporting entity; or
- the assets are returned to the reporting entity to reimburse it for employee benefits already paid.

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

### 1.12 Employee benefits (continued)

Current service cost is the increase in the present value of the defined benefit obligation resulting from employee service in the current period.

Interest cost is the increase during a period in the present value of a defined benefit obligation which arises because the benefits are one period closer to settlement.

Past service cost is the change in the present value of the defined benefit obligation for employee service in prior periods, resulting in the current period from the introduction of, or changes to, post-employment benefits or other long-term employee benefits. Past service cost may be either positive (when benefits are introduced or changed so that the present value of the defined benefit obligation increases) or negative (when existing benefits are changed so that the present value of the defined benefit obligation decreases). In measuring its defined benefit liability the entity recognise past service cost as an expense in the reporting period in which the plan is amended.

Plan assets comprise assets held by a long-term employee benefit fund and qualifying insurance policies.

The present value of a defined benefit obligation is the present value, without deducting any plan assets, of expected future payments required to settle the obligation resulting from employee service in the current and prior periods.

The return on plan assets is interest, dividends or similar distributions and other revenue derived from the plan assets, together with realised and unrealised gains or losses on the plan assets, less any costs of administering the plan (other than those included in the actuarial assumptions used to measure the defined benefit obligation) and less any tax payable by the plan itself.

The entity account not only for its legal obligation under the formal terms of a defined benefit plan, but also for any constructive obligation that arises from the entity's informal practices. Informal practices give rise to a constructive obligation where the entity has no realistic alternative but to pay employee benefits. An example of a constructive obligation is where a change in the entity's informal practices would cause unacceptable damage to its relationship with employees.

The amount recognised as a defined benefit liability is the net total of the following amounts:

- the present value of the defined benefit obligation at the reporting date;
- minus the fair value at the reporting date of plan assets (if any) out of which the obligations are to be settled directly;
  - plus any liability that may arise as a result of a minimum funding requirement

The amount determined as a defined benefit liability may be negative (an asset). The entity measures the resulting asset at the lower of:

- the amount determined above; and
- the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan. The present value of these economic benefits is determined using a discount rate which reflects the time value of money.

Any adjustments arising from the limit above is recognised in surplus or deficit.

The entity determines the present value of defined benefit obligations and the fair value of any plan assets with sufficient regularity such that the amounts recognised in the annual financial statements do not differ materially from the amounts that would be determined at the reporting date.

The entity recognises the net total of the following amounts in surplus or deficit, except to the extent that another Standard requires or permits their inclusion in the cost of an asset:

- current service cost;
- interest cost;
- the expected return on any plan assets and on any reimbursement rights;
- actuarial gains and losses;
- past service cost;
- the effect of any curtailments or settlements; and
- the effect of applying the limit on a defined benefit asset (negative defined benefit liability).

The entity uses the Projected Unit Credit Method to determine the present value of its defined benefit obligations and the related current service cost and, where applicable, past service cost. The Projected Unit Credit Method (sometimes known as the accrued benefit method pro-rated on service or as the benefit/years of service method) sees each period of service as giving rise to an additional unit of benefit entitlement and measures each unit separately to build up the final obligation.

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

### 1.12 Employee benefits (continued)

In determining the present value of its defined benefit obligations and the related current service cost and, where applicable, past service cost, an entity shall attribute benefit to periods of service under the plan's benefit formula. However, if an employee's service in later years will lead to a materially higher level of benefit than in earlier years, an entity shall attribute benefit on a straight-line basis from:

- the date when service by the employee first leads to benefits under the plan (whether or not the benefits are conditional on further service); until
- the date when further service by the employee will lead to no material amount of further benefits under the plan, other than from further salary increases.

Actuarial valuations are conducted on an annual basis by independent actuaries separately for each plan. The results of the valuation are updated for any material transactions and other material changes in circumstances (including changes in market prices and interest rates) up to the reporting date.

The entity recognises gains or losses on the curtailment or settlement of a defined benefit plan when the curtailment or settlement occurs. The gain or loss on a curtailment or settlement comprises:

- any resulting change in the present value of the defined benefit obligation; and
- any resulting change in the fair value of the plan assets.

Before determining the effect of a curtailment or settlement, the entity re-measure the obligation (and the related plan assets, if any) using current actuarial assumptions (including current market interest rates and other current market prices).

When it is virtually certain that another party will reimburse some or all of the expenditure required to settle a defined benefit obligation, the right to reimbursement is recognised as a separate asset. The asset is measured at fair value. In all other respects, the asset is treated in the same way as plan assets. In surplus or deficit, the expense relating to a defined benefit plan is [OR is not] presented as the net of the amount recognised for a reimbursement.

The entity offsets an asset relating to one plan against a liability relating to another plan when the entity has a legally enforceable right to use a surplus in one plan to settle obligations under the other plan and intends either to settle the obligations on a net basis, or to realise the surplus in one plan and settle its obligation under the other plan simultaneously.

### Actuarial assumptions

Actuarial assumptions are unbiased and mutually compatible.

Financial assumptions are based on market expectations, at the reporting date, for the period over which the obligations are to be settled.

The rate used to discount post-employment benefit obligations (both funded and unfunded) reflect the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the post-employment benefit obligations.

Post-employment benefit obligations are measured on a basis that reflects:

- estimated future salary increases;
- the benefits set out in the terms of the plan (or resulting from any constructive obligation that goes beyond those terms) at the reporting date; and
- estimated future changes in the level of any state benefits that affect the benefits payable under a defined benefit plan, if, and only if, either:
- those changes were enacted before the reporting date; or
- past history, or other reliable evidence, indicates that those state benefits will change in some predictable manner, for example, in line with future changes in general price levels or general salary levels.

Assumptions about medical costs take account of estimated future changes in the cost of medical services, resulting from both inflation and specific changes in medical costs.

Annual Financial Statements for the year ended 30 June 2019

### Accounting Policies

### 1.12 Employee benefits (continued)

### Other post retirement obligations

The municipality provides post-retirement health care benefits, housing subsidies and gratuities upon retirement to some retirees.

The entitlement to post-retirement health care benefits is based on the employee remaining in service up to retirement age and the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment. Independent qualified actuaries carry out valuations of these obligations. The municipality also provides a gratuity and housing subsidy on retirement to certain employees. An annual charge to income is made to cover both these liabilities.

The amount recognised as a liability for other long-term employee benefits is the net total of the following amounts:

- the present value of the defined benefit obligation at the reporting date;
- minus the fair value at the reporting date of plan assets (if any) out of which the obligations are to be settled directly.

The entity shall recognise the net total of the following amounts as expense or revenue, except to the extent that another Standard requires or permits their inclusion in the cost of an asset:

- current service cost;
- interest cost;
- the expected return on any plan assets and on any reimbursement right recognised as an asset;
- actuarial gains and losses, which shall all be recognised immediately;
- past service cost, which shall all be recognised immediately; and
- the effect of any curtailments or settlements.

#### Termination benefits

The entity recognises termination benefits as a liability and an expense when the entity is demonstrably committed to either:

- terminate the employment of an employee or group of employees before the normal retirement date; or
- provide termination benefits as a result of an offer made in order to encourage voluntary redundancy.

The entity is demonstrably committed to a termination when the entity has a detailed formal plan for the termination and is without realistic possibility of withdrawal. The detailed plan includes [as a minimum]:

- the location, function, and approximate number of employees whose services are to be terminated;
- the termination benefits for each job classification or function; and
- the time at which the plan will be implemented.

Implementation begins as soon as possible and the period of time to complete implementation is such that material changes to the plan are not likely.

Where termination benefits fall due more than 12 months after the reporting date, they are discounted using an appropriate discount rate. The rate used to discount the benefit reflects the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the benefit.

In the case of an offer made to encourage voluntary redundancy, the measurement of termination benefits shall be based on the number of employees expected to accept the offer.

### 1.13 Provisions and contingencies

Provisions are recognised when:

- the municipality has a present obligation as a result of a past event;
- it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; and
- a reliable estimate can be made of the obligation.

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date.

Where the effect of time value of money is material, the amount of a provision is the present value of the expenditures expected to be required to settle the obligation.

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Annual Financial Statements for the year ended 30 June 2019

### Accounting Policies

### 1.13 Provisions and contingencies (continued)

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement is recognised when, and only when, it is virtually certain that reimbursement will be received if the municipality settles the obligation. The reimbursement is treated as a separate asset. The amount recognised for the reimbursement does not exceed the amount of the provision.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

Where discounting is used, the carrying amount of a provision increases in each period to reflect the passage of time. This increase is recognised as an interest expense.

A provision is used only for expenditures for which the provision was originally recognised.

Provisions are not recognised for future operating surplus (deficit).

If an entity has a contract that is onerous, the present obligation (net of recoveries) under the contract is recognised and measured as a provision.

A constructive obligation to restructure arises only when an entity:

- has a detailed formal plan for the restructuring, identifying at least:
  - the activity/operating unit or part of an activity/operating unit concerned;
  - the principal locations affected; -

the location, function, and approximate number of employees who will be compensated for services being terminated:

- the expenditures that will be undertaken; and
- when the plan will be implemented; and
- has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that . plan or announcing its main features to those affected by it.

A restructuring provision includes only the direct expenditures arising from the restructuring, which are those that are both: necessarily entailed by the restructuring; and

- not associated with the ongoing activities of the municipality

No obligation arises as a consequence of the sale or transfer of an operation until the municipality is committed to the sale or transfer, that is, there is a binding arrangement.

After their initial recognition contingent liabilities recognised in entity combinations that are recognised separately are subsequently measured at the higher of:

- the amount that would be recognised as a provision; and
- the amount initially recognised less cumulative amortisation.

Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in note 41.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Loan commitment is a firm commitment to provide credit under pre-specified terms and conditions.

The municipality recognises a provision for financial guarantees and loan commitments when it is probable that an outflow of resources embodying economic benefits and service potential will be required to settle the obligation and a reliable estimate of the obligation can be made.

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

### 1.13 Provisions and contingencies (continued)

Determining whether an outflow of resources is probable in relation to financial guarantees requires judgement. Indications that an outflow of resources may be probable are:

- financial difficulty of the debtor;
- defaults or delinquencies in interest and capital repayments by the debtor;
- breaches of the terms of the debt instrument that result in it being payable earlier than the agreed term and the ability of the debtor to settle its obligation on the amended terms; and
- a decline in prevailing economic circumstances (e.g. high interest rates, inflation and unemployment) that impact on the ability of entities to repay their obligations.

Where a fee is received by the municipality for issuing a financial guarantee and/or where a fee is charged on loan commitments, it is considered in determining the best estimate of the amount required to settle the obligation at reporting date. Where a fee is charged and the municipality considers that an outflow of economic resources is probable, an municipality recognises the obligation at the higher of:

- the amount determined using in the Standard of GRAP on Provisions, Contingent Liabilities and Contingent Assets; and
- the amount of the fee initially recognised less, where appropriate, cumulative amortisation recognised in accordance with the Standard of GRAP on Revenue from Exchange Transactions.

### 1.14 Revenue from exchange transactions

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

An exchange transaction is one in which the municipality receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

### Measurement

Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and volume rebates.

### Sale of goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

- the municipality has transferred to the purchaser the significant risks and rewards of ownership of the goods;
  the municipality retains neither continuing managerial involvement to the degree usually associated with
- ownership nor effective control over the goods sold;
   the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

#### Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality;
- the stage of completion of the transaction at the reporting date can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When services are performed by an indeterminate number of acts over a specified time frame, revenue is recognised on a straight line basis over the specified time frame unless there is evidence that some other method better represents the stage of completion. When a specific act is much more significant than any other acts, the recognition of revenue is postponed until the significant act is executed.

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

### 1.14 Revenue from exchange transactions (continued)

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Service revenue is recognised by reference to the stage of completion of the transaction at the reporting date. Stage of completion is determined by .

#### Interest, royalties and dividends

Revenue arising from the use by others of entity assets yielding interest, royalties and dividends or similar distributions is recognised when:

- It is probable that the economic benefits or service potential associated with the transaction will flow to the municipality, and
- The amount of the revenue can be measured reliably.

Interest is recognised, in surplus or deficit, using the effective interest rate method.

Royalties are recognised as they are earned in accordance with the substance of the relevant agreements.

Dividends or similar distributions are recognised, in surplus or deficit, when the municipality's right to receive payment has been established.

Service fees included in the price of the product are recognised as revenue over the period during which the service is performed.

#### 1.15 Revenue from non-exchange transactions

Revenue comprises gross inflows of economic benefits or service potential received and receivable by a municipality, which represents an increase in net assets, other than increases relating to contributions from owners.

Conditions on transferred assets are stipulations that specify that the future economic benefits or service potential embodied in the asset is required to be consumed by the recipient as specified or future economic benefits or service potential must be returned to the transferor.

Control of an asset arise when the municipality can use or otherwise benefit from the asset in pursuit of its objectives and can exclude or otherwise regulate the access of others to that benefit.

Exchange transactions are transactions in which one entity receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of cash, goods, services, or use of assets) to another entity in exchange.

Expenses paid through the tax system are amounts that are available to beneficiaries regardless of whether or not they pay taxes.

Fines are economic benefits or service potential received or receivable by entities, as determined by a court or other law enforcement body, as a consequence of the breach of laws or regulations.

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, a municipality either receives value from another municipality without directly giving approximately equal value in exchange, or gives value to another municipality without directly receiving approximately equal value in exchange.

Restrictions on transferred assets are stipulations that limit or direct the purposes for which a transferred asset may be used, but do not specify that future economic benefits or service potential is required to be returned to the transferor if not deployed as specified.

Stipulations on transferred assets are terms in laws or regulation, or a binding arrangement, imposed upon the use of a transferred asset by entities external to the reporting municipality.

Transfers are inflows of future economic benefits or service potential from non-exchange transactions, other than taxes.

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

### 1.15 Revenue from non-exchange transactions (continued)

#### Recognition

An inflow of resources from a non-exchange transaction recognised as an asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow.

As the municipality satisfies a present obligation recognised as a liability in respect of an inflow of resources from a nonexchange transaction recognised as an asset, it reduces the carrying amount of the liability recognised and recognises an amount of revenue equal to that reduction.

#### Measurement

Revenue from a non-exchange transaction is measured at the amount of the increase in net assets recognised by the municipality.

When, as a result of a non-exchange transaction, the municipality recognises an asset, it also recognises revenue equivalent to the amount of the asset measured at its fair value as at the date of acquisition, unless it is also required to recognise a liability. Where a liability is required to be recognised it will be measured as the best estimate of the amount required to settle the obligation at the reporting date, and the amount of the increase in net assets, if any, recognised as revenue. When a liability is subsequently reduced, because the taxable event occurs or a condition is satisfied, the amount of the reduction in the liability is recognised as revenue.

### Transfers

Apart from Services in kind, which are not recognised, the municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

The municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

Transferred assets are measured at their fair value as at the date of acquisition.

#### Fines

Fines are recognised as revenue when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset.

Assets arising from fines are measured at the best estimate of the inflow of resources to the municipality.

Where the municipality collects fines in the capacity of an agent, the fine will not be revenue of the collecting entity.

#### Gifts and donations, including goods in-kind

Gifts and donations, including goods in kind, are recognised as assets and revenue when it is probable that the future economic benefits or service potential will flow to the municipality and the fair value of the assets can be measured reliably.

#### 1.16 Investment income

Investment income is recognised on a time-proportion basis using the effective interest method.

#### 1.17 Borrowing costs

Borrowing costs are interest and other expenses incurred by an entity in connection with the borrowing of funds.

Borrowing costs are recognised as an expense in the period in which they are incurred.

#### 1.18 Comparative figures

Where necessary, comparative figures have been reclassified to conform to changes in presentation in the current year.

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

### 1.19 Unauthorised expenditure

Unauthorised expenditure means:

- overspending of a vote or a main division within a vote; and
- expenditure not in accordance with the purpose of a vote or, in the case of a main division, not in accordance with the purpose of the main division.

All expenditure relating to unauthorised expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

### 1.20 Fruitless and wasteful expenditure

Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised.

All expenditure relating to fruitless and wasteful expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

### 1.21 Irregular expenditure

Irregular expenditure as defined in section 1 of the PFMA is expenditure other than unauthorised expenditure, incurred in contravention of or that is not in accordance with a requirement of any applicable legislation, including -

- (a) this Act; or
- (b) the State Tender Board Act, 1968 (Act No. 86 of 1968), or any regulations made in terms of the Act; or
- (c) any provincial legislation providing for procurement procedures in that provincial government.

National Treasury practice note no. 4 of 2008/2009 which was issued in terms of sections 76(1) to 76(4) of the PFMA requires the following (effective from 1 April 2008):

Irregular expenditure that was incurred and identified during the current financial and which was condoned before year end and/or before finalisation of the financial statements must also be recorded appropriately in the irregular expenditure register. In such an instance, no further action is also required with the exception of updating the note to the financial statements.

Irregular expenditure that was incurred and identified during the current financial year and for which condonement is being awaited at year end must be recorded in the irregular expenditure register. No further action is required with the exception of updating the note to the financial statements.

Where irregular expenditure was incurred in the previous financial year and is only condoned in the following financial year, the register and the disclosure note to the financial statements must be updated with the amount condoned.

Irregular expenditure that was incurred and identified during the current financial year and which was not condoned by the National Treasury or the relevant authority must be recorded appropriately in the irregular expenditure register. If liability for the irregular expenditure can be attributed to a person, a debt account must be created if such a person is liable in law. Immediate steps must thereafter be taken to recover the amount from the person concerned. If recovery is not possible, the accounting officer or accounting authority may write off the amount as debt impairment and disclose such in the relevant note to the financial statements. The irregular expenditure register must also be updated accordingly. If the irregular expenditure has not been condoned and no person is liable in law, the expenditure related thereto must remain against the relevant programme/expenditure item, be disclosed as such in the note to the financial statements and updated accordingly in the irregular expenditure register.

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the economic entity's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

### 1.22 Budget information

Municipalities are typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, appropriation or similar.

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

### 1.22 Budget information (continued)

General purpose financial reporting by municipality shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.

The approved budget is prepared on a accrual basis and presented by economic classification linked to performance outcome objectives.

The approved budget covers the fiscal period from 2018/07/01 to 2019/06/30.

The budget for the economic entity includes all the entities approved budgets under its control.

The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period have been included in the Statement of comparison of budget and actual amounts.

### 1.23 Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Joint control is the agreed sharing of control over an activity by a binding arrangement, and exists only when the strategic financial and operating decisions relating to the activity require the unanimous consent of the parties sharing control (the venturers).

Related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party, regardless of whether a price is charged.

Significant influence is the power to participate in the financial and operating policy decisions of an entity, but is not control over those policies.

Management are those persons responsible for planning, directing and controlling the activities of the municipality, including those charged with the governance of the municipality in accordance with legislation, in instances where they are required to perform such functions.

Close members of the family of a person are considered to be those family members who may be expected to influence, or be influenced by, that management in their dealings with the municipality.

The municipality is exempt from disclosure requirements in relation to related party transactions if that transaction occurs within normal supplier and/or client/recipient relationships on terms and conditions no more or less favourable than those which it is reasonable to expect the municipality to have adopted if dealing with that individual entity or person in the same circumstances and terms and conditions are within the normal operating parameters established by that reporting entity's legal mandate.

Where the municipality is exempt from the disclosures in accordance with the above, the municipality discloses narrative information about the nature of the transactions and the related outstanding balances, to enable users of the entity's financial statements to understand the effect of related party transactions on its annual financial statements.

### 1.24 Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The municipality will adjust the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

The municipality will disclose the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions of users taken on the basis of the financial statements.

Annual Financial Statements for the year ended 30 June 2019

### **Accounting Policies**

### 1.25 Capital commitments

Items are classified as commitments where the municipality commits itself to future transactions that will normally result in the outflow of resources.

Capital commitments are not recognised in the Statement of financial position as a liability but are included in the disclosure notes in the following cases:

- Approved and contracted commitments, where the expenditure has been approved and the contract has been awarded at the reporting date, where disclosure is required by a specific Standard of GRAP;
- Approved but not yet contracted commitments, where expenditure has been approved and the contract has yet to be awarded or is awaiting finalisation at the reporting date;
- Items are classified as commitments where the municipality commits itself to future transactions that will normally result in the outflow of resources; or
- Contracts that are entered into before the reporting date, but goods and services have not yet been received are disclosed in the disclosure notes to the financial statements.

Annual Financial Statements for the year ended 30 June 2019

### Notes to the Annual Financial Statements

Figures in Rand	2019	2018

### 2. New standards and interpretations

### 2.1 Standards and interpretations issued, but not yet effective

The municipality has not applied the following standards and interpretations, which have been published and are mandatory for the municipality's accounting periods beginning on or after 01 July 2019 or later periods:

Star	dard/ Interpretation:	Effective date: Years beginning on or after	Expected imp	act:
	GRAP 34: Separate Financial Statements	01 April 2020	Unlikely there waterial impac	
	GRAP 20: Related parties	01 April 2019	Unlikely there will be a material impact	
3.	Inventories			
Wat	er		27 434	72 363
Prop	perty stock		370 300	370 300
		—	397 734	442 663

Inventories are held for own use and measured at the lower of cost or current replacement value.

The cost of water production for the year amounted to R5.44 (2018: R6.22) per kilolitre.

#### Inventory pledged as security

No inventory was pledged as security for overdraft facilities of the municipality.

#### 4. Other receivables from non-exchange transactions

Salary control accounts Sundry debtors	2 246 549 296 018	1 987 164 296 018
Payments made in advance	3 790	3 582
Rates	2 546 357	(4) <b>2 286 760</b>

Included in the other receivables from non-exchange transactions, is the salary control account which is the result of an ongoing investigaton. The issue was reported to the South African Police Service and the Auditor-General of South Africa, as required by the Municipal Finance Management Act, 2003 (Act No. 56 of 2003). The exact amount is still being determined.

#### 5. Consumer debtors

	182 296 401	154 021 352
Other (non-exchange)	658 217	659 365
Other (exchange)	3 549 000	3 462 825
Refuse	38 270 501	33 084 197
Sewerage	34 690 280	29 565 871
Water	72 281 688	62 622 221
Electricity	13 746 854	10 580 586
Rates	19 099 861	14 046 287
Gross balances		

### Notes to the Annual Financial Statements

Figures in Rand	2019 2018	
5. Consumer debtors (continued)		
Less: Allowance for impairment		
Rates	(11 223 212) (10 937	469
Electricity	(8 362 886) (3 338	
Water	(57 040 725) (55 263	
Sewerage	(26 248 317) (25 619	187
Refuse	(29 528 891) (31 661	104
Other (exchange)	(2 672 521) (2 595	695)
Other (non-exchange)	(531 532)	-
	(135 608 084) (129 415	609)
Net balance		
Rates	7 876 649 3 108	
Electricity	5 383 968 7 242	
Water	15 240 963 7 358	
Sewerage	8 441 963 3 946	
Refuse	8 741 610 1 423	
Other (exchange)	876 479 867	
Other (non-exchange)	126 685 659	
	46 688 317 24 605	743
Included in above is Receivables from exchange transactions		
Electricity	5 383 968 7 242	
Water	15 240 963 7 358	
Sewerage	8 441 963 3 946	
Refuse Other (exchange)	8 741 610 1 423 876 479 867	
Other (exchange)	38 684 983 20 837	
Included in above is receivables from non-exchange transactions (tax transfers)	es and	
Rates	7 876 649 3 108	818
Other (non-exchange)	126 685 659	
	8 003 334 3 768	
Net balance	46 688 317 24 605	743
Rates		
Current (0 -30 days)	371 858 482	
31 - 60 days	193 111 185	
61 - 90 days	7 041 695 144	
91 - 120 days	269 985 2 295	835
	7 876 649 3 108	818
Electricity		
Current (0 -30 days)	988 175 2 098	097
31 - 60 days	556 791 419	
61 - 90 days	3 760 091 324	
91 - 120 days	78 911 4 400	
	5 383 968 7 242	
	<u> </u>	500

Figures in Rand	2019	2018
5. Consumer debtors (continued)		
Water		
Current (0 -30 days)	331 125	456 484
31 - 60 days 61 - 90 days	334 049 13 319 048	322 158 233 839
91 - 120 days	1 256 741	6 345 812
	15 240 963	7 358 293
Sewerage		
Current (0 -30 days)	312 178	422 849
31 - 60 days	211 501	230 001
61 - 90 days	7 491 514	188 203
91 - 120 days	426 770	3 105 631
	8 441 963	3 946 684
Refuse		
Current (0 -30 days)	175 272	193 887
31 - 60 days	134 158	109 264
61 - 90 days	7 868 356	84 592
91 - 120 days	563 824	1 035 350
	8 741 610	1 423 093
Other (exchange)		
Current (0 -30 days)	12 609	41 501
31 - 60 days	214	1 588
61 - 90 days	771 927	1 588 822 453
91 - 120 days	91 729	82

Other (non-exchange)	
Current (0_30 days)	

	126 685	659 365
91 - 120 days	(19 655)	617 620
61 - 90 days	146 198	12 422
31 - 60 days	69	12 439
Current (0 -30 days)	73	16 884
Other (non-exchange)		

876 479

867 130

### Summary of debtors by customer classification

<b>Consumers</b> Current (0 -30 days) 31 - 60 days 61 + days	4 089 380 3 259 027 165 333 534	2 665 824 2 593 435 131 779 800
Less: Allowance for impairment	172 681 941 (131 586 094)	137 039 059
	41 095 847	16 087 254
Industrial / commercial		
Current (0 -30 days) 31 - 60 days	620 548 555 173	2 255 729 376 545
61 + days	5 766 795	5 913 313
Less: Allowance for impairment	6 942 516 (4 022 214)	8 545 587 (4 128 682)
	2 920 302	4 416 905

Annual Financial Statements for the year ended 30 June 2019

### Notes to the Annual Financial Statements

Figures in Rand	2019	2018
5. Consumer debtors (continued)		
National and provincial government		
Current (0 -30 days)	12 075	2 386 674
31 - 60 days	12 265	368 926
61+ days	2 647 602	2 986 307
	2 671 942	5 741 907
Less: Allowance for impairment	-	(1 253 804)
	2 671 942	4 488 103
Total		
Current (0 -30 days)	4 722 004	7 308 227
31 - 60 days	3 826 466	3 338 906
61+ days	173 747 931	143 374 219
	182 296 401	154 021 352
Less: Allowance for impairment	(135 608 084)	(129 415 609)
	46 688 317	24 605 743
Reconciliation of allowance for impairment		
Balance at beginning of the year	(129 415 609)	(106 640 888)
Contributions to allowance	(6 192 475)	( )
Debt impairment written off against allowance	-	418 333
	(135 608 084)	(129 415 609)

### Consumer debtors pledged as security

None of the Consumer debtors have been pledged as security for the municipality's financial liabilities.

### Credit quality of consumer debtors

The credit quality of consumer debtors that are neither past nor due nor impaired can be assessed by reference to external credit ratings (if available) or to historical information about counterparty default rates:

In determining the recoverability of Consumer debtors, the municipality has pledged strong emphasis on verifying the indigent status of consumers. The provision for impairment in respect of the consumer debtors have been made for all consumer balances outstanding based on the payment ratio over 12 months per service type. No further credit provision is required in excess of the provision for impairment. Refer to details in the accounting policy for further details.

#### Consumer debtors past due but not impaired

Consumer debtors which are less than 3 months past due are not considered to be impaired. At 30 June 2019, R 44 496 913 (2018: R 13 358 551) were past due but not impaired.

The ageing of amounts past due but not impaired is as follows:

1 month past due	1 429 892	1 330 576
2 months past due	40 398 830	927 950
3 months past due	2 668 191	11 100 025

### Consumer debtors impaired

As of 30 June 2019, consumer debtors of R 135 608 196 (2018: R 129 415 609) were impaired and provided for.

The amount of the provision was R 6 192 475 as of 30 June 2019 (2018: R 23 193 054).

### Notes to the Annual Financial Statements

Figures in Rand	2019	2018

#### 6. Cash and cash equivalents

Cash and cash equivalents consist of:

Cash on hand	3 700	3 700
Bank balances	3 440 428	4 252 253
Short-term deposits	911 259 <b>4 355 387</b>	860 454 <b>5 116 407</b>

### Credit quality of cash at bank and short term deposits, excluding cash on hand

The credit quality of cash at bank and short term deposits, excluding cash on hand that are neither past due nor impaired can be assessed by reference to external credit ratings (if available) or historical information about counterparty default rates:

Credit rating AAA	5 535 929	5 112 707
Cash and cash equivalents pledged as collateral		
A bank gaurantee as been issued to Eskom	8 000	8 000

In addition to the above, the municipality has issued a bank gaurantee in favour of Eskom for an increased electricity demand to 40 MVA required to meet the consumers' increasing electricity demand.

### The municipality had the following bank accounts

Account number / description	Bank statement balances			Cash book balances			
	30 June 2019	30 June 2018	30 June 2017	30 June 2019	30 June 2018	30 June 2017	
ABSA Bank - Current Account - 2440000005	1 249 542	1 707 092	5 986 787	1 227 929	1 674 143	5 798 880	
ABSA Bank - Current Account - 4052875289	1 862 169	2 048 851	3 279 345	1 862 169	2 049 851	3 279 345	
Standard Bank - Current Account - 280412835	229 864	61 979	3 346 939	229 563	59 988	3 346 269	
ABSA Bank - Current Account - 4061642031	120 768	455 475	3 848 878	120 768	455 475	3 848 878	
Standard Bank - Notice Deposit - 288901606001	83 637	83 637	83 637	83 637	83 637	83 637	
Standard Bank - Notice Deposit - 288901541001	151 485	151 485	151 485	151 485	151 485	151 485	
First National Bank - Notice Deposit - 74107295062	24 356	24 845	24 356	24 356	24 845	24 356	
ABSA Bank - Notice Deposit - 2063506922	152 830	143 344	135 344	152 830	143 344	135 344	
ABSA Bank - Notice Deposit - 2069495799	13 453	12 795	12 099	13 453	12 795	12 099	
ABSA Bank - Notice Deposit - 2073468449	485 497	457 143	430 162	485 497	457 143	430 162	
Total	4 373 601	5 146 646	17 299 032	4 351 687	5 112 706	17 110 455	

### Notes to the Annual Financial Statements

Figures in Rand

### 7. Investment property

	Cost / Valuation	2019 Accumulated Ca depreciation and accumulated impairment	arrying value	Cost / Valuation	2018 Accumulated Ca depreciation and accumulated impairment	arrying value
Investment property	2 060 899	-	2 060 899	2 060 899	-	2 060 899
Reconciliation of investment property - 2019						
Investment property					Opening balance 2 060 899	<b>Total</b> 2 060 899
Reconciliation of investment property - 2018						
Investment property					Opening balance 2 060 899	<b>Total</b> 2 060 899
Pledged as security						
All of the municipality's investment property is held under freehold interests and investment p security for any liabilities for the municipality.	property had beer	n pledged as				
There are no restrictions on the reliability of investment property or the remittance of revenue	e and proceeds of	f disposal.				
There are no contractual obligations on investment property.						
A register containing the information required by section 63 of the Municipal Finance Manage 2003) is available for inspection at the registered office of the municipality.	ement Act, 2003 (	Act No. 56 of				

Annual Financial Statements for the year ended 30 June 2019

### Notes to the Annual Financial Statements

Figures in Rand 201		
	9 2018	

#### 7. Investment property (continued)

The effective date of the valuations was 30 June 2019. Valuations are performed by an independent valuer, Mr R Taylor, is not connected to the municipality and has recent experience in location and categiry of the investmement property being valued.

The valuation, which confirms to International Valutaion Standards, is arrived at by reference to market evidence of transaction prices for simialr properties.

#### Amounts recognised in surplus or deficit

Rental revenue from Investment property

#### Property, plant and equipment 8.

		2019			2018			
	Cost / Valuation	Accumulated C depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated C depreciation and accumulated impairment	Carrying value		
Land	40 072 505	-	40 072 505	40 072 505	-	40 072 505		
Buildings	39 008 659	(14 915 703)	24 092 956	38 998 298	(13 809 847)	25 188 451		
Infrastructure	933 476 293	(488 159 668)	445 316 625	919 339 195	(457 551 826)	461 787 369		
Other property, plant and equipment	25 678 003	(16 642 673)	9 035 330	25 105 069	(14 973 205)	10 131 864		
Total	1 038 235 460	(519 718 044)	518 517 416	1 023 515 067	(486 334 878)	537 180 189		

### Reconciliation of property, plant and equipment - 2019

	Opening balance	Additions	Depreciation	Impairment loss	Total
Land	40 072 505	-	-	-	40 072 505
Buildings	25 188 451	10 360	(1 081 070)	(24 785)	24 092 956
Infrastructure	461 787 369	14 137 097	(28 767 031)	(1 840 810)	445 316 625
Other property, plant and equipment	10 131 864	572 462	`(1 663 474́)	<b>)</b> (5 522)	9 035 330
	537 180 189	14 719 919	(31 511 575)	(1 871 117)	518 517 416

### Reconciliation of property, plant and equipment - 2018

	Opening balance	Additions	Disposals	Other	Depreciation	Total
Land	39 572 505	500 000	-	-	-	40 072 505
Buildings	19 036 244	6 509 795	-	-	(357 588)	25 188 451
Infrastructure	473 363 217	16 395 821	-	-	(27 971 669)	461 787 369
Other property, plant and equipment	9 969 654	2 328 952	(36 925)	(546)	`(2 129 271)́	10 131 864
	541 941 620	25 734 568	(36 925)	(546)	(30 458 528)	537 180 189

### Pledged as security

None of the tangible assets were pledged as security during the current and previous financial years.

### Compensation received for losses on property, plant and equipment - included in operating profit.

Motor vehicles

25 300

221 914

### Notes to the Annual Financial Statements

Figures in Ra	and		2019	2018
9 Droport	ty plant and againment (continued)			
8. Propert	ty, plant and equipment (continued)			
Property, pla	ant and equipment in the process of being constru	cted or developed		
	lue of property, plant and equipment that is taking od of time to complete than expected	a significantly		
Road Signs			7 887	7 887
Project devel was stopped	lopement costs were incurred, but due to funding prob	lems, the project		
Noupoort Ce	emetries		10 360	-
Project devel was stopped	lopement costs were incurred, but due to funding prob	lems, the project		
Noupoort Ele	ectrification Project		3 335 856	-
	rt Electrification Project is taking longer period of time ble department does not have the required funds to tra			
		-	3 354 103	7 887
Reconciliati	on of work-in-progress 2019			
		Included within	Included within	Total
	ance pital expenditure to completed items	Infrastructure 13 269 887 14 137 097 (18 289 314)	Buildings - 10 360 -	13 269 887 14 147 457 (18 289 314)
		9 117 670	10 360	9 128 030
Reconciliati	on of work-in-progress 2018			
		Included within Infrastructure	Included within Buildings	Total
	ance pital expenditure to completed items	42 971 302 16 395 821 (46 097 236)	4 690 515 6 509 795 (11 200 310)	47 661 817 22 905 616 (57 297 546)
	•	· · · · · · · · · · · · · · · · · · ·	, ,	, ,

### Expenditure incurred to repair and maintain property, plant and equipment

Expenditure incurred to repair and maintain property, plant and equipment included in the Statement of Financial Performance:

Labour

2 959 785 -

Annual Financial Statements for the year ended 30 June 2019

### Notes to the Annual Financial Statements

Figures in Rand 20	19 201	

### 9. Intangible assets

	2019			2018			
	Cost / Accumulated Carrying value Valuation amortisation and accumulated impairment		ue Cost / Accumulated Carryi Valuation amortisation and accumulated impairment		rrying value		
Computer software	2 014 915	(1 892 871)	122 044	2 003 314	(1 787 052)	216 262	

### Reconciliation of intangible assets - 2019

Computer software	Opening balance 216 262	Additions 11 600	Amortisation (105 818)	<b>Total</b> 122 044
Reconciliation of intangible assets - 2018				
	Opening balance	Additions	Amortisation	Total
Computer software	205 779	90 381	(79 898)	216 262

#### Pledged as security

All of the municipality's intangible assets are held under freehold interests and no intangible assets had been pledged as security for any liabilities of the municipality.

No restrictions apply to any of the intangible assets of the municipality.

#### Other information

The municipality amortises all its intangible assets and no intangible assets are regarded as having indefinite useful lives. The amortisation expense has been included in the line item depreciation and amortisation in the Statement of Financial Performance. Amortisation is charged on a straight-line basis over the intangible assets' useful lives.

No impairment losses have been recognised on intangible assets at the reporting date.

### 10. Operating lease asset (accrual)

Non-current assets	430	448
11. Other financial liabilities		
At amortised cost ABSA Bank 84215231	-	13 570
The loan is repayable over 60 months at an annual interest rate of 10.00%. The loan is unsecured.		
Current liabilities At amortised cost		13 570

### Notes to the Annual Financial Statements

Figures in Rand	2019	2018
12. Finance lease obligation		
Minimum lease payments due		
- within one year	1 049 668	955 353
- in second to fifth year inclusive	2 070 389	3 180 745
	3 120 057	4 136 098
less: future finance charges	(601 808)	(1 036 000)
Present value of minimum lease payments	2 518 249	3 100 098
Present value of minimum lease payments due		
- within one year	724 531	541 115
- in second to fifth year inclusive	1 793 718	2 558 983
	2 518 249	3 100 098
Non-current liabilities	1 793 718	2 502 442
Current liabilities	724 531	597 682
	2 518 249	3 100 124

The average lease term was 5 years (2018: 5 years) and the average effective borrowing rate was between 13% and 48% (2018: 13% and 48%).

The municipality's obligations under finance leases are secured by the lessor's charge over the leased assets. Refer note 8.

#### 13. Payables from exchange transactions

Trade payables Accrued leave pay Accrued bonus Retentions Other creditors Performance bonus provision Consumer debtors with credit balances (exchange) Wellness programme Sports programme	15 735 222 3 164 641 888 462 757 004 757 520 644 019 4 080 159 81 011 51 019 <b>26 159 057</b>	13 786 202 2 986 012 720 737 1 013 597 2 956 099 598 943 1 800 260 80 843 65 115 <b>24 007 808</b>
14. Payables from non-exchange transactions		
Sundry deposits Consumer debtors with credit balances (non-exchange)	145 514 246 403 <b>391 917</b>	145 514 626 624 <b>772 138</b>
15. VAT payable		
VAT	10 680 943	12 287 074
16. Consumer deposits		
Electricity Water	367 381 452 158	570 338 270 182
	819 539	840 520

Consumer deposits are paid by consumers on application for new water and electricity connections. The deposits are repaid when the water and electricity connections are terminated. In cases where consumers default on their accounts, the municipality can utilise the deposit as payment for the outstanding account.

Annual Financial Statements for the year ended 30 June 2019

### Notes to the Annual Financial Statements

Figures	in	Rand
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2019 2018

#### 16. Consumer deposits (continued)

No interest ts paid on consumer deposits held.

The management of the municipality is of the opinion that the carrying value of consumer deposits approximates their amortised cost. The fair value of consumer deposits was determined after considering the standard terms of conditions of agreemens entered into between the municipality and its consumers.

#### 17. Employee benefit obligations

#### Defined benefit plan

#### Post retirement benefit plan

#### Post retirement medical aid plan

The municipality provides for certain post-retirement health care benefits by funding the medical aid contributions of qualifying retired members of the municipality. According to the rules of the medical aid funds, with which the municipality is associated, a member (who is on the current conditions of service) is entitled to remain a continued member of such medical aid fund on retirement, in which case the municipality is liable for a certain portion of the medical aid membership fee. The municipality operates an unfunded defined benefit plan for these qualifying employees. No other post-retirement benefits are provided to those employees.

The most recent actuarial valuation of the present value of the defined benefit obligation was carried out on 30 June 2019 by Mr C Weiss, Fellow of the Actuarial Society of South Africa. The present value of the defined benefit obligation, and the related current service and past service costs, were measured using the Projected Unit Credit Method.

The municipality makes monthly contributions for medical aid to the following medical aid schemes:

- Bonitas
- Hosmed
- Keyhealth
- LA Health
- Samwumed

The members of the post-employment medical aid benefit obligation are made up as follows:

In-service members (employees) In-service non-members (employees) Continuation members (retirees, widowers and orphans)	27 133 5	40 126 4
	165	170
The liability in respect to past service has been estimated as follows:		
In-service members (employees) In-service non-members (employees) Continuation members (retirees, widowers and orphans)	4 132 793 1 601 124 5 142 152	6 964 000 2 581 000 3 475 000
	10 876 069	13 020 000

### Notes to the Annual Financial Statements

Figures in Rand	2019	2018
17. Employee benefit obligations (continued)		
Movements in the present value of the defined benefit obligation were as follows:		
Balance at the beginning of the year Current service cost Interest cost Benefits paid Actuarial gains (losses)	12 944 556 745 350 1 246 835 (266 616) (3 794 056)	11 326 955 711 087 1 110 963 (220 842) 16 393
	10 876 069	12 944 556
The amounts recognised in the statement of financial performance are as follows: Current service cost Interest cost Benefits paid Actuarial gains (losses)	745 350 1 246 835 (266 616) (3 794 056)	711 087 1 110 963 (220 842) 16 393
	(2 068 487)	1 617 601
The effect of a 1% movement in the assumed rate of health care cost inflation is as follows:		
Increase: Effect on the aggregate of the current service and interest cost Effect on the defined obligation	2 372 000 12 646 000	3 823 000 15 217 000
Decrease: Effect on the aggregate of the current service and interest cost Effect on the defined obligation	1 687 400 9 440 000	3 172 000 11 233 000

The current service cost of the year ending 30 June 2019 is estimated to be R745 350 (R711 087), whereas the cost for the ensuing year is estimated to be R432 149 (R819 724).

### Long service award

The municipality operates an unfunded defined benefit plan for all of its employees. Under the plan, a long service award is payable after 10 years of continuous service, and every 5 years of continuous service therefater. The provision is an estimate of the log service award based on the historical staff turnover. No other long service benefits are provided to employees.

Movements in the long service award provision was as follows:

Balance at the beginning of the year Current service cost Interest cost Actuarial gains (losses) Expected employer benefit payments	1 700 777 183 752 131 451 486 723 (277 934)	1 635 229 194 615 122 875 55 176 (307 118)
	2 224 769	1 700 777
The amounts recognised in the statement of financial performance are as follows:		
Current service cost	183 752	194 615
Interest cost	131 451	122 875
Benefits paid	(277 934)	(307 118)
Actuarial gains (losses)	486 723	55 176
	523 992	65 548

### Notes to the Annual Financial Statements

Figures in Rand	2019	2018
17. Employee benefit obligations (continued)		
The effect of a 1% movement in the assumed rate of long award cost inflation is as follows:		
Increase: Effect on the aggregate of the current service and interest cost Effect on the defined obligation	334 400 2 357 000	337 100 1 806 000
Decrease: Effect on the aggregate of the current service and interest cost Effect on the defined obligation	297 700 2 104 000	299 600 1 635 000
The current service cost of the year ending 30 June 2019 is estimated to be R183 752 (R19 ensuing year is estimated to be R233 956 (R192 365).	94 615), whereas the o	cost for the
The amounts recognised in the statement of financial position are as follows:		
<b>Carrying value</b> Post-employment medical aid benefit liability Long service award	(10 876 069) (2 224 229)	(12 944 556) (1 700 777)
	(13 100 298)	(14 645 333)
Non-current liabilities Current liabilities	(12 447 827) (652 471)	(14 100 243) (545 090)
	(13 100 298)	(14 645 333)
Changes in the present value of the defined benefit obligation are as follows:		
Opening balance Net expense recognised in the statement of financial performance	(14 645 333) 1 545 035	(12 962 184) (1 683 149)
	(13 100 298)	(14 645 333)
Net expense recognised in the statement of financial performance		
Current service cost Interest cost Actuarial (gains) / losses Benefits paid	(929 102) (1 378 286) 3 307 333 545 090	(905 702) (1 233 838) (71 569) 527 960
	1 545 035	(1 683 149)
Key assumptions used		
Assumptions used at the reporting date:		
Discount rates used: Post employment medical aid benefit liability Discount rate used: Long service award Healthcare cost inflation rate General salary inflation Net discount rate: Post employment medical aid benefit liability Net discount rate: Long service award Maximum subsidy inflation rate Net discount rate: Maximum subsidy inflation rate Expected retirement age (in years)	$\begin{array}{c} 9,49 \ \% \\ 8,08 \ \% \\ 6,92 \ \% \\ 5,51 \ \% \\ 2,40 \ \% \\ 2,44 \ \% \\ 4,51 \ \% \\ 2,44 \ \% \\ 60 \end{array}$	$\begin{array}{c} 8,67 \ \% \\ 8,47 \ \% \\ 6,98 \ \% \\ 6,29 \ \% \\ 1,59 \ \% \\ 2,05 \ \% \\ 2,22 \ \% \\ 60 \end{array}$

Annual Financial Statements for the year ended 30 June 2019

### Notes to the Annual Financial Statements

Figures in Rand	2019	2018
18. Unspent conditional grants and receipts		

#### Unspent conditional grants and receipts comprises of:

### Unspent conditional grants and receipts

	15 346 707	8 733 881
Water Services Infrastructure Grant (WSIG)	6 563 865	978 283
National Lottery Development Trust Fund (NLDTF)	280 258	280 258
Municipal Infrastructure Grant (MIG)	1 322 480	-
Integrated National Electrification Progarmme (INEP)	2 771 112	2 771 348
Institutional Re-organisation Grant	226 712	226 712
Expanded Public Works Programme (EPWP)	200 131	200 131
Electricity Efficiency Demand Side Management Grant (EEDSM)	1 258 581	1 553 581
Development Bank of South Africa	6 337	6 337
Department Water Affairs and Forestry (2)	942 072	942 072
Department Water Affairs and Forestry	1 519 388	1 519 388
Department Safety	124 919	124 919
Department Housing	130 852	130 852
Unspent conditional grants and receipts		

The nature and extent of government grants recognised in the annual financial statements and an indication of other forms of government assistance from which the municipality has directly benefited.

Unfulfilled conditions and other contingencies attaching to government assistance that has been recognised.

See note for reconciliation of grants from National/Provincial Government.

These amounts are invested in a ring-fenced investment until utilised.

#### 19. Provisions

#### Reconciliation of provisions - 2019

Environmental rehabilitation	Opening Balance 31 685 045	Additions 3 367 313	<b>Total</b> 35 052 358
Reconciliation of provisions - 2018			
	Opening Balance	Additions	Total
Environmental rehabilitation	29 055 521	2 629 524	31 685 045

#### Environmental rehabilitation provision

In terms of the licensing of the landfill sites, the municipality has estimated that it will incurr costs of R35 052 358 (2018: R31 685 046) for the licensing and rehabilitation of the sites at the end of their useful lives.

The provision represents the net present value of the expected future cash flows and have been discounted at the South African Bond Rates.

The provision is based on 100% of the landfill site areas as the total area is used for dumping of waste and is not limited to a certain portion of the landfill sites. The entire site will have to be rehabilitated, therefore the provision was based on the the entire area.

Landfill operations is expected to continue until the available permitted airspace has been utilized, which has been estimated to be at the end of 2031. At the end of its useful life, each landfill site will be closed and capped with a layer of impermeable clay and a layer of top soil. Grass and other suitable vegetation types will be planted to stabilize the soil and approve its appearance. Environmental monitoring is expected to continue for a period of up to 30 years after the closure of the site.

### Notes to the Annual Financial Statements

Figures in Rand	2019	2018
20. Service charges		
Sale of electricity	25 942 170	15 803 531
Sale of water	13 246 265	14 756 293
Sewerage and sanitation charges	10 754 784	10 296 343
Refuse removal	3 181 562	7 520 363
Other service charges	353 213	-
	53 477 994	48 376 530
21. Rental of facilities and equipment		
Premises		F4 400
Premises	-	51 420
Buildings Land	-	8 104 88 305
		147 829
Facilities and equipment		
Halls	147 436	68 273
Machinery	7 157	5 532
	154 593	73 805
	154 593	221 634

Included in the above rentals are operating lease rentals at straight-lined amounts of R (18) (2018: R 18).

### 22. Agency services

Other	1 334 998	-
23. Other income		
Advertising boards	-	3 550
Brick oven sales	-	13 056
Building plan fees	14 164	9 898
Cemetery fees	27 331	20 496
Commission earned	200 400	430 417
Connection and re-connection fees	39 831	-
Dumping fees	-	6 635
Guest house registration fees	-	2 192
Insurance claims	141 371	165 475
Other income	481 265	547 322
Photocopies	3 216	3 824
Re-zoning fees	-	58 637
SDL claims (recoveries)	-	63 798
Sand, gravel and soil sales	19 872	45 333
Tender documents	20 652	-
	948 102	1 370 633
24. Investment revenue		
Interest revenue		
Bank	142 490	333 080
Consumer debtors		2 885 294
	142 490	3 218 374

### Notes to the Annual Financial Statements

Figures in Rand	2019	2018

### 25. Property rates

#### Rates received

Rates Less: Income forgone	10 812 097 10 162 668 (692 740) (301 463)
Property rates - penalties imposed	10 119 357 9 861 205 - 202 782
	10 119 357 10 063 987
Valuations	
Residential	588 346 150 584 828 150
Commercial	222 958 140 221 097 240
State	78 323 400 78 324 000
Agricultural	1 336 668 090 1 336 668 090
	2 226 295 780 2 220 917 480

Valuations on land and buildings are performed every 4 years. The last general valuation came into effect on 1 July 2014. Interim valuations are processed on an annual basis to take into account changes in individual property values due to alterations and subdivisions.

The new general valuation will be implemented on 1 July 2020.

### 26. Government grants and subsidies

### **Operating grants**

Equitable share Finance Management Grant (FMG) Library Development Grant	44 259 000 1 970 000 1 292 926	36 565 000 1 900 000 1 679 000
	47 521 926	40 144 000
Capital grants		
Expanded Public Works Programme (EPWP)	1 000 000	800 044
Municipal Infrastructure Grant (MIG)	8 025 520	14 970 475
Integrated National Electrification Programme (INEP)	3 000 236	3 100 346
Department of Water Affairs and Forestry	-	3 512 928
Electricity Efficiency Demand Side Management Grant (EEDSM)	-	2 404 125
Library Development Grant	186 077	-
National Lottery Development Fund Trust	-	3 689 677
Water Services Infrastructure Grant (WSIG)	4 414 418	3 057 928
Regional Bulk Infrastructure Grant (RBIG)	2 085 416	-
	18 711 667	31 535 523
	66 233 593	71 679 523

### **Equitable Share**

In terms of the Constitution, this grant is used to subsidise the provision of basic services to indigent community members.

All registered indigents receive a monthly subsidy of R 166 (2018: R 166), which is funded from the grant. All registered indigent households receive 6kl water and 50kWh electricity free every month. No funds have been withheld.

Annual Financial Statements for the year ended 30 June 2019

### Notes to the Annual Financial Statements

Figures in Rand	2019	2018
26. Government grants and subsidies (continued)		
National: Expanded Public Works Programme (EPWP)		
Balance unspent at beginning of year Current-year receipts Conditions met - transferred to revenue	200 131 1 000 000 (1 000 000)	175 1 000 000 (800 044)
	200 131	200 131

Conditions still to be met - remain liabilities (see note 18).

The Expanded Public Works Programme (EPWP) Grant is allocated to incentivise municipalities to expand work creation efforts through the use of labour incentive delivery methods in the identified focus areas on compliance with the EPWP guidelines.

No funds were withheld.

### National: Finance Management Grant (FMG)

Current-year receipts	1 970 000	1 900 000
Conditions met - transferred to revenue	(1 970 000)	(1 900 000)
		-

The Finance Management Grant (FMG) is paid by National Treasury to municipalities to help implement the financial reforms required by the Municipal Finance Management Act, 2003 (Act No. 56 of 2003). The FMG also pays for the cost of the Financial Management Internship Programme (e.g. salary costs).

All conditions attached to the grant were met.

No funds were withheld.

### National: Integrated National Electrification Programme (INEP)

Balance unspent at beginning of year	2 771 348	3 871 694
Current-year receipts	3 000 000	2 000 000
Conditions met - transferred to revenue	(3 000 236)	(3 100 346)
	2 771 112	2 771 348

Conditions still to be met - remain liabilities (see note 18).

The grant is paid by National Treasury in order to implement the Integrated National Electrification Programme by addressing the electrification backlog of all existing and planned residential dwellings and the installation of relevant bulk infrastructure.

No funds were withheld.

Annual Financial Statements for the year ended 30 June 2019

# Notes to the Annual Financial Statements

Figures in Rand	2019	2018
26. Government grants and subsidies (continued)		
National: Department of Water Affairs and Forestry		
Balance unspent at beginning of year Current-year receipts Conditions met - transferred to revenue	1 519 388 - -	(43 391) 5 075 707 (3 512 928)
	1 519 388	1 519 388

Conditions still to be met - remain liabilities (see note 18).

The grant was used for the operation and maintenance of sewerage and water schemes transferred from the Department of Water Affairs and Forestry to the municipality, the refurbishment of water infrastructure, the Olifants River Water Resource Project and the payment of salaries of the staff transferred from the department.

No funds have been withheld.

#### National: Energy Efficiency and Demand Side Management Grant (EEDSM)

Balance unspent at beginning of year	1 553 581	3 957 693
Current-year receipts	-	(2 404 112)
Repayment (withheld from equitbale share allocation)	(295 000)	-
	1 258 581	1 553 581

Conditions still to be met - remain liabilities (see note 18).

The Energy Efficiency and Demand Side Management Grant (EEDSM) is allocated to the municipality for the implementation of energy effeciency and demand side management iniatives within the municipal infrastructure in order to reduce electricity consumption and improve energy efficiency.

No funds were withheld.

#### **Provincial: Library Development Grant**

Current-year receipts	1 479 003	1 679 000
Conditions met - operating: transferred to revenue	(1 292 926)	(1 679 000)
Conditions met - capital: transferred to revenue	(186 077)	-
	-	-

Conditions still to be met - remain liabilities (see note 18).

The grant is paid to the municipality by the Provincial Department of Sports, Arts and Culture for the maintenance and operations of the libraries within its municipal aera.

No funds were withheld.

Annual Financial Statements for the year ended 30 June 2019

# Notes to the Annual Financial Statements

Figures in Rand	2019	2018
26. Government grants and subsidies (continued)		
National: Municipal Infrastructure Grant (MIG)		
Balance unspent at beginning of year Current-year receipts Conditions met - transferred to revenue	9 348 000 (8 025 520)	3 358 475 11 612 000 (14 970 475
	1 322 480	-

The Municipal Infrastructure Grant (MIG) was allocated by National Treasury for the construction of roads, basic sewerage and water infrastructure as part of the upgrading of poor households, micro enterprises and social institutions; to provide for new, rehabilitation and upgrading of municipal infrastructure.

The original amount allocated as per the Division of Revenue Act, 2018 (Act No. 2 of 2018) (DoRA) amounted to R11 348 000, but this was decreased by National Treasury by R2 000 000 to R9 348 000 due to slow spending.

#### National: Department of Water Affairs and Forestry (2)

Balance unspent at beginning of year	942 072	942 072

Conditions still to be met - remain liabilities (see note 18).

The grant was allocated to the municipality for the development of new, refurbish, upgrade and replace ageing water and sanitation infrastructure.

#### National: Regional Bulk Infrastructure Grant (RBIG)

Current-year receipts Conditions met - transferred to revenue	2 085 416 (2 085 416)	-
	-	-

Conditions still to be met - remain liabilities (see note 18).

To develop new, refurbish, upgrade and replace ageing water and sanitation infrastructure of regional significance that connects water resources to infrastructure serving extensive areas across the municipal boundaries or large regional bulk infrastructure serving numerous communities over a large area within the municipality.

No fund were withheld.

#### National: Water Services Infrastructure Grant (WSIG)

Balance unspent at beginning of year	978 283	-
Current-year receipts	10 000 000	4 000 000
Conditions met - transferred to revenue	(4 414 418)	(3 021 717)
	6 563 865	978 283

Conditions still to be met - remain liabilities (see note 18).

To facilitate the planning and implementation of various water projects water and on-site sanitation projects to accelerate backlog reduction and enhance the sustainability of services, especially in rural areas.

No funds were withheld.

# Notes to the Annual Financial Statements

igures in Rand	2019	2018
26. Government grants and subsidies (continued)		
Other: National Lottery Development Trust Fund		
Balance unspent at beginning of year Current-year receipts	280 258	3 969 935 (3 689 677
	280 258	280 258
Conditions still to be met - remain liabilities (see note 18).		
This grant was allocated to the municipality for the upgrading of the sport stadiums withi	in the municipal area.	
No funds were withheld.		
Provincial: Department of Housing		
Balance unspent at beginning of year	130 852	130 852
Conditions still to be met - remain liabilities (see note 18).		
his grant was allocated to the municipality for the construction and maintenance of low	cost housing in the distri	ct.
lo funds were withheld.		
Provincial: Department of Safety		
Balance unspent at beginning of year	124 919	124 919
Conditions still to be met - remain liabilities (see note 18).		
This grant was allocated to the municipality for the construction of a taxi rank.		
No funds were withheld.		
Other: Development Bank of South Africa		
Balance unspent at beginning of year	6 337	6 337
Conditions still to be met - remain liabilities (see note 18).		
This grant was allocated to the municipality for the purchase of water meters.		
No funds were withheld.		
Other: Institutional Re-organisational Grant		
Balance unspent at beginning of year	226 712	226 712

Conditions still to be met - remain liabilities (see note 18).

This grant was allocated to the municipality to assist financially with the re-organisation of the municipality after 1994, for which the funds were used.

No funds were withheld.

# **Notes to the Annual Financial Statements**

Figures in Rand	2019	2018
27. Fines, Penalties and Forfeits		
Law enforcement (traffic) fines	6 091 833	7 379 157
Other	46 693	19 120
	6 138 526	7 398 277
28. Employee related costs		
Basic	32 355 027	30 652 192
Performance bonus	644 019	598 943
Bonus	2 483 287	1 946 185
Medical aid fund: Council contributions	930 182	864 982
Leave pay provision charge	50 772	-
Group scheme: Council contributions	19 543	5 342
Pension fund: Council contributions	4 572 837	4 363 246
Long-service awards	128 666	(57 327)
Allowances	1 101 448	1 002 303
Housing benefits and allowances	285 308	320 178
Skills development levy (SDL)	433 746	408 686
Unemployment insurance fund (UIF): Council contributions	285 445	281 801
Overtime payments	1 943 533	1 741 090
Other short term costs Defined benefit plan expenses	77 927 (2 923 321)	- 506 638
	42 388 419	42 634 259
Remuneration of the Municipal Manager		
Annual remuneration	1 100 715	1 055 369
Performance bonus	154 516	162 337
Car and other allowances	144 000	32 563
Contributions to UIF, medical aid and pension funds	1 888	1 884
	1 401 119	1 252 153
Remuneration of the Chief Finance Officer		
Annual remuneration	981 881	921 566
Performance bonus	148 142	137 987
Car and other allowances	136 594	136 594
Contributions to UIF, medical aid and pension funds	1 888	1 884
	1 268 505	1 198 031
Remuneration of the Manager: Corporate Services		
Annual remuneration	970 632	910 317
Performance bonus	148 142	137 987
Car and other allowances	147 843	147 843
Contributions to UIF, medical aid and pension funds	1 785	1 884
	1 268 402	1 198 031

The Manager: Community Services resigned at the end of September 2012, whereafter the post was replaced with the Manager: Corporate Services. Mr. Kapp is acting as the manager in this post without any additional compensation.

# Notes to the Annual Financial Statements

Figures in Rand	2019	2018
28. Employee related costs (continued)		
Remuneration of the Manager: Technical Services		
Annual remuneration Performance bonus Car and other allowances Contributions to UIF, medical aid and pension funds	1 046 475 148 142 72 000 1 888	986 160 137 987 72 000 1 884
	1 268 505	1 198 031
29. Remuneration of councillors		
Major Councillors	826 395 3 220 505	787 414 3 057 752
	4 046 900	3 845 166
30. Depreciation and amortisation		
Property, plant and equipment Intangible assets	31 511 575 105 819	30 465 843 79 898
	31 617 394	30 545 741
31. Impairment of assets		
Impairments Property, plant and equipment	1 871 116	-
Property, plant and equipment (buildings, infrastructure - and movable assets) have been impaired due to condition assessments that indicated a decrease in the value in use since the last assessment.		
32. Finance costs		
Non-current borrowings Overdue creditors	1 378 286	1 233 838 59 774
Finance leases Current borrowings	414 238 126	448 445
Rehabilitation of landfill sites	2 867 497 4 660 147	2 629 525 4 371 582
	4 000 147	4 57 1 502
33. Debt impairment		
Debt impairment	6 400 672	23 190 660
34. Bulk purchases		
Electricity Water	23 674 693 609 634	21 842 053 612 985
	24 284 327	22 455 038

# Notes to the Annual Financial Statements

Figures in Rand	2019	2018

#### 35. General expenses

·		
Advertising	107 571	159 813
Bank charges	498 842	554 832
Cleaning	44 108	41 450
Computer expenses	1 510 127	-
Consumables	-	230 313
Entertainment	96 168	50 486
Insurance	924 900	843 261
Special programme - IT support	-	516 657
Fuel and oil	831 447	1 445 025
Ward committee meeting costs	-	350 488
Postage and courier	228 918	275 286
Printing and stationery	152 932	177 787
Library costs	-	362 181
License fees	-	116 746
Subscriptions and membership fees	934 733	527 383
Telephone and fax	827 016	796 446
Training	20 190	170 085
Title deed search fees	26 710	-
Uniforms	34 370	165 132
Indigent support	-	673 300
EPWP storm project	-	565 208
Special programme - Community participation	-	140 954
Local economic development	-	169 641
Valuations	-	26 930
Lease charges	-	60 480
Legal fees	6 820	-
Internal audit fees (shared services)	518 990	479 805
Other expenses	4 800 125	2 861 285
	11 563 967	11 760 974

#### 36. Repairs and maintenance

Repairs and maintenance consists of the following:

37. Auditors' remuneration	3 247 991	2 642 251
	5 611 238	2 959 785
Other assets Specialised vehicles	1 387 490 65 002	1 296 640 56 498
Community assets	104 529	5 860
Infrastructure: Sanitation Infrastructure: Water	- 90 380	20 232 314 582
Infrastructure: Road transport	463 393	165 895
Land and builings Infrastructure: Electricity	255 882 3 244 562	276 231 823 847

# Notes to the Annual Financial Statements

Figures in Rand	20	19 2018

#### 38. Cash generated from operations

Deficit	(5 199 344)	(15 762 003)
Adjustments for: Depreciation and amortisation	31 617 394	30 545 741
(Loss) gain on sale of assets and liabilities	(40 734)	36 925
Finance costs	414 364	448 445
Impairment deficit	1 871 116	-
Movements in operating lease assets and accruals	18	52
Movements in retirement benefit assets and liabilities	(1 545 035)	1 683 149
Movements in provisions	3 367 313	2 629 524
Other non-cash items	(5 018)	-
Changes in working capital:		
Inventories	44 929	(5 257)
Receivables from non-exchange transactions	-	466 992
Receivables from exchange transactions	(22 082 574)	(4 434 275)
Other receivables from non-exchange transactions	(259 597)	(2 286 760)
Payables from exchange transactions	1`771 028´	`3 755 900 <sup>´</sup>
VAT	(1 606 131)	3 750 650
Unspent conditional grants and receipts	6 612 826 <sup>´</sup>	(6 956 292)
Consumer deposits	(20 981)	27 253
	14 939 574	13 900 044

#### 39. Financial instruments disclosure

#### **Categories of financial instruments**

2019

#### **Financial assets**

	At amortised	Total
	cost	
Receivables from non-exchange transactions	2 546 357	2 546 357
Consumer debtors	46 688 317	46 688 317
Cash and cash equivalents	4 355 387	4 355 387
	53 590 061	53 590 061

#### **Financial liabilities**

	At amortised cost	Total
Payables from exchange transactions	26 159 057	26 159 057
Payables from non-exchange transactions	391 917	391 917
Finance lease obligation	2 518 249	2 518 249
VAT payable	10 680 943	10 680 943
Consumer deposits	819 539	819 539
Unspent conditional grants and receipts	15 346 707	15 346 707
	55 916 412	55 916 412

Annual Financial Statements for the year ended 30 June 2019

# Notes to the Annual Financial Statements

Figures in Rand	2019	2018

#### 39. Financial instruments disclosure (continued)

#### 2018

#### Financial assets

	At amortised cost	Total
Receivables from non-exchange transactions	2 286 760	2 286 760
Consumer debtors	24 605 743	24 605 743
Cash and cash equivalents	5 116 407	5 116 407
	32 008 910	32 008 910

#### **Financial liabilities**

	At amortised cost	Total
Other financial liabilities	13 570	13 570
Payables from exchange transactions	24 007 808	24 007 808
Payables from non-exchange transactions	772 138	772 138
Finance lease obligation	3 100 124	3 100 124
VAT payable	12 287 074	12 287 074
Consumer deposits	840 520	840 520
Unspent conditional grants and receipts	8 733 881	8 733 881
	49 755 115	49 755 115

#### 40. Commitments

#### Authorised capital expenditure

<ul> <li>Already contracted for but not provided for</li> <li>Property, plant and equipment</li> </ul>	17 523 772	10 092 013
Total capital commitments Already contracted for but not provided for	17 523 772	10 092 013

This committed expenditure relates to plant and equipment and will be financed by government grants.

#### 41. Contingencies

Litigation is in the process against the municipality relating to a dispute with a supplier who alleges that it suffered financial loss and stock on a housing project, and is seeking damages of R 7 070 000 (2018: R 7 070 000). The municipality's lawyers and management consider the likelihood of the action against the municipality being successful as unlikely, and the case should be resolved within the next two years.

The following insurance claims is still pending at year end:

• Three children swam in the municipal query and drowned. Damages of R256 000 (2018: R256 000) is claimed by the family and is still in progress.

# Notes to the Annual Financial Statements

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#### 42. Related parties

Relationships
NJ Batties (Councillor)

NJ Batties (Councillor)	Bongata Trading 533 CC Mighty Warrior Transport Services (Pty) Ltd	
JP Matthee (Councillor) MB Kafi (Councillor)	Living Word Spiritual Faith Ministries CBG Consultants (Pty) Ltd Sakhisizwe Colesberg Tours Sakhisizwe Tours and Events Manager (Pty)	Ltd
BJ Kapp (Corporate anager)	Meals on Wheels Birtus Kapp Beleggings CC Kapp Family Trust Umsobomvu Industrial Development (Pty) Ltc	1
P Mosompha (Technical manager) S Nkoithiso (Bid evaluation committee)	World Focus 684 CC Masilakhe Consulting CC Iviwe Engineering Solutions CC Uhamboluhle Construction CC Sida Engineering Solutions (Pty) Ltd	•
S Buka (Bid specification committee)	S.E.A.T. Solutions	
Related party transactions		
<b>Property rates levied against related parties</b> Councillors Municipal manager and section 57 managers	17 864 10 737	6 395 24 256
<b>Service charges rendered to related parties</b> Councillors Municipal manager and section 57 managers	37 578 40 753	76 589 55 886
<b>Other charges levied against related parties</b> Councillors Municipal manager and section 57 managers	(5 196)	7 152 623

# Notes to the Annual Financial Statements

Figures in Rand

#### 42. Related parties (continued)

#### Remuneration of management

Councillors

2019

	Basic salary	Allowances	Other benefits	Total
Name	-			
MS Toto	581 297	44 400	200 698	826 395
SE Humphries	245 280	44 400	13 305	302 985
MA Sestile	314 776	44 400	14 626	373 802
MR Kafi	314 776	44 400	3 798	362 974
VP Harmse	314 776	44 400	46 830	406 006
W Minnie	314 776	44 400	12 940	372 116
ND Staffie	245 280	44 400	25 892	315 572
NJ Batties	245 280	44 400	256	289 936
JP Matthee	245 280	44 400	512	290 192
SK Brown	245 280	44 400	1 134	290 814
MJ Williams	39 308	7 400	-	46 708
CM Williams	145 018	23 870	512	169 400
	3 251 127	475 270	320 503	4 046 900

# Notes to the Annual Financial Statements

Figures in Rand	2019	2018

#### 42. Related parties (continued)

#### 2018

	Basic salary	Allowances	Total
Name	-		
MS Toto	558 940	228 474	787 414
SE Humphries	235 846	42 900	278 746
MA Sestile	302 669	42 900	345 569
MR Kafi	302 669	44 400	347 069
VP Harmse	302 669	42 900	345 569
W Minnie	302 669	42 900	345 569
ND Staffie	235 846	42 900	278 746
NJ Batties	235 846	42 900	278 746
JP Matthee	235 846	42 900	278 746
SK Brown	235 846	44 400	280 246
MJ Williams	235 846	42 900	278 746
	3 184 692	660 474	3 845 166

#### **Executive management**

#### 2019

	Basic salary	Performance bonus	Allowances	Other benefits received	Total
Name					
AC Mpela	1 100 715	154 516	144 000	1 888	1 401 119
DT Visagie	981 881	148 142	136 594	1 888	1 268 505
P Mosompha	1 046 475	148 142	72 000	1 888	1 268 505
BJ Kapp	970 632	148 142	147 843	1 785	1 268 402
	4 099 703	598 942	500 437	7 449	5 206 531

#### 2018

	Basic salary	Performance bonus	Allowances	Other benefits received	Total
Name					
AC Mpela	1 055 369	162 337	132 563	1 884	1 352 153
DT Visagie	921 566	137 987	136 594	1 884	1 198 031
P Mosompha	986 160	137 987	72 000	1 884	1 198 031
BJ Kapp	910 317	137 987	147 843	1 884	1 198 031
	3 873 412	576 298	489 000	7 536	4 946 246

# Notes to the Annual Financial Statements

Figures in Rand 2019 2018			
5	Figures in Rand	2019	2018

#### 43. Prior period adjustments

Presented below are those items contained in the statement of financial position, statement of financial performance and cash flow statement that have been affected by prior-year adjustments:

#### Statement of financial position

#### 2018

	Note	As previously reported	Correction of error	Re- classification	Restated
Other receivables from non-exchange transactions		3 169 967	2 389 796	(3 273 003)	2 286 760
Receivables from exchange transactions		20 757 087	-	<b>80 473</b>	20 837 560
Receivables from non-exchange transactions		-	-	3 768 183	3 768 183
Property, plant and equipment		524 348 038	12 832 151	-	537 180 189
Provisions (current portion)		(3 412 587)	-	3 412 587	-
Payables from exchange transactions		(21 049 021)	(3 009 758)	50 971	(24 007 808)
Payables from non-exchange transactions		(145 514)	· -	(626 624)	(772 138)
Unspent conditional grants		(7 755 597)	(978 285)	-	(8 733 882)
Other financial liabilities		· -	-	(13 570)	(13 570)
Finance leases (current portion)		-	-	(597 682)	(597 682)
Employee benefit liabilities (current portion)		-	-	(545 090)	(545 090)
Long-term liabilities (current portion)		(597 682)	-	597 682	-
Finance leases (non-current portion)		· -	-	(2 502 441)	(2 502 441)
Long-term liabilities (non-current portion)		(2 516 011)	-	2 516 011	-
Provisions (non-current portion)		(28 817 549)	-	(2 867 497)	(31 685 046)
Accumulated surplus		(464 589 974)	(11 233 904)	-	(475 823 878)
		19 391 157	-	-	19 391 157

#### Statement of financial performance

2018

Note	As previously reported		Re- classification	Restated
Fines, penalties and forfeits	(270 958)	-	(7 127 319)	(7 398 277)
Agency fees	(2 363 287)	2 363 287	-	-
Other revenue	(1 417 163)	46 530	-	(1 370 633)
Employee related costs	42 917 511	(283 612)	-	42 633 899
Depreciation and amortisation	30 729 394	(183 653)	-	30 545 741
Other general expenses	2 861 285	-	(2 861 285)	-
Special programme: MFMA	3 853 713	-	(3 853 713)	-
General expenses	14 210 128	-	(2 449 154)	11 760 974
Auditors remuneration	-	-	2 642 251	2 642 251
Consulting and professional fees	-	-	3 913 117	3 913 117
Fines and penalties	-	-	7 135 200	7 135 200
Travel and subsistence	-	-	2 600 903	2 600 903
Surplus for the year	90 520 623	1 942 552	-	92 463 175

#### Errors

The following prior period errors adjustments occurred:

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# Notes to the Annual Financial Statements

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#### 43. Prior period adjustments (continued)

#### Provision for performance bonuses

In the past, no provision was made at yearend for performance bonuses to be paid to section 57 managers. In order to correct this error, management has made the necessary adjustments retrospectively.

The effect of the correction is as follows:

Payables from exchange transactions	(598 943)	(598 943)
Accumulated surplus (opening balance)	598 943	576 297
Employee related costs	-	22 646
	-	-

#### Property, plant and equipment

Management performed a full asset verification and condition assessment on all property, plant and equipment items. A number of adjustments were made to the fixed asset register for previously unrecorded assets identified, as well as other errors identified.

The effect of the correction is as follows:

Property, plant and equipment	12 832 151	12 832 151
Accumulated surplus (opening balance)	(12 832 151)	(12 648 498)
Depreciation and amortisation	-	(183 653)
	-	-

#### Unspent conditional grants (Water Services Infrastructure Grant)

During the preparation of the 2019 annual financial statements it was found that the movement in the unspent conditional grant was incorrectly allocated to the receivables from non-exchange transactions.

The effect of the correction is as follows:

Other receivables from non-exchange transactions	978 285	978 285
Unspent conditional grant	(978 285)	(978 285)
	-	-

#### Investigation into irregularities

During the current year, a detailed investigation was performed into irregularities identified in respect to employee related cost. Management reported these irregularities to all applicable authorities in accordance with the legislation.

The effect of the correction is as follows:

Other receivables from non-exchange transactions	1 411 511	1 411 511
Accumulated surplus	(1 411 511)	(1 105 252)
Employee related costs	-	(306 259)
	-	-

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# Notes to the Annual Financial Statements

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#### 43. Prior period adjustments (continued)

#### Agency fees incorrectly classified

Fees received on behalf of the Department pf Transport was incorrectly accounted for as agency fees received.

The effect of the correction is as follows:

Payables from exchange transactions Accumulated surplus	(2 410 815) 2 410 815	(2 410 815) 998
Agency fees	-	2 363 287
Other income	-	46 530
	-	-

#### Change in accounting policy

No change in accounting policies occurred during the year under review.

#### Reclassifications

The following reclassifications adjustment occurred:

#### Consumer debtors with credit balances (non-exchange)

The consumer debtors with credit balances (non-exchange) was reclassified from the payables from exchange transactions to the payables from non-exchange transactions to ensure these represent the nature of the consumer debtor type.

The effect of the reclassification is as follows:

Payables from exchange transactions	626 624	626 624
Payables from non-exchange transactions	(626 624)	(626 624)

#### Long-term liabilities

For purposes of the presentation and disclosure of the long-term liabilities, the annuity loans and finance lease liabilities were separated into individual line items.

The effect of the reclassification is as follows:

Other financial liabilities (current portion)	(13 570)	(13 570)
Finance lease liabilities (i.e. long-term liabilities)	13 570	13 570
	-	-

#### Current portion of non-current provisions

For purposes of the presentation and disclosure of the current portion of the non-current portions, the current portions of the non-current provisions and employee benefit liabilities were separated into individual line items.

The effect of the reclassification is as follows:

Provisions (current portion)	3 412 587	3 412 587
Employee benefit liabilities (current portion)	(545 090)	(545 090)
Provisions (non-current portion)	(2 867 497)	(2 867 497)
		-

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# Notes to the Annual Financial Statements

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#### 43. Prior period adjustments (continued)

#### Receivables from exchange and non-exchange transactions

For purposes of the presentation and disclosure of the consumer and other debtors, the consumer debtors were separated from the other debtors to be disclosed individually.

The effect of the reclassification is as follows:

Receivables from non-exchange transactions	80 473	80 473
Receivables from exchange transactions	3 768 183	3 768 183
Other receivables from non-exchange transactions	(3 848 656)	(3 848 656)
		-

#### Presentation of material line items in terms of GRAP 1

For purposes of the presentation and disclosure of the annual financial statements, certain expenditure line items were reclassified to separately disclose these items in accordance with GRAP 1.

The effect of the reclassification is as follows:

Auditors remuneration	-	2 642 251
Other general expenses	-	(2 861 285)
Fines and penalties	-	7 135 200
Special programme: MFMA	-	(3 853 713)
Travel and subsistence	-	2 600 903
General expenses	-	(2 449 154)
Consulting and professional fees	-	3 913 117
Fines and penalties (revenue from non-exchange transactions)	-	(7 127 319)

#### Salary control account reclassified

For purposes of the presentation and disclosure of the annual financial statements, the salary control account (which had a debit balance at yearend) was reclassified.

The effect of the reclassification is as follows:

Other receivables from non-exchange transactions	-	575 653
Payables from exchange transactions	-	(575 653)

#### 44. Comparative figures

Certain comparative figures have been reclassified.

Annual Financial Statements for the year ended 30 June 2019

# Notes to the Annual Financial Statements

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#### 45. Risk management

#### Financial risk management

The Accounting Officer has overall responsibility for the establishment and oversight of the municipality's risk management framework. The municipality's risk management policies are established to identify and analyse the risks faced by the municipality, to set appropriate risk limits and controls and to monitor risks and adherence to limits.

Due to the largely non-trading nature of activities and the way in which they are financed, municipalities are not exposed to the degree of financial risk faced by business entities. Financial instruments play a much more limited role in creating or changing risks that would be typical of listed companies to which the IAS's mainly apply. Generally, financial assets and liabilities are generated by day-to-day operational activities and are not held to manage the risks facing the municipality in undertaking its activities.

The Department: Financial Services monitors and manages the financial risks relating to the operations through internal policies and procedures. These risks include interest rate risk, credit risk and liquidity risk. Compliance with policies and procedures is reviewed by the internal auditors on a continuous basis, and annually by external auditors. The municipality does not enter into or trade financial instruments for speculative purposes.

Internal audit, responsible for initiating a control framework and monitoring and responding to potential risk, reports periodically to the municipality's audit committee, an independent body that monitors the effectiveness of the internal audit function.

Further quantitative disclosures are included throughout these annual financial statements.

It is the policy of the municipality to disclose information that enables the user of its annual financial statements to evaluate the nature and extent of risks arising from Financial Instruments to which the municipality is exposed on the reporting date.

The municipality's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk.

#### Liquidity risk

Liquidity risk is the risk that the municipality will encounter difficulty in meeting the obligations associated with its financial environment.

Liabilities that are settled by delivering cash or another financial asset. The municipality's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the municipality's reputation.

The municipality's risk to liquidity is a result of the funds available to cover future commitments. The municipality manages liquidity risk through an ongoing review of future commitments and credit facilities.

Liquidity risk is managed by ensuring that all assets are reinvested at maturity at competitive interest rates in relation to cash flow requirements. Liabilities are managed by ensuring that all contractual payments are met on a timeous basis and, if required, additional new arrangements are established at competitive rates to ensure that cash flow requirements are met.

Ultimate responsibility for liquidity risk management rests with the Council, which has built an appropriate liquidity risk management framework for the management of the municipality's short, medium and long-term funding and liquidity management requirements. The municipality manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities.

The municipality ensures that it has sufficient cash on demand or access to facilities to meet expected operational expenses through the use of cash flow forecasts.

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#### 45. Risk management (continued)

#### Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the municipality. The municipality has a sound credit control and debt collection policy and obtains sufficient collateral, where appropriate, as a means of mitigating the risk of financial loss from defaults. The municipality uses its own trading records to assess its major customers. The municipality's exposure of its counterparties are monitored regularly.

Potential concentrations of credit rate risk consist mainly of variable rate deposit investments, long-term receivables, consumer debtors, other debtors, bank and cash balances.

Cash and cash equivalents:

The municipality limits its counterparty exposures from its money market investment operations (financial assets that are neither past due nor impaired) by only dealing with ABSA Bank, First National Bank, Nedbank and Standard Bank.

Receivables from exchange and non-exchange transactions:

Receivables from exchange and non-exchange transactions are amounts owed by consumers and are presented net of impairment losses. The municipality has a credit risk policy in place and the exposure to credit risk is monitored on an ongoing basis. The municipality is compelled in terms of its constitutional mandate to provide all its residents with basic minimum services without recourse to an assessment of creditworthiness. Subsequently, the municipality has no control over the approval of new customers who acquire properties in the designated municipal area and consequently incur debt for rates, water and electricity services rendered to them.

The municipality limits this risk exposure in the following ways, in addition to its normal credit control and debt management procedures:

The application of section 118(3) of the Municipal Systems Act, 2000 (Act No. 32 of 2000) (MSA), which permits the municipality to refuse connection of services whilst any amount remains outstanding from a previous debtor on the same property.

A new owner is advised, prior to the issue of a revenue clearance certificate, that any debt remaining from the previous owner will be transferred to the new owner, if the previous owner does not settle the outstanding amount.

The consolidation of rates and service accounts, enabling the disconnecting services for the non-payment of any of the individual debts, in terms of section 102 of the MSA.

The requirement of a deposit for new service connections, serving as guarantee and are reviewed annually.

Encouraging residents to install water management devices that control water flow to households, and/or prepaid electricity meters.

There were no material changes in the exposure to credit risk and its objectives, policies and processes for managing and measuring the risk during the year under review. The municipality's maximum exposure to credit risk is represented by the carrying value of each financial asset in the Statement of financial position, without taking into account the value of any collateral obtained. The municipality has no significant concentration of credit risk, with exposure spread over a large number of consumers, and is not concentrated in any particular sector or geographical area.

The municipality establishes an allowance for impairment that represents its estimate of anticipated losses in respect of trade and other receivables.

Payment of accounts of consumer debtors, who are unable to pay, are renegotiated as an ongoing customer relationship in response to an adverse change in the circumstances of the customer in terms of the Credit Control and Debt Collection Policy.

Long-term receivables and other debtors are individually evaluated annually at reporting date for impairment or discounting.

A report on the various categories of debtors is drafted to substantiate such evaluation and subsequent impairment /discounting, where applicable.

Annual Financial Statements for the year ended 30 June 2019

### Notes to the Annual Financial Statements

Figures in Rand	2019	2018

#### 45. Risk management (continued)

The municipality does not have any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics. The municipality defines counterparties as having similar characteristics if they are related entities. The credit risk on liquid funds is limited because the counterparties are banks with high credit-ratings.

#### Market risk

#### Interest rate risk

As the municipality has no significant interest-bearing assets, the municipality's income and operating cash flows are substantially independent of changes in market interest rates.

Interest rate risk is defined as the risk that the fair value or future cash flows associated with a financial instrument will fluctuate in amount as a result of market interest changes.

Potential concentrations of interest rate risk consist mainly of variable rate deposit investments, long-term receivables, consumer debtors, other debtors, bank and cash balances.

The municipality limits its counterparty exposures from its money market investment operations by only dealing with ABSA Bank and First National Bank. No investments with a tenure exceeding twelve months are made.

Consumer debtors (included in Receivables from exchange and non-exchange transactions) comprise of a large number of ratepayers, dispersed across different industries and geographical areas.

Consumer debtors are presented net of a provision for impairment.

In the case of debtors whose accounts become in arrears, it is endeavoured to collect such accounts by "levying of penalty charges", "demand for payment", "restriction of services" and, as a last resort, "handed over for collection", whichever procedure is applicable in terms of Council's Credit Control and Debt Collection Policy. Consumer deposits are increased accordingly.

Long-term receivables and other debtors are individually evaluated annually at the reporting date for impairment or discounting. A report on the various categories of debtors is drafted to substantiate such evaluation and subsequent impairment / discounting, where applicable.

The municipality is not exposed to credit interest rate risk as the municipality has no borrowings.

The municipality's exposures to interest rates on Financial assets and Financial liabilities are detailed in the Credit Risk Management section of this note.

#### Price risk

The municipality does not hold any shares.

#### 46. Unauthorised expenditure

Opening balance-Add: Unauthorised expenditure - current year6 979 433Less: Amounts approved by council and written off-	5 599 814 - (5 599 814)
6 979 433	-

#### 47. Fruitless and wasteful expenditure

No fruitless and wasteful expenditure has been identified for the current or previous financial years.

# Notes to the Annual Financial Statements

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#### 48. Irregular expenditure

Opening balance Add: Irregular expenditure - current year	7 310 817 5 100 109	11 928 290 6 537 511
Add: Irregular expenditure - current year (additionally identified)	2 864 199	-
Less: Amounts approved by council and written off	(9 828 649) <b>5 446 476</b>	(11 154 984) 7 310 817

#### Details of irregular expenditure not recoverable

During the special council meeting held on 30 August 2019, the following resolutions were taken:

- Irregular expenditure amounting to R9 828 649 be approved and written off;
- No disciplinary charges be laid against officials or any political office bearers; and
- No criminal charges be laid against officials or any political office bearers.

#### 49. Additional disclosure in terms of Municipal Finance Management Act

#### Contributions to organised local government

Current year membership fee Amount paid - current year	527 880 (527 880)	527 383 (527 383)
	-	-
Audit fees		
Current year audit fee Amount paid - current year	3 735 190 (3 735 190) -	3 038 588 (3 038 588)
PAYE, UIF and SDL		
Current year employee tax Amount paid - current year	7 191 137 (7 191 137) -	5 760 541 (5 760 541)
Pension and medical aid deductions		
Current year deductions Amount paid - current year	8 302 862 (8 302 862)	8 082 379 (8 082 379)
νατ		<u> </u>
VAT payable	10 680 943	12 287 074
VAT output payables and VAT input receivables are shown in note .		

All VAT returns have been submitted by the due date throughout the year.

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#### 49. Additional disclosure in terms of Municipal Finance Management Act (continued)

#### **Distribution losses**

Electricity	7 237 122	3 983 428
Water	2 242 055	4 794 150
	9 479 177	8 777 578

#### Electricity losses

The municipality purchased 23 676 130 (2018: 24 342 556) units during the financial year. It sold / billed 16 459 283 (2018: 20 768 372) units during the year and has calculated its distribution losses to be an estimated 30.48% (2018: 14.68%) at an average cost of R1.0028 (2018: R1.1145) per unit.

The main reasons for incurring electricity losses relates to the dissipation when electricity flows through the conductors, illegal connections, meter tampering and incorrect metering. The problem with tampered meters and illegal connections is an ongoing process, with regular action being taken against defaulters. Faulty meters and leakages are replaced / repaired as soon as they are reported.

#### Water losses

The municipality pumped 2 305 218 (2018: 1 996 376) units during the financial year. It sold / billed 1 079 124 (2018: 1 250 553) units during the year and has calculated its distribution losses to be an estimated 53.19% (2018: 37.36%) at an average cost of R1.8286 (2018: R6.4280) per unit.

These losses occur due to inter alia, leakages, the tampering of meters, incorrect ratios used on bulk meters, faulty meters and illegal water connections. The problem with tampered meters and illegal connections is an ongoing process, with regular action being taken against defaulters. Faulty meters and leakages are replaced / repaired as soon as they are reported.

#### Councillors' arrear consumer accounts

The following Councillors had arrear accounts outstanding for more than 90 days at 30 June 2019:

30 June 2019	Outstanding less than 90 days R	Outstanding more than 90 days R	Total R
MS Toto	1 969	77	2 046
E Humphries	1 236	463	1 699
MA Sestile	1 143	-	1 143
MR Kafi	1 226	3 636	4 862
VP Harmse	1 313	796	2 109
NJ Batties	2 118	22 080	24 198
SK Brown	331	-	331
MJ Williams	2 570	-	2 570
	11 906	27 052	38 958

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### Notes to the Annual Financial Statements

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#### 49. Additional disclosure in terms of Municipal Finance Management Act (continued)

30 June 2018	Outstanding less than 90 days R	Outstanding more than 90 days R	Total R
MS Toto	77	-	77
E Humphries	1 082	-	1 082
MA Sestile	449	-	449
MR Kafi	11 278	-	11 278
VP Harmse	543	-	543
W Minnie	2 524	-	2 524
NJ Batties	15 730	-	15 730
JP Matthee	1 665	-	1 665
SK Brown	348	-	348
MJ Williams	705	-	705
	34 401	-	34 401

During the year the following Councillors' had arrear accounts outstanding for more than 90 days.

30 June 2019	Highest outstanding amount	Aging (in days)
MS Toto	643	90
E Humphries	869	90
MA Sestile	371	90
MR Kafi	11 278	90
VP Harmse	1 082	90
NJ Batties	22 080	90
JP Matthee	1 875	90
MJ Williams	4 348	90
	42 546	720

#### Supply chain management regulations

Paragraph 12(1)(d)(i) of Government gazette No. 27636 issued on 30 May 2005 states that a supply chain management policy must provide for the procurement of goods and services by way of a competitive bidding process.

Paragraph 36 of the same gazette states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that he records the reasons for any deviations and reports them to the next meeting of the council and includes a note to the annual financial statements.

The expenses incurred as listed hereunder have been condoned.

Incident Exceptional cases Sole provider Emergency cases	615 849 802 279 720 629	2 197 037 683 794 575 817
	2 138 757	3 456 648
50. Utilisation of Long-term liabilities reconciliation		
Long-term liabilities raised Used to finance property, plant and equipment	-	13 570 (13 570)
	-	-

Long-term liabilities have been utilized in accordance with the Municipal Finance Management Act. Sufficient cash has been set aside to ensure that long-term liabilities can be repaid on redemption date.

Annual Financial Statements for the year ended 30 June 2019

# Notes to the Annual Financial Statements

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#### 51. Actual operating expenditure versus budgeted operating expenditure

Refer to Appendix E for the comparison of actual operating expenditure versus budgeted expenditure.

#### 52. Actual capital expenditure versus budgeted capital expenditure

Refer to Appendix E for the comparison of actual capital expenditure versus budgeted expenditure.

#### 53. Budget differences

#### Material differences between budget and actual amounts

Material differences are deemed material were the differences differ with 10% or more of the final budget.

#### Statement of financial performance

**Service charges:** The municipality billed less services than budgeted for. Management anticipated an increase in comparison with the previous year due to the increase in tariffs, but due to a decrease in consumer usage, the revenue decreased.

Rental in facilities and equipment: No specific reason exists and the fluctuation is due to an unanticipated increase.

**Interest received:** Due to the implementation of the Mscoa financial system, consumer accounts were delivered late and the municipality could not charge interest on outstanding consumer accounts. This was approved by the council.

**Agency services:** Agency services were budgeted for under licences and permits. Although a material difference does exist between the budgeted and actual amount, this is attributable to less licences taken out by users.

Other income: The budgeted figure was accurate as management anticipated more other income. No single reason exists.

**Government grants and subsidies:** Due to slow spending on projects, the municipality did not realise the expected revenue (from qualifying expenditure). This can also be seen in the increase in the unspent conditional grants

Fines, penalties and interest: Less fine revenue was received through the TVS system than expected.

**Employee related costs:** The underspending is mainly due to a decrease in the employee benefit liabilities (post-employment medical aid liability), as well as the fact that the budgeted interest portion of the aforementioned actuarial valuations are included in this line ite, whilst it is disclosed as finance cost.

**Depreciation and amortisation:** During the preparation of the 2019 fixed asset register, certain assets were identified which was never accounted for. The necessary prior period error adjustment was made and this resulted in an increase which was not anticipated by management.

**Impairment loss:** During the preparation of the 2019 fixed asset register, damaged assets were identified and impaired, which was not budgeted for.

**Contracted services**: During the preparation of the 2019 statements, certain costs were reclassified as contracted services, which was previously included in general expenses and therefore budgeted for as such.

**General expenses:** Due to cost cutting measures and the reclassification of certain expenditure, less was spent than anticipated.

Annual Financial Statements for the year ended 30 June 2019

# Notes to the Annual Financial Statements

Figures in Rand	2019	2018

#### 53. Budget differences (continued)

#### Statement of financial position

Inventory: Due to a decrease in the water stock at yearend (volume and price).

Receivables from non-exchange transactions: Due to the reclassification of certain debtors previously disclosed as such.

**Consumer debtors:** Management expected an increase debtor recoverability rate, but due to the fact that the billing was done late during the year, this recovery rate was not achieved.

**Cash and cash equivalents:** Management expected an increase debtor recoverability rate, but due to the fact that the billing was done late during the year, this recovery rate was not achieved.

Property, plant and equipment: Due to an increase in the depreciation expense and slow project spending.

Intangible assets: Management anticipated capital expenditure for intangible assets, which did not occur.

Operating lease asset: Immaterial balance and therefore not budgeted for.

Finance lease liabilities: Management did not budgeted for the finance lease liability.

Payables from exchange transactions: Due to the fact that the desired debtor recovery rate was not achieved, it could not settle the creditors as planned and budgeted for.

Payables from non-exchange transactions: Not budgeted for separately.

**Unspent conditional grants:** Management planned to exhaust all grant funding, but due to slow spending, this was not realised.

VAT payable: Not budgeted for separately.

Consumer deposits: The expected number of new accounts did not realise.

**Provisions:** Due to the fact that this provision is a non-cash flow entry, management did not budget enough for the provision at yearend.

Employee benefit liabilities: Not budgeted for separately.

#### 54. Events after the reporting date

No events having financial implications requiring disclosure occurred subsequent to 30 June 2019.

#### 55. Going concern

We draw attention to the fact that at 30 June 2019, the municipality had an accumulated surplus (deficit) of R 470 619 516 and that the municipality's total assets exceed its liabilities by R 470 619 516.

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

The ability of the municipality to continue as a going concern is dependent on a number of factors. The most significant of these is that the accounting officer continue to procure funding for the ongoing operations for the municipality.

Financial Statement for the year ended 30 June 2019

#### Appendix A: Schedule of External Loans

Details	Original Loan Amount R	Interest Rate	Loan Number	Redeemable	Balance at 30 June 2018 R	Received during the Period R	Redeemed / Written off during Period R	Balance at 30 June 2019 R	Other costs in accordance with MFMA R
ANNUITY LOANS ABSA Bank	716,585	11.00%	84215231	2018/07/31	<b>K</b> 13,570		- (13,570)	к -	к -
FINANCE LEASES Nashua	3,545,962	13.23%	Various	2022/10/01	4,136,098	-	(1,016,041)	3,120,057	-
Total Annuity Loans	4,262,547.00				4,149,668		- (1,029,611)	3,120,057	<u> </u>

#### ANNUITY LOANS:

#### ABSA Bank Loan (84215231)

The ABSA Bank loan had a 5 year repayment period at a 11% interest rate and monthly instalments of R13 791.60.

#### FINANCE LEASES:

#### Nashua (various):

The Municipality entered into a finance lease agreement with Thepa Trading on 30 November 2016. In terms of the agreement, Nashua provided the municipality with copiers and a telephone system. The finance lease obligation is repayable over 36-months at a monthly instalment of R36 471, which escalates 10% per annum. The effective interest rate is 13.23% per annum.

Note: The rates of interest payable on the above structured loans are based on certain underlying assumptions relating to the lenders' statutory costs and the allowability of deductions by the lenders for income tax purposes in connection with these loans. In the event of changes to, or interpretation of, the Income Tax Act or any other relevant legislation which impact on the loan structure costs, the lenders have the right to increase or decrease the future rates of interest payable on the loans over their remaining lives, in order to absorb the increase or decrease in costs.

#### Appendix B: Property, Plant and Equipment as at 30 June 2019

		PROPERTY, PLANT AND	) EQUIPMENT			
		2018			2019	
Description	Closing Cost	Closing Depreciation / Impairment	Closing Carry	Closing Cost	Closing Depreciation / Impairment	Closing Carry
Infrastructure	903,242,207	456,089,649	447,152,559	921,531,522	486,592,375	434,939,147
Electricity	61,079,511	30,458,229	30,621,283	61,079,511	32,355,444	28,724,067
Roads (Roads, Pavements and Bridges)	341,417,598	215,366,923	126,050,675	358,296,576	222,626,644	135,669,932
Sewerage	111,834,338	55,746,863	56,087,475	111,834,338	60,006,305	51,828,032
Storm Water	8,902,583	4,820,117	4,082,465	10,312,919	5,027,621	5,285,297
Water	380,008,178	149,697,517	230,310,661	380,008,178	166,576,359	213,431,818
Land and Buildings	79,070,803	13,809,848	65,260,955	79,070,803	14,915,702	64,155,101
Buildings	38,998,298	13,809,848	25,188,450	38,998,298	14,915,702	24,082,596
Land	40,072,505	-	40,072,505	40,072,505	-	40,072,505
Other Assets	25,105,614	14,973,204	10,132,410	25,678,004	16,642,200	9,035,804
Computer Equipment	3,924,494	2,162,494	1,762,001	3,955,690	2,697,363	1,258,327
Furniture and Office Equipment	5,500,243	3,318,770	2,181,473	5,645,627	3,835,646	1,809,981
Other Machinery and Equipment	7,838,888	5,468,756	2,370,132	7,845,074	5,895,355	1,949,719
Transport Assets	7,841,988	4,023,184	3,818,805	8,231,613	4,213,836	4,017,777
Solid Waste	2,827,101	1,462,178	1,364,923	2,827,101	1,567,293	1,259,808
Landfill Site	2,827,101	1,462,178	1,364,923	2,827,101	1,567,293	1,259,808
Total	1,010,245,726	486,334,879	523,910,847	1,029,107,429	519,717,569	509,389,860
		INVESTMENT PRO	DPERTY			
		2018			2019	
Description	Closing Cost	Closing Depreciation / Impairment	Closing Carry	Closing Cost	Closing Depreciation / Impairment	Closing Carry
Investment Property	2,060,900	-	2,060,900	2,060,900	-	2,060,900
Total	2,060,900	-	2,060,900	2,060,900		2,060,900
		INTANGIBLE AS	SETS			
		2018			2019	
Description	Closing Cost	Closing Depreciation / Impairment	Closing Carry	Closing Cost	Closing Depreciation / Impairment	Closing Carry
Intangible Assets	2,003,314	1,787,052	216,262	2,014,914	1,892,871	122,043
Total	2,003,314	1,787,052	216,262	2,014,914	1,892,871	122,043
Grand Total	1.014.309.940	488.121.931	526.188.009	1,033,183,244	521.610.440	511,572,804
	1,014,000,040	400,121,001	020,100,005	1,000,100,244	021,010,440	011,072,004

# Appendix D: Segmental Statement of Financial Performance

Description	2019 Actual Income	2019 Budgeted Income	2019 Actual Expenditure	2019 Budgeted Expenditure	2019 Surplus/ (Deficit)
	R	R	R	R	R
Executive and council	44,820,176	44,665,315	(17,193,976)	(16,378,688)	27,626,200
Finance and administration	12,929,271	20,127,739	(25,374,456)	(31,412,301)	(12,445,185)
Community and social services	1,512,848	1,517,478	(3,272,986)	(4,476,205)	(1,760,138)
Sport and recreation	51,785	50,000	(2,641,708)	(3,109,111)	(2,589,923)
Public safety	-	9,988,854	-	(9,770,387)	
Housing	-	-	(802,319)	(2,735,294)	(802,319)
Health	-	-	-	-	-
Planning and development	-	-	-	-	-
Road transport	8,560,388	1,091,570	(10,237,953)	(13,714,034)	(1,677,565)
Environmental protection	-	-	-	-	-
Energy sources	28,977,035	38,384,462	(26,985,129)	(28,531,543)	1,991,906
Water management	23,360,091	30,128,343	(13,712,207)	(27,069,069)	9,647,884
Waste water management	12,799,889	18,834,113	(35,753,333)	(12,156,789)	(22,953,445)
Waste management	5,578,900	6,493,135	(7,815,665)	(9,529,500)	(2,236,765)
Total	138,590,383	171,281,009	(143,789,731)	(158,882,921)	(5,199,348)
וטנמו	138,590,383	171,281,009	(143,789,731)	(130,002,921)	(5,199,

#### Appendix E(1): Budgeted Financial Performance (revenue and expenditure by standard classification)

					2019				
Description	Original Total Budget	Budget Adjustments	Final Adjustments Budget	Final Budget	Actual Outcome	Variance	Unauthorised	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget
REVENUE - STANDARD Governance and Administration: Executive and council Finance and administration	<b>R</b> 44,259,000 18,966,177	<b>R</b> 406,315 1,161,562	<b>R</b> 44,665,315 20,127,739	<b>R</b> 44,665,315 20,127,739	<b>R</b> 44,820,176 12,929,271	<b>R</b> 154,861 (7,198,468)	R	R 100.35% 64.24%	R 101.27% 68.17%
<b>Community and Public Safety:</b> Community and Social Services Sport and Recreation Public Safety	1,517,478 9,927,478	50,000 61,376	1,517,478 50,000 9,988,854	1,517,478 50,000 9,988,854	1,512,848 51,785 -	(4,630) 1,785 (9,988,854)		99.69% 103.57% -	99.69% 0% -
Economic and Environmental Services: Planning and Develiopment Road Transport Environmental protection	- 1,091,570 -	- - -	- 1,091,570 -	- 1,091,570 -	8,560,388 -	- 7,468,818 -		- 784.23% -	- 784.23% -
<b>Trading Services:</b> Electricity Water Water Waste Management Waste Management	37,592,603 26,531,363 19,413,062 6,812,264	791,859 3,596,980 (578,949) (319,129)	38,384,462 30,128,343 18,834,113 6,493,135	38,384,462 30,128,343 18,834,113 6,493,135	28,977,035 23,360,091 12,799,889 5,578,900	(9,407,427) (6,768,252) (6,034,224) (914,235)		75.49% 77.54% 67.96% 85.92%	77.08% 88.05% 65.93% 81.89%
Total Revenue - Standard	166,110,995	5,170,014	171,281,009	171,281,009	138,590,383	(32,690,626)	-	80.91%	83.43%
EXPENDITURE - STANDARD Governance and Administration: Executive and council Finance and Administration	16,077,138 31,595,704	301,550 (183,403)	16,378,688 31,412,301	16,378,688 31,412,301	17,193,976 25,374,456	815,288 (6,037,845)	-	104.98% 80.78%	106.95% 80.31%
<b>Community and Public Safety:</b> Community and Social Services Sport and Recreation Public Safety Housing Health	3,945,095 3,067,231 9,694,103 2,746,735	531,110 41,880 76,284 (11,441)	4,476,205 3,109,111 9,770,387 2,735,294	4,476,205 3,109,111 9,770,387 2,735,294	3,272,986 2,641,708 - 802,319	(1,203,219) (467,403) (9,770,387) (1,932,975)		73.12% 84.97% - 29.33%	82.96% 86.13%  29.21%
Economic and Environmental Services: Road Transport	12,991,866	722,168	13,714,034	13,714,034	10,237,953	(3,476,081)	-	74.65%	78.80%
<b>Trading Services:</b> Electricity Water Waste Water Management Waste Management	26,988,844 27,426,327 11,893,213 9,433,870	1,542,699 (357,258) 263,576 95,630	28,531,543 27,069,069 12,156,789 9,529,500	28,531,543 27,069,069 12,156,789 9,529,500	26,985,129 13,712,207 35,753,333 7,815,665	(1,546,414) (13,356,862) 23,596,544 (1,713,835)		94.58% 50.66% 294.10% 82.02%	99.99% 50.00% 300.62% 82.85%
Other	-	-	-	-	-	-	-	-	-
Total Expenditure - Standard	155,860,126	3,022,795	158,882,921	158,882,921	143,789,731	(15,093,190)	-	90.50%	92.26%
Surplus/(Deficit) for the year	10,250,869	2,147,219	12,398,088	12,398,088	(5,199,348)	(17,597,436)		(41.94)%	(50.72)%

#### Appendix E(2): Budgeted Financial Performance (revenue and expenditure by municpal vote)

					2019				
Description	Original Total Budget	Budget Adjustments	Final Adjustments Budget	Final Budget	Actual Outcome	Variance	Unauthorised	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget
	R	R	R	R	R	R	R	R	R
REVENUE BY VOTE									
Vote 1 - EXECUTIVE & COUNCIL	44,259,000	406,315	44,665,315	44,665,315	44,820,176	154,861	-	100.35%	101.27%
Vote 2 - FINANCE & ADMIN	18,966,177	1,161,562	20,127,739	20,127,739	12,929,271	(7,198,468)	-	64.24%	68.17%
Vote 3 - COMMUNITY SERVICES	11,444,956	111,376	11,556,332	11,556,332	1,564,633	(9,991,699)	-	13.54%	13.67%
Vote 4 - TECHNICAL SERVICES	91,440,862	3,490,761	94,931,623	94,931,623	79,276,303	(15,655,320)	-	83.51%	86.70%
Total Revenue by Vote	166,110,995	5,170,014	171,281,009	171,281,009	138,590,383	(32,690,626)	-	80.91%	83.43%
EXPENDITURE BY VOTE									
Vote 1 - EXECUTIVE & COUNCIL	16,077,138	301,550	16,378,688	16,378,688	17,193,976	815.288	-	104.98%	106.95%
Vote 2 - FINANCE & ADMIN	31,595,704	(183,403)	31,412,301	31,412,301	25,374,456	(6,037,845)	-	80.78%	80.31%
Vote 3 - COMMUNITY SERVICES	19,453,164	637,833	20,090,997	20,090,997	6,717,013	(13,373,985)	_	33.43%	34.53%
Vote 4 - TECHNICAL SERVICES	88,734,120	2,266,815	91,000,935	91,000,935	94,504,287	3,503,352	-	103.85%	106.50%
Total Expenditure by Vote	155,860,126	3,022,795	158,882,921	158,882,921	143,789,731	(15,093,190)	-	90.50%	92.26%
· -									
Surplus/(Deficit) for the year	10,250,869	2,147,219	12,398,088	12,398,088	(5,199,348)	(17,597,436)	-	-41.94%	-50.72%

#### Appendix E(3): Budgeted Financial Performance (revenue and expenditure)

					2019				
Description	Original Total Budget	Budget Adjustments	Final Adjustments Budget	Final Budget	Actual Outcome	Variance	Unauthorised	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget
	R	R	R	R	R	R	R	R	R
Revenue by Source									
Property Rates	10,446,602	615,820	11,062,422	11,062,422	10,119,358	(943,064)	-	91.48%	96.87%
Property Rates - Penalties Imposed	-	-	-	-	-	-	-	-	-
Government Grants and Subsidies	73,056,000	4,581,000	77,637,000	77,637,000	66,233,593	(11,403,407)	-	85.31%	90.66%
Fines, Penalties and Forfeits	7,311,764	60,001	7,371,765	7,371,765	6,138,526	(1,233,239)	-	83.27%	83.95%
Service Charges	62,863,484	(1,092,621)	61,770,863	61,770,863	53,477,994	(8,292,869)	-	86.57%	85.07%
Rental of Facilities and Equipment	291,438	41,543	332,981	332,981	154,593	(178,388)	-	46.43%	53.04%
Agency Services	342,038	-	342,038	342,038	1,334,998	992,960	-	-	-
Licenses and Permits	2,515,853	1,375	2,517,228	2,517,228	-	(2,517,228)	-	-	-
Other Income	5,618,661	962,894	6,581,555	6,581,555	948,102	(5,633,453)	-	14.41%	16.87%
Interest Received	3,665,156	-	3,665,156	3,665,156	142,490	(3,522,666)	-	3.89%	3.89%
Gains on Disposal of Assets and Liabilities	-	-	-	-	40,734	40,734	-	-	-
Total Revenue	166,110,996	5,170,012	171,281,008	171,281,008	138,590,387	(32,690,621)	-	83.43%	83.43%
Expenditure									
Employee Related Costs	53,559,816	789,687	54,349,503	54,349,503	42,388,419	(11,961,084)	-	77.99%	79.14%
Remuneration of Councillors	4,129,563		4,129,563	4,129,563	4,046,900	(82,663)	-	98.00%	98.00%
Depreciation and Amortisation	25,827,264	-	25,827,264	25,827,264	31,617,394	5,790,130	-	100.00%	100.00%
Impairment Loss		-			1.871.116	1.871.116	-	-	-
Finance Cost	-	-	-	-	4.660.147	4.660.147	-	-	-
Debt Impairment	11.387.767	-	11.387.767	11.387.767	6,400,672	(4,987,095)	-	100.00%	100.00%
Bulk Purchases	21,948,017	1,351,983	23,300,000	23,300,000	24,284,327	984.327	-	104.22%	110.64%
Contracted Services	1,191,016	-	1,191,016	1,191,016	,,	(1,191,016)	-	-	-
Loss on Disposal of Assets and Liabilities	20,000	-	20,000	20,000	-	(20,000)	-	-	-
General Expenses	37,797,354	880,450	38,677,804	38,677,804	28,520,756	(10,157,048)	-	73.74%	75.46%
Total Expenditure	155,860,797	3,022,120	158,882,917	158,882,917	143,789,732	(15,093,185)	-	92.26%	92.26%
Surplus/(Deficit)	321,971,793	8,192,132	330,163,925	330,163,925	282,380,119	(47,783,806)	-	85.53%	87.70%
Transfers Recognised - Capital	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the Year	10,250,199	2,147,892	12,398,091	12,398,091	(5,199,345)	(17,597,436)	-	-41.94%	-50.72%

Appendix E(4): Budgeted Capital Expenditure by vote, standard classification and funding

					2019				
Description	Original Total Budget	Budget Adjustments	Final Adjustments Budget	Final Budget	Actual Outcome	Variance	Unauthorised	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget
	R	R	R	R	R	R	R	R	R
CAPITAL EXPENDITURE - VOTE									
Multi-year Expenditure									
Vote 1 - EXECUTIVE & COUNCIL	-	-	-	-	-	-	-	-	-
Vote 2 - FINANCE & ADMIN	1,485,400	-	1,485,400	1,485,400	-	(1,485,400)	-	-	-
Vote 3 - COMMUNITY SERVICES	-	248,000	248,000	248,000	-	(248,000)	-	-	-
Vote 4 - TECHNICAL SERVICES	10,780,600	4,745,000	15,525,600	15,525,600	-	(15,525,600)	-	-	-
Total Capital Expenditure - Multi-year	12,266,000	4,993,000	17,259,000	17,259,000	-	(17,259,000)	-	-	-
Single-year Expenditure									
Vote 1 - EXECUTIVE & COUNCIL	-	-	-	-	-	-	-	-	-
Vote 2 - FINANCE & ADMIN	49,376	-	49,376	49,376	572,389	523,013	-	1159.25%	1159.25%
Vote 3 - COMMUNITY SERVICES	342,100	-	342,100	342,100		(342,100)	-	-	100.00%
Vote 4 - TECHNICAL SERVICES	13,000,000	836,000	13,836,000	13,836,000	14,147,530	311,530		102.25%	100.00%
	10,000,000				14, 147,000				
Total Capital Expenditure - Single-year	13,391,476	836,000	14,227,476	14,227,476	14,719,919	492,443	-	103.46%	109.92%
Total Capital Expenditure - Vote	25,657,476	5,829,000	31,486,476	31,486,476	14,719,919	(16,766,557)	-	46.75%	57.37%
CAPITAL EXPENDITURE - STANDARD									
Governance and Administration:									
Executive and council	-	-	-	_	_	_	-	-	_
Finance and administration	1,534,776	-	1,534,776	1,534,776	572,389	(962,387)	-	37.29%	100.00%
Community and Public Safety:									
Community and social services	142,100	220,000	362.100	362.100	10,360				
		220,000		200.000	10,360	-			
Sport and recreation	200,000	-	200,000	,	-	-			
Public safety	-	28,000	28,000	28,000	-	-			
Economic and Environmental Services:									
Planning and development	-	-	-	-					
Road transport	-	5,907,554	5,907,554	5,907,554	5,027,314	(880,240)	-	85.10%	100.00%
		0,007,001	0,001,001	0,001,001	0,021,011	(000,210)		00.1070	100.0070
Trading Services:								1	
Energy sources	3,000,000	836,000	3,836,000	3,836,000	3,335,856	(500,144)	-	86.96%	111.20%
Water management	10,780,600	(1,162,554)	9,618,046	9,618,046	5,773,927	(3,844,119)	-	60.03%	53.56%
Waste water management	10,000,000	-	10,000,000	10,000,000	-	(10,000,000)	-	-	-
Total Capital Expenditure - Standard	25,657,476	5,829,000	31,486,476	31,486,476	14,719,846	(16,186,890)	-	57.37%	46.75%
FUNDED BY:									
National Government	23,780,600	5,581,000	29,361,600	29,361,600	_	(29,361,600)	-	-	-
Provincial Government					_	-	-	-	-
Transfers Recognised - Capital	23,780,600	5,581,000	29,361,600	29,361,600	-	(29,361,600)	-	-	-
Internally generated funds	1,876,876	248,000	2,124,876	2,124,876	14,719,846	12,594,970	-	692.74%	784.27%
Total Capital Funding	25,657,476	5,829,000	31,486,476	31,486,476	14,719,846	(16,766,630)	-	46.75%	57.37%
	.,	-,,	- , ,	- ,,	, ,,,,,,,	( 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,			

### Appendix E(5): Budgeted Cash Flows

				2019	9			
Description	Original Total Budget	Budget Adjustments	Final Adjustments Budget	Final Budget	Actual Outcome	Variance	Actual Outcome as % of Final Budget	Actual Outcom as % of Original Budge
	R	R	R	R	R	R	R	R
CASH FLOW FROM OPERATING ACTIVITIES	ĸ	ĸ	ĸ	ĸ	ĸ	ĸ	ĸ	ĸ
Receipts								
Property rates	8,357,282	50,159	8,407,441	8,407,441	5,884,207	(2,523,234)	69.99%	70.41%
Service charges	47,392,291	(725,305)	46,666,986	46,666,986	38,099,471	(8,567,515)		80.39%
Other revenue	14,506,529	796,203	15,302,732	15,302,732	50,055,471	(15,302,732)		00.3970
Government - operating	49,275,400	(1,000,000)	48,275,400	48,275,400	25,324,493	(22,950,907)	52.46%	51.39%
Government - capital	23,780,600	5,581,000	29,361,600	29,361,600	47,521,926	18,160,326	161.85%	199.83%
Interest	2,795,712	5,501,000	2,795,712	2,795,712	142,490	(2,653,222)	5.10%	5.10%
	2,755,712	_	2,735,712	2,735,712	142,430	(2,000,222)	0.10%	5.10%
Payments								
Suppliers and employees	(115,741,297)	(5,906,589)	(121,647,886)	(121,647,886)	(102,033,013)	19,614,873	83.88%	88.16%
Finance charges	-	-	-	-	-	-	(100.00)%	(100.00)%
Transfers and Grants	-	-	-	-	-	-		- '
NET CASH FROM / (USED) OPERATING ACTIVITIES	30,366,517	(1,204,532)	29,161,985	29,161,985	14,939,574	(14,222,411)	51.23%	49.20%
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments								
Capital Assets	(25,657,476)	(5,829,000)	(31,486,476)	(31,486,476)	(14,690,785)	16,795,691	46.66%	57.26%
	(20,001,110)	(0,020,000)	(01,100,110)	(01,100,110)	(11,000,100)	10,100,001	10.0070	07.2070
NET CASH FROM / (USED) INVESTING ACTIVITIES	(25,657,476)	(5,829,000)	(31,486,476)	(31,486,476)	(14,690,785)	16,795,691	46.66%	57.26%
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Short term loans	_	_	-	-	_	-	_	_
Borrowing long term/refinancing	_	_	-	-	_	-	_	_
Increase (decrease) in consumer deposits	140,000	-	140,000	140,000	-	(140,000)	-	-
	,		,			(1.0,000)		
Payments								
Proceeds of borrowing	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	(1,009,809)	(1,009,809)	(100.00)%	(100.00)%
NET CASH FROM / (USED) FINANCING ACTIVITIES	140,000		140.000	140,000	(1,009,809)	(1,149,809)	100.00%	100.00%
	140,000	-	140,000	140,000	(1,003,003)	(1,143,003)	100.00 /0	100.00 /0
NET INCREASE / (DECREASE) IN CASH HELD	4,849,041	-	4,849,041	4,849,041	(761,020)	(2,299,618)	-15.69%	-15.69%
Cash / Cash Equivalents at the Year begin:	17,090,532		17,090,532	17,090,532	5,116,407	(11,974,125)		29.94%
Cash / Cash Equivalents at the Year end:	21,939,573	-	21,939,573	21,939,573	4,355,387	(17,584,186)		19.85%

#### Appendix F: Disclosure of Grants and Subsidies in terms of the Municipal Finance Management Act

Name of Grant	Name of Organ of State or Municipal Entity	Opening Balance	Repayment	Total Receipts	Total Expenses	Net Grant	Reason for Delay / Withholding of Funds	Compliance to Revenue Act	Reason for Non- compliance
Equitable Share	Nat Treasury	-	-	44,259,000	(44,259,000)	-		Yes	N/a
Expanded Public Works Programme (EPWP)	Nat Treasury	200,131	-	1,000,000	(1,000,000)	200,131		Yes	N/a
National Lottery Development Trust Fund	Other	280,258	-	-	-	280,258		Yes	N/a
Institutional Re-organisational Grant	Other	226,712	-	-	-	226,712		Yes	N/a
Development of Bank of South Africa	Other	6,337	-	-	-	6,337		Yes	N/a
Department of Safety	Provincial	124,919	-	-	-	124,919		Yes	N/a
Department of Housing	Provincial	130,852	-	-	-	130,852		Yes	N/a
Water Service Infrastructure Grant (WSIG)	National	978,283	-	10,000,000	(4,414,418)	6,563,865		Yes	N/a
Regional Bulk Infrastructure (RBIG)	National	-	-	2,085,416	(2,085,416)	-		Yes	N/a
Library Development Grant	Provincial	-	-	1,479,003	(1,479,003)	-		Yes	N/a
Energy Efficiency Demand Side Management Grant (EEDSM)	Provincial	1,553,581	(295,000)	-	-	1,258,581		Yes	N/a
Municipal Infrastructure Grant (MIG)	Nat Treasury	-	-	9,348,000	(8,025,520)	1,322,480		Yes	N/a
Finance Management Grant (FMG)	Nat Treasury	-	-	1,970,000	(1,970,000)	-		Yes	N/a
Department of Water affairs and forestry (DWAF) (2)	Nat Treasury	942,072	-	-	-	942,072		Yes	N/a
Department of Water affairs and forestry (DWAF) (2)	Nat Treasury	1,519,388	-	-	-	1,519,388		Yes	N/a
Integrated National Electrification Programme (INEP)	Nat Treasury	2,771,346	-	3,000,000	(3,000,236)	2,771,110		Yes	N/a
Total Grants and Subsidies Received		8,733,879	(295,000)	73,141,419	(66,233,593)	15,346,705			

#### Appendix G: Statement of Remuneration of Management

#### 30 June 2019

Incumbent	Fees for Services	Basic Services	Bonuses	Allowances	Contributions to Funds	Other Short-term Benefits	Total Remuneration
	R	R	R	R	R	R	R
Mayor							
M.S. Toto	-	581,297	-	44,400	-	200,698	826,395
Councillors							
N.J. Batties	-	245,280	-	44,400	-	256	289,936
C.M. Williams	-	145,018	-	23,870	-	512	169,400
M.J. Williams	-	39,308	-	7,400	-	-	46,708
S.K. Brown	-	245,280	-	44,400	-	1,134	290,814
J.P Matthee	-	245,280	-	44,400	-	512	290,192
N.D. Stafa	-	245,280	-	44,400	-	25,892	315,572
V.P. Harmse	-	314,776	-	44,400	-	46,830	406,006
M.B. Kafi	-	314,776	-	44,400	-	3,798	362,974
M.A. Sestile	-	314,776	-	44,400	-	14,626	373,802
S.E. Humphries	-	245,280	-	44,400	-	13,305	302,985
W. Minnie	-	314,776	-	44,400	-	12,940	372,116
Total for Councillors	-	3,251,127	-	475,270	-	320,503	4,046,900
<b>Municipal Manager</b> A.C Mpela	-	1,100,715	154,516	144,000	1,888	-	1,401,119
Chief Financial Officer D.T Visagie	-	981,881	148,142	136,594	1,888	-	1,268,505
Manager: Technical Services P. Mosompha	-	1,046,475	148,142	72,000	1,888	-	- 1,268,505
Manager: Corporate Services B. Kapp	-	970,632	148,142	147,843	1,785	-	1,268,402
Total for Senior Managers	-	4,099,703	598,942	500,437	7,449	-	5,206,531
Total for Management	<u> </u>	7,350,830	598,942	975,707	7,449	320,503	9,253,431
		1,000,000	000,042	575,767	7,773	520,505	3,200,401

#### 30 June 2018

Incumbent	Fees for Services	Basic Services	Bonuses	Allowances	Contributions to Funds	Other Short-term Benefits	Total Remuneration
	R	R	R	R	R	R	R
Mayor							
M.S. Toto	-	558,940	-	228,474	-	-	787,414
Councillors							
N.J. Batties	-	235,846	-	42,900	-	-	278,746
M.J. Williams		235,846	-	42,900	-	-	278,746
S.K. Brown	-	235,846	-	44,400	-	-	280,246
J.P Matthee	-	235,846	-	42,900	-	-	278,746
N.D . Stafa	-	235,846	-	42,900	-	-	278,746
V.P. Harmse	-	302,669	-	42,900	-	-	345,569
S.E. Humphries	-	235,846	-	42,900	-	-	278,746
W. Minnie	-	302,669	-	42,900	-	-	345,569
Total for Councillors	-	2,579,354	-	573,174	-		3,152,528
Municipal Manager A.C Mpela	-	1,055,369	162,337	132,563	1,884	-	1,352,153
Chief Financial Officer D.T Visagie	-	921,566	137,987	136,594	1,884	-	1,198,031
Manager: Technical Services P. Mosompha	-	986,160	137,987	72,000	1,884	-	1,198,031
Manager: Corporate Services B. Kapp	-	910,317	137,987	147,843	1,785	-	1,197,932
Total for Senior Managers	-	3,873,412	576,298	489,000	7,437	-	4,946,147
Total for Management	-	6,452,766	576,298	1,062,174	7,437	-	8,098,675

# ANNEXURE B: AG REPORT

# Report of the auditor-general to the Northern Cape Provincial Legislature and the council on Umsobomvu Local Municipality

#### Report on the audit of the financial statements

### **Qualified opinion**

- I have audited the financial statements of the Umsobomvu Local Municipality set out on pages XX to XX, which comprise the statement of financial position as at 30 June 2019, the statement of financial performance, statement of changes in net assets, cash flow statement and the statement of comparison of budget information with actual information for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.
- 2. In my opinion, except for the possible effects of the matters described in the basis for qualified opinion section of this auditor's report, the financial statements present fairly, in all material respects, the financial position of the Umsobomvu Local Municipality as at 30 June 2019, and its financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practice (GRAP) and the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act of South Africa, 2017 (Act No. 3 of 2017) (Dora).

### Basis for qualified opinion

#### Revenue from non-exchange transactions

3. The municipality did not have adequate systems in place to account for revenue from non-exchange transactions in accordance with GRAP 23, *Revenue from non-exchange transactions*, as the municipality did not recognise fines, penalties and forfeits on the accrual basis of accounting. I was unable to determine the full extent of the understatement on revenue and receivables from non-exchange transactions as it was impractical to do so. This also has an impact on the surplus and on the accumulated surplus in the financial statements.

#### **Revenue from exchange transactions**

4. I was unable to obtain sufficient appropriate audit evidence regarding service charges, as the municipality did not provide the supporting documentation relating to indigents for auditing. I was unable to confirm the amounts by alternative means. Consequently, I was unable to determine whether any adjustments to revenue from exchange transactions stated at R53 477 994 in note 20 of the financial statements were necessary.

### Context for the opinion

5. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of this auditor's report.

- 6. I am independent of the municipality in accordance with sections 290 and 291 of the International Ethics Standards Board for Accountants' Code of ethics for professional accountants and, parts 1 and 3 of the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA codes) as well as the ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA codes.
- 7. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

#### **Emphasis of matters**

I draw attention to the matters below. My opinion is not modified in respect of these matters.

#### **Restatement of corresponding figures**

8. As disclosed in note 43 to the financial statements, the corresponding figures for 30 June 2018 has been restated as a result of errors in the financial statements of the municipality at, and for the year ended, 30 June 2019.

#### Uncertainty relating to the future outcome of exceptional litigation

9. With reference to note 41 to the financial statements, the municipality is the defendant in a claim lawsuit. The ultimate outcome of the matter could not be determined as the litigation is still ongoing and no provision for any liability that may result was made in the financial statements.

#### Material impairments – receivables from exchange transactions

10. As disclosed in note 5 to the financial statements, material impairments of R135 608 084 (2018: R129 415 609) was incurred as a result of poor outstanding debt collections.

#### Material losses - water and electricity

11. As disclosed in note 49 to the financial statements, material water losses of R2 242 055 (2018: R 4 794 150) was incurred which represents 53.19% (2018: 37.36%) of total water purchased and electricity losses to the amount of R 7 237 122 (2018: R 3 983 428) was incurred which represents 30.48% (2018: 14.68%) of total electricity purchased. The electricity losses relate to the dissipation when the electricity flows through the conductors, illegal connections, meter tempering and incorrect metering. The water losses occur due to the leakages, the tampering of meters, incorrect ratios used on bulk meters, faulty meters and illegal water connections.

### Other matters

12. I draw attention to the matters below. My opinion is not modified in respect of these matters.

#### Unaudited disclosure notes

13. In terms of section 125(2)(e) of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA), the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

#### Unaudited supplementary schedules

14. The supplementary information set out on pages XX to XX does not form part of the financial statements and is presented as additional information. I have not audited these schedules and, accordingly, I do not express an opinion on them.

#### Responsibilities of the accounting officer for the financial statements

- 15. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with GRAP and the requirements of the MFMA and the Dora and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
- 16. In preparing the financial statements, the accounting officer is responsible for assessing the Umsobomvu Local Municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

#### Auditor-general's responsibilities for the audit of the financial statements

- 17. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial statements.
- 18. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

#### Report on the audit of the annual performance report

#### Introduction and scope

19. In accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report material findings on the reported performance information against predetermined objectives for selected objectives presented in the annual performance report. I performed procedures to identify findings but not to gather evidence to express assurance.

- 20. My procedures address the reported performance information, which must be based on the approved performance planning documents of the municipality. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures also did not extend to any disclosures or assertions relating to planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.
- 21. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected objectives presented in the annual performance report of the municipality for the year ended 30 June 2019:

Objectives	Pages in annual performance report	
Objective 5: Ongoing maintenance of municipal infrastructure	X - X	
Objective 6: Provide appropriate services to all households	X – X	
Objective 7: Provide quality and sustainable municipal infrastructure within available resources	X – X	

- 22. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
- 23. The material findings in respect of the reliability of the selected objectives are as follows:

**Objective 5: Ongoing maintenance of municipal infrastructure** 

#### Various indicators

24. The reported achievements in the annual performance report did not agree to the supporting evidence provided for the targets listed below. The supporting evidence provided indicated that the achievements of these indicators were as follows:

Indicator number	Indicator description	Reported achievements as per the APR	Audited value	
TL 25	60% of the Road Transport maintenance budget spent by 30 June 2019	90%	17%	
TL 26	60% of the electricity maintenance budget spent by 30 June 2019	121%	436%	
TL 27	60% of the Water Management maintenance budget spent by 30 June 20189	60%	95%	

#### Objective 6: Provide appropriate services to all households

#### Various indicators

25. I was unable to obtain sufficient appropriate audit evidence for the reported achievement of the indicators listed below. This was due to limitations placed on the scope of my work. I was unable to confirm the reported achievement by alternative means. Consequently, I was unable to determine whether any adjustments were required to the achievement of the indicators listed below as reported in the annual performance report.

Indicator no.	Indicator description	Planned target	Reported achievement per APR
TL 32	Spend 100% of the library grant by 30 June 2019	100%	88,69%
TL 35	Provide free basic electricity to indigent households as at 30 June 2019	1600	1661
TL 36	Provide free basic water to indigent households as at 30 June 2019	1600	1983
TL 37	Provide free basic sanitation to indigent households as at 30 June 2019	1600	1893
TL 38	Provide free basic refuse removal to indigent households as at 30 June 2019	1600	1959

Objective 7: Provide quality and sustainable municipal infrastructure within available resources

#### Various indicators

26. The reported achievements in the annual performance report did not agree to the supporting evidence provided for the targets listed below. The supporting evidence provided indicated that the achievements of these indicators were as follows:

Indicator number	Indicator description	Reported achievements as per the APR	Audited value
TL 29	Conduct a study to research the viability to supply electricity to commercial farmers and submit a report with recommendations to Council by 30 June 2019	1	0
TL 41	Number of formal residential properties connected to the municipal electrical infrastructure network and billed for the service as at 30 June 2019	3030	438

TL 46	Limit unaccounted for water to less than 40% by 30 June 2019	27%	80%
TL 52	90% spent of the total amount budgeted by 30 June 2019 for the Noupoort electrical network	100%	57%
TL 53	90% spent of the total amount budgeted by 30 June 2019 to upgrade Van Der Waltsfontein pipeline	28%	95%

#### **Other matters**

27. I draw attention to the matter below.

#### Achievement of planned targets

28. Refer to the annual performance report on pages XX to XX for information on the achievement of planned targets for the year. This information should be considered in the context of the qualified opinions expressed on the usefulness and reliability of the reported performance information in paragraphs XX to XX of this report.

### Report on the audit of compliance with legislation

#### Introduction and scope

- 29. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the compliance of the municipality with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
- 30. The material findings on compliance with specific matters in key legislations are as follows:

### Annual Financial Statements, performance and annual reports

31. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of non-current assets, current assets, revenue and expenditure identified by the auditors in the submitted financial statements were subsequently corrected and the supporting records were provided subsequently, but the uncorrected material misstatements and supporting records that could not be provided resulted in the financial statements receiving a qualified audit opinion.

### **Expenditure Management**

- 32. Money owed by the municipality was not always paid within 30 days, as required by section 65(2)(e) of the MFMA.
- 33. Reasonable steps were not taken to prevent irregular expenditure amounting to R7 964 308 as disclosed in note 48 to the annual financial statements, as required by section 62(1)(d) of the MFMA. The majority of the irregular expenditure was caused by non-compliance with supply chain management requirements.

#### **Revenue management**

34. An effective system of internal control for revenue and debtors was not in place, as required by section 64(2)(f) of the MFMA.

#### **Asset management**

35. An effective system of internal control for assets was not in place, as required by section 63(2)(c) of the MFMA

#### Strategic planning and performance management

36. A mid-year performance assessment was not performed, as required by section 72(1)(a)(ii) of the MFMA.

#### **Procurement and contract management**

- 37. Some of the goods and services with a transaction value of below R200 000 were procured without obtaining the required price quotations, in contravention of by supply chain management regulation (SCM) 17(a) and (c). A similar finding was identified in the prior year.
- 38. Awards were made to providers whose directors / principal shareholders were in the service of other state institutions, in contravention of MFMA 112(j) and SCM regulation 44. Similar awards were identified in the previous year and no effective steps were taken to prevent or combat the abuse of the SCM process, as required by SCM regulation 38(1).

#### **Other information**

- 39. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report and those selected objectives presented in the annual performance report that have been specifically reported in this auditor's report.
- 40. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion thereon.
- 41. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected objectives presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
- 42. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary

#### Internal control deficiencies

- 43. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for the gualified opinion, the findings on the annual performance report and the findings on compliance with legislation included in this report.
- 44. Management did not exercise oversight responsibility regarding financial and performance reporting and compliance and related internal controls.
- 45. The financial statements and the annual performance report had material uncorrected misstatements on certain sections which are attributable to the weaknesses in the design and implementation of internal controls and lack of review processes.
- 46. Non-compliance with laws and regulations could have been prevented had compliance been properly reviewed and monitored.

Anotitor - General .

Kimberley

12 December 2019



Auditing to build public confidence

# Auditor-general's responsibility for the audit

 As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements, and the procedures performed on reported performance information for selected objectives and on the municipality's compliance with respect to the selected subject matters.

### **Financial statements**

- 2. In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:
  - identify and assess the risks of material misstatement of the financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
  - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
  - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer
  - conclude on the appropriateness of the accounting officer's use of the going concern basis
    of accounting in the preparation of the financial statements. I also conclude, based on the
    audit evidence obtained, whether a material uncertainty exists related to events or
    conditions that may cast significant doubt on the Umsobomvu Local Municipality ability to
    continue as a going concern. If I conclude that a material uncertainty exists, I am required
    to draw attention in my auditor's report to the related disclosures in the financial
    statements about the material uncertainty or, if such disclosures are inadequate, to modify
    the opinion on the financial statements. My conclusions are based on the information
    available to me at the date of this auditor's report. However, future events or conditions
    may cause a municipality to cease continuing as a going concern
  - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation

### Communication with those charged with governance

- 3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
- 4. I also confirm to the accounting officer that I have complied with relevant ethical requirements regarding independence, and communicate all relationships and other matters that may reasonably be thought to have a bearing on my independence and, where applicable, related safeguards.