Umsobomvu Munisipaliteit - Umasipala - Municipality



Annual Report

2018/19



Content

CONTENTS

| CONTE | NTS | CHAPTER 335 | | |
|--------|--|--|---|--|
| CHAPT | TER 1 3 | 3.1 | OVERVIEW OF PERFORMANCE WITHIN THE ORGANISATION | |
| | ONENT A: MAYOR'S FOREWORD 3 ONENT B: EXECUTIVE SUMMARY 5 | 3.2 | INTRODUCTION TO STRATEGIC AND MUNICIPAL PERFORMANCE FOR 2018/19 | |
| COMPC | THERE B. EXECUTIVE SUMMARI | 3.3 | COMPONENT A: BASIC SERVICES | |
| 1.1 | MUNICIPAL MANAGER'S OVERVIEW | 3.4 | COMPONENT B: ROAD TRANSPORT67 | |
| 1.2 | MUNICIPAL OVERVIEW7 | 3.5 | COMPONENT C: PLANNING AND LOCAL ECONOMIC | |
| 1.3 | MUNICIPAL FUNCTIONS POPULATION AND ENVIRONMENTAL | | DEVELOPMENT | |
| 4.4 | OVERVIEW | 3.6 | COMPONENT D: COMMUNITY AND SOCIAL SERVICES | |
| 1.4 | | 2.7 | | |
| 1.5 | FINANCIAL HEALTH OVERVIEW | 3.7 | COMPONENT E: SECURITY AND SAFETY | |
| 1.6 | ORGANISATIONAL DEVELOPMENT OVERVIEW | 3.8 | COMPONENT F: SPORT AND RECREATION79 | |
| 1.7 | AUDITOR GENERAL REPORT | 3.9 | COMPONENT G: CORPORATE POLICY OFFICES AND OTHER SERVICES | |
| СНАРТ | ER 216 | 3.10 | COMPONENT G: SERVICE DELIVERY PRIORITIES FOR | |
| COMPO | DNENT A: POLITICAL AND ADMINISTRATIVE | | 2019/2084 | |
| GOVER | RNANCE16 | СНАРТ | ER 489 | |
| 2.1 | NATIONAL KEY PERFORMANCE INDICATORS - GOOD GOVERNANCE AND PUBLIC PARTICIPATION16 | 4.1 | NATIONAL KEY PERFORMANCE INDICATORS - MUNICIPAL TRANSFORMATION AND | |
| 2.2 | INTRODUCTION TO GOOD GOVERNANCE16 | | ORGANISATIONAL DEVELOPMENT | |
| 2.3 | GOVERNANCE STRUCTURE | 4.2 | INTRODUCTION TO THE MUNICIPAL WORKFORCE89 | |
| COMPO | DNENT B: INTERGOVERNMENTAL RELATIONS 19 | 4.3 | MANAGING THE MUNICIPAL WORKFORCE 92 | |
| 2.4 | INTERGOVERNMENTAL RELATIONS | 4.4 | CAPACITATING THE MUNICIPAL WORKFORCE 94 | |
| | DNENT C: PUBLIC ACCOUNTABILITY AND | 4.5 | MANAGING THE MUNICIPAL WORKFORCE EXPENDITURE97 | |
| | CIPATION19 | СНАРТ | ER 599 | |
| PARTIC | IPATION19 | | | |
| 2.5 | PUBLIC ACCOUNTABILITY AND PARTICIPATION19 | | ENT A: STATEMENTS OF FINANCIAL PERFORMANCE99 | |
| COMPO | DNENT D: CORPORATE GOVERNANCE24 | | NENT B: SPENDING AGAINST CAPITAL BUDGET 113 | |
| 2.6 | RISK MANAGEMENT24 | | ENT C: CASH FLOW MANAGEMENT AND INVESTMENTS 114 | |
| 2.7 | ANTI-CORRUPTION AND ANTI-FRAUD | СНАРТ | ER 6 118 | |
| 2.8 | AUDIT COMMITTEE | COMPON | ENT A: AUDITOR-GENERAL OPINION 2017/18 118 | |
| 2.9 | PERFORMANCE AUDIT COMMITTEE | COMPON | ENT B: AUDITOR-GENERAL OPINION 2018/19 118 | |
| 2.10 | INTERNAL AUDITING | LIST O | F TABLES 121 | |
| 2.10 | BY-LAWS AND POLICIES | LICTO | F GRAPHS124 | |
| | COMMUNICATION | LIST O | r GRAPH3124 | |
| 2.12 | WEBSITE | ANNEXURE A - ANNUAL FINANCIAL STATEMENTS | | |
| 2.13 | SUPPLY CHAIN MANAGEMENT | | | |
| 2.14 | DISCLOSURES OF FINANCIAL INTERESTS 33 | AITITEA | SALE S ASSESSED SERVICE REPORT | |
| | | | | |





CHAPTER 1

COMPONENT A: MAYOR'S FOREWORD



It gives me great pleasure to present on behalf of the Council of Umsobomvu Municipality the 2018/19 Annual Report.

In compliance with Section 127 of MFMA Act no 56 of 2003 and as an expression of commitment to public participation, service delivery and clean accountable government Council presents this Annual Report to its stakeholders because when we work together, we can do so much more.

We take seriously the value of good governance and believe we can turn the tide on a qualified audit report to a clean audit.

KEY SERVICE DELIVERY IMPROVEMENTS

During this oversight period 2018/19 the Municipality addressed the issues as in the Integrated Development Plan (IDP).

These are the projects implemented.

Municipal Infrastructure Grant (MIG)

- New Ouboks Arterial: 100% completed.
- Upgrading of Van De Waltsfontein started.

Water Service Infrastructure Grant (WSIG)

- The Colesberg project on replacing of internal water network in old areas have been completed. Only local contractors was utilized on this project.
- The project of VIP toilets under WSIG first phase have started in Colesberg.

Extended Public Works Program (EPWP)

Upgrading of Nerina Street to concrete block paving in Colesberg completed but Murray street circle in Noupoort would start soon.

Only 8 houses out of 12 unfinished houses of the Noupoort 100 houses project has been completed and handed over but the uncompleted houses are still in the audit process. The housing project in Tjoksville; only 22 out of 25 houses was completed and handed over. Business plans were submitted for houses in Norvalspont and Noupoort. New Ouboks project still awaiting on Cooperative Governance, Human Settlements and Traditional Affairs (COGHSTA) in the Province.

PUBLIC PARTICIPATION

Ward committee meetings are taking place monthly and they also received regular training.







- Ward community meetings are taking place quarterly.
- Council Meets the People meeting took place quarterly.
- The implementation of the service delivery WhatsApp groups in each ward has ensured that service delivery turnaround time has improved to less than 24 hours. We need to applaud our committed staff that ensure the effectiveness of this programme.

Together we can work as one and build better communities.

AGREEMENTS/PARTNERSHIPS

- The Municipality is in a Shared Service Agreement with the Pixley Ka Seme District Municipality.
- With another partnership, we provided learnerships to 200 more youth in Umsobomvu municipal region.

BUDGETS

Due to irregular expenditure (proper procurement processes not followed) that occurred at year end I submitted a special draft budget in terms of the MFMA and Budget Circular 74 for approval by Council. As required by legislation all figures and tables submitted in this report represent the special adjusted figures.

CONCLUSION

My appreciation goes to all Councillors for ensuring that we continuously strive for excellence in delivering services to the masses.

I would also want to commend administration led by the Municipal Manager, for their hard work to ensure that our communities are uplifted by delivering quality services and customer care.

I want to appreciate the role played by Provincial and National Government, their interventions in addressing number of challenges affecting the communities though we are still struggling to resolve fully implementation of bulk services projects because of some areas of the policy.

In conclusion there is a lot that is achieved but there is still more to be done to ensure Unity and Socio-Economic Renewal and build our nation for the next phase. With optimism and dedication, we will succeed.

If we continue with this spirit, we are safely on our way in achieving "A Developmental Municipality in South Africa"

M S TOTO

MAYOR





COMPONENT B: EXECUTIVE SUMMARY

1.1 Municipal Manager's Overview



In terms of chapter 7 Section 152 of the Constitution of the Republic of South Africa, the following are the objects of Local Government:

- (a) To provide democratic and accountable government for local communities;
- (b) To ensure the provision of services to communities in a sustainable manner;
- (c) To promote social and economic development;
- (d) To promote safe and healthy environment; and
- (e) To encourage the involvement of communities and community organisations in the matters of local government.

Our Municipality in the year under review and before has been seriously challenged by legislative changes in financial management. As a Municipality, we have been proud of being amongst few municipalities that are able to avoid inability to pay its creditors in time but with the implementation of mSCOA financial system, the Municipality suffered a serious financial setback. The following extract stipulates what the legislation expects from the Accounting Officer of a municipality.

On General Financial Management Functions -

- (1) The accounting officer of a municipality is responsible for managing the financial administration, and must for this purpose take all reasonable steps to ensure -
- (a) That the resources of the municipality are used effectively, efficiently and economically;
- (b) The full and proper records of the financial affairs of the municipality are kept in accordance with any prescribed norms and standards;
- (c) That the municipality has and maintains effective, efficient and transparent systems -
- (i) Of financial and risk management and internal controls;

During the year under review, the Municipality enjoyed a lot of stability, politically and administratively which resulted in better service delivery to our communities with the scarce resources at our disposal. The implementation of mSCOA projects presented serious challenges, as already alluded to above, for our Municipality such as;

- (a) Financial instability caused due in the main by the cost of the system which ran to millions of Rands and a small municipality with no strong revenue base, it seriously hurt us.
- (b) The inability of service providers of the system to ensure that the system is able to produce the required compliance reports timeously. From our own analysis, we could pick it up that the system was never really tested properly before taking a decision to go live with it.





- (c) This also resulted in our Municipality to regress in terms of audit report to a qualified audit report to non-compliance due to failures of the system for the year under review.
- (d) We also had to suffer a loss in terms of grant funding because of serious cash-flow challenges presented by the mSCOA implementation programme.

Having experienced these difficulties as a Municipality we have been able to pay all our creditors in time including Eskom, Department of Water and Sanitation, our employees salary bill with third parties and we pride ourselves about these achievements as the year has been a very difficult one.

The institution could not have made the above achievements without the support from its political leadership; we therefore express sincere appreciation to our political leadership especially the Mayor for the support. Also, appreciation is expressed to all our staff members for giving support to the vision of the Municipality.

A MPELA

MUNICIPAL MANAGER





1.2 Municipal Overview

This report addresses the performance of the Umsobomvu Municipality in the Northern Cape in respect of its core legislative obligations. Local government must create the participatory framework that defines and enhances the relationship between elected leaders and their communities. This requires that the Council of the Municipality provides regular and predictable reporting on programme performance and the general state of affairs in their locality.

The 2018/19 Annual Report reflects on the performance of the Umsobomvu Municipality for the period 1 July 2018 to 30 June 2019. The Annual Report is prepared in terms of Section 121(1) of the MFMA in terms of which the Municipality must prepare an Annual Report for each financial year.

1.2.1 Vision and Mission

The Umsobomvu Municipality committed itself to the following vision and mission:

Vision:

"A Developmental Municipality in South Africa"

Mission:

"To serve our community by delivering quality services and customer care through dedicated staff for the upliftment of our community socially and economically"

1.3 Municipal Functions Population and Environmental Overview

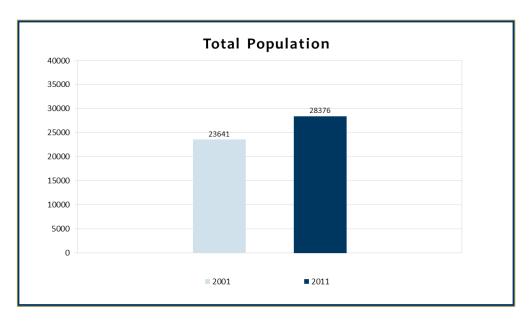
1.3.1 Population

a) Total Population

As per Census 2011 Umsobomvu Municipality's population has risen from 23 641 in 2001 to 28 376 in 2011 and it accounts for about 15% of the total population of Pixley ka Seme District Municipality.





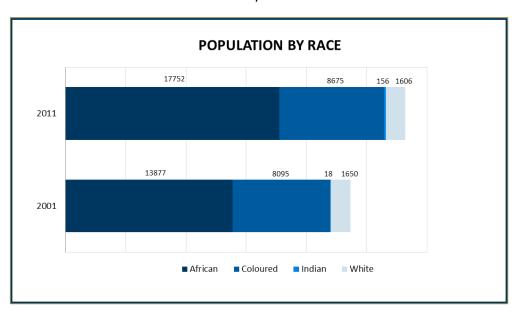


Graph 1: Total Population

The table below indicates the total population by race within the municipal area:

| Year | African | Coloured | Indian/Asian | White | |
|----------------------------|---------|----------|--------------|-------|--|
| 2001 | 13 877 | 8 095 | 18 | 1 650 | |
| 2011 | 17 752 | 8 675 | 156 | 1 606 | |
| Source: Census 2001 & 2011 | | | | | |

Table 1: Population



Graph 2: Population by Race

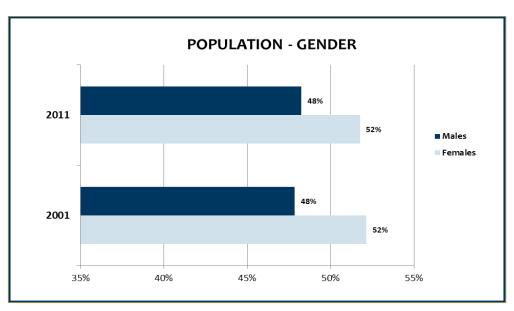




In 2011 the population showed that females represent 52% and males 48% of the total population of Umsobomvu.

| Population - Gender | 2001 | 2011 | | |
|----------------------------|--------|--------|--|--|
| Females | 12 329 | 14 687 | | |
| Males | 11 312 | 13 689 | | |
| Total 23 641 28 376 | | | | |
| Source: Census 2001 & 2011 | | | | |

Table 2: Gender Statistics



Graph 3: Gender Statistics

b) Population Profile

| | 2001 | | | 2011 | | |
|-------------|-------|--------|-------|-------|--------|-------|
| Age | Male | Female | Total | Male | Female | Total |
| Age: 0-4 | 1 234 | 1 171 | 2 405 | 1 451 | 1 573 | 3 024 |
| Age: 5-9 | 1 359 | 1 363 | 2 722 | 1 474 | 1 542 | 3 016 |
| Age: 10-14 | 1 415 | 1 415 | 2 829 | 1 482 | 1 392 | 2 874 |
| Age: 15-19 | 1 352 | 1 328 | 2 681 | 1 395 | 1 294 | 2 689 |
| Age: 20-24 | 1 034 | 1 035 | 2 069 | 1 179 | 1 225 | 2 404 |
| Age: 25-29 | 857 | 814 | 1 671 | 1 280 | 1 228 | 2 508 |
| Age: 30-34 | 787 | 881 | 1 667 | 1 065 | 1 060 | 2 125 |
| Age: 35-39 | 686 | 769 | 1 455 | 839 | 807 | 1 646 |
| Age: 40- 44 | 548 | 723 | 1 271 | 766 | 833 | 1 599 |
| Age: 45- 59 | 513 | 687 | 1 201 | 699 | 838 | 1 537 |
| Age: 50-54 | 436 | 548 | 984 | 540 | 735 | 1 275 |
| Age: 55-59 | 363 | 415 | 778 | 483 | 654 | 1 137 |
| Age: 60-64 | 261 | 395 | 657 | 397 | 499 | 896 |





| Age | 2001 | | | 2011 | | |
|--------------------|--------|--------|--------|--------|--------|--------|
| | Male | Female | Total | Male | Female | Total |
| Age: 65-69 | 184 | 262 | 446 | 279 | 338 | 617 |
| Age: 70-74 | 117 | 194 | 311 | 155 | 293 | 448 |
| Age: 75-79 | 88 | 134 | 222 | 113 | 142 | 255 |
| Age: 80-84 | 54 | 107 | 161 | 50 | 105 | 155 |
| Age: 85+ | 25 | 89 | 114 | 43 | 127 | 170 |
| Total | 11 312 | 12 329 | 23 641 | 13 689 | 14 687 | 28 376 |
| Census 2001 & 2011 | | | | | | |

Table 3: Population Profile

1.3.2 Demographic Information

a) Municipal Geographical Information

Umsobomvu Municipality was established to manage and provide services to the local management area NC 072 which is 6 819 square km in size. The Municipality forms part of the Pixley Ka Seme District Municipality which is located in the south-eastern part of the Northern Cape Province and is a Category B Municipality. It consists of three main entities namely Colesberg, Noupoort and Norvalspont which is also known as Kwa-Masizakhe.

Farming in the area is dedicated almost entirely to horses and merino sheep, which spreads over half-a-million hectares. The greater Colesberg breeds many of the country's top merinos and it is also renowned for producing high-quality racehorses. Many stud farms, including one owned by legendary golfer Gary Player, are nearby. The ostrich-feather boom of the early 1900's which left many farmers rich is forgotten.

The District Municipality is neighboured by 3 provinces namely Free State on the northern side, Eastern Cape on the eastern side and the Western Cape on the southern side. Within the Northern Cape the district is neighboured by Frances Baard Siyanda and the Namakwa Districts. Umsobomvu Local Municipality's economical activities are dominated by agricultural services and tourism. The locality of the Municipality in relation to other municipalities and provinces in the region is depicted in Figure 1. Major road transport corridors are within the boundaries of the Municipality for example the N1 that links Cape Town in the south with Johannesburg/Pretoria in the north the N9 which links Port Elizabeth and the Eastern Cape with Johannesburg/Pretoria in the north.





Below is a map that indicates the Municipal Area in the Pixley Ka Seme District Area:

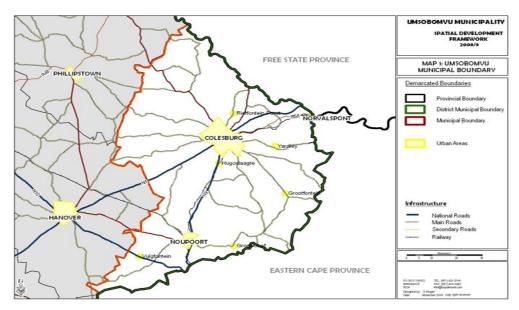


Figure 1: Umsobomvu Area Map

a) Wards

The Municipality is structured into the following 6 wards:

| Ward | Areas |
|------|---|
| 1 | Kwazamuxolo , Eurekaville and Noupoort |
| 2 | Portion of Eurekaville and Tjoksville |
| 3 | Zwelithsha, Towervallei and Operation Vula |
| 4 | New Ouboks, Lowryville, Phillipstown Informal Area |
| 5 | Draai Location, Colesberg, New Brighton, Squatter Camp, Thuthwini and Hukwini |
| 6 | Khayelitsha, Masipahkame, Chris Hani, Norvalspont and Farming Area |

Table 4: Municipal Wards

Colesberg

Colesberg is the "capital" of the Municipality and was named after Sir Lowry Cole - Governor of the Cape of Good Hope, 1828 - 1833. The town of Colesberg is situated in the Great Karoo in the Northern Cape. It is located at the junction of the national roads from Johannesburg to Cape Town and Port Elizabeth in the south. It is approximately 25 kilometres south of the Orange River and 284 kilometres southeast of Kimberley the provincial capital.

Noupoort

Noupoort is situated along the N9 route from Colesberg to Middelburg on the way to Cradock and Port Elizabeth. It is 56 kilometres south of Colesberg. Noupoort experienced dramatic economic decline after the closure of the Spoornet station.





Norvalspont

The smallest of the three entities Norvalspont is a settlement situated 40 kilometres east of Colesberg on the way to the Gariep Dam. It rests on the banks of the Orange River and is a small black settlement also called Kwa-Masizakhe.

b) Natural Resources

The following table shows the natural resources within the Umsobomvu Local Municipality

| Major Natural Resource | Relevance to Community | | |
|---------------------------|--|--|--|
| Orange River | Water source for human consumption, agriculture recreation, industries and businesses and electricity generation | | |
| Abundance of land | Housing and business development | | |
| Major transport routes | Business opportunities effective and efficient marketing of area | | |
| Unpolluted areas | Healthy population attractive to metropolitan residents | | |
| Doornkloof Nature Reserve | Recreation and tourist attraction | | |

Table 5: Natural Resources

1.4 Service Delivery Overview

1.4.1 Basic Service Delivery Highlights

The table below indicates the highlights for basic service delivery during the year:

| Highlights | Description |
|---|--|
| Replacement of the rising water main | Through the Water Services Infrastructure Grant (WSIG) grant the Municipality was able to commence with the replacement of the rising water main from Van Der Walt pump station up to the main reservoirs. The project will be completed by November 2019. |
| Upgrade of VIP toilets and connection of others in the areas where the network exists | Through the WSIG the Municipality is currently implementing the upgrade of VIP toilets to full water borne sanitation in Kuyasa: Phase I. |
| Medium voltage (MV) line behind Colesberg Inter- Mediate School sectionalised | Installation of dropout fuses on the Skietberg power line behind Colesberg Inter-Mediate School |
| Waste collection is being done as per schedule | Trucks operating without problems in Colesberg and Noupoort |

Table 6: Basic Service Delivery Highlights





1.4.2 Basic Service Delivery Challenges

The table below indicates the challenges for basic service delivery during the year:

| Challenges | Actions to address | | |
|---|--|--|--|
| Water meters | To replace 750 household meters in Noupoort and 400 in Colesberg. All the water meters that are located on the inside of consumers plots must be moved to the outside. | | |
| Upgrade of VIP toilets and connection of others in the areas where the network exists | Through the WSIG the Municipality is currently implementing the upgrade of VIP toilets to full water borne sanitation in Kuyasa: Phase I. | | |
| Old and obsolete electrical network in Noupoort | Upgrading of the electrical network to resume in 2019/20 financial year. R10 million has been allocated through the Division of Revenue Act (DoRA). | | |
| No recycling is being done at the source or at the landfill site | Recycling should be encouraged at the source first and then at the landfill site | | |

Table 7: Basic Services Delivery Challenges

1.4.3 Households with Access to Basic Services

| Description | 2017/18 | 2018/19 |
|--|---------|---------|
| Electricity - service connections | 8 153 | |
| Water - available within 200 m from dwelling | 8 806 | |
| Sanitation - Households with at least VIP service | 7 904 | |
| Waste collection - kerbside collection once a week | 7 472 | |

Table 8: Households with Minimum Level of Basic Services

1.5 Financial Health Overview

1.5.1 National Key Performance Indicators - Municipal Financial Viability and Management (Ratios)

The following table indicates the Municipality's performance in terms of the National Key Performance Indicators required in terms of the Local Government: Municipal Planning and the Performance Management Regulations of 2001 and Section 43 of the Municipal Systems Act (MSA). These key performance indicators are linked to the National Key Performance Area (KPA) namely Municipal Financial Viability and Management.

| KPA & Indicator | 2017/18 | 2018/19 |
|---|---------|---------|
| Financial viability measured in terms of the Municipality's ability to meet it's service debt obligations as at 30 June 2019 ((Total operating revenue-operating grants received)/debt service payments due within the year)) | 110.3% | 0% |
| Financial viability measured in terms of the outstanding service debtors as at 30 June 2019 ((Total outstanding service debtors/ revenue received for services)X100) | 38.8% | 54% |
| Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2019 ((Cash and Cash Equivalents - Unspent Conditional | 0.3 | 0.2 |







| KPA & Indicator | 2017/18 | 2018/19 |
|--|---------|---------|
| Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)) | | |

Table 9: National KPI's for Financial Viability and Management

1.5.2 Financial Overview

| Details | Original budget | Adjustment Budget | Actual |
|-----------------------|-----------------|-------------------|---------|
| Details | | R'000 | |
| Income | 166 111 | 171 281 | 138 590 |
| Less Expenditure | 155 860 | 158 883 | 143 790 |
| Net surplus/(deficit) | 10 251 | 12 398 | (5 199) |

Table 10: Financial Overview

1.5.3 Total Capital Expenditure

| Detail | 2018/19 |
|-------------------|---------|
| Detail | R'000 |
| Original Budget | 25 657 |
| Adjustment Budget | 31 486 |
| Actual | 14 720 |
| % Spent | 46.75% |

Table 11: Total Capital Expenditure

1.6 Organisational Development Overview

1.6.1 Municipal Transformation and Organisational Development Highlights

The highlights for municipal transformation and organisational development during the year are the following:

- Finalisation of the evaluation of all Bargaining Council employees by the Job Evaluation Committee
- Approval of changing from SALGBC salary scales to the T-Grade remuneration system
- Auditing of all evaluated jobs

1.6.2 Municipal Transformation and Organisational Development Challenges

The challenges that are experienced is as follow:

- Finalisation of remaining job categories not yet evaluated
- Training of incumbents in positions that were identified for intervention





1.7 Auditor General Report

1.7.1 Audited Outcomes

| Year | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|------------------|--------------------------|--------------------------|--------------------------|-----------|
| Opinion received | Unqualified with matters | Unqualified with matters | Unqualified with matters | Qualified |

Table 12: Audit Outcomes

1.8 2018/19 IDP/Budget Process

The table below provides details of the key deadlines for the 2018/19 IDP/Budget process:

| Activity | Responsible person | Date |
|---|----------------------|--------------------------|
| IDP Process Plan | D Visagie and B Kapp | 8 August 2018 |
| Budget, IDP and Performance Management Time Table | D Visagie and B Kapp | 8 August 2018 |
| Approved Draft 2018/19 IDP | В Карр | 28 March 2019 |
| Approved Draft Budget 2018/19 | D Visagie | 28 March 2019 |
| 21 Days Public Comments on IDP and Budget | D Visagie and B Kapp | 28 March 2019 |
| 21 Days Public Comments on IDP and Budget | D Visagie and B Kapp | 10, 11 and 12 April 2019 |
| Approved Final 2018/19 IDP | В Карр | 30 May 2019 |
| Approved Final Budget 2018/19 | D Visagie | 30 May 2019 |
| Approved SDBIP 2018/19 | D Visagie | 12 June 2018 |

Table 13: 2018/19 IDP/Budget Process



CHAPTER 2

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

Good governance has 8 major characteristics. It is participatory, consensus oriented, accountable, transparent, responsive, effective and efficient, equitable and inclusive and follows the rule of law. It assures that corruption is minimized, the views of minorities are taken into account and that the voices of the most vulnerable in society are heard in decision-making. It is also responsive to the present and future needs of society.

2.1 National Key Performance Indicators - Good Governance and Public Participation

The following table indicates the municipality's performance in terms of the National Key Performance Indicator required in terms of the Local Government: Municipal Planning and the Performance Management Regulations 796 of 2001 and Section 43 of the MSA. This key performance indicator is linked to the National Key Performance Area - Good Governance and Public Participation.

| Indicator | Municipal Achievement | Municipal Achievement |
|---|--------------------------|--------------------------|
| | 2017/18 | 2018/19 |
| The percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan (After roll over projects) | 72% | 46.75% |

Table 14: National KPIs - Good Governance and Public Participation Performance

2.2 Introduction to Good Governance

The political leadership of the Municipality comprises of elected Councillors through both the ward system and proportional representation and is led by the Mayor. On the other side the administration of the Municipality is composed of executive management appointed in terms of Sections 54A and 56 of the MSA as amended. The Municipal Manager is the head of administration. In order to realise the constitutional mandate of the Municipality these two components, including the community, have to work together.



2.3 Governance Structure

2.3.1 Political Governance Structure

The Council performs both legislative and executive functions. They focus on legislative oversight and participatory roles and have delegated its executive function to the Mayor. Their primary role is to debate issues publicly and to facilitate political debate and discussion. Apart from their functions as decision makers Councillors are also actively involved in community work and the various social programmes in the municipal area.

a) Council

Below is a table that categorized the Councillors within their specific political parties and wards as at 30 June 2019

| Council Members | Capacity | Political Party | Ward representing or proportional |
|-----------------|--|-----------------|-----------------------------------|
| M Toto | Mayor/Speaker Chairperson Rules Committee | ANC | Proportional Councillor |
| M Kafi | Chairperson Corporate Services Portfolio Committee | ANC | Ward Councillor |
| E Humphries | Member Services Portfolio Committee Member Municipal Public Accounts Committee Representative PFSDM Council | ANC | Ward Councillor |
| N Stafa | Member Corporate Services Portfolio Committee | ANC | Ward Councillor |
| M Sestile | Chairperson Municipal Public Accounts Committee | ANC | Ward Councillor |
| V Harmse | Chairperson Finance Portfolio Committee | ANC | Ward Councillor |
| W Minnie | Chairperson Technical Services Portfolio Committee | ANC | Ward Councillor |
| S Brown | Member Technical Services Portfolio Committee | DA | Proportional Councillor |
| J Matthee | Member Services Portfolio Committee Member Municipal Public Accounts Committee | DA | Proportional Councillor |
| N Batties | Member Corporate Services Portfolio Committee Representative PKSDM Council | DA | Proportional Councillor |



| Council Members | Capacity | Political Party | Ward representing or proportional |
|-----------------|------------------------|-----------------|-----------------------------------|
| C Williams | Member Rules Committee | EFF | Proportional Councillor |

Table 15: Council 2018/19

Below is a table which indicates the Council meeting attendance for the 2018/19 financial year:

| Meeting dates | Council Meeting Attendance | Apologies for non-attenance |
|---------------|----------------------------|-----------------------------|
| M Toto | 8/8 | N/A |
| M Kafi | 7/8 | No |
| E Humphries | 8/8 | N/A |
| N Stafa | 6/8 | Yes |
| M Sestile | 8/8 | N/A |
| V Harmse | 7/8 | No |
| W Minnie | 8/8 | N/A |
| S Brown | 6/8 | Yes |
| J Matthee | 8/8 | N/A |
| N Batties | 7/8 | Yes |
| C Williams | 7/8 | Yes |

Table 16: Council Meetings

b) Portfolio Committees

The Council of the Umsobomvu Local Municipality has established Portfolio Committees. Each of these committees is chaired by a member of Council and the allocation is as follows:

| Name of committee | Name of member and capacity |
|--|---|
| Corporate Services Portfolio Committee | Chairperson: M Kafi; Members: N Batties and N Stafa |
| Technical Services Portfolio Committee | Chairperson: W Minnie; Members: S Brown and J Matthee |
| Finance Portfolio Committee | Chairperson: V Harmse: Members: E Humphries and N Batties |

Table 17: Portfolio Committee

c) Municipal Public Accounts Committee (MPAC)

| Name of member | Capacity |
|-------------------|-------------|
| Cllr. M Sestile | Chairperson |
| Cllr. J Matthee | Member |
| Cllr. E Humphries | Member |

Table 18: Municipal Public Accounts Committee



2.3.2 Administrative Governance Structure

The Municipal Manager is the Chief Accounting Officer of the Municipality. He is the head of the administration and primarily has to serve as chief custodian of service delivery and implementation of political priorities. He is assisted by his direct reporters, which constitutes the management team whose structure is outlined in the table below:

| Name of Official | Donartmant | Performance agreement signed |
|------------------|---------------------------------|------------------------------|
| Name of Official | Department | Yes/No |
| A Mpela | Office of the Municipal Manager | Yes |
| D Visagie | Financial Services | Yes |
| В Карр | Corporate Services | Yes |
| P Mosompha | Technical Services | Yes |

Table 19: Administrative Governance Structure

COMPONENT B: INTERGOVERNMENTAL RELATIONS

2.4 Intergovernmental Relations

In terms of the Constitution of South Africa, all spheres of government and all organs of state within each sphere must co-operate with one another in mutual trust and good faith fostering friendly relations. They must assist and support one another, inform and consult one another on matters of common interest; coordinate their actions, adhering to agreed procedures and avoid legal proceedings against one another.

2.4.1 Intergovernmental Structures

a) Intergovernmental Relations Steering Committee

The committee is dormant at present.

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

2.5 Public Accountability and Participation

Section 16 of the MSA refers specifically to the development of a culture of community participation within municipalities. It states that a municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance. For this purpose, it must encourage and create conditions for the local community to participate in the affairs of the community. Such participation is required in terms of:

- The preparation implementation and review of the IDP
- Establishment implementation and review of the performance management system
- Monitoring and review of the performance including the outcomes and impact of such performance



Preparation of the municipal budget

2.5.1 Public Meetings

| Nature and purpose of meeting | Date of events | Number of Community members attending |
|--------------------------------|----------------|---------------------------------------|
| Oversight meeting: Norvalspont | 12 March 2019 | 85 |
| Oversight meeting: Noupoort | 13 March 2019 | 112 |
| Oversight meeting: Colesberg | 14 March 2019 | 154 |

Table 20: Public Meetings

2.5.2 Ward Committees

The ward committees support the ward councillor who receives reports on development, participate in development planning processes and facilitate wider community participation. To this end the municipality constantly strives to ensure that all ward committees function optimally with community information provision, convening of meetings, ward planning, service delivery, IDP formulation and performance feedback to communities.

Ward 1: Kwazamuxolo, Eurekaville and Noupoort

| Name of representative | Capacity representing | Dates of meetings held during the year |
|------------------------|-----------------------|--|
| M Sestile | Chairperson | |
| E Duma | Member | 24 July 2018 |
| M Sigogo | Member | 24 August 2018 |
| B Mangaliso | Member | 27 September 2018 23 October 2018 15 November 2018 |
| N Thinbane | Thinbane Member | |
| S Smith | Member | 22 January 2019 |
| L Lehata | Member | 15 February 2019 |
| M Mbayisa | | 8 March 2019 18 April 2019 |
| P Ruiters | | 17 May 2019 |
| M Kei | Member | 19 June 2019 |
| F Koela | Member | |

Table 21: Ward 1 Committee Meetings

Ward 2: Portion of Eurekaville and Tjoksville

| Name of representative | Capacity representing | Dates of meetings held during the year |
|------------------------|-----------------------|--|
| W Minnie | Chairperson | 25 July 2018 |
| A Pretorius | Member | 21 August 2018 |
| T Nofemele | Member | 26 September 2018 22 October 2018 |
| M Stofile | Member | 15 November 2018 |
| A Fritz | Member | 15 January 2019 |



| Name of representative | Capacity representing | Dates of meetings held during the year |
|------------------------|-----------------------|--|
| B Bokland | Member | 15 February 2019 |
| K Siko | Member | 6 March 2019 18 April 2019 |
| R Reed | Member | 17 May 2019 |
| E Alfreds | Member | 19 June 2019 |
| N Wonga | Member | |

Table 22: Ward 2 Committee Meetings

Ward 3: Zwelithsha, Towervallei and Operation Vula

| Name of representative | Capacity representing | Dates of meetings held during the year |
|------------------------|-----------------------|--|
| E Humphries | Chairperson | 23 July 2018 |
| J Konono | Member | 24 August 2018 |
| L Tshaka | Member | 24 September 2018 |
| N Maciki | Member | 17 October 2018 18 November 2018 |
| B George | Member | 20 January 2019 |
| V Thobisilo | Member | 19 February 2019 |
| J Nazo | Member | 15 March 2019 |
| Gayiya | Member | 23 April 2019 |
| T Tshabalala | Member | 20 May 2019 11 June 2019 |
| Vacant | Member | 13 June 2019 |
| J Moremoholo | Member | 18 June 2019 |

Table 23: Ward 3 Committee Meetings

Ward 4: New Ouboks, Lowryville, Phillipstown Informal Area

| Name of representative | Capacity representing | Dates of meetings held during the year |
|------------------------|-----------------------|--|
| V Harmse | Chairperson | |
| Vacant | Member | 19 July 2018 |
| J Andrews | Member | 28 August 2018 |
| E Jafta | Member | 18 September 2018 |
| J Dick | Member | 17 October 2018 |
| W Pienaar | Member | 20 November 2018 21 January 2019 |
| M Stuurman | Member | 15 February |
| L Steenbok | Member | 17 March 2019 |
| Vacant | Member | 4 April 2019 |
| J Jacobs | Member | 19 June 2019 |
| Q Arries | Member | |

Table 24: Ward 4 Committee Meetings



Ward 5: Draai Location, Colesberg, New Brighton, Squatter Camp, Thuthwini and Hukwini

| Name of representative | Capacity representing | Dates of meetings held during the year |
|------------------------|-----------------------|--|
| N Stafa | Chairperson | |
| S May | Member | 19 July 2018 |
| D Mlenzana | Member | 28 August 2018 |
| S Hloyi | Member | 18 September 2018 17 October 2018 |
| Z Paul | Member | 20 November 2018 |
| Vacant | Member | 21 January 2019 15 February 17 March 2019 04 April 2019 |
| J. le Roux | Member | |
| D van Wyk | Member | |
| Vacant | Member | 19 June 2019 |
| K Mankayi | Member | - |
| D Msebenzi | Member | - |

Table 25: Ward 5 Committee Meetings

Ward 6: Khayelitsha, Masipahkame, Chris Hani, Norvalspont and Farming Area

| Name of representative | Capacity representing | Dates of meetings held during the year |
|------------------------|-----------------------|--|
| M Kafi | Chairperson | |
| M Stuko | Member | 14 July 2018 16 August 2018 |
| B Sindelo | Member | 4 September 2018 |
| Vacant | Member | 26 October 2018 |
| N Molise | Member | 16 November 2018 |
| Vacant | Member | 12 December 2018 13 January 2019 |
| L Dyonkile | Member | 13 February 2019 |
| N Jacobs | Member | 20 March 2019 |
| S Gcanga | Member | April 2019 |
| S Ngalimani | Member | 21 May 2019 22 June 2019 |
| Y Mtshotwana | Member | |

Table 26: Ward 6 Committee Meetings

2.5.3 Functionality of Ward Committee

The purpose of a ward committee is:

- a) to get better participation from the community to inform council decisions
- b) to make sure that there is more effective communication between the Council and the community
- c) to assist the ward councillor with consultation and report-backs to the community

Ward committees should be elected by the community they serve. A ward committee may not have more than 10 members and women should be well represented. The ward councillor serves on the ward committee



and act as the chairperson. Although ward committees have no formal powers they advise the ward councillor who makes specific submissions directly to the administration. These committees play a very important role in the development and annual revision of the integrated development plan of the area.

The table below provides information on the establishment of ward committees and their functionality:

| Ward Number | Committee established Yes / No | Number meetings held during the year | Committee functioning effectively (Yes / No) |
|-------------|-----------------------------------|---|--|
| 1 | Yes | 11 | Yes |
| 2 | Yes | 11 | Yes |
| 3 | Yes | 12 | Yes |
| 4 | Yes | 11 | Yes |
| 5 | Yes | 10 | Yes |
| 6 | Yes | 12 | Yes |

Table 27: Functioning of Ward Committees

2.5.4 Representative Forums

a) Labour Forum

The table below specifies the members of the Labour Forum for the 2018/19 financial year:

| Name of representative | Capacity | Meeting dates | |
|------------------------|----------------------------|------------------|--|
| Cllr. M Kafi | Employer Representative | resentative | |
| Cllr. M Sestile | Employer Representative | | |
| Cllr. J Matthee | Employer Representative | | |
| A Mpela | Employer Representative | | |
| D Visagie | Employer Representative | 22 November 2018 | |
| L Gedezana | SAMWU Representative | 30 May 2019 | |
| T Ntoni | SAMWU Representative | | |
| M Chenge | SAMWU Representative | | |
| M Booi | IMATU Representative | 1 | |
| В Карр | Employer Technical Advisor | | |

Table 28: Labour Forum



COMPONENT D: CORPORATE GOVERNANCE

Corporate governance is the set of processes, practices, policies, laws and stakeholders affecting the way an institution is directed, administered or controlled. Corporate governance also includes the relationships among the many stakeholders involved and the goals for which the institution is governed.

2.6 Risk Management

In terms of Section 62 (1)(c)(i) "the accounting officer of a municipality is responsible for managing the financial administration of the municipality, and must for this purpose take all reasonable steps to ensure-that the municipality has and maintains effective, efficient and transparent systems - of financial and risk management and internal control;"...

The table below include the top 5 risks of the Municipality:

| | Risk | Department |
|----|-------------------------|---|
| 1. | Fraud | All Departments |
| 2. | Theft | All Departments |
| 3. | Corruption | All Departments |
| 4. | Loss of data | All Departments |
| 5. | Vandalization of Assets | Technical Services and Community Development |

Table 29: Top Five Risks

2.7 Anti-Corruption and Anti-Fraud

Section 83(1)(c) of the MSA refers to the implementation of effective bidding structures to minimize the possibility of fraud and corruption. The MFMA, Section 112(1)(m)(i) identify supply chain measures to be enforced to combat fraud and corruption, favouritism and unfair and irregular practices. Section 115(1) of the MFMA states that the accounting officer must take steps to ensure mechanisms and separation of duties in a supply chain management system to minimize the likelihood of corruption and fraud.

Umsobomvu Municipality has the following strategies in place to prevent corruption, fraud and theft:

- Presidential Hotline on fraud prevention and corruption, and service delivery matters
- Risk Management Policy
- Internal Audit reviews the effectiveness of the systems of internal control, governance and risk management on a continuous basis
- Disciplinary procedures to discipline employees who transgress the stipulations of the Act, procedures and policies
- Disciplinary Board as envisaged by the MFMA: Municipal Regulations on Financial Misconduct



A Risk Management Committee is also in place to assist the Accounting Officer in addressing oversight requirements of risk management and evaluating and monitoring the municipality's performance with regards to risk management, fraud prevention and corruption.

2.8 Audit Committee

Section 166(2) of the MFMA states that an audit committee is an independent advisory body which must -

- (a) advise the municipal council, the political office-bearers, the accounting officer and the management staff of the municipality, on matters relating to -
- internal financial control
- risk management
- performance management
- effective governance

The Audit Committee have the following main functions as prescribed in Section 166 (2)(a-e) of the MFMA and the Local Government Municipal and Performance Management Regulation:

2.8.1 Functions of the Audit Committee

- To advise the Council on all matters related to compliance and effective governance
- To review the annual financial statements to provide Council with an authoritative and credible view of the financial position of the municipality, its efficiency and its overall level of compliance with the MFMA, the annual Division of Revenue Act (DoRA) and other applicable legislation
- Respond to the council on any issues raised by the Auditor-General in the audit report
- To review the quarterly reports submitted to it by the internal audit
- To evaluate audit reports pertaining to financial, administrative and technical systems
- The compilation of reports to Council, at least twice during a financial year
- To review the performance management system and make recommendations in this regard to Council
- To identify major risks to which Council is exposed and determine the extent to which risks have been minimised
- To review the annual report of the municipality
- Review the plans of the internal audit function and in so doing; ensure that the plan addresses the highrisk areas and ensure that adequate resources are available
- Provide support to the internal audit function
- Ensure that no restrictions or limitations are placed on the Internal Audit section
- Evaluate the activities of the internal audit function in terms of their role as prescribed by legislation



2.8.2 Members of the Audit Committee

The table below indicates the members of the audit committee:

| Name of representative | Capacity | Meeting dates | |
|------------------------|-------------|----------------------------------|--|
| J Blair | Chairperson | 21 August 2018 | |
| M Mnyamana | Member | 3 December 2018 17 April 2019 | |
| M Puley | Member | 18 June 2019 | |

Table 30: Members of the Audit Committee

2.9 Performance Audit Committee

The Municipal Planning and Performance Management Regulation, GNR796, require that the performance audit committee is comprised of a minimum of three members, the majority of whom are external (neither a councillor nor an employee) of the municipality. Section 14(2)(b) of the R Municipal Planning and Performance Management Regulation further stipulates that the performance audit committee must include at least one person who has expertise in performance management. It is also a requirement of the Municipal Planning and Performance Management Regulation in Section 14(2)(d) that the Council of a municipality designate neither a member of the performance audit committee who is neither a councillor nor an employee of the municipality as the chairperson of the committee.

Section 14(3)(a) of the Municipal Planning and Performance Management Regulation requires that the performance audit committee of a municipality must meet at least twice during each financial year. However, additional special meetings of the performance audit committee may be called for by any member of the committee, where sufficient justification exists in terms of Section 14(3)(b) of the Regulations.

2.9.1 Functions of the Performance Audit Committee

In terms of Section 14(4)(a) of the Municipal Planning and Performance Management Regulation the performance audit committee has the responsibility to -

- review the quarterly reports produced and submitted by the internal audit process
- review the municipality's performance management system and make recommendations in this regard to the council of the municipality
- at least twice during each financial year submit a performance audit report to the council of the municipality



2.9.2 Members of the Performance Audit Committee

The table below indicates the members of the performance audit committee:

| Name of representative | Capacity |
|--|-------------|
| Mayor | Chairperson |
| Chairperson Finance Portfolio Committee | Member |
| Municipal Manager from Neighbouring municipality | Member |
| Chairperson Corporate Services Portfolio Committee | Member |
| Chairperson Technical Services Portfolio Committee | Member |
| Chairperson MPAC Portfolio Committee | Member |
| Member of Audit Committee | Member |

Table 31: Members of the Performance Audit Committee

2.10 Internal Auditing

Section 165 (2)(a), (b)(iv) of the MFMA requires that:

The internal audit unit of a municipality must -

- prepare a risk based audit plan and an internal audit program for each financial year
- advise the accounting officer and report to the audit committee on the implementation on the internal audit plan and matters relating to:
 - internal audit
 - internal controls
 - accounting procedures and practices
 - risk and risk management
 - performance management
 - loss control
 - compliance with this Act, the annual DoRA and any other applicable legislation
- perform other duties as may be assigned to it by the accounting officer

The Municipality concluded a shared service agreement with the Pixley ka Seme District Municipality to render legal, planning and internal audit services.



2.11 By-Laws and Policies

Section 11 of the MSA gives a Council the executive and legislative authority to pass and implement by-laws and policies. No by-laws were developed and/or reviewed during the year under review. Below is a list of all the policies developed and reviewed during the financial year:

| Policies developed/ revised | Date adopted | Public Participation Conducted Prior to adoption of policy Yes/No |
|--|---------------|--|
| Revision of Performance Management Plan | 8 August 2018 | Yes |
| Customer Care and Revenue Management Policy | 30 May 2019 | Yes |
| Indigent | 30 May 2019 | Yes |
| Tariff Policy | 30 May 2019 | Yes |
| Virement Policy | 30 May 2019 | Yes |
| Rates Policy | 30 May 2019 | Yes |
| Supply Chain Management Policy | 30 May 2019 | Yes |
| Cash and Investment Policy | 30 May 2019 | Yes |
| Unauthorised , Irregular, Fruitless and Wasteful Expenditure | 30 May 2019 | Yes |
| Bad Debt Write Off policy | 30 May 2019 | Yes |
| MFMA Delegations | 30 May 2019 | Yes |

Table 32: Policies Developed and Reviewed

2.12 Communication

Local government has a legal obligation and a political responsibility to ensure regular and effective communication with the community. The Constitution of the Republic of South Africa, 1996 and other statutory enactments all impose an obligation on local government and require high levels of transparency, accountability, openness, participatory democracy and direct communication with the communities to improve the lives of all.

Good customer care is clearly of fundamental importance to any organisation. A successful communication strategy therefore links the people to the municipality's programme for the year.

Below is a communication checklist of the compliance to the communication requirements:

| Communication activities | Yes/No |
|---|--------|
| Communication Strategy | Yes |
| Communication Policy | Yes |
| Functional complaint management systems | Yes |
| Customer satisfaction surveys | No |

Table 33: Communication Activities



Newsletters

Newsletters distributed are as follows:

| Type of Newsletter | Distributed |
|--------------------|-------------|
| Internal | No |
| External | Yes |

Table 34: Newsletter

2.13 Website

Municipalities are required to develop and maintain a functional website that displays relevant information as per the requirements of Section 75 of the MFMA and S21A and B of the MSA as amended.

The website should serve as a mechanism to promote accountability and transparency to communities and therefore information posted should be accurate and timeously updated.

The municipal website is a key communication mechanism in terms of service offering, information sharing and public participation. It is a communication tool that should allow easy and convenient access to relevant information. The municipal website should serve as an integral part of the municipality's communication strategy.

The table below gives an indication about the information and documents that are published on our website:

| Description of information and/or document | Yes/No and/or Date Published | | |
|---|-------------------------------------|--|--|
| Municipal contact details (Section 14 of the Promotion of Access to Information Act) | | | |
| Full Council details | Umsobomvu Local Municipality | | |
| Contact details of the Municipal Manager | 082 370 7021 | | |
| Contact details of the CFO | 082 907 2030 | | |
| Physical address of the Municipality | 21A. Church Street, Colesberg, 9795 | | |
| Postal address of the Municipality | Private Bag X6 , Colesberg, 9795 | | |
| Financial Information (Sections 53, 75, 79 and 81(1) of the Municipal Finance Management Act) | | | |
| Draft Budget 2018/19 | Yes | | |
| Adjusted Budget 2018/19 | Yes | | |
| Asset Management Policy | Yes | | |
| Customer Care Credit control & Debt collection Policy | Yes | | |
| Indigent Policy | Yes | | |
| Unauthorised Irregular Fruitless and Wasteful Expenditure Policy | Yes | | |
| Cash and Investment Policy | Yes | | |
| Rates Policy | Yes | | |
| Supply Chain Management Policy | Yes | | |
| Tariff Policy | Yes | | |
| Virement Policy | Yes | | |
| Travel and Subsistence Policy | Yes | | |



| Description of information and/or document | Yes/No and/or Date Published | | |
|--|---|--|--|
| SDBIP 2018/19 | Yes | | |
| Budget and Treasury Office Structure | Yes | | |
| MFMA Delegations | Yes | | |
| Integrated Development Plan and Public Participation (Section 25(4)(b) of the Municipal Systems Act and Sectio 21(1)(b) of the Municipal Finance Management Act) | | | |
| Reviewed IDP for 2018/19 | Yes | | |
| IDP Process Plan for 2018/19 | Yes | | |
| Supply Chain Management (Sections 14(2), 33, 37 & Management Act and Section 18(| 75(1)(e) & (f) and 120(6)(b) of the Municipal Finance a) of the National SCM Regulation) | | |
| List of capital assets that have been disposed - No disposals | No disposals | | |
| Long term borrowing contracts | None in financial year | | |
| SCM contracts above R200 000 | Yes | | |
| Section 37 of the MFMA,; No 56 of 2003 (Unsolicited Bids/Contracts) | Yes | | |
| Public invitations for formal price quotations | Yes | | |
| Reports (Sections 52(d), 71, 72 & 75(1)(c) and 1 | 29(3) of the Municipal Finance Management Act) | | |
| Annual Report of 2017/18 | Yes | | |
| Oversight reports | Yes | | |
| Mid-year budget and performance assessment | Yes | | |
| Quarterly Reports | Yes | | |
| Monthly Budget Statement | Yes | | |
| Performance Management (Section 75(1)(d) of the Municipal Finance Management Act) | | | |
| Performance Agreements for employees appointed as per S57 of Municipal Systems Act | Yes | | |

Table 35: Website Checklist

2.14 Supply Chain Management

The supply chain management policy of the Umsobomvu Local Municipality is deemed to be fair, equitable, transparent, competitive and cost-effective as required by Section 217 of the Constitution.

2.14.1 Competitive Bids in Excess of R200 000

a) Bid Committee Meetings

The following table details the number of bid committee meetings held for the 2018/19 financial year:

| Bid Evaluation Committee | Bid Adjudication Committee |
|--------------------------|----------------------------|
| 9 | 9 |

Table 36: Bid Committee Meetings



The attendance figures of members of the bid evaluation committee are as follows:

| Member | Percentage attendance |
|---------------------------|-----------------------|
| S Nkcithiso (Chairperson) | 100% |
| N Thiso | 100% |
| M Mostert | 100% |
| G Mgcineni | 100% |
| N Hermanus | 100% |

Table 37: Attendance of Members of Bid Evaluation Committee

The attendance figures of members of the bid adjudication committee are as follows:

| Member | Percentage attendance |
|------------|-----------------------|
| D Visagie | 100% |
| T Mosompha | 100% |
| В Карр | 100% |
| N Khapha | 100% |

Table 38: Attendance of Members of Bid Adjudication Committee

The percentages as indicated above include the attendance of those officials acting in the position of a bid committee member.

b) Awards Made by the Bid Adjudication Committee

The highest bids awarded by the bid adjudication committee are as follows:

| Bid number | Date of award | Title of bid | Successful Bidder | Value of bid awarded (R) |
|-------------|---------------------|--|--|-----------------------------|
| 01/11/2018 | 20 March 2019 | Upgading of Existing VIP Toilets to full Waterborne Sanitation systemin Kuyasa: | Faku Mphumzi Civils | 9 885 069.26 |
| N/A | 23 July 2018 | Indigent Support: Supply of Paraffin, White Candles and Lion Matches: (5l Paraffin, 10 Boxes Matches and 6 Candles) | Karoo Beverages | 1 Year Contract |
| 04/06/2018 | 23 July 2018 | Supply and Delivery of Crusher Dust: To Colesberg and Noupoort per 40 tons, Transport Included | De Aar Stone Crushers | 1 Year Contract |
| SCMQ07/2018 | 23 July 2018 | Supply and Delivery of 750 X 950 40 Mic Heavy Duty Refuse Bags 10 Packs Packed Refuse Bag in a Bale | Democratic Packaging cc | 1 Year Contract |
| 01/03/2018 | 23 May 2019 | Provision of Professional Services for the Upgrading of the Existing VIP Toilets to Full Waterborne Sanitation System in Kuyasa: Appointment as Professional Service Provider. | LYMA Consulting Engineers | 115 000.00 |
| 01/11/2018 | 20 March 2019 | Upgrading of Existing VIP Toilets to full waterborne sanitation system in Kuyasa | Faku Mphumzi Civils | 9 885 069.26 |
| N/A | 19 November 2018 | Alienation of sites: No 4017 and 3759: Only site no 4017 was awarded to Father Masango St Johns Faith Mission | Father Masango St John's Faith Mission | 90 000.00 |



| Bid number | Date of award | Title of bid | Successful Bidder | Value of bid awarded (R) |
|-----------------|--------------------|--|---|-----------------------------|
| 2/11/2018 | 10 January 2019 | Rental Construction Plant: Construction of New Ouboks Arterial: Awarded To Fypson | Fypson | 39 661.20 rate per day |
| 01/02/2016 | 03 May 2019 | Upgrading of Van Der Waltsfontein Rising Main. | Zalisile Msebenzi Civils | 11 651 872.31 |
| SCMQ 04/2019 | 31 May 2019 | Supply and Delivery of Water and Wastewater treatment cleaning chemicals Notice no SCMQ04/2019 per unit R2465.00 and per 8 tons R8 625.00 and 4 ton R4 950.00 | Mega Water Trading and Project (Pty)Ltd | 1 year contract |
| 01/04/2019 | 31 May 2019 | 1.6-2.0 CC Light Delivery vehicle, 1xWhite Long Wheelbase LDV, Engine capacity 10c.c. 1600-2000 cc, Accessories: Tow Rubberised load box, Delivery requirements Registered on the road and F.O.R Colesberg. Isuzu KB250D LWB. | Dampier Nissan | 234 160.00 |
| 01/04/2019 | 31 May 2019 | Sedan 1.1 to 1.6 cc Toyota Etios 1.5 Sprint SD, Messrs De Aar Toyota | De Aar Toyota | 186 077.05 |
| 04/04/2017 | 23 May 2019 | Upgrading of Noupoort Electrical Network: Supply of low and medium Voltage Electrical Material Phase 1 Noupoort Electrification | Lefhumo Lwa Barema Trading Enterprice | 1 577 291.00 |
| BV 709/2018 | 7 June 2019 | Section 32 Preparation of GRAP compliant annual Financial statements | Ducharme | 1 102 760.00 |

Table 39: Highest Bids Awarded by the Bid Adjudication Committee

c) Awards made by the Accounting Officer

| Bid number | Title of bid | Directorate | Value of bid awarded (R) |
|------------|---|--------------------|-----------------------------|
| 01/02/2016 | The Upgrading of Van Der Waltsfontein Rising Main | Technical Services | 11 651 872.31 |

Table 40: Awards made by the Accounting Officer

d) Appeals Lodged by Aggrieved Bidders

There were no appeals lodged by aggrieved bidders in the 2018/19 financial year.

2.14.2 Deviation from Normal Procurement Processes

The following table provides a summary of deviations approved for the financial year 2018/19:

| Type of deviation | Value of deviations (R) | Percentage of total deviations value (%) |
|-------------------|-------------------------|--|
| Emergency | 699 899.03 | 33.04 |
| Sole Provider | 802 278.90 | 37.88 |
| Exceptional Cases | 615 849.17 | 29.08 |
| Total | 2 118 027.10 | 100 |

Table 41: Deviations Approved



2.15 Disclosures of Financial Interests

Schedule 1, Section 7 as well as Schedule 2, Section 5A of the MSA states that when a councillor is elected or appointed or a person appointed in terms of section 56 or a municipal manager, he or she must within 60 days declare in writing to the municipal manager or the chairperson of the municipal council the following financial interests held:

- shares and securities in any company
- membership of any close corporation
- interest in any trust
- directorships
- partnerships
- other financial interests in any business undertaking
- employment and remuneration
- interest in property
- pension
- subsidies, grants and sponsorships by any organisation

Any change in the nature or detail of the financial interests of any councillor or official must be declared in writing to the municipal manager or to the chairperson of the municipal council annually. The municipal council must determine which of the financial interests referred in the abovementioned list must be made public, having regard to the need for confidentiality and the public interest for disclosure.

The following table lists the disclosure of financial interests of the administrative and strategic role players of the Municipality which were deemed to be disclosed for public interest:

| Disclosures of Financial Interests | | |
|------------------------------------|---|--|
| 2018/19 | | |
| Name | Description of Financial interests* | |
| Executive Mayor | | |
| M Toto | Residential Property - Noupoort | |
| Councillors | | |
| M Kafi | Sakhisizwe ToursBoard Member: Meals on Wheels | |
| E Humphries | None | |
| N Stafa | None | |
| W Minnie | Jaswell ContractorsResidential Property - Noupoort | |
| M Sestile | Residential Property - Noupoort | |
| V Harmse | Residential Property - Colesberg | |
| C Williams | Child Support - SASSA | |
| M Williams | None | |
| S Brown | None | |





| Disclosures of Financial Interests | | |
|---|---|--|
| 2018/19 | | |
| Name | Description of Financial interests* | |
| J Matthee | CBG Consultants (Pty) LtdAnnuity Payments - Old Mutual | |
| N Batties | Mighty Warriors TransportResidential Property - Colesberg | |
| Municipal Manager | | |
| A Mpela | Residential Property - Strand Residential Property - Phillipi Residential Property - Colesberg Residential Property - Colesberg Residential Property - Aliwal North Residential Property - Dimbaza | |
| Directors | | |
| В Карр | Residential Property - Colesberg Residential Property - Colesberg Shares: Old Mutual, Sanlam Member: Birtus Kapp Beleggings BK | |
| D Visagie | Residential Property - ColesbergShares: Sasol, Phuthumami | |
| P Mosompha | Residential Property - Fichard ParkResidential Property - Mangaung | |
| * Financial interests to be disclosed even if they incurred for only part of the year | | |

Table 42: Disclosures of Financial Interests



Chapter 3: Service Delivery Performance

CHAPTER 3

This chapter provides an overview of the key service achievements of the municipality that came to fruition during 2018/19 in terms of the deliverables achieved compared to the key performance objectives and indicators in the IDP.

3.1 OVERVIEW OF PERFORMANCE WITHIN THE ORGANISATION

Performance management is a process which measures the implementation of the organisation's strategy. It is also a management tool to plan, monitor, measure and review performance indicators to ensure efficiency, effectiveness and the impact of service delivery by the municipality.

At local government level performance management is institutionalized through the legislative requirements on the performance management process for Local Government. Performance management provides the mechanism to measure whether targets to meet its strategic goals, set by the organisation and its employees, are met.

3.1.1 Legislative Requirements

The Constitution of the RSA, 1996, Section 152, dealing with the objectives of local government paves the way for performance management with the requirements for an "accountable government". The democratic values and principles in terms of Section 195 (1) are also linked with the concept of performance management, with reference to the principles of inter alia:

- the promotion of efficient, economic and effective use of resources
- accountable public administration
- to be transparent by providing information
- to be responsive to the needs of the community
- to facilitate a culture of public service and accountability amongst staff

The MSA, 2000 requires municipalities to establish a performance management system. Further, the MSA and the MFMA requires the Integrated Development Plan (IDP) to be aligned to the municipal budget and to be monitored for the performance of the budget against the IDP via the Service Delivery and the Budget Implementation Plan (SDBIP).

In addition, Regulation 7(1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the roles of the different role players." Performance management is not only relevant to the organisation as a whole, but also to the individuals employed in the organization as well as the external service providers and the Municipal Entities. This framework, *inter alia*, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance.

The Municipality continues to implement performance in terms of the performance management framework that was approved by Council on 30 August 2016.





Chapter 3: Service Delivery Performance

In terms of Section 46(1)(a) of the MSA a municipality must prepare for each financial year a performance report reflecting the municipality's and any service provider's performance during the financial year, including comparison with targets of and with the performance of the previous financial year. The report must, furthermore, indicate the development and service delivery priorities and the performance targets set by the Municipality for the following financial year and measures that were or are to be taken to improve performance.

3.1.2 Organisational Performance

Strategic performance indicates how well the municipality is meeting its objectives and whether policies and processes are working effectively. All government institutions must measure and report on their strategic performance to ensure that service delivery is done in an efficient, effective and economical manner. Municipalities must therefore develop strategic plans and allocate resources for the implementation. The implementation of the plans must be monitored on an on-going basis and the results must be reported on during the financial year to various role-players to enable them to timeously implement corrective measures where required.

This report highlights the strategic performance in terms of the Municipality's Top Layer SDBIP, high level performance in terms of the Strategic Objectives and performance on the National Key Performance Indicators as prescribed in terms of Section 43 of the MSA.

3.1.3 Performance Management System used in the Financial Year 2018/19

a) The IDP and the Budget

The IDP and the main budget for 2018/19 was approved by Council on **31 May 2018**. As the IDP process and the performance management process are integrated, the IDP fulfils the planning stage of performance management whilst performance management in turn, fulfils the implementation management, monitoring and evaluation of the IDP.

In terms of the performance management framework, the Mayor approved the Top Layer SDBIP on 12 June 2018. The Top layer SDBIP indicators are aligned with the budget which was prepared in terms of the reviewed IDP. The indicators in the Top layer SDBIP include indicators required by legislation, indicators that will assist to achieve the objectives adopted in the IDP and indicators that measure service delivery responsibilities.

The actual performance achieved in terms of the KPI's was reported on quarterly. The indicators and targets were adjusted after the finalisation of the previous year budget and mid-year budget assessment. The Top Layer SDBIP was revised with the adjustments budget in terms of Section 26 (2)(c) of the Municipal Budget and Reporting Regulations and an amended Top Layer SDBIP was approved by the Council on 4 March 2019.

The performance agreements of the senior managers were compiled and revised in terms of the SDBIP indicators and the portfolio of evidence that support the actual targets reported.



3.1.4 Actual Performance

The municipality utilizes an electronic web-based system on which KPI owners update actual performance on a monthly basis. KPI owners report on the results of the KPI by documenting the following information on the performance system:

- the actual result in terms of the target set
- a performance comment
- actions to improve the performance against the target set, if the target was not achieved

It is the responsibility of every KPI owner to maintain a portfolio of evidence to support actual performance results updated.

3.1.5 Monitoring of the SDBIP

Municipal performance is measured as follows:

- Quarterly reports were submitted to Council on the actual performance in terms of the Top Layer SDBIP
- Mid-year assessment and submission of the mid-year report to the Mayor in terms of Section 72(1) (a) and 52(d) of the MFMA to assess the performance of the municipality during the first half of the financial year

3.1.6 Individual Performance Management

Municipal Manager and Managers directly accountable to the Municipal Manager

The MSA prescribes that the Municipality must enter into performance based agreements with all the S57-employees and that performance agreements must be reviewed annually. This process and the format are further regulated by Regulation 805 (August 2006). The performance agreements for the Municipal Manager and applicable directors for the 2018/19 financial year was signed in June 2018.

The appraisal of the actual performance in terms of the singed agreement takes place twice per annum as regulated. The final evaluation of the 2017/18 financial year (1 January 2018 to 30 June 2018) took place on **5 October 2018** and the mid-year performance of 2018/19 (1 July 2018 to 31 December 2018) took place on **19 February 2019**.

The appraisals were done by an evaluation panel as indicated in the signed performance agreements and in terms of Regulation 805 and consisted of the following people:

- Executive Mayor
- Portfolio Councillor
- Municipal Manager
- Chairperson of the Audit Committee





3.2 INTRODUCTION TO STRATEGIC AND MUNICIPAL PERFORMANCE FOR 2018/19

This section provides an overview of the key service achievements of the Municipality that came to fruition during 2018/19 in terms of the deliverables achieved against the strategic objectives of the IDP.

3.2.1 Strategic SDBIP (Top Layer)

This section provides an overview on the achievement of the municipality in terms of the strategic intent and deliverables achieved as stated in the IDP. The Top Layer SDBIP assists with documenting and monitoring of the municipality's strategic plan and shows the strategic alignment between the IDP, budget and performance plans.

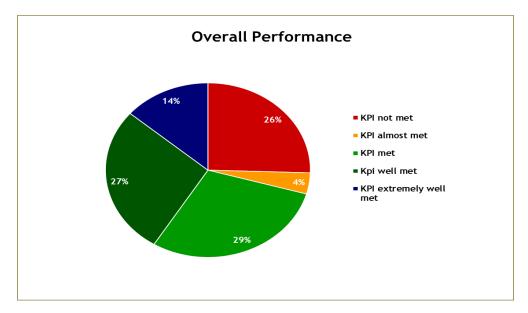
In the paragraphs below the performance achieved is illustrated against the Top Layer SDBIP KPI's applicable to 2018/19 in terms of the IDP strategic objectives.

The following table explains the method by which the overall assessment of the actual performance against the targets set for the key performance indicators (KPI's) of the SDBIP are measured:

| Category | Colour | Explanation |
|------------------------|--------|---|
| KPI Not Yet Measured | N/A | KPI's with no targets or actuals in the selected period |
| KPI Not Met | R | 0% > = Actual/Target< 75% |
| KPI Almost Met | 0 | 75% > = Actual/Target < 100% |
| KPI Met | G | Actual/Target = 100% |
| KPI Well Met | G2 | 100% > Actual/Target < 150% |
| KPI Extremely Well Met | В | Actual/Target > = 150% |

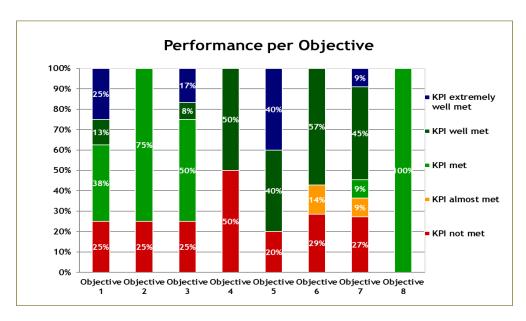
Table 43: SDBIP Measurement Criteria

The graphs below display the overall performance per Strategic Objectives for 2018/19:









Graph 4: Top Layer SDBIP per Strategic Objective

| | Objective 1 | Objective 2 | Objective 3 | Objective 4 | Objective 5 | Objective 6 | Objective 7 | Objective 7 |
|------------------------------|---|---|--|---|--|--|---|--|
| Measurement Category | Develop a capable and capacitated institution to respond to community needs | Enhance good governance processes and accountability | Enhance municipal financial viability | Facilitate economic growth in the municipal area | Ongoing maintenance of municipal infrastructure | Provide appropriate services to all households | Provide quality and sustainable municipal infrastructure within available resources | Strengthen community participation |
| KPI Not Met | 2 | 1 | 3 | 1 | 1 | 2 | 3 | 0 |
| KPI Almost Met | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 0 |
| KPI Met | 3 | 3 | 6 | 0 | 0 | 0 | 1 | 2 |
| KPI Well Met | 1 | 0 | 1 | 1 | 2 | 4 | 5 | 0 |
| KPI Extremely Well Met | 2 | 0 | 2 | 0 | 2 | 0 | 1 | 0 |
| Total | 8 | 4 | 12 | 2 | 5 | 7 | 11 | 2 |

Table 44: Top Layer SDBIP per Strategic Objective

- a) Actual Strategic Performance for 2018/19 and Corrective Measures that will be Implemented
- i) Top Layer SDBIP Develop a capable and capacitated institution to respond to community needs

| | | | | | | Ov | erall Pe | erformar | nce 2018 | /19 | |
|-----|--|--|------|------------------------------|----|----|----------|----------|----------|--------|---|
| Ref | KPI | Unit of Measurement | Ward | Previous Year Performance | | | Targe | t | | Actual | R |
| | | | | | Q1 | Q2 | Q3 | Q4 | Annual | | K |
| TL1 | Submit the Workplace Skills Plan and ATR (Annual Training Report) to LGSETA by 30 April | Workplace Skills Plan and ART submitted to LGSETA by 30 April 2019 | All | 1 | 0 | 0 | 0 | 1 | 1 | 0 | R |





| | | | | | | Ov | erall Pe | erformar | nce 2018 | /19 | |
|--------|---|--|---------|---|---------|---------|----------|------------|-----------|-----------|---|
| Ref | KPI | Unit of Measurement | Ward | Previous Year Performance | | | Targe | et | | | |
| | | measurement | | remornance | Q1 | Q2 | Q3 | Q4 | Annual | Actual | R |
| Correc | tive Measures | | Workp | lace Skills Plan | (WSP) s | ubmitte | ed on 29 | 9 May 20 | 19 | | |
| TL2 | Reviewed the organogram and submit to Council by 30 June 2019 | Reviewed organogram submitted to Council by 30 June 2019 | All | 1 | 0 | 0 | 0 | 1 | 1 | 1 | G |
| TL3 | The number of people from employment equity target groups employed (to be appointed) by 30 June 2019 in the three highest levels of management in compliance with the equity plan | Number of people employed (to be appointed) by 30 June 2019 | All | 2 | 0 | 0 | 0 | 1 | 1 | 3 | В |
| TL4 | The percentage of the Municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2019 [(Actual amount spent on training/total operational budget)x100] | % of the Municipality's personnel budget on implementing its workplace skills plan by 30 June 2019 | All | 0.81% | 0% | 0% | 0% | 0.50% | 0.50% | 0.12% | R |
| Correc | ctive Measures | | Insuffi | cient funds due | to cash | flow c | halleng | es. Will b | oudget ac | cordingly | |
| TL5 | Limit the vacancy rate to less that 15% of budgeted posts by 30 June 2019 ((Number of posts filled/Total number of budgeted posts)x100) | % vacancy rate of budgeted posts by 30 June 2019 | All | 13.70% | 15% | 15% | 15% | 15% | 15% | 13.50% | В |
| TL51 | Purchase a vehicle for Corporate Services by 30 June 2019 | Vehicle purchased by 30 June 2019 | All | New key performance indicator for 2018/19. No audited comparative available | 0 | 0 | 0 | 1 | 1 | 1 | G |
| TL55 | 90% spent of the total amount budgeted by 31 December 2018 to purchase and install a Time and Attendance System | % of budget spent | All | New key performance indicator for 2018/19. No audited comparative available | 0% | 90% | 0% | 0% | 90% | 90% | G |





| | | | | | | Ov | erall Pe | erformar | nce 2018 | /19 | |
|------|---|------------------------|------|---|----|-----|----------|----------|----------|--------|----|
| Ref | КРІ | Unit of Measurement | Ward | Previous Year Performance | | | Targe | t | | Actual | R |
| | | | | | Q1 | Q2 | Q3 | Q4 | Annual | ACLUAI | K |
| | {(Actual expenditure divided by the total approved budget)x100} | | | | | | | | | | |
| TL56 | 90% spent of the total amount budgeted by 31 December 2018 to supply Office Space for TVS {(Actual expenditure divided by the total approved budget)x100} | % of budget spent | All | New key performance indicator for 2018/19. No audited comparative available | 0% | 90% | 0% | 0% | 90% | 100% | G2 |

Table 45: Top Layer SDBIP - Develop a Capable and Capacitated Institution to Respond to Community Needs

ii) Top Layer SDBIP - Enhance good governance processes and accountability

| | | | | | | Ove | erall Pe | rformar | nce 2018 | /19 | |
|--------|---|---|------|---|----|-----|----------|---------|----------|--------|-------|
| Ref | KPI | Unit of Measurement | Ward | Previous Year Performance | | | Targe | t | | Actual | R |
| | | | | | Q1 | Q2 | Q3 | Q4 | Annual | Actual | K |
| TL7 | Submit the Annual Performance Report to the AG by 31 August 2018 | Annual Performance Report submitted to the AG by 31 August 2018 | All | 1 | 1 | 0 | 0 | 0 | 1 | 1 | G |
| TL8 | Submit the Draft Annual Report to Council by 31 January 2019 | Draft Annual Report submitted to Council by 31 January 2019 | All | 1 | 0 | 0 | 1 | 0 | 1 | 1 | G |
| TL9 | Compile and submit the Risk Based Audit Plan (RBAP) to the Audit committee by 30 June 2019 | Risk Based Audit Plan (RBAP) submitted to the Audit committee by 30 June by 30 June 2019 | All | 1 | 0 | 0 | 0 | 1 | 1 | 1 | G |
| TL10 | Arrange a training session for ward committee members by 30 June 2019 | Training session arranged by 30 June 2019 | All | New key performance indicator for 2018/19. No audited comparative available | 0 | 0 | 0 | 1 | 1 | 0 | R |
| Correc | Corrective Measures | | | training conduct t municipality. V | | | • | | | - | ard / |

Table 46: Top Layer SDBIP - Enhance Good Governance Processes and Accountability



iii) Top Layer SDBIP - Enhance municipal financial viability

| | | | | | | Ov | erall Pe | erformar | nce 2018 | /19 | |
|--------|--|--|--------|------------------------------|---------|---------|----------|----------|----------|---------|---|
| Ref | KPI | Unit of Measurement | Ward | Previous Year Performance | | | Targe | et | | Astront | |
| | | measar emene | | , criorinanes | Q1 | Q2 | Q3 | Q4 | Annual | Actual | R |
| TL11 | Submit the draft main budget to Council for consideration by 31 March 2019 | Draft Main budget submitted to Council by 31 March 2019 | All | 1 | 0 | 0 | 1 | 0 | 1 | 1 | G |
| TL12 | Submit the Adjustments budget to Council for consideration by 28 February 2019 | Submit the Adjustments budget to Council for consideration by 28 February 2019 | All | 1 | 0 | 0 | 1 | 0 | 1 | 1 | G |
| TL13 | Financial viability measured in terms of the Municipality's ability to meet it's service debt obligations as at 30 June 2019 ((Total operating revenue-operating grants received)/debt service payments due within the year)) | % of debt coverage | All | 110.3% | 0% | 0% | 0% | 17% | 17% | 0% | R |
| Correc | ctive Measures | | The Mu | unicipality does | not hav | e outst | anding | loans du | e | | |
| TL14 | Financial viability measured in terms of the outstanding service debtors as at 30 June 2019 ((Total outstanding service debtors/ revenue received for services)X100) | % of outstanding service debtors | All | 38.8% | 0% | 0% | 0% | 43% | 43% | 54% | R |
| TL15 | Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2019 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational | Number of months it takes to cover fix operating expenditure with available cash | All | 0.3 | 0 | 0 | 0 | 0.3 | 0.3 | 0.2 | В |





| | | | | | | Ov | erall Pe | erformar | nce 2018. | /19 | |
|------|---|--|---------------|---|----|----|----------|----------|-----------|--------|-----------|
| Ref | KPI | Unit of | Ward | Previous Year Performance | | | Targe | t | | | |
| | | Measurement | | Performance | Q1 | Q2 | Q3 | Q4 | Annual | Actual | R |
| | Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)) | | | | | | | | | | |
| TL16 | Submit the annual financial statements to AGSA by 31 August 2018 | Annual financial statements submitted by 31 August 2018 | All | 1 | 1 | 0 | 0 | 0 | 1 | 1 | G |
| TL17 | Compile Plan to address audit findings in reports of the AG and submit to MM by 31 January 2019 | Plan completed and submitted to MM by 31 January 2019 | All | 1 | 0 | 0 | 1 | 0 | 1 | 1 | G |
| TL18 | Achieve a debtor payment percentage of 50% by 30 June 2019 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100} | % debtor payment achieved | All | 51% | 0% | 0% | 0% | 50% | 50% | 56% | G2 |
| TL19 | Avail electricity vending facilities in Lowryville and Toto Mayaba by 30 June 2019 | Number of vending facilities available by 30 June 2019 | All | New key performance indicator for 2018/19. No audited comparative available | 0 | 0 | 0 | 2 | 2 | 2 | G |
| TL20 | Engage with Public Works, Health and Education by 30 June 2019 on the transfer of various properties owned by other spheres of government | Engagement by 30 June 2019 | All | New key performance indicator for 2018/19. No audited comparative available | 0 | 0 | 0 | 1 | 1 | 2 | В |
| TL22 | Advertise tender for the lease of the caravan parks (Noupoort and Colesberg) by 30 June 2019 | Tender advertised by 30 June 2019 | 2; 3; 4; 5 | New key performance indicator for 2018/19. No audited comparative available | 0 | 0 | 0 | 1 | 1 | 1 | G |





| | | | | | | Ov | erall Pe | erforma | nce 2018 | /19 | |
|--------|--|--------------------------|------|---|---------|---------|----------|----------|----------|---------|---|
| Ref | KPI | Unit of Measurement | Ward | Previous Year Performance | | | Targe | et | | Actual | R |
| | | | | | Q1 | Q2 | Q3 | Q4 | Annual | ACLUAI | ĸ |
| TL49 | 90% spent of the total amount budgeted by 30 June 2019 to upgrade the financial system {(Actual expenditure divided by the total approved budget)x100} | % of the budget spent | All | New key performance indicator for 2018/19. No audited comparative available | 0% | 0% | 0% | 90% | 90% | 38.50% | R |
| Correc | ctive Measures | | | tion plan is to e t as scheduled | nsure t | hat fun | ds are a | vailable | to comp | ete the | |

Table 47: Top Layer SDBIP - Enhance Municipal Financial Viability

iv) Top Layer SDBIP - Facilitate economic growth in the municipal area

| | | | | | | Ov | erall Pe | erformar | nce 2018 | /19 | |
|--------|---|---|------|---|-------|----|----------|----------|----------|--------|----|
| Ref | KPI | Unit of Measurement | Ward | Previous Year Performance | | | Targe | t | | Actual | R |
| | | | | | Q1 | Q2 | Q3 | Q4 | Annual | ACLUAI | K |
| TL21 | Create temporary jobs - FTE's in terms of EPWP by 30 June 2019 (Person days / FTE (230 days)) | Number of FTE's created by 30 June 2019 | All | 100 | 0 | 0 | 0 | 25 | 25 | 30 | G2 |
| TL23 | Arrange a meeting between the municipality and business by 30 June 2019 with the view to establish business as a formal organised structure | Meeting arranged by 3 June 2019 | All | New key performance indicator for 2018/19. No audited comparative available | 0 | 0 | 0 | 1 | 1 | 0 | R |
| Correc | orrective Measures | | | urther arrangem | nents | | | | 1 | | |

Table 48: Top Layer SDBIP - Facilitate Economic Growth in the Municipal Area

v) Top Layer SDBIP - Ongoing maintenance of municipal infrastructure

| | | | | | | Ov | erall Pe | erformar | nce 2018 | /19 | |
|------|---|---|------|------------------------------|----|-----|----------|----------|----------|--------|---|
| Ref | KPI | Unit of Measurement | Ward | Previous Year Performance | | | Targe | t | | Astual | |
| | | | | | Q1 | Q2 | Q3 | Q4 | Annual | Actual | R |
| TL24 | 60% of the maintenance budget spent by 30 June 2019 for Sport and Recreation ((Actual | % of the maintenance budget spent | All | 41% | 5% | 10% | 30% | 60% | 60% | 16% | R |



| | | | | | | Ov | erall Pe | erformai | nce 2018 | /19 | |
|-------|---|---|---------|------------------------------|---------|----------|----------|-----------|----------|------------|----|
| Ref | KPI | Unit of Measurement | Ward | Previous Year Performance | | | Targe | et | | Astron | |
| | | measarement | | r crrormanec | Q1 | Q2 | Q3 | Q4 | Annual | Actual | R |
| | expenditure divided by the approved budget)x100) | | | | | | | | | | |
| Corre | ctive Measures | | Insuffi | cient funds due | to casl | n flow c | onstraii | nts. Will | budget a | ccordingly | , |
| TL25 | 60% of the Road Transport maintenance budget spent by 30 June 2019 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100} | % of the maintenance budget spent | All | 40.54% | 5% | 10% | 30% | 60% | 60% | 100% | В |
| TL26 | 60% of the electricity maintenance budget spent by 30 June 2019 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100} | % of the maintenance budget spent | All | 98.70% | 5% | 10% | 30% | 60% | 60% | 81% | G2 |
| TL27 | 60% of the Water Management maintenance budget spent by 30 June 2019 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100} | % of the maintenance budget spent | All | 61.91% | 5% | 10% | 30% | 60% | 60% | 114% | В |
| TL28 | 60% of the Waste Water management maintenance budget spent by 30 June 2019 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100} | % of the maintenance budget spent | All | 40.46% | 5% | 10% | 30% | 60% | 60% | 75% | G2 |

Table 49: Top Layer SDBIP - Ongoing Maintenance of Municipal Infrastructure





vi) Top Layer SDBIP - Provide appropriate services to all households

| | | | | | | Ov | erall Pe | erformar | nce 2018 | /19 | | | |
|--------|---|---|---|--|----|----|----------|----------|----------|--------|----|--|--|
| Ref | KPI | Unit of Measurement | Ward | Previous Year Performance | | | Targe | et | | A -41 | | | |
| | | measarement | | | Q1 | Q2 | Q3 | Q4 | Annual | Actual | R | | |
| TL32 | Spend 100% of the library grant by 30 June 2019 ((Actual expenditure divided by the approved budget)x100) | % of the library grant spent | All | 82% | 0% | 0% | 0% | 100% | 100% | 99.06% | 0 | | |
| Correc | ctive Measures | | | Vacancies occurred during the year and unspent funds cannot be re- allocated to other votes | | | | | | | | | |
| TL33 | Submit the reviewed the Disaster Management Plan to Council by 30 June 2019 | Reviewed Disaster Management Plan submitted | All | 1 | 0 | 0 | 0 | 1 | 1 | 0 | R | | |
| Correc | ctive Measures | | Plan revised for 2018/19 but not yet submitted to Council. Will submit in the next financial year | | | | | | | | | | |
| TL34 | Establish a municipal pound in Noupoort by 30 June 2019 | Municipal pound established in Noupoort by 30 June 2019 | 2 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | R | | |
| Correc | ctive Measures | | Insufficient funds due to cash flow contraints. Will budget accordingly | | | | | | | | | | |
| TL35 | Provide free basic electricity to indigent households as at 30 June 2019 | Number of households receiving free basic electricity | All | 1 684 | 0 | 0 | 0 | 1 600 | 1 600 | 1 661 | G2 | | |
| TL36 | Provide free basic water to indigent households as at 30 June 2019 | Number of households receiving free basic water | All | 1 805 | 0 | 0 | 0 | 1 600 | 1 600 | 1 983 | G2 | | |
| TL37 | Provide free basic sanitation to indigent households as at 30 June 2019 | Number of households receiving free basic sanitation services | All | 1 746 | 0 | 0 | 0 | 1 600 | 1 600 | 1 893 | G2 | | |
| TL38 | Provide free basic refuse removal to indigent households as at 30 June 2019 | Number of households receiving free basic refuse removal services | All | 1 789 | 0 | 0 | 0 | 1 600 | 1 600 | 1 959 | G2 | | |

Table 50: Top Layer SDBIP - Provide Appropriate Services to All Households



vii) Top Layer SDBIP - Provide quality and sustainable municipal infrastructure within available resources

| Overall Peri | | | | | | erforma | ance 201 | 8/19 | | | |
|--------------|---|--|---|---|--------|---------|----------|-------|--------|--------|----|
| Ref | КРІ | Unit of Measurement | Ward | Previous Year Performance | Target | | | | Actual | | |
| | | | | | Q1 | Q2 | Q3 | Q4 | Annual | Actual | R |
| TL29 | Conduct a study to research the viability to supply electricity to commercial farmers and submit a report with recommendations to Council by 30 June 2019 | Study completed an report submitted to Council by 30 June 2019 | All | New key performance indicator for 2018/19. No audited comparative available | 0 | 0 | 0 | 1 | 1 | 1 | G |
| TL40 | The percentage of the municipal capital budget actually spent on capital projects by 30 June 2019 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100] | % of capital budget spent on capital projects | All | 72% | 0% | 0% | 0% | 70% | 70% | 46.75% | R |
| Corre | ctive Measures | | Management must ensure the timeous start of projects to ensure the funds be spent during the planned year | | | | | | | | |
| TL41 | Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering) (Excluding Eskom areas) and billed for the service as at 30 June 2019 | Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2019 | All | 2 865 | 0 | 0 | 0 | 2 500 | 2 500 | 3 030 | G2 |
| TL42 | Number of formal residential properties that receive piped water (credit) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2019 | Number of residential properties which are billed for water | All | 6 670 | 0 | 0 | 0 | 6 651 | 6 651 | 6 716 | G2 |
| TL43 | Number of formal residential properties connected to the municipal waste | Number of residential properties which are billed for sewerage | All | 6 058 | 0 | 0 | 0 | 6 000 | 6 000 | 6 086 | G2 |





| | | | | | | 0 | verall F | Performa | ance 201 | 8/19 | |
|-------|--|--|--------|------------------|--------|--------|----------|----------|----------|---------|----|
| Ref | KPI | Unit of | Ward | Previous Year | | | Targe | | | | |
| | | Measurement | | Performance | Q1 | Q2 | Q3 | Q4 | Annual | Actual | R |
| | water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2019 | | | | | | | | | | |
| TL44 | Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2019 | Number of residential properties which are billed for refuse removal | All | 6 619 | 0 | 0 | 0 | 6 592 | 6 592 | 6 646 | G2 |
| TL45 | Limit unaccounted for electricity to less than 25% by 30 June 2019 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100} | % of unaccounted electricity | All | 10.67% | 0% | 0% | 0% | 25% | 25% | 30.48%% | R |
| Corre | ctive Measures | | Data l | oggers to be ins | talled | on the | water l | ine | | | |
| TL46 | Limit unaccounted for water to less than 40% by 30 June 2019 {(Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold) / Number of Kiloliters Water Purchased or Purified × 100} | % of water unaccounted | All | 37% | 0% | 0% | 0% | 40% | 40% | 33.68% | В |
| TL52 | 90% spent of the total amount budgeted by 30 June 2019 for the Noupoort electrical network {(Actual expenditure divided by the total approved budget)x100} | % of budget spent | 2 | 48.68% | 0% | 0% | 0% | 90% | 90% | 87% | 0 |





| | | | | | 0 | verall F | Perform | ance 201 | 8/19 | | |
|--|---|------------------------|---|---|---------|----------|----------|------------|-------------|--------|---|
| Ref | KPI | Unit of Measurement | Ward | Previous Year Performance | | | Targe | et | | Astual | |
| | | | | | Q1 | Q2 | Q3 | Q4 | Annual | Actual | R |
| Corrective Measures | | | ntment of contra ing on projects | actors | to be d | lone pro | omptly 1 | to ensure | timeous | | |
| TL53 | 90% spent of the total amount budgeted by 30 June 2019 to install VIP toilets in Ward 3,5 and 6 {(Actual expenditure divided by the total approved budget)x100} | % of budget spent | 3; 5; 6 | New key performance indicator for 2018/19. No audited comparative available | 0% | 0% | 0% | 90% | 90% | 44% | R |
| Corre | ctive Measures | | Delay in the appointment of the contractor. Roll-over budget to be applied | | | | | | | | |
| 90% spent of the total amount budgeted by 30 June 2019 to upgrade Van Der TL54 Waltsfontein pipeline {(Actual expenditure divided by the total approved budget)x100} | | All | New key performance indicator for 2018/19. No audited comparative available | 0% | 0% | 0% | 90% | 90% | 98% | G2 | |
| Corrective Measures | | | in the appointm applied | ent of | the co | ntracto | r by Pro | ovince. Ro | ll-over bud | dget | |

Table 51: Top Layer SDBIP - Provide Quality and Sustainable Municipal Infrastructure within Available Resources

viii) Top Layer SDBIP - Strengthen community participation

| | | | | | Overall Performance 2018/19 | | | | | | |
|------|--|---|------|------------------------------|-----------------------------|----|----|----|--------|--------|---|
| Ref | KPI | Unit of Measurement | Ward | Previous Year Performance | Target | | | | | Astual | R |
| | | | | | Q1 | Q2 | Q3 | Q4 | Annual | Actual | K |
| TL47 | Compile a quarterly external newsletters | Number of external newsletters compiled | All | 4 | 1 | 1 | 1 | 1 | 4 | 4 | G |
| TL48 | Submit the reviewed IDP to Council by the 31 March 2019 | Reviewed IDP submitted to Council | All | 1 | 0 | 0 | 1 | 0 | 1 | 1 | G |

Table 52: Top Layer SDBIP - Strengthen Community Participation





b) Service Provider Strategic Performance

Section 76(b) of the MSA states that KPIs should inform the indicators set for every municipal entity and service provider with whom the municipality has entered into a service delivery agreement. A service provider:

- means a person or institution or any combination of persons and institutions which provide to or for the benefit of the local community
- External service provider means an external mechanism referred to in Section 76(b) which provides a municipal service for a municipality
- Service delivery agreement means an agreement between a municipality and an institution or person mentioned in Section 76(b) in terms of which a municipal service is provided by that institution or person either for its own account or on behalf of the municipality

During the year under review the Municipality did not appoint any service providers who provided municipal services to or for the benefit of the local community on behalf of the municipality and therefore this report contains no such details. All other contract appointments are regularly monitored and ensured that the requirements of the contract are complied with.

3.2.2 Municipal Functions

a) Analysis of Functions

The municipal functional areas are as indicated below:

| Municipal Function | Municipal Function Yes / No |
|---|--------------------------------|
| Constitution Schedule 4 Part B functions: | |
| Air pollution | No |
| Building regulations | Yes |
| Child care facilities | No |
| Electricity and gas reticulation | Yes |
| Firefighting services | Yes |
| Local tourism | Yes |
| Municipal airports | Yes |
| Municipal planning | Yes |
| Municipal health services | No |
| Municipal public transport | Yes |
| Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law | Yes |
| Pontoons ferries jetties piers and harbours excluding the regulation of international and national shipping and matters related thereto | No |
| Storm Water management systems in built-up areas | Yes |





| Municipal Function | Municipal Function Yes / No |
|--|--------------------------------|
| Trading regulations | No |
| Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems | Yes |
| Constitution Schedule 5 Part B functions: | |
| Beaches and amusement facilities | No |
| Billboards and the display of advertisements in public places | Yes |
| Cemeteries funeral parlours and crematoria | Yes |
| Cleansing | Yes |
| Control of public nuisances | Yes |
| Control of undertakings that sell liquor to the public | Yes |
| Facilities for the accommodation care and burial of animals | Yes |
| Fencing and fences | Yes |
| Licensing of dogs | Yes |
| Licensing and control of undertakings that sell food to the public | No |
| Local amenities | Yes |
| Local sport facilities | Yes |
| Markets | Yes |
| Municipal abattoirs | Yes |
| Municipal parks and recreation | Yes |
| Municipal roads | Yes |
| Noise pollution | Yes |
| Pounds | Yes |
| Public places | Yes |
| Refuse removal refuse dumps and solid waste disposal | Yes |
| Street trading | Yes |
| Street lighting | Yes |
| Traffic and parking | Yes |

Table 53: Functional Areas

3.3 COMPONENT A: BASIC SERVICES

This component includes basic service delivery highlights and challenges, includes details of services provided for water, waste water (sanitation), electricity, waste management, housing services and a summary of free basic services.





3.3.1 Water Provision

a) Introduction to Water Services

The Constitution of the South Africa assigns the responsibility of ensuring access to water services to Local Government. Furthermore, the Water Services Act entrust the Local Municipality with provision of affordable, efficient, effective on-going sustainable water services.

The Water Section within Technical Services Department of Umsobomvu Local Municipality is tasked and responsible for quality potable drinking water distribution, wastewater collection and treatment, water quality management, water and sewer infrastructure maintenance and upgrade and water conservation and demand management. Recent legislation includes the Water Services Act 1997 and the General Enabling Act 2005.

Water provision is about providing sustainably and affordable quality water to consumers. There are seven pump stations working around the clock to pump water to four reservoirs. These pump stations forms part of municipal assets to be maintained in order to function properly. The pipe network requiring maintenance totals around 182 kilometres.

b) Highlights: Water Services

The highlights for the year are the following:

| Highlight | Description |
|---|--|
| Replacement of the rising water main | Through the Water Services Infrastructure Grant (WSIG) grant the Municipality was able to commence with the replacement of the rising water main from Van Der Walt pump station up to the main reservoirs. The project will be completed by November 2019. |
| Replacement of asbestos cement pipe with uPVC from R58 to Van Der Waltsfontein Pump Station | The team have to date laid approximately 1.5km (total length is 3.2km) of asbestos pipe with uPVC on the borehole water supply pipeline using LIC. |
| Refurbishing of all boreholes | All municipal boreholes around Van Der Waltsfontein should be installed with new pump-motor combination, fencing, etc. |

Table 54: Waste Water (Sanitation) Provision Highlights

c) Challenges: Water Services

The table below shows the challenges that are experienced:

| Description | Actions to address |
|----------------|---|
| Water meters | To replace 750 household meters in Noupoort and 400 in Colesberg. All the water meters that are located on the inside of consumers plots must be moved to the outside. |
| Valve chambers | Kuyasa pressure relieve valve (PRV) chambers have no working space to clean the strainer after repair of a pipe break. The valve chamber should be reconstructed to make provision for working space. |
| Boreholes | The borehole supply line is currently being replaced. The boreholes conditions were verified and the necessary |



| Description | Actions to address |
|--|---|
| | equipment should be procured to fix 6 boreholes additional to the two currently functioning. |
| Isolation valves | All old isolation valves especially in Colesberg should be replaced, it is very difficult to isolate the problem area only when repairing a pipe break. |
| Internal network in Colesberg and Noupoort | The water distribution network in Colesberg and Noupoort towns consist mainly of asbestos pipes that must be upgraded due to excessive underground water leaks. The 2020/21 WSIG allocation earmarked to fund the replacement of these asbestos cement pipes. |
| Security around municipal storage reservoirs | A proper security/electric fence with cameras installed to keep the potable water safe from vandalism. |

Table 55: Water Services Challenges

d) Service Delivery Levels: Water Services

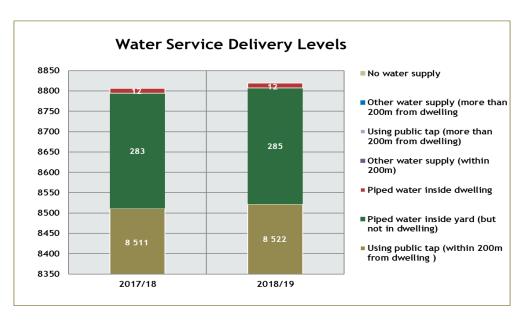
The table below specifies the different water service delivery levels per households for the financial years 2017/18 and 2018/19 in the areas in which the Municipality is responsible for the delivery of the service:

| Households | | | | | | | |
|--|-------------|---------|--|--|--|--|--|
| | 2017/18 | 2018/19 | | | | | |
| Description | Actual | Actual | | | | | |
| | No. | No. | | | | | |
| <u>Water:</u> (above | min level) | | | | | | |
| Piped water inside dwelling | 8 511 | 8 522 | | | | | |
| Piped water inside yard (but not in dwelling) | 283 | 285 | | | | | |
| Using public tap (within 200m from dwelling) | 12 | 12 | | | | | |
| Other water supply (within 200m) | 0 | 0 | | | | | |
| Minimum Service Level and Above sub-total | 8 806 | 8 819 | | | | | |
| Minimum Service Level and Above Percentage | 100% | 100% | | | | | |
| <u>Water:</u> (below | min level) | | | | | | |
| Using public tap (more than 200m from dwelling) | 0 | 0 | | | | | |
| Other water supply (more than 200m from dwelling | 0 | 0 | | | | | |
| No water supply | 0 | 0 | | | | | |
| Below Minimum Service Level sub-total | 0 | 0 | | | | | |
| Below Minimum Service Level Percentage | 0% | 0% | | | | | |
| Total number of households | 8 806 | 8 819 | | | | | |
| Includes informa | settlements | | | | | | |

Table 56: Water Service Delivery Levels: Households







Graph 5: Water Service Delivery levels

e) Employees: Water Services

The following table indicates the staff composition for this division:

| | 2017/18 | 2018/19 | | | | | | | |
|-----------|-----------|---------|-----------|----------------------------------|-----------------------------------|--|--|--|--|
| Job Level | Employees | Posts | Employees | Vacancies (fulltime equivalents) | Vacancies (as a % of total posts) | | | | |
| | No. | No. | No. | No. | % | | | | |
| 0 - 3 | 0 | 0 | 0 | 0 | 0 | | | | |
| 4 - 6 | 4 | 4 | 4 | 0 | 0 | | | | |
| 7 - 9 | 4 | 6 | 4 | 2 | 33.33 | | | | |
| 10 - 12 | 4 | 4 | 4 | 0 | 0 | | | | |
| 13 - 15 | 31 | 31 | 26 | 5 | 16.13 | | | | |
| 16 - 18 | 0 | 0 | 0 | 0 | 0 | | | | |
| 19 - 20 | 0 | 0 | 0 | 0 | 0 | | | | |
| Total | 43 | 45 | 38 | 7 | 15.56 | | | | |

Table 57: Employees: Water Services

3.3.2 Waste Water (Sanitation) Provision

a) Introduction to Waste Water (Sanitation) Provision

Just like the rest of the towns in the country, all municipalities have two tales to tell: The appropriate level of service versus basic level of service. In the Municipality all four types of sanitation are present.

The only challenge regarding the basic service in Colesberg is the hard rock and the shallow excavated pit latrines. These toilets are filled in short space of time. The municipal strategy is to give all the residence an appropriate level of service; that is full waterborne toilets.





The shortfall in the basic service is the only 10 buckets in the Old Ouboks area where few houses holds refused to accept the VIP toilets. The Municipality does not use any entity in the provision of sanitation services. Sanitation trends in the Municipality ranges from the VIPs, septic tanks, French drains and below service bucket system.

The Umsobomvu Local Municipality policies provide for waterborne (full) sanitation services to all formal urban settlements. However, the policies are not explicit on the level of sanitation service to be provided in informal settlements.

The Municipality is currently providing limited sanitation services such as ventilated improved pit latrine (VIP) toilets, in some of the formal settlements. However, the goal is to provide these households with full water borne sewerage systems. In agricultural holdings the owners are responsible for providing their own sanitation services. This is due to the fact that the Municipality's bulk infrastructure does not reach those areas.

The Section deals with sanitation provisioning, unblocking of sewer lines, emptying of buckets and VIP toilets, new connections and bulk sewer services. There are also sewer pump stations to be maintained in the three towns and cleaning of the oxidation ponds.

b) Highlights: Waste Water (Sanitation) Provision

The table below specifies the highlights for the year:

| Highlight | Description | |
|---|---|--|
| Upgrade of VIP toilets and connection of others in the areas where the network exists | Through the WSIG the Municipality is currently implementing the upgrade of VIP toilets to full water borne sanitation in Kuyasa: Phase I. | |
| Refurbished pump installed | Sewer pump station in Riemvasmaak has not been giving problems after the refurbished pump was installed. | |
| New sewer connections | The Municipality has completed 2 new sewer connections. | |

Table 58: Waste Water (Sanitation) Provision Highlights

c) Challenges: Waste Water (Sanitation) Provision

The challenges that are experienced are as follows:

| Description | Actions to address | |
|---|---|--|
| The Waste Water Treatment Plant (WWTP) in Colesberg does not have inflow and outflow meters | Reinstallation of incoming and outgoing flow meters in 2019/20 financial year. | |
| The sewer line from KFC passing behind Gables Inn is problematic blocking sometimes three times per week. The KFC does not have a fat trap. Engen Garage is flushing thick paper down the line causing blockages. | During an informal meeting with the respective managers at these facilities they said that the fat trap will be reinstated at KFC and Engen will rather put the paper towels in garbage bags instead of flushing them down the drain. | |
| Manholes that are damaged and construction of existing manholes are too low. Thus, when it rains, sandy water goes into the manholes causing blockages. | Reconstruct sewer manholes to correct height and the routine flushing of the mainlines. | |
| The VIPs were not emptied for 4 months | The repairs to the jet vacuum to be finalised in the 2019/20 financial year. | |





| Description | Actions to address |
|--|--|
| The blockages reported are mostly due to a lack of community awareness. Foreign objects are flushed down the drains. | Community awareness will be done in November 2019. |

Table 59: Waste Water (Sanitation) Provision Challenges

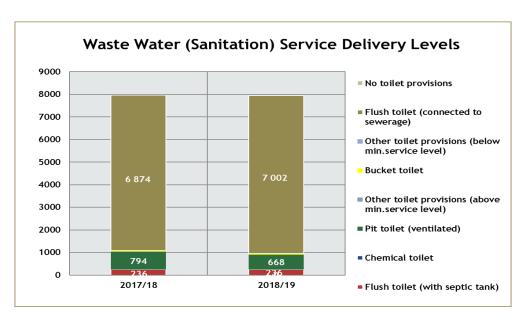
d) Services Delivery levels: Waste Water (Sanitation) Provision

The table below specifies the different sanitation service delivery levels per households for the financial years 2017/18 and 2018/19 in the areas in which the Municipality is responsible for the delivery of the service:

| Households | | | | |
|---|-----------------------|---------|--|--|
| | 2017/18 | 2018/19 | | |
| Description | Actual | Actual | | |
| | No. | No. | | |
| <u>Sanitation/sewerage: (</u> | (above minimum level) | | | |
| Flush toilet (connected to sewerage) | 6 874 | 7 002 | | |
| Flush toilet (with septic tank) | 236 | 236 | | |
| Chemical toilet | 0 | 0 | | |
| Pit toilet (ventilated) | 794 | 668 | | |
| Other toilet provisions (above min.service level) | 0 | 0 | | |
| Minimum Service Level and Above sub-total | 7 904 | 7 906 | | |
| Minimum Service Level and Above Percentage | 99.32% | 99.34% | | |
| <u>Sanitation/sewerage: (</u> | below minimum level) | | | |
| Bucket toilet | 54 | 45 | | |
| Other toilet provisions (below min.service level) | 0 | 0 | | |
| No toilet provisions | 0 | 0 | | |
| Below Minimum Service Level sub-total | 54 | 45 | | |
| Below Minimum Service Level Percentage | 0.68% | 0.66% | | |
| Total households | 7 958 | 7 958 | | |
| Including informal settlements | | | | |

Table 60: Waste Water (Sanitation) Provision Service Delivery Levels





Graph 6: Sanitation/Sewerage Service Delivery Levels

e) Employees: Waste Water (Sanitation) Provision

The following table indicates the staff composition for this division:

| | 2017/18 | 2018/19 | | | |
|-----------|-----------|---------|-----------|----------------------------------|-----------------------------------|
| Job Level | Employees | Posts | Employees | Vacancies (fulltime equivalents) | Vacancies (as a % of total posts) |
| | No. | No. | No. | No. | % |
| 0 - 3 | 1 | 1 | 1 | 0 | 0 |
| 4 - 6 | 1 | 1 | 1 | 0 | 0 |
| 7 - 9 | 6 | 8 | 6 | 2 | 25 |
| 10 - 12 | 0 | 0 | 0 | 0 | 0 |
| 13 - 15 | 13 | 18 | 12 | 6 | 33.33 |
| 16 - 18 | 0 | 0 | 0 | 0 | 0 |
| 19 - 20 | 0 | 0 | 0 | 0 | 0 |
| Total | 21 | 28 | 20 | 8 | 28.57 |

Table 61: Employees Waste Water (Sanitation) Provision

3.3.3 Electricity

a) Introduction to Electricity

The Municipality is the electricity service authority in Colesberg, Lowryville, Towervallei, New Ouboks and Noupoort. Areas within the municipal boundary not mentioned above, fall under Eskom's area of supply. Eskom covers almost 60% of the households in the Municipality while the Municipality supply only 40%. The main key performance indicators during the financial year are spot checks, reduction of electricity losses, implementation of the Energy Efficiency and Demand Side Management (EEDSM), network maintenance and upgrading of Noupoort electrical network.



The Municipality, as the license holder, must adhere to certain standards in supplying electricity. During the request for power supply, the quotation should be supplied within 10 working days where the infrastructure exists and can be used. Where the infrastructure extension is required, the quotation should be supplied within 1 month.

b) Highlights: Electricity

The table below specifies the highlights for the year:

| Highlights | Description |
|---|---|
| Medium voltage (MV) line behind Colesberg Inter-Mediate School sectionalised | Installation of dropout fuses on the Skietberg power line behind Colesberg Inter-Mediate School |
| Integrated National Electrification Programme (INEP) expenditure | 100% expenditure on 2018/19 INEP grant allocation |
| Achievement in installing lights in one of the dark areas identified by the community | Installation of public lighting in Noupoort that covers access to Kwazamuxolo |

Table 62: Electricity Highlights

c) Challenges: Electricity

The challenges that are experienced are as follows:

| Description | Actions to address |
|--|---|
| Old and obsolete electrical network in Noupoort | Upgrading of the electrical network to resume in 2019/20 financial year. R10 million has been allocated through the Division of Revenue Act (DoRA). |
| Installation of lights in identified dark places in Noupoort, Colesberg and Norvalspont | One area covers access to Kwazamuxolo. Access to Eurekaville was not achieved due to funding. Infrastructure to be installed in 2019/20 financial year. |
| Vandalism of electrical infrastructure such as kiosk | Installation of heavy-duty kiosks in 2019/20 financial year |
| Electricity theft | Installation of split meters in Noupoort where more than 60% of electricity is lost. Continue with spot-checks in the municipal supply areas. |
| Lack of funding to finalise On-Line Data Management Project | Submit a business plan dealing with the R1.5 million required to complete the project |

Table 63: Electricity Challenges



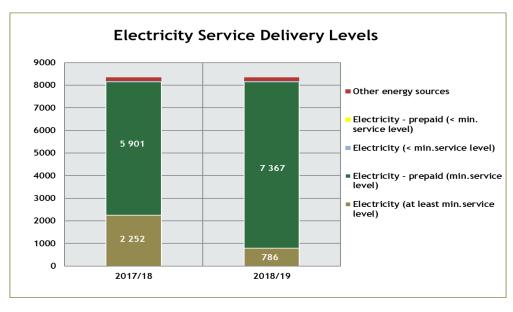


d) Service Delivery Levels: Electricity

The table below specifies the different electricity service delivery levels per households for the financial years 2017/18 and 2018/19 in the areas in which the Municipality is responsible for the delivery of the service:

| Households | | | | |
|--|--------------------|---------|--|--|
| | 2017/18 | 2018/19 | | |
| Description | Actual | Actual | | |
| | No. | No. | | |
| <u>Energy:</u> (abo | ove minimum level) | | | |
| Electricity (at least min.service level) | 2 252 | 786 | | |
| Electricity - prepaid (min.service level) | 5 901 | 7 367 | | |
| Minimum Service Level and Above sub-total | 8 153 | 8 153 | | |
| Minimum Service Level and Above Percentage | 97.75% | 97.75% | | |
| <u>Energy:</u> (bel | ow minimum level) | | | |
| Electricity (< min.service level) | 28 | 28 | | |
| Electricity - prepaid (< min. service level) | 0 | 0 | | |
| Other energy sources | 160 | 160 | | |
| Below Minimum Service Level sub-total | 188 | 188 | | |
| Below Minimum Service Level Percentage | 2.25% | 2.25% | | |
| Total number of households | 8 341 | 8 341 | | |

Table 64: Electricity Service Delivery Levels



Graph 7: Electricity Service Delivery Levels





e) Employees: Electricity

The following table indicates the staff composition for this division:

| | 2017/18 | 2018/19 | | | |
|-----------|-----------|---------|-----------|----------------------------------|-----------------------------------|
| Job Level | Employees | Posts | Employees | Vacancies (fulltime equivalents) | Vacancies (as a % of total posts) |
| | No. | No. | No. | No. | % |
| 0 - 3 | 0 | 0 | 0 | 0 | 0 |
| 4 - 6 | 2 | 2 | 2 | 0 | 0 |
| 7 - 9 | 2 | 2 | 2 | 0 | 0 |
| 10 - 12 | 0 | 0 | 0 | 0 | 0 |
| 13 - 15 | 1 | 1 | 1 | 0 | 0 |
| 16 - 18 | 0 | 0 | 0 | 0 | 0 |
| 19 - 20 | 0 | 0 | 0 | 0 | 0 |
| Total | 5 | 5 | 5 | 0 | 0 |

Table 65: Employees: Electricity

f) Capital: Electricity

3.3.4 Waste Management (Refuse Collections, Waste Disposal, Street Cleaning and Recycling)

a) Introduction to Waste Management

Section 84(1)(e) of the Municipal Structures Act (Act 117 of 1998) mandate the Waste Management Department of the Umsobomvu Municipality to make provision for the disposal of waste which includes:

- Refuse is collected from households and businesses with a 19 ton compressor type truck. The waste is then disposed of at the landfill site.
- The landfill site is currently not controlled and there is no weigh ridge. We are currently not recycling at the source or the landfill site.
- The dumping of waste and hazardous waste is controlled via customers requesting to dispose of waste formally the type and quantity of waste to be disposed of will be checked before approval.

The household and businesses refuse are collected on a daily basis (schedule). If a public holiday falls during the week, the refuse will be collected on the following Saturday. Street cleaner and litter picking is done daily and on Saturdays. The illegal dumping site is being cleaned on bi-weekly basis.

The Municipality in terms of the Constitution is the authority in providing solid waste services. The service is not rendered to farmers, but only to households within the municipal area. There are currently three land fill sites of which two are licensed.





b) Highlights: Waste Management

The table below specify the highlight for the year:

| Highlight | Description |
|--|---|
| Waste collection is being done as per schedule | Trucks operating without problems in Colesberg and Noupoort |

Table 66: Waste Management Highlight

c) Challenges: Waste Management

The challenges that are experienced are as follows:

| Description | Actions to address | |
|--|--|--|
| The landfill site does not have weigh bridges | Install a weigh bridge | |
| No recycling is being done at the source or at the landfill site | Recycling should be encouraged at the source first and then at the landfill site | |
| No control at the landfill site entrance | The entrance should be controlled by appointing a person | |
| No employees employed at the landfill site | The entrance should be controlled by appointing a person | |

Table 67: Waste Management Challenges

d) Service Delivery Levels: Waste Management

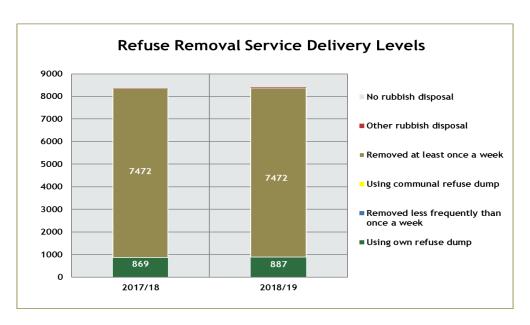
The table below specifies the different refuse removal service delivery levels per households for the financial years 2017/18 and 2018/19 in the areas in which the Municipality is responsible for the delivery of the service:

| | Households | |
|--|-----------------------------|---------|
| Description | 2017/18 | 2018/19 |
| Description | Actual | Actual |
| | No. | No. |
| Solid Waste Remo | <u>val:</u> (Minimum level) | |
| Removed at least once a week | 7 472 | 7 454 |
| Minimum Service Level and Above sub-total | 7 472 | 7 454 |
| Minimum Service Level and Above percentage | 88% | 88% |
| Solid Waste Removal: | (Below minimum level) | |
| Removed less frequently than once a week | 0 | 0 |
| Using communal refuse dump | 0 | 0 |
| Using own refuse dump | 869 | 887 |
| Other rubbish disposal | 30 | 30 |
| No rubbish disposal | 120 | 120 |
| Below Minimum Service Level sub-total | 1 019 | 1 019 |
| Below Minimum Service Level percentage | 12% | 12% |
| Total number of households | 8 491 | 8 491 |

Table 68: Waste Management Service Delivery Levels







Graph 8: Waste Management Service Delivery Levels

e) Employees: Waste Management

The following table indicates the staff composition for this division:

| | 2017/18 | 2018/19 | | | | | |
|-----------|-----------|---------|-----------|----------------------------------|-----------------------------------|--|--|
| Job Level | Employees | Posts | Employees | Vacancies (fulltime equivalents) | Vacancies (as a % of total posts) | | |
| | No. | No. | No. | No. | % | | |
| 0 - 3 | 0 | 0 | 0 | 0 | 0 | | |
| 4 - 6 | 0 | 0 | 0 | 0 | 0 | | |
| 7 - 9 | 2 | 2 | 2 | 0 | 0 | | |
| 10 - 12 | 0 | 0 | 0 | 0 | 0 | | |
| 13 - 15 | 12 | 15 | 11 | 4 | 26.67 | | |
| 16 - 18 | 0 | 0 | 0 | 0 | 0 | | |
| 19 - 20 | 0 | 0 | 0 | 0 | 0 | | |
| Total | 14 | 17 | 13 | 4 | 23.53 | | |

Table 69: Employees: Waste Management



3.3.5 Housing

a) Introduction to Housing

The Housing and Property Administration Section of the Umsobomvu Local Municipality is entrusted with overseeing facilitation of integrated human settlements, management of Council owned property, management of informal settlements and ensuring security of tenure through issuing of title deeds.

The following housing programmes are currently being prioritised by the Umsobomvu Local Municipality:

- sustainable human settlements
- formalisation of informal settlements
- essential services/consolidation
- urban renewal
- social housing
- land reform projects
- rural development
- capturing of beneficiaries on the National Housing Needs Register (NHNR)
- transferring of pre 1994 houses

The Municipality's housing initiatives are aligned with the provincial agenda which is based on the Sustainable Human Settlement Plan adopted by National Government in 2004. The plan has the following objectives:

- Progressive informal settlement upgrading: This ranges from the provision of basic services to the development of formal housing. The main focus of this programme is on in situ upgrading. (Ouboks In-Situ Upgrading Programme)
- Promoting densification and integration: Preventing urban sprawl by locating housing within the urban core
- Enhancing the location of new housing projects: Well-located land owned by the Municipality will be identified for housing
- Urban renewal programmes e.g Ouboks Informal Settlement Upgrading Projects (ISUP)
- Developing social and economic infrastructure: This intervention is aimed at facilitating the provision of community facilities such as crèches, community halls, taxi ranks, hawker stalls, etc
- Promoting rental housing: after 1994 the development of public rental stock was not regarded as a high priority for government. The directorate has discovered that there are people who come to the Umsobomvu municipal area to work who are not interested in home ownership

b) Highlights: Housing

The table below specifies the highlights for the year:

| Highlight | Description |
|--|---|
| Building of Houses at the Noupoort 100 project | The project is at the final stage by the new contractor |

Table 70: Housing Highlights





c) Challenges: Housing

The challenge that is experienced is the following:

| Description | Actions to address |
|-------------------------------------|--|
| Finalisation of the Ou Boks Project | New business plan was submitted to the Department of Human Settlements |

Table 71: Housing Challenges

d) Services Delivery Levels: Housing

The table below indicates the service statics for the division:

| Number of households with access to basic housing | | | | | |
|---|---|------------------------------------|---|--|--|
| Year end | Total households (including in formal and informal settlements) | Households in informal settlements | Percentage of HHs in informal settlements | | |
| 2017/18 | 4 973 | 142 | 2.86 | | |
| 2018/19 | 8 341 | 382 | 4.58 | | |

Table 72: Households with Access to Basic Housing

The following table shows the increase in the number of people on the housing waiting list. There are currently approximately 1 655 housing units on the waiting list.

| Financial year | Number of housing units on waiting list | % Housing waiting list increase/(decrease) |
|----------------|---|--|
| 2017/18 | 1 655 | 17.99 |
| 2018/19 | 2 188 | 32.20 |

Table 73: Housing Waiting List

The table below indicates the statistical indicators on housing service delivery for 2018/19:

| Description | 2017/18 | 2018/19 |
|--|---------|---------|
| Number of households living in informal settlement | 294 | 375 |
| Number of hectors of land already acquired and suitable for human settlement development | 0 | 0 |
| Number of households living in informal areas receiving water services | 294 | 375 |
| Number of households living in informal areas receiving sewerage services | 234 | 234 |
| Number of households living in informal areas with access to refuse removal | 294 | 375 |
| Number of hectors of land procured and suitable for greenfield development | 0 | 0 |
| Number of hectors of land procured and suitable for brownfield development | 0 | 0 |





| Description | 2017/18 | 2018/19 |
|--|------------------------------|---------------|
| Number of hectors of land proclaimed (township establishment completed) | 0 | 0 |
| Number of dwelling units developed per hector | 0 | 0 |
| Percentage density reduction in total informal settlement | 0 | 0 |
| Number of informal settlement targeted for upgrading | 1 - Old Shell in Norvalspont | 1 - Old Shell |
| Number of households living in informal settlement targeted for upgrading | 60 | 60 |
| Number of informal settlements targeted for upgrading with upgrading plans | 1 | 1 |
| Number of informal settlements upgraded (services provided): In Situ | 0 | 0 |
| Number of informal settlements targeted for formalization (services provided): relocated | 0 | 0 |
| Number of households living in informal backyard rental agreement | 710 | 0 |
| Number of sited serviced | 100 - Norvalspont | 100 |
| Number of tittle deeds transferred to eligible beneficiaries | 486 | 0 |
| Number of libraries to be developed/upgrade development | 0 | 0 |
| Number of museums/theatre and art galleries to be developed/upgraded | 0 | 0 |

Table 74: Statistical Indicators on Housing Service Delivery

3.3.6 Free Basic Services and Indigent Support

a) Introduction

Indigent applications are processed annually but new applications are assessed and updated monthly. The indigent register was reconciled with the financial system (Abakus) and the Pre-paid Electricity System. Credit Control officials are continuously updating indigent households (IHH) on the Pre-paid Electricity System.

New indigent household applications were processed and approved, so that these households received their levied free basic services (FBS) during the month. Indigent households will receive their FBS on the first of the month following the approval of their applications.

The table indicates the percentage of indigent households that have access to free basic municipal services. In accordance with the approved indigent policy of the Municipality, all households earning less than **R2 000** per month will receive the free basic services as prescribed by national policy.



The tables, furthermore, indicates the total number of indigent households and other households that received free basic services in the past two financial years:

| | Number of households | | | | | | | | |
|--------------------|----------------------|---------------------------|-----|---------------------|-----|--------------------------|-----|------------------------------|-----|
| Financia I year | Total no of | Free Basic Electricity | | Free Basic Water | | Free Basic Sanitation | | Free Basic Refuse Removal | |
| | НН | No. Access | % | No. Access | % | No. Access | % | No. Access | % |
| 2017/18 | 1 805 | 1 805 | 100 | 1 805 | 100 | 1 746 | 100 | 1 788 | 100 |
| 2018/19 | 1 983 | 1 661 | 100 | 1 983 | 100 | 1 893 | 100 | 1 959 | 100 |

Table 75: Free Basic Services to Indigent Households

| Electricity | | | | | | |
|------------------------|---------------------|--------------------|-------|--|--|--|
| | Indigent Households | | | | | |
| Financial year | No. of HH | Hait and HH (look) | Value | | | |
| | | Unit per HH (kwh) | R'000 | | | |
| 2017/18 | 1 805 | 50 | 1 131 | | | |
| 2018/19 | 1 661 | 50 | 1 103 | | | |
| *Figures as at 30 June | | | | | | |

Table 76: Free Basic Electricity Services to Indigent Households

| Water | | | | | | |
|------------------------|---------------------|----------------------|-------|--|--|--|
| | Indigent Households | | | | | |
| Financial year | No. of HH | Hait and IIII (look) | Value | | | |
| | | Unit per HH (kwh) | R'000 | | | |
| 2017/18 | 1 805 | 6 | 784 | | | |
| 2018/19 | 1 983 | 6 | 2 874 | | | |
| *Figures as at 30 June | | | | | | |

Table 77: Free Basic Water Services to Indigent Households

| Sanitation | | | | | | |
|------------------------|---------------------|--------------------|-------|--|--|--|
| | Indigent Households | | | | | |
| Financial year | No. of HH | Unit was UU (lovb) | Value | | | |
| | | Unit per HH (kwh) | R'000 | | | |
| 2017/18 | 1 746 | 110.93 | 2 655 | | | |
| 2018/19 | 1 893 | 124.02 | 2 817 | | | |
| *Figures as at 30 June | | | | | | |

Table 78: Free Basic Sanitation Services to Indigent Households

| Refuse Removal | | | | | | |
|----------------|---------------------|--------------|-------|--|--|--|
| | Indigent Households | | | | | |
| Financial year | No6101 | linit nov UU | Value | | | |
| | No. of HH | Unit per HH | R'000 | | | |
| 2017/18 | 1 788 | 77.30 | 1 895 | | | |





| Refuse Removal | | | |
|------------------------|---------------------|---------------|-------|
| | Indigent Households | | |
| Financial year | No of IIII | 11=4 === 1111 | Value |
| | No. of HH | Unit per HH | R'000 |
| 2018/19 | 1 959 | 86.85 | 2 042 |
| *Figures as at 30 June | | | |

Table 79: Free Basic Refuse Removal Services to Indigent Households

3.4 COMPONENT B: ROAD TRANSPORT

This component includes: roads; transport; and waste water (stormwater drainage).

3.4.1 Roads

a) Introduction to Roads

The core function of the roads section is:

- re-gravelling and blading of the unpaved roads/streets
- construction, maintenance and rehabilitation of roads/streets
- installing and upgrading of stormwater
- maintenance of surfaced and un-surfaced roads/streets in general

The main challenges faced are the ageing infrastructure and the inadequate budget for both capital projects and the maintenance of existing infrastructure.

The roads section also handles:

- the maintenance of road infrastructure, both gravel and surface, within the Municipality
- cleaning of stormwater channels and opening of the inlets
- reconstruction of damaged inlets and constructing new stormwater where needed

b) Highlights: Roads

The table below specifies the highlights for the year:

| Highlight | Description |
|--|---|
| Roads regravelled in all three towns | 11.9 km was regravelled during the financial year |
| Roads bladed in all three towns | 6.8 km was bladed during the financial year |
| Completion of three streets in Colesberg | Between 700 to 900 meters of gravel streets upgraded to concrete block paved using limited Expended Public Works Programme (EPWP) funds |
| Completion of New Ouboks arterial | Completed 920m of New Ouboks arterial after the contractor was released from the project |

Table 80: Roads Highlights



b) Challenges: Roads

The challenges that are experienced are as follows:

| Description | Actions to address |
|---------------------------------------|---|
| Aging construction machinery | Provision of sufficient funds for operation purposes |
| Insufficient labour force | Municipality to fill vacant post |
| Stormwater problems in gravel streets | Construction of barrier kerbs where it does not exist and cleaning of existing channels |

Table 81: Roads Challenges

c) Services Delivery Levels: Roads

The tables below indicate the service statics for the division:

| Gravel Road Infrastructure: Kilometres | | | | |
|--|--------------------|------------------------------|---------------------------------|-----------------------------------|
| Year | Total gravel roads | New gravel roads constructed | Gravel roads upgraded to tar | Gravel roads graded/maintained |
| 2017/18 | 53.46 | 0 | 2.45 | 51.01 |
| 2018/19 | 48.26 | 0 | 5.2 | 18.7 |

Table 82: Gravel Roads Infrastructure

| Tarred Road Infrastructure: Kilometres | | | | | |
|--|-----------------------|---------------|------------------------------|-------------------------------|-------------------------|
| Year | Total tarred roads | New tar roads | Existing tar roads re-tarred | Existing tar roads re-sheeted | Tar roads maintained |
| 2017/18 | 28.52 | 0 | 0 | 0 | 28.52 |
| 2018/19 | 28.52 | 0 | 0 | 0 | 28.52 |

Table 83: Tarred Road Infrastructure

The table below shows the costs involved for the maintenance and construction of roads within the municipal area:

| Financial year | New & Replacements | Resealed | Maintained |
|--|--------------------|----------|------------|
| Financial year | | R'000 | |
| 2017/18 | 10 027 | 0 | 141.90 |
| 2018/19 | 9 356 | 0 | 408 |
| The cost for maintenance includes stormwater | | | |

Table 84: Cost of Construction/Maintenance of Roads





d) Employees: Roads

The following table indicates the staff composition for this division:

| | 2017/18 | | 2018/19 | | |
|-----------|-----------|-------|-----------|----------------------------------|-----------------------------------|
| Job Level | Employees | Posts | Employees | Vacancies (fulltime equivalents) | Vacancies (as a % of total posts) |
| | No. | No. | No. | No. | % |
| 0 - 3 | 1 | 6 | 6 | 1 | 16.67 |
| 4 - 6 | 0 | 7 | 7 | 0 | 0 |
| 7 - 9 | 7 | 23 | 17 | 6 | 26.09 |
| 10 - 12 | 0 | 0 | 0 | 0 | 0 |
| 13 - 15 | 10 | 0 | 0 | 0 | 0 |
| 16 - 18 | 0 | 0 | 0 | 0 | 0 |
| 19 - 20 | 0 | 0 | 0 | 0 | 0 |
| Total | 18 | 36 | 30 | 7 | |

Table 85: Employees: Roads

3.4.2 Waste Water (Stormwater)

a) Introduction to Waste Water (Stormwater)

There are 49 kerb inlets (ki) in all three towns, and the Municipality has undertaken to compile reports on how best to manage and maintain stormwater drainages in all three towns. The latter comes after it was realised that the stormwater infrastructure is inaccessible and only limited maintenance can be conducted.

Colesberg is surrounded by mountains and communities are at the low points of these hills, therefore the run-offs from these mountains are causing damage and exposes the community to the risk of being flushed away by stormwater run-offs. With the increase in traffic, it has been witnessed that many of the ki's are being driven over by heavy trucks in their quest to find parking which also has influenced the drainage flow in a number of ways. The ki covers are broken, and the capacity of these pipes is no longer sufficient. The increase in paved roads have also reduce areas where run-offs would percolate into the ground. The pipe diameters are 300mm and they no longer accommodate the run-off from the latter.

b) Highlights: Waste Water (Stormwater)

The table below specifies the highlight for the year:

| Highlight | Description |
|--------------------------------------|---|
| Ki covers manufactured and installed | Broken ki covers replaced and made safe |

Table 86: Waste Water (Stormwater) Highlights





b) Challenges: Waste Water (Stormwater)

The challenges that are experienced are as follows:

| Description | Actions to address |
|--|---|
| No access to stormwater drainage system | Continue cleaning the ki's |
| Increase in paved roads influences the carrying capacity of the inlets | To increase the ki manholes to carry high volume of run off underneath the road |

Table 87: Waste Water (Stormwater) Challenges

c) Services Delivery Statistics: Waste Water (Stormwater)

The table below shows the total kilometers of stormwater system maintained and upgraded as well as the kilometers of new stormwater pipes installed:

| Stormwater Infrastructure: Kilometres | | | |
|---------------------------------------|-------------------------|---------------------------------|-----------------------------------|
| Year | New stormwater measures | Stormwater measures upgraded | Stormwater measures maintained |
| 2017/18 | 0 | 0 | 16 |
| 2018/19 | 0 | 0 | 7 |

Table 88: Stormwater Infrastructure

3.5 COMPONENT C: PLANNING AND LOCAL ECONOMIC DEVELOPMENT

3.5.1 Planning

a) Introduction to Planning

The Town Planning Section renders a strategic spatial planning and economic area regeneration program for the Municipality with its focus on the following development aspects as part of its key performance area:

- Development of a Spatial Planning and Land Use By-Law in terms of the approved Spatial Planning and Land Use Act (SPLUMA)
- Land Use Scheme where the Municipality is compiling a new land use scheme to incorporate all areas into one scheme as part of an updated Land Use Management System
- Development facilitation which facilitates and encourage residential, business and industrial development

The Planning section also handles the building control function, which includes regulation of all building control activities within the municipal area of jurisdiction, undertaking of inspections for new buildings, alteration and drainage inspections.



b) Highlights: Planning

The table below specify the highlight for the year:

| Highlight | Description |
|--|---|
| High number of community members who understand the importance of SPLUMA and its processes | Community members are following SPLUMA requirements |

Table 89: Planning Highlights

c) Challenges: Planning

The challenges that are experienced is as follows:

| Description | Actions to address |
|--|---|
| There are still community members that are building without following SPLUMA processes | Continuous workshops for community members on the processes so that these community members understand the importance of it |

Table 90: Planning Challenges

c) Statistics: Planning

The table below indicates the service statics for the division:

| Type of service | 2017/18 | 2018/19 |
|--------------------------------------|---------|---------|
| Building plans application processed | 27 | 5 |
| Residential extensions | 1 991 | 3 |
| Business extensions | 228 | 2 |
| Land use applications processed | 5 | 2 |

Table 91: Additional Performance Town Planning and Building Control

d) Employees: Planning

The following table indicates the staff composition for this division:

| | 2017/18 | 2018/19 | | | |
|-----------|----------------------------------|---------|-----------|----------------------------------|-----------------------------------|
| Job Level | Vacancies (fulltime equivalents) | Posts | Employees | Vacancies (fulltime equivalents) | Vacancies (as a % of total posts) |
| | No. | No. | No. | No. | % |
| 0 - 3 | 0 | 1 | 1 | 0 | 0 |
| 4 - 6 | 1 | 1 | 1 | 0 | 0 |
| 7 - 9 | 0 | 0 | 0 | 0 | 0 |
| 10 - 12 | 0 | 0 | 0 | 0 | 0 |
| 13 - 15 | 0 | 0 | 0 | 0 | 0 |
| 16 - 18 | 0 | 0 | 0 | 0 | 0 |
| 19 - 20 | 0 | 0 | 0 | 0 | 0 |
| Total | 1 | 2 | 2 | 0 | 0 |

Table 92: Employees: Planning



3.5.2 Local Economic Development (Including Tourism and Market Places)

a) Introduction to Local Economic Development (LED)

The economy of Umsobomvu Local Municipality relies to a great extent on the performance of agriculture, trade, financial services, hospitality industry and transport. Sectors that can provide future growth include:

- Construction Infrastructure investment by government in terms of transport and electricity, as well as the provision of houses and services to rural areas are the main potential for local residents to benefit
- Trade An important sector that is currently showing signs of improvement in the economy of Umsobomvu and pro-active measures have to be implemented in order to retain the stability and future growth of the sector
- Transport and business & financial services These essential service providers are becoming increasingly important for this service orientated economy
- Tourism This sector's influence spans over a multitude of economic sectors and has a significantly important multiplier effect
- Agriculture This sector has a comparative advantage, as well as the potential to expand into more niche markets like essential oils, aguaculture and horticulture

Sectoral Employment

The recent growth in the South African economy has direct implications for formal employment levels. While informal or second economy employment also plays an important role in providing access to household income, accurate data only exists for the trends in the formal employment levels.

b) Highlights: LED

The table below specify the highlight for the year:

| Highlight | Description |
|--|--|
| National Empowerment Fund (NEF) presentation and opportunities offered to Small, Medium & Micro Enterprise Businesses (SMME's) | Financial support to SMME to start their businesses |
| Awards won by women SMME's from Merikathusa | Growth of women business through assistance by Merikathusa |

Table 93: LED Highlights

c) Challenges: LED

The challenge that is experienced is as follow:

| Description | Actions to address |
|-----------------|--|
| Limited support | Align budget to assist LED functionality |

Table 94: Challenges LED



d) LED Strategy

LED includes all activities associated with economic development initiatives:

| Objectives | Strategies |
|---|---|
| Defining LED in the context of Umsobomvu Local Municipality | Pillars of our strategy: Solution Agriculture and agro-processing - increase and diversify |
| To develop an LED Development Framework and Strategy for the Municipality | local farming activities and production Enterprise development: business development and |
| Broadly accessing the provision for LED within the municipal area and more specifically, the institutional infrastructure and programmes available to implement LED initiatives | networking Small, Medium and Micro-sized Enterprises (SMMEs) & entrepreneurial support |
| Broadly identifying economic opportunities across the municipal area | Tourism development - tourism marketing and development |
| A proposed implementation plan to address gaps and solutions that contribute to a more coherent and coordinated LED approach | Improve tourism profile Infrastructure & industrial development - mining and mineral beneficiation |

Table 95: LED Objectives and Strategies

e) Job Creation: Expanded Public Works Programme (EPWP)

Within a limited budget for LED projects and one official to assist with LED implementation the following initiatives have been initiated in the municipal area:

| Details | EPWP Projects | Jobs created through EPWP projects |
|---------|---------------|------------------------------------|
| | No. | No. |
| 2017/18 | 1 | 27 |
| 2018/19 | 3 | 45 |

Table 96: Job Creation Through EPWP Projects

3.6 COMPONENT D: COMMUNITY AND SOCIAL SERVICES

3.6.1 Libraries and Museums

a) Introduction to Libraries and Museums

The Libraries Section focus on the following areas:

- to provide accelerated, effective, efficient, quality social development services for the community of Umsobomvu through sport, recreation, arts and culture and library and information programs
- to ensure the community have access to information as prescribed by the South African Constitution
- to promote employment equity and skills development
- to position libraries as centres for the dissemination of information and knowledge





to position libraries as places where people from all backgrounds can find each other (promoting social cohesion)

The Museum Section focus on the following areas:

- to accommodate visiting school groups
- to develop shared understandings
- introducing students to original works of art
- providing museum tour exhibitions
- offering visitors to the museum's website additional ways to interact with the museum and its collections
- using social media to promote the museum and its events and investigate the development of applications for smartphone devices that allows for virtual tours of exhibitions

The museum in Colesberg is quite a popular destination for tourists looking for information on establishment and rich history of the region, especially the displays on the Khoisan, Karretjie People and the Anglo Boer War.

b) Highlights: Libraries and Museums

The table below specifies the highlight for the year:

| Highlight | Description |
|-----------------------------------|---|
| Renovations to all libraries | Face lift of Noupoort Library, renovation of Colesberg and Mongezi Juda Library |
| New vehicle for Libraries section | Vehicle purchased for Libraries section to better services rendered |

Table 97: Libraries and Museums Highlights

c) Challenges: Libraries and Museums

The challenge that is experienced is as follow:

| Description | Actions to address |
|--|--|
| Funding is not adequate enough to address the needs of the libraries | Discussion with the Department of Sports, Arts and Culture to address this challenge |

Table 98: Libraries and Museums Challenges

d) Service Statistics for Libraries and Museums

The table below indicates the service statics for the division:

| Type of service | 2017/18 | 2018/19 |
|---------------------|---------|---------|
| Number of libraries | 3 | 3 |
| Library members | 10 208 | 12 133 |
| Books circulated | 12 220 | 13 041 |
| Exhibitions held | 3 | 3 |
| Internet users | 16 890 | 18 410 |



| Type of service | 2017/18 | 2018/19 |
|--|---------|---------|
| New library service points or wheelie wagons | 2 | 2 |
| Children programmes | 38 | 36 |
| Visits by school groups | 2 940 | 3 415 |
| Book group meetings for adults. | 4 | 2 |
| Researches by school children and adults | 225 | 220 |
| Calendar year programmes for communities | 27 | 27 |
| Visits to museum by school children | 56 | 53 |
| Visits to museum by tourists | 42 | 39 |

Table 99: Service Statistics for Libraries and Museums

e) Employees: Libraries and Museums

The following table indicates the staff composition for this division:

| | 2017/18 | 2018/19 | | | |
|-----------|-----------|---------|-----------|----------------------------------|-----------------------------------|
| Job Level | Employees | Posts | Employees | Vacancies (fulltime equivalents) | Vacancies (as a % of total posts) |
| | No. | No. | No. | No. | % |
| 0 - 3 | 0 | 0 | 0 | 0 | 0 |
| 4 - 6 | 2 | 3 | 3 | 0 | 0 |
| 7 - 9 | 0 | 0 | 0 | 0 | 0 |
| 10 - 12 | 4 | 4 | 4 | 0 | 0 |
| 13 - 15 | 2 | 3 | 2 | 1 | 33.33 |
| 16 - 18 | 0 | 0 | 0 | 0 | 0 |
| 19 - 20 | 0 | 0 | 0 | 0 | 0 |
| Total | 8 | 10 | 9 | 1 | 10 |

Table 100: Employees: Libraries and Museums

3.6.2 Cemeteries

a) Introduction to Cemeteries

The Community Development Section is the custodian for cemetery management within the Municipality. The section provides burial services and cemetery maintenance. The department manages and maintains twelve municipal owned cemeteries within the municipal boundaries. Out of the twelve cemeteries, only five cemeteries are still active and the rest are passive. The passive cemeteries are currently maintained on a needs basis.



b) Highlights: Cemeteries

The table below specify the highlight for the year:

| Highlight | Description |
|---------------------------|---|
| New cemeteries | Establishment of new cemeteries in Kuyasa and Louwryville |
| Fencing of new cemeteries | New cemeteries in Kuyasa and Lowryville have been fenced properly |

Table 101: Cemeteries Highlights

c) Challenges: Cemeteries

The challenges that are experienced are as follows:

| Description | Actions to address |
|-------------|---|
| Funding | Apply for funding from all funding institutions |

Table 102: Cemeteries Challenges

d) Service Statistics for Cemeteries

The table below indicate the service static for the division:

| Type of service | 2017/18 | 2018/19 |
|-----------------|---------|---------|
| Burials | 212 | 370 |

Table 103: Service Statistics for Cemeteries

3.6.3 Child Care, Aged Care and Social Programmes

a) Introduction to Child Care, Aged Care and Social Programmes

The Special Development Section in the Mayor's Office focuses mainly on community awareness and outreach programmes. The section focus on promotion of social wellness and implementation of programmes to prevent social illness.

Three main priority service delivery

- Poverty alleviation programme, implement training programme and substance abuse programme
- Implementation of training programmes
- The social, children, woman, disability and elderly programmes

Child and aged care are predominantly run by private institutions with government subsidies. HIV/AIDS, woman and youth programmes are initiated by the Municipality through the Office of the Mayor. This includes:

- social programmes
- elderly programmes
- children's programmes



- HIV/AIDS: Door-to-door educational programme
- health programmes
- 16 days of Activism and awareness on World Aids Day

3.7 COMPONENT E: SECURITY AND SAFETY

This component includes: Traffic, Law Enforcement, Fire and Disaster Management

3.7.1 Public Safety

a) Introduction to Public Safety

Roads in Umsobomvu are becoming safer and this has been confirmed by many motorists from other parts of the province using our route. In partnership with the South African Police Service and community members through community policing forums, crime was reduced. Umsobomvu Municipality has successfully conducted arrive alive campaigns during the December holidays. In addition to this campaign, the Municipality offers to do roadworthy checks free of charge during December for vehicle owners who go on holiday.

Zero-tolerance approach towards transgressors of laws

In reducing the rate of accidents on our roads, the Municipality has replaced road signs, erected speed humps in various communities and re-painted road marks.

In promotion of legal trading and enforcement of our by-laws, the Municipality has issued trading licenses to hawkers and are in a process of identifying adequate space for trading.

b) Highlights: Public Safety

The table below specifies the highlight for the year:

| Highlight | Description |
|--|---|
| Arrive alive programme during Easter Weekend and | The Municipality strives towards a Law Enforcement that |
| Law Enforcement programmes that are continuous | focus on safety |

Table 104: Public Safety Highlights

c) Challenges: Public Safety

The challenge that is experienced is as follow:

| Description | Actions to address |
|--|---------------------------------|
| Cars that are not roadworthy and drivers driving without licence | More Law Enforcement programmes |

Table 105: Public Safety Challenges



d) Service statistics for Public Safety

The table below indicates the service statics for the division:

| Details | 2017/18 | 2018/19 |
|--|---------|---------|
| Motor vehicle licenses processed | 5 106 | 62 100 |
| Learner driver licenses processed | 2 091 | 1 978 |
| Driver licenses processed | 200 | 98 |
| Driver licenses issued | 780 | 650 |
| Fines issued for traffic offenses (number) | 2 210 | 3 325 |
| Operational call-outs | 5 | 10 |
| Roadblocks held | 15 | 5 |
| Complaints attended to by Traffic Officers | 110 | 205 |
| Awareness initiatives on public safety | 0 | 0 |
| Operational call-outs: Fire Services | 70 | 79 |
| Awareness initiatives on fire safety | 0 | 0 |
| Reservists and volunteers trained on fire fighting | 0 | 10 |

Table 106: Additional Performance Service Statistics for Public Safety

e) Employees: Public Safety

The following table indicates the staff composition for this division:

| | 2017/18 | | 2018/19 | | | |
|-----------|-----------|-------|-----------|----------------------------------|-----------------------------------|--|
| Job Level | Employees | Posts | Employees | Vacancies (fulltime equivalents) | Vacancies (as a % of total posts) | |
| | No. | No. | No. | No. | % | |
| 0 - 3 | 0 | 0 | 0 | 0 | 0 | |
| 4 - 6 | 8 | 9 | 9 | 3 | 33.33 | |
| 7 - 9 | 1 | 1 | 1 | 0 | 0 | |
| 10 - 12 | 0 | 0 | 0 | 0 | 0 | |
| 13 - 15 | 1 | 2 | 2 | 0 | 0 | |
| 16 - 18 | 0 | 0 | 0 | 0 | 0 | |
| 19 - 20 | 0 | 0 | 0 | 0 | 0 | |
| Total | 10 | 12 | 12 | 3 | 25 | |

Table 107: Employees: Public Safety





3.8 COMPONENT F: SPORT AND RECREATION

3.8.1 Sport and Recreation

a) Highlights: Sport and Recreation

The table below specify the highlight for the year:

| Highlight | Description | |
|----------------------|---|--|
| New Noupoort stadium | The new stadium will service all community members in their diversity | |

Table 108: Sport and Recreation Highlight

b) Challenges: Sport and Recreation

The challenge that is experienced is as follow:

| Description | Actions to address | |
|--------------------------------|---|--|
| Vandalism at Colesberg stadium | The Municipality will consider changing the gates where vandals get access to the stadium | |
| New stadium for Norvalspont | Submit application for funding to National Lottery | |

Table 109: Sport and Recreation Challenges

c) Service statistics for Sport and Recreation

The table below indicates the service statics for the division:

| Type of service | 2017/18 | 2018/19 | | | |
|---|---------|---------|--|--|--|
| Community parks | | | | | |
| Number of parks with play park equipment 0 0 | | | | | |
| Number of wards with community parks | 3 | 3 | | | |
| Sport | fields | | | | |
| Number of wards with sport fields 4 4 | | | | | |
| Number of sport associations utilizing sport fields | 3 | 3 | | | |
| Sport halls | | | | | |
| Number of wards with sport halls | 3 | 3 | | | |

Table 110: Additional Performance Information for Sport and Recreation



d) Employees: Sport and Recreation

The following table indicates the staff composition for this division:

| Employees: Sport and Recreation | | | | | |
|---------------------------------|-----------|---------|-----------|----------------------------------|-----------------------------------|
| | 2017/18 | 2018/19 | | | |
| Post Level | Employees | Posts | Employees | Vacancies (fulltime equivalents) | Vacancies (as a % of total posts) |
| | No. | No. | No. | No. | % |
| 0 - 3 | 0 | 0 | 0 | 0 | 0 |
| 4 - 6 | 0 | 0 | 0 | 0 | 0 |
| 7 - 9 | 1 | 2 | 2 | 0 | 0 |
| 10 - 12 | 0 | 0 | 0 | 0 | 0 |
| 13 - 15 | 3 | 21 | 9 | 9 | 42.86 |
| 16 - 18 | 0 | 0 | 0 | 0 | 0 |
| 19 - 20 | 0 | 0 | 0 | 0 | 0 |
| Total | 4 | 23 | 11 | 9 | 39.13 |

Table 111: Sport and Recreation

3.9 COMPONENT G: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes: Executive and Council; Financial Services; Human Resource Services; ICT Services; Legal Services; And Procurement Services.

3.9.1 Executive and Council

This component includes: Executive office (Mayor, Councillors and Municipal Manager).

Umsobomvu Municipality is committed to the development of a culture of community participation. The Municipality encourages and creates conditions for the local community to participate in the affairs of the Municipality through the following processes:

- The preparation, implementation and review of its IDP
- The establishment, implementation and review of its performance management system
- Determination, consideration and adoption of by-laws
- The monitoring and review of its performance, including the outcome and impact of such performance
- The preparation of its budget
- Strategic decisions relating to the provision of services

3.9.2 Financial Services

The application of sound financial management principles is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provided sustainable, economically and equitably to all communities.





The key objective of the MFMA is to modernise municipal financial management in South Africa so as to lay a sound financial base for the sustainable delivery of services. Municipal financial management involves managing a range of interrelated components: planning and budgeting, revenue, cash and expenditure management, procurement, asset management, reporting and oversight. Each component contributes to ensuring that expenditure is developmental, effective and efficient and that municipalities can be held accountable.

The Municipality has undertaken various customer care initiatives to ensure the Municipality truly involves all citizens in the process of ensuring a people lead government. Encouragement of structured community participation in the matters of the Municipality is an important focus area.

Section 216 of the Constitution of the Republic of South Africa, 1996, provides that national legislation must prescribe measures to ensure transparency and expenditure control in each sphere of government by introducing generally recognised accounting practice, uniform expenditure classifications and uniform treasury norms and standards.

The MFMA determines those measures for the local sphere of government and enables the Minister of Finance to further prescribe, by regulation such measures in terms of section 168 thereof.

The management of key financial and governance areas is achieved by focusing on:

- reducing the levels of outstanding debt owed to the Municipality, to assist with service delivery spending and maintaining a healthy cash flow;
- maintaining an unqualified audit for the Municipality by resolving audit findings and improving financial governance and over and above before - mentioned, also upholding our Unqualified Audit status for five consecutive years since in 2012/2013;
- spending budgets to maximise delivery.

a) Highlights: Financial Services

The table below specify the highlight for the year:

| Highlight | Description |
|---------------------------|---|
| Unqualified audit opinion | Unqualified audit opinion achieved |
| Paying creditors on time | The Municipality does not have any debt owed to Eskom |

Table 112: Financial Services Highlight

b) Challenges: Financial Services

The challenge that is experienced is as follow:

| Description | Actions to address |
|--|--|
| Implementation of the new financial system | Training and support must be provided from the service provider |
| The Municipality experienced cash flow challenges as a result of the new financial system to comply with mSCOA | Financial support is needed from the National Fiscus as this is a requirement of National Treasury |





| Description | Actions to address |
|---|--|
| Credit control and debt collection cannot be enforced in areas where Eskom provides electricity | Eskom must assist municipalities in implementing municipal measures in the collection of outstanding debts by the Municipality's customers |

Table 113: Financial Services Challenges

c) Debt Recovery

The following table indicates the debt recovery:

| | Debt Recovery | | | | |
|---|----------------|---------------------------------------|----------------|---------------------------------------|--|
| | R'000 | | | | |
| Details of the types of account raised and | 201 | 8/19 | 2019/20 | | |
| recovered | Billed in Year | Actual for accounts billed in year | Billed in Year | Actual for accounts billed in year | |
| Property Rates | 9 861 | 9 861 | 10 119 | 10 119 | |
| Electricity | 15 811 | 15 811 | 25 941 | 25 941 | |
| Water | 14 756 | 14 756 | 13 246 | 13 246 | |
| Sanitation | 10 296 | 10 296 | 10 755 | 10 755 | |
| Refuse | 7 520 | 7 520 | 3 535 | 3 535 | |

Table 114: Debt Recovery

d) Employees: Financial Services

The following table indicates the staff composition for this division:

| | 2017/18 | | 2018/19 | | | |
|-----------|-----------|-------|-----------|----------------------------------|-----------------------------------|--|
| Job Level | Employees | Posts | Employees | Vacancies (fulltime equivalents) | Vacancies (as a % of total posts) | |
| | No. | No. | No. | No. | % | |
| 0 - 3 | 5 | 6 | 6 | 1 | 16.67 | |
| 4 - 6 | 7 | 6 | 6 | 0 | 0 | |
| 7 - 9 | 17 | 23 | 18 | 6 | 26.09 | |
| 10 - 12 | 0 | 0 | 0 | 0 | 0 | |
| 13 - 15 | 0 | 0 | 0 | 0 | 0 | |
| 16 - 18 | 0 | 0 | 0 | 0 | 0 | |
| 19 - 20 | 0 | 0 | 0 | 0 | 0 | |
| Total | 29 | 35 | 30 | 7 | | |

Table 115: Employees: Financial Services



3.9.3 Human Resource Services

a) Introduction to Human Resource Services

The Umsobomvu Municipality currently employees 198 officials (permanent and non-permanent) who individually and collectively contribute to the achievement of the Municipality's objectives. The primary objective of Human Resource (HR) Management is to render an innovative HR service that addresses both skills development and administrative functions.

b) Highlights: Human Resources

Below specifies the highlights for the year:

- Finalisation of the evaluation of all Bargaining Council employees by the Job Evaluation Committee
- Auditing of all evaluated jobs
- Approval of changing from SALGBC salary scales to the T-Grade remuneration system
- Implementation of T-Grade salary scales for all evaluated positions
- Implementation of a biometric clocking system

c) Challenges: Human Resources

The challenge that is experienced is as follow:

- Finalisation of remaining job categories not yet evaluated
- Training of incumbents in positions that were identified for intervention

d) Employees: Human Resources

The following table indicates the staff composition for this division:

| | 2017/18 | | 201 | 8/19 | |
|-----------|-----------|-------|-----------|----------------------------------|-----------------------------------|
| Job Level | Employees | Posts | Employees | Vacancies (fulltime equivalents) | Vacancies (as a % of total posts) |
| | No. | No. | No. | No. | % |
| 0 - 3 | 0 | 0 | 0 | 0 | 0 |
| 4 - 6 | 1 | 2 | 2 | 0 | 0 |
| 7 - 9 | 1 | 0 | 0 | 0 | 0 |
| 10 - 12 | 0 | 0 | 0 | 0 | 0 |
| 13 - 15 | 0 | 0 | 0 | 0 | 0 |
| 16 - 18 | 0 | 0 | 0 | 0 | 0 |
| 19 - 20 | 0 | 0 | 0 | 0 | 0 |
| Total | 2 | 0 | 0 | 0 | 0 |

Table 116: Employees: Human Resources





3.10 COMPONENT G: SERVICE DELIVERY PRIORITIES FOR 2019/20

The main development and service delivery priorities for 2019/20 forms part of the Municipality's top layer SDBIP for 2019/20 and are indicated in the table below:

3.10.1 Development and Service Delivery Priorities for 2019/20

a) Develop a capable and capacitated institution to respond to community needs

| Ref | КРІ | Unit of Measurement | Ward | Annual Target |
|------|---|---|------|------------------|
| TL2 | Submit the Workplace Skills Plan and ATR (Annual Training Report) to LGSETA by 30 April 2020 | Workplace Skills Plan and ART submitted to LGSETA by 30 April 2020 | All | 1 |
| TL3 | Reviewed the organogram and submit to Council by 30 June 2020 | Reviewed organogram submitted to Council 30 June 2020 | All | 1 |
| TL4 | The number of people from employment equity target groups employed (to be appointed) in the three highest levels of management in compliance with the equity plan by 30 June 2020 | Number of people employed (to be appointed) by 30 June 2020 | All | 1 |
| TL5 | The percentage of the Municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2020 [(Actual amount spent on training/total operational budget)x100] | % of the Municipality's personnel budget [(Actual amount spent on training/total operational budget)x100] by 30 June 2020 | All | 0.5% |
| TL6 | Limit the vacancy rate to less that 15% of budgeted posts by 30 June 2020 ((Number of posts filled/Total number of budgeted posts)x100) | % vacancy rate of budgeted posts by 30 June 2020 [(Number of posts filled/Total number of budgeted posts)x100] | All | 15% |
| TL20 | Purchase a a vehicle for Corporate Services by 31 Dec 2019 | Vehicle purchased by 31 December 2019 | All | 0 |

Table 117: Service Delivery Priorities - Develop a Capable and Capacitated Institution to Respond to Community Needs

b) Enhance good governance processes and accountability

| Ref | КРІ | Unit of Measurement | Ward | Annual Target |
|-----|--|--|------|------------------|
| TL1 | Compile and submit the Risk Based Audit Plan (RBAP) to the Audit committee by 30 June 2020 | Risk Based Audit Plan (RBAP) submitted to the Audit committee by 30 June 2020 | All | 1 |
| TL7 | Submit the Draft Annual Performance Report to the AG by 31 August 2020 | Draft Annual Performance Report submitted to the AG by 31 August 2019 | All | 0 |
| TL8 | Submit the Draft Annual Report to Council by 31 January 2020 | Draft Annual Report submitted to Council by 31 January 2020 | All | 0 |
| TL9 | Arrange a training session for ward committee members by 30 June 2020 | Training session arranged by 30 June 2020 | All | 1 |

Table 118: Services Delivery Priorities - Enhance Good Governance Processes and Accountability



c) Enhance municipal financial viability

| Ref | КРІ | Unit of Measurement | Ward | Annual Target |
|------|--|---|------|------------------|
| TL11 | Award the General Valuation bid by 30 September 2019 | General Valuation bid awarded by 30 September 2019 | All | 0 |
| TL19 | Hand over General Valuation Roll to Municipal Manager by 31 January 2020 | General Valuation Roll hand over to Municipal Manager by 31 January 2020 | All | 0 |
| TL21 | Submit the draft main budget to Council for consideration by 31 March 2020 | Draft Main budget submitted to Council by 31 March 2020 | All | 0 |
| TL22 | Submit the Adjustments budget to Council for consideration by 28 February 2020 | Submit the Adjustments budget to Council for consideration by 28 February 2020 | All | 0 |
| TL23 | Financial viability measured in terms of the Municipality's ability to meet it's service debt obligations as at 30 June 2020 ((Total operating revenue-operating grants received)/debt service payments due within the year)) | % of debt coverage as at 30 June 2020 | All | 17% |
| TL24 | Financial viability measured in terms of the outstanding service debtors as at 30 June 2020 ((Total outstanding service debtors/revenue received for services)X100) | % of outstanding service debtors as at 30 June 2020 | All | 43% |
| TL25 | Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2020 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure exc | Number of months it takes to cover fix operating expenditure with available cash as at 30 June 2020 | All | 0.3 |
| TL26 | Submit the annual financial statements to AGSA by 31 August 2019 | Annual financial statements submitted by 31 August 2019 | All | 0 |
| TL27 | Compile Plan to address audit findings in reports of the AG and submit to MM by 31 January 2020 | Plan completed and submitted to MM by 31 January 2020 | All | 0 |
| TL28 | Achieve a debtor payment percentage of 70% by 30 June 2020 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100} | % debtor payment achieved by 30 June 2020 | All | 70% |
| TL29 | 70% spent of the total amount budgeted by 30 June 2020 to upgrade the financial system {(Actual expenditure divided by the total approved budget)x100} | % of the budget spent by 30 June 2020 ((Actual expenditure divided by the approved budget)x100) | All | 70% |

Table 119: Service Delivery Priorities - Enhance Municipal Financial Viability

d) Facilitate economic growth in the municipal area

| Ref | КРІ | Unit of Measurement | Ward | Annual Target |
|------|---|---|------|------------------|
| TL41 | Create temporary jobs - FTE's in terms of EPWP by 30 June 2020 (Person days / FTE (230 days)) | Number of FTE's created by 30 June 2020 | All | 25 |

Table 120: Services Delivery Priorities - Facilitate Economic Growth in the Municipal Area



e) Ongoing maintenance of municipal infrastructure

| Ref | КРІ | Unit of Measurement | Ward | Annual Target |
|------|---|---|------|------------------|
| TL18 | 60% of the maintenance budget spent by 30 June 2020 for maintenance of municipal buildings ((Actual expenditure divided by the approved budget)x100) | % of the budget spent by 30 June 2020 ((Actual expenditure divided by the approved budget)x100) | All | 60% |
| TL42 | 60% of the electricity maintenance budget spent by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100} | % of the maintenance budget spent by 30 June 2020 | All | 60% |
| TL43 | 60% of the Road Transport maintenance budget spent by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100} | % of the maintenance budget spent by 30 June 2020 | All | 60% |
| TL44 | 60% of the Waste Water management maintenance budget spent by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100} | % of the maintenance budget spent by 30 June 2020 | All | 60% |
| TL45 | 60% of the Water Management maintenance budget spent by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100} | % of the maintenance budget spent by 30 June 2020 | All | 60% |

Table 121: Service Delivery Priorities - Ongoing Maintenance of Municipal Infrastructure

f) Provide appropriate services to all households

| Ref | КРІ | Unit of Measurement | Ward | Annual Target |
|------|---|--|------|------------------|
| TL12 | Review the Human Settlement Plan and submit to Council by 30 June 2020 | Human Settlement Plan submitted to Council by 30 June 2020 | All | 1 |
| TL13 | Spend 100% of the library grant by 30 June 2020 ((Actual expenditure divided by the approved budget)x100) | % of the library grant spent by 30 June 2020 ((Actual expenditure divided by the approved budget)x100) | All | 100% |
| TL14 | 70% spent of the total amount budgeted by 30 June 2020 for the Noupoort cemetery {(Actual expenditure divided by the total approved budget)x100} | % of budget spent by 30 June 2020 {(Total actual expenditure for the project/Total amount budgeted for the project)x100} | 2 | 70% |
| TL16 | Submit the reviewed the Disaster Management Plan to Council by 30 June 2020 | Reviewed Disaster Management Plan submitted by 30 June 2020 | All | 1 |
| TL34 | Provide free basic water to indigent households as at 30 June 2020 | Number of households receiving free basic water as at 30 June 2020 | All | 1 600 |
| TL35 | Provide free basic electricity to indigent households as at 30 June 2020 | Number of households receiving free basic electricity as at 30 June 2020 | All | 1 600 |
| TL36 | Provide free basic sanitation to indigent households as at 30 June 2020 | Number of households receiving free basic sanitation services as at 30 June 2020 | All | 1 600 |
| TL37 | Provide free basic refuse removal to indigent households as at 30 June 2020 | Number of households receiving free basic refuse removal services as at 30 June 2020 | All | 1 600 |

Table 122: Service Delivery Priorities - Provide Appropriate Services to All Households





g) Provide quality and sustainable municipal infrastructure within available resources

| Ref | КРІ | Unit of Measurement | Ward | Annual Target | |
|------|---|--|------|------------------|--|
| TL17 | Complete a study on the future needs and options for graveyards in the municipal area and submit a report with recommendations to council by 30 June 2020 | Study completed and report submitted to Council by 30 June 2020 | All | 1 | |
| TL30 | Number of formal residential properties that receive piped water (credit) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2020 | Number of residential properties which are billed for water as at 30 June 2020 | All | 6 651 | |
| TL31 | Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June 2020 | Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2020 | All | 2 500 | |
| TL32 | Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2020 | Number of residential properties which are billed for sewerage as at 30 June 2020 | All | 6 000 | |
| TL33 | Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2020 | Number of residential properties which are billed for refuse removal as at 30 June 2020 | All | 6 592 | |
| TL38 | The percentage of the municipal capital budget actually spent on capital projects by 30 June 2020 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100] | % of capital budget spent on capital projects as at 30 June 2020 | All | 70% | |
| TL39 | Limit unaccounted for water to less than 30% by 30 June 2020 {(Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold) / Number of Kiloliters Water Purchased or Purified × 100} | % of water unaccounted as at 30 June 2020 | All | 30% | |
| TL40 | 70% spent of the total amount budgeted by 30 June 2020 to upgrade Van Der Waltsfontein pipeline {(Actual expenditure divided by the total approved budget)x100} | % of budget spent by 30 June 2020 {(Total actual expenditure for the project/Total amount budgeted for the project)x100} | All | 70% | |
| TL46 | Limit unaccounted for electricity to less than 25% by 30 June 2020 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100} | % of unaccounted electricity by 30 June 2020 | All | 60% | |
| TL47 | 70% spent of the total amount budgeted by 30 June 2020 for the Noupoort electrical network {(Actual expenditure divided by the total approved budget)x100} | % of budget spent by 30 June 2020 {(Total actual expenditure for the project/Total amount budgeted for the project)x100} | 1 | 70% | |
| TL48 | 70% spent of the total amount budgeted by 30 June 2020 to upgrade New Ouboks arterial road {(Actual expenditure divided by the total approved budget)x100} | % of budget spent by 30 June 2020 {(Total actual expenditure for the project/Total amount budgeted for the project)x100} | 3 | 70% | |



| Ref | КРІ | Unit of Measurement | Ward | Annual Target |
|------|--|--|------|------------------|
| TL49 | 70% spent of the total amount budgeted by 30 June 2020 to upgrade Nerina Street {(Actual expenditure divided by the total approved budget)x100} | % of budget spent by 30 June 2020 {(Total actual expenditure for the project/Total amount budgeted for the project)x100} | 3 | 70% |
| TL50 | 70% spent of the total amount budgeted by 30 June 2020 to install VIP toilets in Ward 3 and 5 {(Total actual expenditure for the project/Total amount budgeted for the project)x100} | % of budget spent by 30 June 2020 {(Total actual expenditure for the project/Total amount budgeted for the project)x100} | 3; 5 | 70% |

Table 123: Service Delivery Priorities - Provide Quality and Sustainable Municipal Infrastructure within available resources

h) Strengthen community participation

| Ref | КРІ | Unit of Measurement | Ward | Annual Target |
|------|---|--|------|------------------|
| TL10 | Compile a quarterly external newsletters | Number of external newsletters compiled | All | 1 |
| TL15 | Submit the draft reviewed IDP to Council by the 31 March 2020 | Draft reviewed IDP submitted to Council by 31 March 2020 | All | 0 |

Table 124: Service Delivery Priorities - Strengthen Community Participation







CHAPTER 4

4.1 NATIONAL KEY PERFORMANCE INDICATORS - MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

The following table indicates the municipality's performance in terms of the National Key Performance Indicators required in terms of the Local Government: Municipal Planning and the Performance Management Regulations of 2001 and section 43 of the MSA. These key performance indicators are linked to the National Key Performance Area - Municipal Transformation and Organizational Development.

| KPA & Indicators | Municipal Achievement 2017/18 | Municipal Achievement 2018/19 |
|--|-------------------------------------|-------------------------------------|
| The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan | 2 | 3 |
| The percentage of a municipality's budget actually spent on implementing its workplace skills plan | 0.81% | 0.12% |

Table 125: National KPIs- Municipal Transformation and Organisational Development

4.2 INTRODUCTION TO THE MUNICIPAL WORKFORCE

The Municipality currently employs **198** (excluding non-permanent positions) officials who individually and collectively contribute to the achievement of Municipality's objectives. The primary objective of Human Resource Management is to render an innovative HR service that addresses both skills development and an administrative function.

4.2.1 Employment Equity

The Employment Equity Act (1998) Chapter 3 Section 15 (1) states that affirmative action measures are measures designed to ensure that suitable qualified people from designated groups have equal employment opportunities and are equitably represented in all occupational categories and levels in the workforce of a designated employer. The national performance indicator also refers to: "Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan".

a) Employment Equity targets/actual

The tables below indicate the employment equity targets/actual:

| African | | Coloured | | Indian | | White | | |
|---------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | Target June | Actual June |
| | 152 | 139 | 64 | 55 | 0 | 0 | 8 | 4 |

Table 126: 2018/19 EE Targets/Actual by Racial Classification







| Male | | | Female | | | Disability | | |
|----------------|----------------|-----------------|----------------|----------------|-----------------|----------------|----------------|-----------------|
| Target June | Actual June | Target reach | Target June | Actual June | Target reach | Target June | Actual June | Target reach |
| 156 | 145 | No | 68 | 53 | No | 0 | 0 | 0 |

Table 127: 2018/19 EE Targets/Actual by Gender Classification

b) Specific Occupational Levels - Race

The table below categories the number of employees by race within the occupational levels:

| Occupational | Male | | | Female | | | | Total | |
|---|------|----|---|--------|----|----|---|-------|-------|
| Levels | A | С | I | W | A | С | ı | W | TOLAI |
| Top Management | 2 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 4 |
| Senior Management | 5 | 2 | 0 | 0 | 1 | 0 | 0 | 0 | 8 |
| Professionally qualified and experienced specialists and mid-management | 10 | 2 | 0 | 0 | 4 | 0 | 0 | 1 | 17 |
| Skilled technical and academically qualified workers, junior management, supervisors, foremen and superintendents | 19 | 9 | 0 | 0 | 4 | 6 | 0 | 1 | 40 |
| Semi-skilled and discretionary decision making | 22 | 11 | 0 | 0 | 7 | 5 | 0 | 0 | 45 |
| Unskilled and defined decision making | 46 | 15 | 0 | 0 | 19 | 4 | 0 | 0 | 84 |
| Total | 104 | 40 | 0 | 1 | 35 | 15 | 0 | 3 | 198 |

Table 128: Occupational Levels

c) Departments - Race

The following table categories the number of employees by race within the different departments:

| Department | Male | | | Female | | | | Total | |
|--------------------------------|------|----|---|--------|----|----|---|-------|-------|
| | A | С | ı | W | A | С | ı | W | TOLAI |
| Municipal Manager | 5 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 7 |
| Corporate Services | 27 | 10 | 0 | 1 | 20 | 9 | 0 | 2 | 69 |
| Financial Services | 15 | 6 | 0 | 0 | 10 | 3 | 0 | 1 | 35 |
| Technical Services/Electricity | 57 | 23 | 0 | 0 | 4 | 3 | 0 | 0 | 87 |
| Total | 104 | 40 | 0 | 1 | 35 | 15 | 0 | 3 | 198 |

Table 129:

Department - Race







4.2.2 Vacancy Rate

The approved organogram for the Municipality had **227 approved** posts for the 2018/19 financial year. The actual positions filled are indicated in the tables below by post level and by functional level. 38 posts were vacant at the end of 2018/19, resulting in a vacancy rate of 16.8%.

Below is a table that indicates the vacancies within the Municipality:

| Per Post Level | | | | | | | |
|---|----------------------|--------|--|--|--|--|--|
| Post level | Filled | Vacant | | | | | |
| MSA Section 56 & 57 | 2 | 3 | | | | | |
| Senior Management | 7 | 1 | | | | | |
| Professionally qualified and experienced specialists and mid-management | 16 | 1 | | | | | |
| Skilled technical and academically qualified workers, junior management, supervisors, foremen and superintendents | 34 | 6 | | | | | |
| Semi-skilled and discretionary decision making | 38 | 7 | | | | | |
| Unskilled and defined decision making | 64 | 19 | | | | | |
| Total | 160 | 38 | | | | | |
| | Per Functional Level | | | | | | |
| Functional area | Filled | Vacant | | | | | |
| Executive and Council | 4 | 3 | | | | | |
| Finance and Administration | 97 | 15 | | | | | |
| Technical Services | 61 | 20 | | | | | |
| Total | 162 | 38 | | | | | |

Table 130: Vacancy Rate per Post and Functional Level

The table below indicates the number of staff per level expressed as total positions and current vacancies express as full-time staff equivalents:

| Salary Level | Number of current critical vacancies | Total posts as per organogram | Vacancies (as a proportion of total posts per category) |
|----------------------------|--------------------------------------|----------------------------------|---|
| Municipal Manager | 0 | 1 | 0% |
| Chief Financial Officer | 1 | 1 | 100% |
| Other Section 57 Managers | 2 | 3 | 66.67% |
| Senior management | 1 | 7 | 14.29% |
| Highly skilled supervision | 2 | 8 | 25% |
| Total | 6 | 20 | 30% |

Table 131: Vacancy Rate per Salary Level







4.2.3 Staff Turnover Rate

A high staff turnover may be costly to a municipality and might negatively affect productivity service delivery and institutional memory/organizational knowledge. Below is a table that shows the staff turnover rate within the Municipality. The staff turnover rate shows an increase from 9.6% in 2017/18 to 3.6% in 2018/19.

The table below indicates the staff turnover rate over the last two years:

| Financial year | Total no appointments at the end of each Financial Year | New appointments | No Terminations during the year | Turn-over Rate |
|----------------|---|------------------|------------------------------------|----------------|
| 2017/18 | 198 | 13 | 11 | 9.6% |
| 2018/19 | 189 | 6 | 7 | 3.6% |

Table 132: Turnover Rate

4.3 MANAGING THE MUNICIPAL WORKFORCE

Managing the municipal workforce refers to analysing and coordinating employee behaviour.

4.3.1 Injuries

An occupational injury is a personal injury disease or death resulting from an occupational accident. Compensation claims for such occupational injuries are calculated according to the seriousness of the injury/disease and can be costly to a municipality. Occupational injury will influence the loss of man hours and therefore financial and productivity performance.

The table below indicates the total number of injuries within the different directorates:

| Directorates | 2017/18 | 2018/19 |
|---------------------------------|---------|---------|
| Office of the Municipal Manager | 0 | 0 |
| Financial Services | 0 | 0 |
| Corporate Services | 0 | 1 |
| Technical Services | 3 | 6 |
| Total | 3 | 7 |

Table 133: Injuries

4.3.2 Sick Leave

The number of day's sick leave taken by employees has service delivery and cost implications. The monitoring of sick leave identifies certain patterns or trends. Once these patterns are identified corrective action can be taken.

The total number of employees that have taken sick leave during the 2018/19 financial year shows a decrease when compared it with the 2017/18 financial year.





The table below indicates the total number sick leave days taken within the year:

| Year | Total number of sick leave days taken within the year | | | | |
|---------|---|--|--|--|--|
| 2017/18 | 650 | | | | |
| 2018/19 | 634 | | | | |

Table 134: Sick Leave

4.3.3 HR Policies and Plans

Policies and plans provide guidance for fair and consistent staff treatment and a consistent approach to the managing of staff.

The table below shows the HR policies and plans that are approved and that still needs to be developed:

| Approved policies | | | | | |
|---|------------------------|--|--|--|--|
| Name of policy | Date approved/ revised | | | | |
| Recruitment Selection and Appointment | 27 September 2007 | | | | |
| Leave Policy | 27 September 2007 | | | | |
| Study Assistance Policy | 27 September 2007 | | | | |
| Employee Wellness Policy | 27 September 2007 | | | | |
| Staff performance Policy | 27 September 2007 | | | | |
| Union Support and Facilities Policy | 27 September 2007 | | | | |
| Sexual Harassment Policy | 27 September 2007 | | | | |
| Attendance and Punctuality Policy | 27 September 2007 | | | | |
| Termination of Contract Policy | 27 September 2007 | | | | |
| Training and skills development Policy | 17 December 2015 | | | | |
| Retrenchment Policy | 27 September 2007 | | | | |
| Bonus Policy | 27 September 2007 | | | | |
| Private Work Policy | 27 September 2007 | | | | |
| Job Evaluation Policy | 17 December 2015 | | | | |
| PMS Framework | 30 May 2019 | | | | |
| Travelling and Subsistence Allowance Policy | 3 June 2016 | | | | |
| Occupational Health and Safety Policy | 17 December 2015 | | | | |
| Advance and Micro Loans Policy | 28 July 2015 | | | | |
| Acting Policy | 27 September 2007 | | | | |
| Aids Policy | 27 September 2007 | | | | |
| Annual Leave Policy | 27 September 2007 | | | | |
| Communication Policy | 31 March 2018 | | | | |
| Dress Code Policy | 27 September 2007 | | | | |
| Essential Users Policy | 27 September 2007 | | | | |
| Delegation of Powers | 27 September 2007 | | | | |
| Family Responsibility Policy | 27 September 2007 | | | | |







| Approved policies | | | | | |
|--|----------------------------|--|--|--|--|
| Gifts and Gratuity Policy | 27 September 2007 | | | | |
| Language Policy | 27 September 2007 | | | | |
| Internet and E-mail Policy | 17 April 2018 | | | | |
| Smoking Policy 27 September 2007 | | | | | |
| ostance Abuse Policy 27 September 2007 | | | | | |
| Uniform and Protective Clothing Policy | 27 September 2007 | | | | |
| Human Resource Plan 23 November 2018 | | | | | |
| Policies and plans that | still need to be developed | | | | |
| Relocation Policy | | | | | |
| Scarce Skills Policy | | | | | |
| Succes | ssion Policy | | | | |

Table 135: HR Policies and Plans

4.4 CAPACITATING THE MUNICIPAL WORKFORCE

Section 68(1) of the MSA states that municipality must develop its human resource capacity to a level that enables it to perform its functions and exercise its powers in an economical effective efficient and accountable way. For this purpose, the human resource capacity of a municipality must comply with the Skills Development Act (SDA), 1998, (Act No. 81 of 1998) and the Skills Development Levies, Act 20, 1999 (Act No. 28 of 1999).

4.4.1 Skills Matrix

The table below indicates the number of employees that received training in the year under review:

| Management level | Gender | Number of employees identified for training at start of the year | Number of Employees that received training (2018/19) |
|----------------------------------|--------|--|--|
| MM and S57 | Female | 0 | 0 |
| www and 357 | Male | 3 | 3 |
| Legislators senior officials and | Female | 2 | 2 |
| managers | Male | 6 | 6 |
| Associate professionals and | Female | 3 | 3 |
| Technicians | Male | 10 | 10 |
| Duráncianala | Female | 3 | 3 |
| Professionals | Male | 4 | 4 |
| Clerks | Female | 1 | 1 |
| Clerks | Male | 4 | 4 |
| Commission and sales weathers | Female | 3 | 3 |
| Service and sales workers | Male | 5 | 5 |
| Craft and related trade workers | Female | 0 | 0 |
| Craft and related trade workers | Male | 2 | 2 |
| | Female | 0 | 0 |







| Management level | Gender | Number of employees identified for training at start of the year | Number of Employees that received training (2018/19) |
|--|--------|--|--|
| Plant and machine operators and assemblers | Male | 0 | 0 |
| Elementary occupations | Female | 0 | 0 |
| Elementary occupations | Male | 0 | 0 |
| Sub total | Female | 12 | 12 |
| Sub total | Male | 36 | 36 |
| Total | | 48 | 48 |

Table 136: Skills Matrix

4.4.2 Skills Development - Training Provided

The Skills Development Act (1998) and the MSA require employers to supply employees with the necessary training to develop its human resource capacity. Section 55(1)(f) states that as head of administration the Municipal Manager is responsible for the management utilization and training of staff.

| | | Training provided within the reporting period 2017/18 | | | | | | |
|----------------------------------|--------|---|--------|---|--------|--------|--------|--|
| Occupational categories | Gender | Learnerships | | Skills programmes & other short courses | | Total | | |
| | | Actual | Target | Actual | Target | Actual | Target | |
| MM and CEC | Female | 0 | 0 | 0 | 0 | 0 | 0 | |
| MM and S56 | Male | 0 | 0 | 3 | 3 | 3 | 3 | |
| Legislators senior officials and | Female | 0 | 0 | 2 | 2 | 2 | 2 | |
| managers | Male | 0 | 0 | 6 | 6 | 6 | 6 | |
| Professionals | Female | 3 | 3 | 0 | 0 | 3 | 3 | |
| Professionals | Male | 2 | 2 | 2 | 2 | 4 | 4 | |
| Technicians and associate | Female | 0 | 0 | 3 | 3 | 3 | 3 | |
| professionals | Male | 0 | 0 | 10 | 10 | 10 | 10 | |
| Clerks | Female | 0 | 0 | 1 | 1 | 1 | 1 | |
| Clerks | Male | 0 | 0 | 4 | 4 | 4 | 4 | |
| Comice and calca weathers | Female | 0 | 0 | 3 | 3 | 3 | 3 | |
| Service and sales workers | Male | 0 | 0 | 5 | 5 | 5 | 5 | |
| Craft and related trade workers | Female | 0 | 0 | 0 | 0 | 0 | 0 | |
| Crart and related trade workers | Male | 0 | 0 | 2 | 2 | 2 | 2 | |
| Plant and machine operators and | Female | 0 | 0 | 0 | 0 | 0 | 0 | |
| assemblers | Male | 0 | 0 | 0 | 0 | 0 | 0 | |
| Flomentary occupations | Female | 0 | 0 | 0 | 0 | 0 | 0 | |
| Elementary occupations | Male | 0 | 0 | 0 | 0 | 0 | 0 | |
| Sub total | Female | 3 | 3 | 9 | 9 | 12 | 12 | |







| | | Training provided within the reporting period 2017/18 | | | | | | |
|-------------------------|--------|---|--------|---|--------|------------|--------|--|
| Occupational categories | Gender | Learnerships | | Skills programmes & other short courses | | s Total | | |
| | | Actual | Target | Actual | Target | Actual | Target | |
| | Male | 2 | 2 | 32 | 32 | 34 | 34 | |
| Total | | 5 | 5 | 41 | 41 | 46 | 46 | |

Table 137: Skills Development

4.4.3 Skills Development - Budget Allocation

The table below indicates that a total amount of **R405 000** were allocated to the workplace skills plan in the 2018/19 financial year:

| Year | Total Allocated (R) | Total Spend (R) | % Spent |
|---------|---------------------|-----------------|---------|
| 2017/18 | 405 000 | 158 847 | 39% |
| 2018/19 | 405 000 | 0 | 0 |

Table 138: Budget Allocated and Spent for Skills Development

4.4.4 MFMA Competencies

In terms of Section 83 (1) of the MFMA, the accounting officer, senior managers, the chief financial officer, non-financial managers and other financial officials of a municipality must meet the prescribed financial management competency levels that are key to the successful implementation of the Municipal Finance Management Act. National Treasury has prescribed such financial management competencies in Government Notice 493 dated 15 June 2007.

To assist the above-mentioned officials to acquire the prescribed financial competencies, National Treasury, with the collaboration of various stakeholders and role players in the local government sphere, developed an outcomesbased NQF Level 6 qualification in municipal finance management. In terms of the Government Notice 493 of 15 June 2007, "(1) No municipality or municipal entity may, with effect 1 January 2013, employ a person as a financial official if that person does not meet the competency levels prescribed for the relevant position in terms of these Regulations."

The table below provides details of the financial competency development progress as required by the regulation:

| Description | Total number of officials employed by municipality (Regulation 14(4)(a) and (c)) | Competency assessments completed (Regulation 14(4)(b) and (d)) | Total number of officials whose performance agreements comply with Regulation 16 (Regulation 14(4)(f)) | Total number of officials that meet prescribed competency levels (Regulation 14(4)(e)) | | | | | | | |
|-------------------------|--|--|--|--|--|--|--|--|--|--|--|
| | Financial Officials | | | | | | | | | | |
| Accounting officer | 1 | 1 | 1 | 1 | | | | | | | |
| Chief financial officer | 1 | 1 | 1 | 1 | | | | | | | |







| Description | Total number of officials employed by municipality (Regulation 14(4)(a) and (c)) | Competency assessments completed (Regulation 14(4)(b) and (d)) | Total number of officials whose performance agreements comply with Regulation 16 (Regulation 14(4)(f)) | Total number of officials that meet prescribed competency levels (Regulation 14(4)(e)) |
|---|--|--|--|--|
| Senior managers | 2 | 2 | 2 | 2 |
| Any other financial officials | 7 | 7 | N/A | 7 |
| | Supply Chai | n Management Official | s | |
| Heads of supply chain management units | 1 | 1 | N/A | 1 |
| Supply chain management senior managers | 2 | 2 | N/A | 2 |
| Total | 14 | 14 | 4 | 14 |

Table 139: Financial Competency Development: Progress Report

4.5 MANAGING THE MUNICIPAL WORKFORCE EXPENDITURE

Section 66 of the MSA states that the accounting officer of a municipality must report to Council on all expenditure incurred by the municipality on staff salaries wages allowances and benefits. This is in line with the requirements of the Public Service Regulations (2002), as well as National Treasury Budget and Reporting Regulations SA22 and SA23.

4.5.1 Personnel Expenditure

The percentage personnel expenditure is essential in the budgeting process as it reflects on current and future efficiency. The table below indicates the percentage of the municipal budget that was spent on salaries and allowance for the past two financial years and that the Municipality is well within the national norm of between 35 to 40%:

| Financial year | Total Expenditure salary and allowances R'000 | Total Operating Expenditure R'000 | Percentage |
|----------------|---|---|------------|
| 2017/18 | 48 382 | 150 296 | 32% |
| 2018/19 | 42 367 | 149 977 | 28% |

Table 140: Personnel Expenditure

Below is a summary of Councillor and staff benefits for the year under review:

| Financial year | 2017/18 | 2018/19 | | | | | | |
|-------------------------|---|-----------------|-----------------|--------|--|--|--|--|
| Doccrintion | Actual | Original Budget | Adjusted Budget | Actual | | | | |
| Description | | R' | R'000 | | | | | |
| Counc | Councillors (Political Office Bearers plus Other) | | | | | | | |
| Salary | 3 194 | 3 417 | 3 417 | 3 559 | | | | |
| Motor vehicle allowance | 177 | 190 | 190 | | | | | |
| Cell phone allowance | 488 | 523 | 523 | 488 | | | | |







| Financial year | 2017/18 | | 2018/19 | |
|------------------------------|----------------------|-----------------|-----------------|---------|
| Description. | Actual | Original Budget | Adjusted Budget | Actual |
| Description | | R' | 000 | |
| Sub Total | 3 859 | 4 130 | 4 130 | 4 047 |
| % increase/ decrease | N/A | 7.02 | 0 | (2) |
| | Senior Managers of t | he Municipality | | |
| Salary | 3 660 | 5 109 | 5 109 | 4 101 |
| Motor vehicle allowance | 457 | 648 | 623 | 500 |
| Housing allowance | 9 | 0 | 0 | 0 |
| Performance Bonus | 427 | 806 | 0 | 599 |
| Other benefits or allowances | 0 | | 0 | 7 |
| Sub Total | 4 553 | 6 563 | 6 538 | 5 207 |
| % increase/ decrease | N/A | 44.15 | (0.38) | (20.36) |
| | Other Municip | oal Staff | | |
| Basic Salaries and Wages | 31 414 | 33 802 | 34 392 | 28 846 |
| Pension Contributions | 5 583 | 6 072 | 6 104 | 4 573 |
| Medical Aid Contributions | 960 | 1 028 | 1 060 | 930 |
| Motor vehicle allowance | 91 | 76 | 76 | 0 |
| Housing allowance | 377 | 404 | 401 | 285 |
| Overtime | 1 902 | 2 035 | 2 035 | 1 944 |
| Other benefits or allowances | 3 502 | 3 581 | 3 744 | 1 151 |
| Sub Total | 43 829 | 46 998 | 47 812 | 37 774 |
| % increase/ decrease | N/A | 7.23 | 1.70 | (20.99) |
| Total Municipality | 48 382 | 57 691 | 58 480 | 47 028 |
| % increase/ decrease | N/A | 32.98 | 1.37 | (19.58) |

Table 141: Personnel Expenditure







CHAPTER 5

This chapter provides details regarding the financial performance of the Municipality for the 2017/18 financial year.

Component A: Statements of Financial Performance

The statement of financial performance provides an overview of the financial performance of the Municipality and focuses on the financial health of the Municipality.

5.1 Financial Summary

5.1.1 Overall Financial Summary

The table below indicates the summary of the financial performance for the 2018/19 financial year:

| | Financial Summary | | | | | | | |
|---|-------------------|------------------|--------------------|----------|--------------------|-----------------------|--|--|
| | | R'000 | | | | | | |
| | 2017/18 | | 2018/19 | | 2018/19 | %Variance | | |
| Description | Actual | Original Budget | Adjusted Budget | Actual | Original Budget | Adjustments Budget | | |
| | | Financial Perfo | <u>rmance</u> | | | | | |
| Property rates | 9 861 | 10 447 | 11 062 | 10 119 | (3.23) | (9.32) | | |
| Service charges | 51 262 | 62 863 | 61 771 | 53 478 | (17.55) | (15.51) | | |
| Investment revenue | 333 | 3 665 | 3 665 | 142 | (2 472.22) | (2 472.22) | | |
| Transfers recognised - operational | 40 144 | 73 056 | 77 637 | 47 522 | (53.73) | (63.37) | | |
| Other own revenue | 4 476 | 16 080 | 17 146 | 8 617 | (86.61) | (98.98) | | |
| Total Revenue (excluding capital transfers and contributions) | 106 076 | 166 111 | 171 281 | 119 879 | (38.57) | (42.88) | | |
| Employee costs | 42 918 | 53 560 | 54 350 | 42 388 | (26.35) | (28.22) | | |
| Remuneration of Councillors | 3 845 | 4 130 | 4 130 | 4 047 | (2.04) | (2.04) | | |
| Depreciation & asset impairment | 53 920 | 25 827 | 25 827 | 33 489 | 22.88 | 22.88 | | |
| Finance charges | 4 372 | 0 | 0 | 4 660 | 100.00 | 100.00 | | |
| Materials and bulk purchases | 22 455 | 21 948 | 23 300 | 29 896 | 26.58 | 22.06 | | |
| Other expenditure | 23 922 | 50 396 | 51 277 | 29 310 | (71.94) | (74.94) | | |
| Total Expenditure | 151 431 | 155 861 | 158 883 | 143 790 | (8.39) | (10.50) | | |
| Surplus/(Deficit) | (45 355) | 10 250 | 12 399 | (23 911) | 142.87 | 151.85 | | |
| Transfers recognised - capital | 31 536 | 23 781 | 29 362 | 18 712 | (27.09) | (56.92) | | |
| Contributions recognised - capital & contributed assets | 0 | 1 877 | 2 125 | 0 | N/A | N/A | | |
| Surplus/(Deficit) for the year | (13 819) | 35 908 | 43 885 | (5 199) | 790.63 | 944.06 | | |
| | <u>Capit</u> | al expenditure & | funds sources | | | | | |







| Financial Summary | | | | | | | | | |
|---------------------------------------|---------------------|------------------|--------------------|-----------------|--------------------|-----------------------|--|--|--|
| R'000 | | | | | | | | | |
| | 2017/18 2018/19 | | | | | %Variance | | | |
| Description | Actual | Original Budget | Adjusted Budget | Actual | Original Budget | Adjustments Budget | | | |
| | | | | | | | | | |
| Transfers recognised - capital | 27 939 | 23 781 | 29 362 | 18 712 | (27.09) | (56.92) | | | |
| Borrowing | 1 631 | 0 | 0 | 0 | N/A | N/A | | | |
| Internally generated funds | 1 879 | 1 877 | 2 125 | 0 | N/A | N/A | | | |
| Total sources of capital funds | 31 449 | 25 657 | 31 486 | 18 712 | (37.12) | (68.27) | | | |
| | | Financial pos | sition | | | | | | |
| Total current assets | 32 287 | 46 858 | 39 775 | 53 988 | 13.21 | 26.33 | | | |
| Total non-current assets | 524 947 | 556 980 | 556 980 | 520 701 | (6.97) | (6.97) | | | |
| Total current liabilities | 46 469 | 20 442 | 20 442 | 54 775 | 62.68 | 62.68 | | | |
| Total non-current liabilities | 43 601 | 16 907 | 16 907 | 49 294 | 65.70 | 65.70 | | | |
| Community wealth/Equity | 467 164 | 566 489 | 559 406 | 470 620 | (20.37) | (18.87) | | | |
| | | <u>Cash flow</u> | <u>/s</u> | | | | | | |
| Net cash from (used) operating | 14 862 | 30 367 | 29 162 | 14 940 | (103.26) | (95.20) | | | |
| Net cash from (used) investing | (25 812) | (25 657) | (31 486) | (14 691) | (74.65) | (114.33) | | | |
| Net cash from (used) financing | (1 048) | 140 | 140 | (1 010) | 113.86 | 113.86 | | | |
| Cash/cash equivalents at the year end | (11 998) | 4 849 | (2 184) | (761) | 737.18 | (187.05) | | | |
| | <u>Cash</u> | backing/surplus | reconciliation | | | | | | |
| Cash and investments available | 5 116 | 4 849 | (2 184) | 4 355 | (11.33) | 150.16 | | | |
| Balance - surplus (shortfall) | 5 116 | 4 849 | (2 184) | 4 355 | (11.33) | 150.16 | | | |
| | | Asset manage | ement_ | | | | | | |
| Asset register summary (WDV) | 489 092 | 556 980 | 582 815 | 518 517 | (7.42) | (12.40) | | | |
| Depreciation & asset impairment | 25 996 | 25 827 | 25 827 | 33 383 | 22.63 | 22.63 | | | |
| Repairs and Maintenance | 2 960 | 2 950 | 2 950 | 5 611 | 47.43 | 47.43 | | | |
| | | Free servi | <u>ces</u> | | | | | | |
| Cost of Free Basic Services provided | 5 730 | 8 213 | 9 681 | 8 836 | 7.06 | -9.56 | | | |
| Variances are calculated b | y dividing the diff | erence between d | actual and origina | l/adjustments b | udget by the | actual. | | | |

Table 142: Financial Performance 2018/19







The following graph indicates the various types of revenue items in the municipal budget for 2018/19

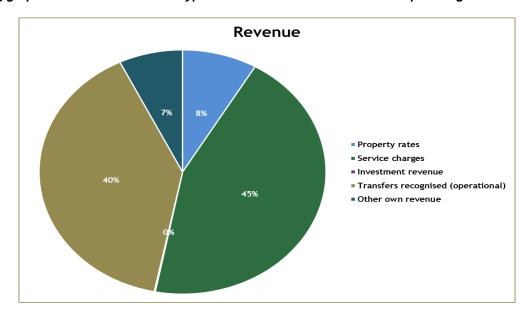


Table 143: Revenue

The following graph indicates the various types of expenditure items in the municipal budget for 2018/19

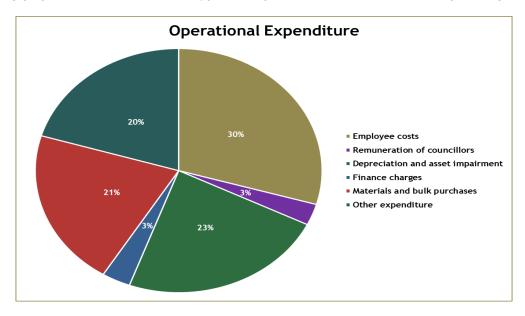


Table 144: Operating Expenditure







5.1.2 Revenue Collection by Vote

The table below indicates the revenue collection performance by vote:

| | 2017/18 | | 2018/19 % Variance | | | |
|-------------------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Vote Description | Actual | Original Budget | Adjusted Budget | Actual | Original Budget | Adjusted Budget |
| | | | R'000 | | | |
| Executive & Council | 31 058 | 44 259 | 44 665 | 44 820 | 1.25 | 0.35 |
| Finance & Admin | 13 884 | 18 966 | 20 128 | 12 929 | (46.69) | (55.68) |
| Community Services | 10 548 | 11 445 | 11 556 | 1 565 | (631.48) | (638.60) |
| Technical Services | 81 610 | 91 441 | 94 932 | 79 276 | (15.34) | (19.75) |
| Total Revenue by Vote | 137 100 | 166 111 | 171 281 | 138 590 | (19.86) | (23.59) |
| Variances are calculate | d by dividing the c | liffaranca hatwaan | actual and origina | al/adjustments buc | daet by the | actual |

ed by dividing the difference between actual and original/adjustments budget by the actual.

Table 145: Revenue by Vote

5.1.3 Revenue Collection by Source

The table below indicates the revenue collection performance by source for the 2018/19 financial year:

| | 2017/18 | | 2018/19 | | 2018/19 % Variance | | |
|---|---------------|--------------------|--------------------|---------------|--------------------|--------------------|--|
| Description | Actual | Original Budget | Adjusted Budget | Actual | Original Budget | Adjusted Budget | |
| | | | R' | 000 | | | |
| Property rates | 9 861 | 10 447 | 11 062 | 10 119 | (3.23) | (9.32) | |
| Service Charges - electricity revenue | 16 006 | 33 818 | 33 773 | 25 942 | (30.36) | (30.19) | |
| Service Charges - water revenue | 14 756 | 13 617 | 13 468 | 13 246 | (2.80) | (1.68) | |
| Service Charges - sanitation revenue | 10 296 | 8 968 | 8 387 | 10 755 | 16.62 | 22.02 | |
| Service Charges - refuse revenue | 7 520 | 6 461 | 6 142 | 3 182 | (103.08) | (93.05) | |
| Service Charges - other | 0 | 0 | 0 | 353 | 100.00 | 100.00 | |
| Rentals of facilities and equipment | 222 | 291 | 333 | 155 | (88.52) | (115.39) | |
| Interest earned - external investments | 333 | 560 | 560 | 142 | (293.01) | (293.01) | |
| Interest earned - outstanding debtors | 2 885 | 3 105 | 3 105 | 0 | N/A | N/A | |
| Fines | 271 | 7 312 | 7 372 | 6 139 | (19.11) | (20.09) | |
| Licences and permits | 2 363 | 2 516 | 2 517 | 0 | N/A | N/A | |
| Agency services | 0 | 342 | 342 | 1 335 | 74.38 | 74.38 | |
| Transfers recognised - operational | 40 144 | 49 275 | 49 275 | 66 234 | 25.60 | 25.60 | |
| Other revenue | 1 417 | 5 619 | 6 582 | 948 | (492.62) | (594.18) | |
| Gains on disposal of PPE | 0 | 0 | 0 | 41 | 100.00 | 100.00 | |
| Total Revenue (excluding capital transfers and contributions) | 106 076 | 142 330 | 142 919 | 138 590 | (2.70) | (3.12) | |
| Variances are calculated by dividing the d | ifference bet | ween actual | and original/o | adiustments b | oudget by the | actual. | |

Table 146: Revenue by Source







5.1.4 Operational Services Performance

The table below indicates the operational services performance for the 2018/19 financial year:

| Financial Performance of Operational Services | | | | | | | | | |
|---|-----------------|--------------------|--------------------|--------------------|--------------------|--------------------|--|--|--|
| R'000 | | | | | | | | | |
| | 2017/18 2018/19 | | | 2018/19 % Variance | | | | | |
| Description | Actual | Original Budget | Adjusted Budget | Actual | Original Budget | Adjusted Budget | | | |
| | <u>0</u> | perating Cost | | | | | | | |
| Water | 58 672 | 26 196 | 25 708 | 13 712 | (91.04) | (87.48) | | | |
| Waste Water (Sanitation) | 6 698 | 11 893 | 12 157 | 35 753 | 66.74 | 66.00 | | | |
| Electricity | 25 366 | 26 989 | 28 532 | 26 985 | (0.01) | (5.73) | | | |
| Waste Management | 5 051 | 9 434 | 9 530 | 7 816 | (20.70) | (21.93) | | | |
| Component A: sub-total | 95 788 | 74 512 | 75 925 | 84 266 | 11.58 | 9.90 | | | |
| Roads and Stormwater | 6 681 | 12 487 | 12 992 | 10 238 | (21.97) | (26.90) | | | |
| Component B: sub-total | 6 681 | 12 487 | 12 992 | 10 238 | (21.97) | (26.90) | | | |
| Planning | 0 | 0 | 0 | 0 | N/A | N/A | | | |
| Local Economic Development | 0 | 0 | 0 | 0 | N/A | N/A | | | |
| Component C: sub-total | 0 | 0 | 0 | 0 | N/A | N/A | | | |
| Housing | 763 | 2 747 | 2 735 | 802 | (242.35) | (240.92) | | | |
| Component D: sub-total | 763 | 2 747 | 2 735 | 802 | (242.35) | (240.92) | | | |
| Environment Protection (Pollution Control Bio(Diversity Landscape Open Spaces Parks And Coastal Protection) | 0 | 0 | 0 | 0 | N/A | N/A | | | |
| Component E: sub-total | 0 | 0 | 0 | 0 | N/A | N/A | | | |
| Traffic & licensing | 3 090 | 9 694 | 9 770 | 0 | N/A | N/A | | | |
| Component F: sub-total | 3 090 | 9 694 | 9 770 | 0 | N/A | N/A | | | |
| Sport and Recreation | 2 446 | 3 067 | 3 109 | 2 642 | (16.11) | (17.69) | | | |
| Cemeteries | 679 | 1 840 | 1 842 | 3 273 | 43.79 | 43.71 | | | |
| Libraries | 1 377 | 1 480 | 1 987 | 0 | N/A | N/A | | | |
| Museum | 550 | 625 | 647 | 0 | N/A | N/A | | | |
| Community halls facilities Thusong centres | 2 701 | 4 589 | 3 640 | 0 | N/A | N/A | | | |
| Component G: sub-total | 7 753 | 4 589 | 3 640 | 5 915 | 22.41 | 38.45 | | | |
| Budget and Treasury Office | 17 250 | 21 869 | 23 104 | 25 374 | 13.81 | 8.95 | | | |
| Executive and Council | 15 418 | 16 077 | 16 379 | 17 194 | 6.50 | 4.74 | | | |
| Corporate Services | 4 687 | 5 137 | 4 668 | 0 | N/A | N/A | | | |
| Component H: sub-total | 37 355 | 43 083 | 44 151 | 42 568 | (1.21) | (3.72) | | | |
| Total Expenditure | 151 430 | 147 112 | 149 215 | 143 790 | (2.31) | (3.77) | | | |
| Variances are calculated by dividing | the difference | between actual | and original/ac | ljustments budg | et by the a | ctual. | | | |

Table 147: Operational Services Performance







5.2 Financial Performance per Municipal Function

5.2.1 Water Services

| al | Original Budget | Adjusted Budget | Actual | Variance to Budget | |
|--------------|-------------------------------|--|--|--|--|
| · | R | 2,000 | | _ | |
| 1 | | R'000 | | % | |
| 861 | 26 531 | 30 128 | 23 360 | (13.58 | |
| Expenditure: | | | | | |
| 4 781 | 3 968 | 4 158 | 4 722 | 15.97 | |
| 548 | 396 | 446 | 3 301 | 88.01 | |
| 0 542 | 21 833 | 21 103 | 5 689 | (283.74) | |
| 872 | 26 196 | 25 708 | 13 712 | (91.04) | |
| 011) | 335 | 4 421 | 9 648 | 96.53 | |
| (| 0 542 5 872 011) | 548 396 0 542 21 833 5 872 26 196 011) 335 | 548 396 446 0 542 21 833 21 103 5 872 26 196 25 708 011) 335 4 421 | 548 396 446 3 301 0 542 21 833 21 103 5 689 5 872 26 196 25 708 13 712 | |

Table 148: Financial Performance: Water Services

5.2.2 Waste Water (Sanitation)

| | 2017/18 | 2017/18 2018/19 | | | |
|--|--------------------|---------------------|---------------------|---------------------|-----------------------|
| Description | Actual | Original Budget | Adjusted Budget | Actual | Variance to Budget |
| | | ı | R'000 | | % |
| Total Operational Revenue | 10 747 | 19 413 | 18 834 | 12 800 | (51.67) |
| Expenditure: | | | | | |
| Employees | 4 087 | 4 580 | 4 579 | 4 110 | (11.44) |
| Repairs and Maintenance | 59 | 182 | 242 | 448 | 59.41 |
| Other | 2 552 | 7 132 | 7 336 | 31 196 | 77.14 |
| Total Operational Expenditure | 6 698 | 11 893 | 12 157 | 35 753 | 66.74 |
| Net Operational (Service) Expenditure | 4 048 | 7 520 | 6 677 | (22 953) | 132.76 |
| Variances are calculated b | y dividing the dif | ference between the | actual and original | budget by the actua | ıl. |

Table 149: Financial Performance: Waste Water (Sanitation) Services







5.2.3 Electricity

| | 2017/18 | 2018/19 | | | | |
|--|-------------------|---------------------|-----------------------|--------------------|-----------------------|--|
| Description | Actual | Original Budget | Adjusted Budget | Actual | Variance to Budget | |
| | | ı | R'000 | | % | |
| Total Operational Revenue | 36 845 | 37 593 | 38 384 | 28 977 | (29.73) | |
| Expenditure: | | | | | | |
| Employees | 1 606 | 1 601 | 1 948 | 1 923 | 16.75 | |
| Repairs and Maintenance | 1 099 | 520 | 620 | 377 | (38.11) | |
| Other | 22 661 | 24 868 | 25 964 | 26 557 | 6.36 | |
| Total Operational Expenditure | 25 366 | 26 989 | 28 532 | 28 856 | 6.47 | |
| Net Operational (Service) Expenditure | 11 478 | 10 604 | 9 853 | 121 | (8 678.68) | |
| Variances are calculated b | v dividing the di | fference between th | e actual and original | budget by the actu | al | |

Table 150: Financial Performance: Electricity

5.2.4 Waste Management

| | 2017/18 | 2018/19 | | | | |
|--|---|-----------------|-----------------|---------|-----------------------|--|
| Description | Actual | Original Budget | Adjusted Budget | Actual | Variance to Budget | |
| | | F | R'000 | | % | |
| Total Operational Revenue | 7 836 | 6 812 | 6 493 | 5 579 | (22.11) | |
| Expenditure: | | | | | | |
| Employees | 1 831 | 3 129 | 3 135 | 1 773 | (76.46) | |
| Repairs and Maintenance | 106 | 127 | 127 | 18 | (596.79) | |
| Other | 3 114 | 6 178 | 6 268 | 6 024 | (2.55) | |
| Total Operational Expenditure | 5 051 | 9 434 | 9 530 | 7 816 | (20.70) | |
| Net Operational (Service) Expenditure | 2 785 | (2 622) | (3 036) | (2 237) | (17.21) | |
| Variances are calculated by | Variances are calculated by dividing the difference between the actual and original budget by the actual. | | | | | |

Table 151: Financial Performance: Waste Management







5.2.5 Housing

| | 2017/18 | 2018/19 | | | |
|--|--------------------|---------------------|-----------------------|---------------------|-----------------------|
| Description | Actual | Original Budget | Adjusted Budget | Actual | Variance to Budget |
| | | I | R'000 | | % |
| Total Operational Revenue | 3 | 0 | 0 | 0 | N/A |
| Expenditure: | | | | | |
| Employees | 743 | 2 719 | 2 708 | 793 | (242.93) |
| Repairs and Maintenance | 1 | 2 | 2 | 0 | N/A |
| Other | 20 | 26 | 26 | 9 | (176.57) |
| Total Operational Expenditure | 763 | 2 747 | 2 735 | 802 | (242.35) |
| Net Operational (Service) Expenditure | (761) | (2 747) | (2 735) | (802) | (242.35) |
| Variances are calculated b | y dividing the dif | ference between the | e actual and original | budget by the actua | l. |

Table 152: Financial Performance: Housing

5.2.6 Roads and Stormwater

| | 2017/18 | 2018/19 | | | | | |
|--|---|-----------------|-----------------|---------|-----------------------|--|--|
| Description | Actual | Original Budget | Adjusted Budget | Actual | Variance to Budget | | |
| | | F | R'000 | | % | | |
| Total Operational Revenue | 11 423 | 1 092 | 1 092 | 1 089 | (0.27) | | |
| Expenditure: | | | | | | | |
| Employees | 4 270 | 4 464 | 4 535 | 4 454 | (0.24) | | |
| Repairs and Maintenance | 657 | 953 | 1 287 | 994 | 4.12 | | |
| Other | 1 754 | 7 070 | 7 170 | 1 424 | (396.64) | | |
| Total Operational Expenditure | 6 681 | 12 487 | 12 992 | 6 871 | (81.73) | | |
| Net Operational (Service) Expenditure | 4 742 | (11 395) | (11 901) | (5 782) | (97.07) | | |
| Variances are calculated b | Variances are calculated by dividing the difference between the actual and original budget by the actual. | | | | | | |

Table 153: Financial Performance: Roads and Stormwater







5.2.7 Libraries

| | 2017/18 | 2018/19 | | | | |
|--|--------------------|---------------------|-----------------------|---------------------|-----------------------|--|
| Description | Actual | Original Budget | Adjusted Budget | Actual | Variance to Budget | |
| | | ı | R'000 | | % | |
| Total Operational Revenue | 1 680 | 1 480 | 1 480 | 1 479 | (0.06) | |
| Expenditure: | | | | | | |
| Employees | 977 | 1 436 | 1 746 | 1 372 | (4.71) | |
| Repairs and Maintenance | 0 | 4 | 14 | 0 | N/A | |
| Other | 400 | 40 | 227 | 118 | 66.20 | |
| Total Operational Expenditure | 1 377 | 1 480 | 1 987 | 1 490 | 0.66 | |
| Net Operational (Service) Expenditure | 304 | (0) | (507) | (11) | 95.79 | |
| Variances are calculated b | y dividing the dif | ference between the | e actual and original | budget by the actua | ıl. | |

Table 154: Financial Performance: Libraries

5.2.8 Community Facilities

| | 2017/18 | | 2018/19 | • | |
|--|---------------------|---------------------|---------------------|---------------------|-----------------------|
| Description | Actual | Original Budget | Adjusted Budget | Actual | Variance to Budget |
| | | R | 3'000 | | % |
| Total Operational Revenue | 5 869 | 333 | 375 | 34 | (885.33) |
| Expenditure: | | | | | |
| Employees | 1 965 | 2 287 | 2 291 | 1 163 | (96.66) |
| Repairs and Maintenance | 256 | 380 | 380 | 7 | (5 127.94) |
| Other | 480 | 1 922 | 969 | 612 | (213.78) |
| Total Operational Expenditure | 2 701 | 4 589 | 3 640 | 1 783 | (157.41) |
| Net Operational (Service) Expenditure | 3 168 | (4 256) | (3 265) | (1 749) | (143.32) |
| Variances are calculated b | y dividing the diff | ference between the | actual and original | budget by the actua | l. |

Table 155: Financial Performance: Community Facilities





5.2.9 Traffic and Law Enforcement

| | 2017/18 | 2018/19 | | | | |
|--|--------------------|---------------------|---------------------|---------------------|-----------------------|--|
| Description | Actual | Original Budget | Adjusted Budget | Actual | Variance to Budget | |
| | | I | R'000 | | % | |
| Total Operational Revenue | 2 973 | 9 927 | 9 989 | 7 472 | (32.87) | |
| Expenditure: | | | | | | |
| Employees | 2 468 | 3 225 | 3 271 | 2 285 | (41.12) | |
| Repairs and Maintenance | 126 | 183 | 182 | 72 | (155.18) | |
| Other | 496 | 6 286 | 6 317 | 1 510 | (316.36) | |
| Total Operational Expenditure | 3 090 | 9 694 | 9 770 | 3 867 | (150.70) | |
| Net Operational (Service) Expenditure | (117) | 233 | 218 | 3 605 | 93.53 | |
| Variances are calculated b | y dividing the dif | ference between the | actual and original | budget by the actua | l. | |

Table 156: Financial Performance: Traffic and Law Enforcement

5.2.10 Parks and Recreation

| | 2017/18 | 2018/19 | | | | |
|--|---|-----------------|-----------------|---------|-----------------------|--|
| Description | Actual | Original Budget | Adjusted Budget | Actual | Variance to Budget | |
| | | F | R'000 | | % | |
| Total Operational Revenue | 0 | 0 | 50 | 52 | 100.00 | |
| Expenditure: | | | | | | |
| Employees | 2 385 | 2 950 | 2 992 | 2 599 | (13.52) | |
| Repairs and Maintenance | 17 | 54 | 54 | 8 | (539.46) | |
| Other | 43 | 63 | 63 | 34 | (83.63) | |
| Total Operational Expenditure | 2 446 | 3 067 | 3 109 | 2 642 | (16.11) | |
| Net Operational (Service) Expenditure | (2 446) | (3 067) | (3 059) | (2 590) | (18.43) | |
| Variances are calculated by | Variances are calculated by dividing the difference between the actual and original budget by the actual. | | | | | |

Table 157: Financial Performance: Parks and Recreation







5.2.11 Office of the Municipal Manager

| | 2017/18 | 2018/19 | | | | |
|--|--|---------------------------------|---------|---------------|--------|--|
| Description | Actual | Original Budget Adjusted Budget | | Budget Actual | | |
| | | ı | R'000 | | % | |
| Total Operational Revenue | 0 | 0 | 0 | 44 820 | 100.00 | |
| Expenditure: | | | | | | |
| Employees | 1 916 | 2 854 | 2 351 | 8 325 | 65.71 | |
| Repairs and Maintenance | 0 | 0 | 0 | 19 | 100.00 | |
| Other | 640 | 633 | 633 | 8 851 | 92.85 | |
| Total Operational Expenditure | 2 556 | 3 487 | 2 984 | 17 194 | 79.72 | |
| Net Operational (Service) Expenditure | (2 556) | (3 487) | (2 984) | 27 626 | 112.62 | |
| Variances are calculated b | culated by dividing the difference between the actual and original budget by the actual. | | | | | |

Table 158: Financial Performance: Office of the Municipal Manager

5.2.12 Corporate Services

| | 2017/18 | 2018/19 | | | | |
|--|------------------|---------------------------------|---------------------|---------------------|-----------------------|--|
| Description | Actual | Original Budget Adjusted Budget | | Actual | Variance to Budget | |
| | | F | R'000 | | % | |
| Total Operational Revenue | 62 | 373 | 414 | 2 479 | 84.96 | |
| Expenditure: | | | | | | |
| Employees | 3 806 | 4 031 | 3 430 | 2 741 | (47.04) | |
| Repairs and Maintenance | 49 | 242 | 242 | 59 | (307.58) | |
| Other | 831 | 864 | 996 | 9 513 | 90.92 | |
| Total Operational Expenditure | 4 687 | 5 137 | 4 668 | 12 314 | 58.28 | |
| Net Operational (Service) Expenditure | (4 625) | (4 764) | (4 254) | (9 835) | 51.56 | |
| Variances are calculated by | dividing the dif | ference between the | actual and original | budget by the actua | l. | |

Table 159: Financial Performance: Corporate Services







5.2.13 Financial Services

| | 2017/18 | | 2018/19 | | | | |
|--|--------------------|---------------------------------|-----------------------|---------------------|-----------------------|--|--|
| Description | Actual | Original Budget Adjusted Budget | | Actual | Variance to Budget | | |
| | | I | R'000 | | % | | |
| Total Operational Revenue | 3 758 | 18 593 | 19 713 | 10 451 | (77.92) | | |
| Expenditure: | | | | | | | |
| Employees | 8 540 | 10 092 | 10 750 | 10 175 | 0.82 | | |
| Repairs and Maintenance | 39 | 23 | 23 | 309 | 92.55 | | |
| Other | 8 606 | 8 780 | 9 356 | 205 | (4 174.41) | | |
| Total Operational Expenditure | 17 186 | 18 895 | 20 129 | 10 690 | (76.76) | | |
| Net Operational (Service) Expenditure | (13 428) | (301) | (416) | (239) | (26.07) | | |
| Variances are calculated b | v dividing the dif | ference between the | e actual and original | budget by the actua | ıl. | | |

Table 160: Financial Performance: Financial Services

5.3 Grants

5.3.1 Grant Performance

The Municipality had a total amount of **R77.6** million for infrastructure and other projects available that was received in the form of grants from the national and provincial governments during the 2018/19 financial year. The performance in the spending of these grants is summarised as follows:

| | Grant Performance | | | | | | | |
|--------------------------------------|-------------------|----------------|--------------------|----------------|--------------------|--------------------|--|--|
| | R'000 | | | | | | | |
| | 2017/18 | | 2018/19 | | 2018/19 | % Variance | | |
| Description | Actual | Budget | Adjusted Budget | Actual | Original Budget | Adjusted Budget | | |
| | Capital T | ransfers and G | rants | | | | | |
| National Government: | 60 394 | 71 577 | 76 158 | 64 755 | (10.54) | (17.61) | | |
| Equitable share | 36 565 | 44 259 | 44 259 | 44 259 | 0.00 | 0.00 | | |
| INEP | 3 100 | 3 000 | 3 836 | 3 000 | 0.01 | (27.85) | | |
| EPWP: Roads | 800 | 1 000 | 1 000 | 1 000 | 0.00 | 0.00 | | |
| MIG - Project management unit | 14 970 | 11 348 | 11 348 | 8 026 | (41.40) | (41.40) | | |
| Water services operating subsidy | 3 058 | 10 000 | 13 745 | 6 500 | (53.85) | (111.47) | | |
| Finance management grant (FMG) | 1 900 | 1 970 | 1 970 | 1 970 | 0.00 | 0.00 | | |
| Provincial Government: | 1 377 | 1 479 | 1 479 | 1 479 | 0.00 | 0.00 | | |
| Library Grant | 1 377 | 1 479 | 1 479 | 1 479 | 0.00 | 0.00 | | |
| Total Capital Transfers and Grants | 61 771 | 73 056 | 77 637 | 66 234 | (10.30) | (17.22) | | |
| Variances are calculated by dividing | the difference l | between actua | l and original/d | adjustments bu | udget by th | e actual. | | |

Table 161: Grant Performance







5.3.2 Conditional Grants (Excluding MIG)

| Grant Performance | | | | | | | | |
|----------------------------------|---------|--------|--------------------|--------|--------------------|--------------------|--|--|
| R'000 | | | | | | | | |
| | 2017/18 | | 2018/19 | | 2018/19 | % Variance | | |
| Description | Actual | Budget | Adjusted Budget | Actual | Original Budget | Adjusted Budget | | |
| FMG | 1 900 | 1 970 | 1 970 | 1 970 | 0.00 | 0.00 | | |
| MIG | 14 970 | 11 348 | 11 348 | 8 026 | (41.40) | (41.40) | | |
| INEP | 3 100 | 3 000 | 3 836 | 3 000 | 0.01 | (27.85) | | |
| EPWP | 800 | 1 000 | 1 000 | 1 000 | 0.00 | 0.00 | | |
| Library grant | 1 377 | 1 479 | 1 479 | 1 479 | 0.00 | 0.00 | | |
| Water services operating subsidy | 3 058 | 10 000 | 13 745 | 6 500 | (53.85) | (111.47) | | |
| Total | 25 206 | 28 797 | 33 378 | 21 975 | (31.05) | (51.89) | | |

Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.

Table 162: Conditional Grant (excl. MIG)

5.3.3 Level of Reliance on Grants & Subsidies

| | Total grants | Total | Downantara | |
|----------------|------------------------|-------------------|------------|--|
| Financial year | and subsidies received | Operating Revenue | Percentage | |
| | R'000 | R'000 | % | |
| 2017/18 | 71 680 | 137 612 | 52.09 | |
| 2018/19 | 66 234 | 138 590 | 47.79 | |

Table 163: Reliance on Grants & Subsidies

5.4 Asset Management

5.4.1 Repairs and Maintenance

The table below indicates the repairs and maintenance as a % of total revenue:

| | 2017/18 | 2018/19 | | | | |
|-------------------------------------|--------------------|-----------------|----------------------|--------|--------------------|--|
| Description | Actual (Audited | Original Budget | Adjustment Budget | Actual | Budget variance | |
| | Outcome) | | R' 000 | | % | |
| Repairs and Maintenance Expenditure | 2 960 | 3 320 | 3 875 | 5 611 | 44.81 | |

Table 164: Repairs & Maintenance







5.5 Financial Ratios Based on Key Performance Indicators

5.5.1 Liquidity Ratio

| | | 2017/18 | 2018/19 |
|---|--|-----------------|-----------------|
| Description | Basis of calculation | Audited outcome | Audited outcome |
| Current Ratio | Current assets/current liabilities | 0.64 | 0.99 |
| Current Ratio adjusted for aged debtors | Current assets less debtors > 90 days/current liabilities | 0.25 | 0.94 |
| Liquidity Ratio | Cash and equivalents/Trade creditors and short term borrowings | 0.11 | 0.08 |

Table 165: Liquidity Financial Ratio

5.5.2 IDP Regulation Financial Viability Indicators

| | | 2017/18 | 2018/19 |
|--|---|-----------------|-----------------|
| Description | Basis of calculation | Audited outcome | Audited outcome |
| Cost Coverage | (Available cash + Investments)/monthly fixed operational expenditure | 0.30 | 0.04 |
| Total Outstanding Service Debtors to Revenue | Total outstanding service debtors/annual revenue received for services | 0.39 | 2.87 |
| Debt coverage | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year) | 110.30 | 1.66 |

Table 166: Financial Viability National KPAs

5.5.3 Borrowing Management

| Description | Basis of calculation | 2017/18 Audited outcome | 2018/19 Audited outcome |
|--|---|-------------------------------|-------------------------------|
| Capital Charges to Operating Expenditure | Interest & Principal Paid /Operating Expenditure | 0.01% | 0.01% |

Table 167: Borrowing Management

5.5.4 Employee Costs

| | | 2017/18 | 2018/19 |
|----------------|--|-----------------|-----------------|
| Description | Basis of calculation | Audited outcome | Audited outcome |
| Employee costs | Employee costs/(Total Revenue - capital revenue) | 31% | 39% |

Table 168: Employee Costs







COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

5.6 Capital Expenditure: Sources of Finance

The table below indicates the capital expenditure by funding source for the 2018/19 financial year:

| | 2017/18 | | | 2018/19 | | |
|----------------------|---------|-------------------------|----------------------|---------|--------------------------------------|-----------------------------|
| Details | Actual | Original Budget (OB) | Adjustment Budget | Actual | Adjust- ment to OB Variance | Actual to OB Variance |
| | | R'C | 000 | | 9 | 6 |
| | S | ource of financ | e | | | |
| Grants and subsidies | 26 447 | 17 031 | 28 857 | 26 447 | 69.43 | (14.15) |
| Own funding | 2 844 | 3 750 | 11 876 | 2 844 | 216.68 | (240.85) |
| Total | 29 290 | 20 781 | 40 732 | 29 290 | 96.00 | (55.06) |
| | Perce | entage of financ | ce (%) | | | |
| Grants and subsidies | 0 | 82 | 71 | 0 | | |
| Own funding | 0 | 18 | 29 | 0 | | |
| | Ca | pital expenditu | ıre | | | |
| Water and sanitation | 3 621 | 20 781 | 19 618 | 5 774 | (5.59) | (66.62) |
| Electricity | 4 817 | 3 000 | 3 836 | 3 336 | 27.87 | (16.67) |
| Roads and stormwater | 11 499 | 0 | 5 908 | 5 027 | N/A | N/A |
| Other | 9 353 | 1 877 | 2 125 | 583 | 13.21 | (82.17) |
| Total | 29 290 | 25 658 | 31 487 | 14 720 | 22.72 | (65.35) |
| | Percent | age of expendi | ture (%) | | | |
| Water and sanitation | 12 | 81 | 62 | 39 | | |
| Electricity | 16 | 12 | 12 | 23 | | |
| Roads and stormwater | 39 | 0 | 19 | 34 | | |
| Other | 32 | 7 | 7 | 4 | | |

Table 169: Capital Expenditure by Funding Source







5.7 Capital Spending

The table below indicates the capital spending on the largest projects:

| | 2018/19 | | | | | |
|--------------------------------------|-----------------|----------------------|-----------------------|----------------------|------------------------|--|
| Name of Project | Original Budget | Adjustment Budget | Actual Expenditure | Original Variance | Adjustment variance | |
| | | R'000 | | % | | |
| Upgrading of VIP's and Bucket System | 10 000 | 10 000 | 0 | N/A | N/A | |
| Van der Waltsfontein Pipeline | 10 781 | 5 873 | 5 031 | (114.28) | (16.74) | |
| New Oubox Aerterial Road | - | 4 908 | 4 068 | 100.00 | (20.63) | |
| Electrification - Noupoort | 3 000 | 3 836 | 3 336 | 10.07 | (14.99) | |

Table 170: Capital Spending of the Largest Projects

5.8 Municipal Infrastructure Grant (MIG)

This grant is intended to provide specific capital finance for basic municipal infrastructure backlogs for poor household's micro enterprises and social institutions servicing poor communities.

| Municipal Infrastructure Grant (MIG)* Expenditure 2017/18 | | | | | | |
|---|-----------------|-----------------------|-----------|-----------------|-----------------------|--|
| | | R | | | | |
| % Variance | | | | | | |
| Details | Original Budget | Adjustments Budget | Actual | Original Budget | Adjustments Budget | |
| Infrastructure - Water | 10 780 600 | 5 873 046 | 3 957 346 | (172.42) | (48.41) | |
| Reticulation | 10 780 600 | 5 873 046 | 3 957 346 | (172.42) | (48.41) | |
| Infrastructure - Roads | 11 348 | 11 348 | 4 068 174 | 99.72 | 99.72 | |
| Roads | 11 348 | 11 348 | 4 068 174 | 99.72 | 99.72 | |
| Total | 10 791 948 | 5 884 394 | 8 025 520 | (34.47) | 26.68 | |

^{*} MIG is a government grant program designed to fund a reduction in service backlogs, mainly: water; sanitation; roads; electricity. Expenditure on new upgraded and renewed infrastructure is set out at Appendix M; note also the calculation of the variation. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.

Table 171: Municipal Infrastructure Grant (MIG)

Component C: Cash Flow Management and Investments

Cash flow management is critical to the municipality as it enables the organisation to assess whether enough cash is available at any point in time to cover the council's commitments. Cash flow is rigorously managed and monitored on a regular basis.







5.9 Cash Flow

| | 2018/19 | | | |
|---|------------------------|-----------------|-----------|--|
| Description | Original Budget | Adjusted Budget | Actual | |
| Cash flow from | operating activities | | | |
| R | eceipts | | | |
| Ratepayers and other | 70 256 | 70 377 | 43 984 | |
| Government - operating | 49 275 | 48 275 | 25 324 | |
| Government - capital | 23 781 | 29 362 | 47 522 | |
| Interest | 2 796 | 2 796 | 142 | |
| Pa | yments | | | |
| Suppliers and employees | (115 741) | (121 648) | (102 033) | |
| Net cash from/(used) operating activities | 30 367 | 29 162 | 14 940 | |
| Pa | yments | | | |
| Capital assets | (25 657) | (31 486) | (14 691) | |
| Net cash from/(used) investing activities | (25 657) | (31 486) | (14 691) | |
| Cash flows from | n financing activities | | | |
| Re | eceipts | | | |
| Increase(Decrease) in Consumer Debtors | 140 | 140 | 0 | |
| Pa | yments | | | |
| Repayment of borrowing | 0 | 0 | (1 010) | |
| Net cash from/(used) financing activities | 0 | 0 | (1 010) | |
| Net increase/ (decrease) in cash held | 4 709 | (2 324) | (761) | |
| Cash/cash equivalents at the year begin: | 17 091 | 17 091 | 5 116 | |
| Cash/cash equivalents at the year-end: | 21 940 | 21 940 | 4 355 | |
| Source | : MBRR SA7 | | | |

Table 172: Cash Flow







5.10 Gross Outstanding Debtors per Service

| | Rates | Trading services | Economic services | Housing | Other | Total |
|--|-------|-------------------------|----------------------------|---------|-------|--------|
| Financial year | Rates | (Electricity and Water) | (Sanitation and Refuse) | rentals | | |
| R'000 | | | | | | |
| 2017/18 | 3 109 | 14 601 | 5 370 | 0 | 1 526 | 24 606 |
| 2018/19 | 7 877 | 20 625 | 17 184 | 0 | 1 003 | 46 688 |
| Difference | 4 768 | 6 024 | 11 814 | 0 | (523) | 22 083 |
| % growth year on year | 153 | 41 | 220 | N/A | (34) | 90 |
| Note: Figures exclude provision for bad debt | | | | | | |

Table 173: Gross Outstanding Debtors per Service

The following graph indicates the total outstanding debt per type of service for 2018/19

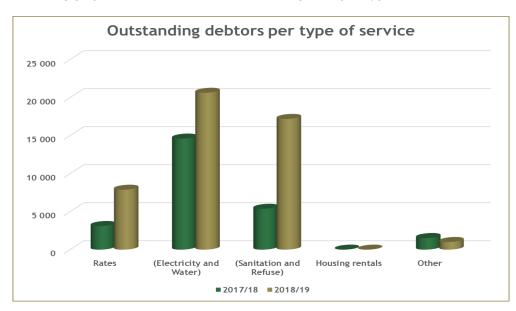


Table 174: Outstanding Debt per Type of Service

5.11 Total Debtors Age Analysis

| Financial year | Less than 30 days | Between 30-60 days | Between 60-90 days | More than 90 days | Total |
|--|-------------------|-----------------------|-----------------------|----------------------|--------|
| | R'000 | R'000 | R'000 | R'000 | R'000 |
| 2017/18 | 3 271 | 1 096 | 847 | 19 391 | 24 606 |
| 2018/19 | 4 722 | 3 826 | 38 140 | 0 | 46 688 |
| Difference | 1 451 | 2 730 | 37 293 | (19 391) | 22 083 |
| % growth year on year | 44 | 249 | 4 404 | (100) | 90 |
| Note: Figures exclude provision for bad debt | | | | | |

Table 175: Outstanding Debtor Age Analysis







5.12 Borrowing and Investments

Infrastructure needs to be replaced and therefore borrowings for periods of 15 years are taken up to lessen the impact on consumers.

5.12.1 Actual Borrowings

| Actual Borrowings | | | | |
|--|---------|---------|--|--|
| R' 000 | | | | |
| Instrument | 2017/18 | 2018/19 | | |
| Long-term loans (annuity/reducing balance) | 14 | 0 | | |
| Financial leases | 3 100 | 2 518 | | |
| Total | 3 114 | 2 518 | | |

Table 176: Actual Borrowings

5.12.2 Municipal Investments

| Actual Investments | | | | |
|--------------------|---------|---------|--|--|
| R'000 | | | | |
| Investment to a | 2017/18 | 2018/19 | | |
| Investment type | Actual | Actual | | |
| Deposits - bank | 873 | 911 | | |
| Total | 873 | 911 | | |

Table 177: Municipal Investments





Chapter 6: Auditor-General Findings

CHAPTER 6

Component A: Auditor-General Opinion 2017/18

6.1 Auditor-General Report 2017/18

| Details | | | | |
|---|---|--|--|--|
| Audit Report Status: | Unqualified with other matters | | | |
| Issue raised | Corrective steps implemented | | | |
| Material impairments - receivables from exchange and non- exchange transactions: As disclosed in notes 3 and 4 to the financial statements, material impairments of R129 415 609 (2017: R106 640 887) was incurred as a result of poor outstanding debt collections | The Municipality is busy with a campaign to encourage consumers to pay their outstanding debts. Management is also busy with discussions with National Government regarding areas where Eskom provides electricity and municipal debt collection measures cannot be implemented as in other areas | | | |
| Material losses - water and electricity: As disclosed in note 41.8 to the financial statements, material water losses of R4 794 159 (2017: R8 994 741 was incurred which represents 37.36% (2017: 56.21%) of total water purchased and electricity losses to the amount of R3 983 360 (2017: R6 299 445) was incurred which represents 14.68% (2017: 23.71%) of total electricity purchased. Technical losses for electricity were due to inherent resistance of conductors, transformers and other electrical equipment. Non-technical losses for water and electricity were due to tampering of meters, incorrect ratios used on bulk meters, faulty meters and illegal water and electricity connections | Technical Services Department is busy with investigation to address leakages | | | |

Table 178: AG Report 2017/18

Component B: Auditor-General Opinion 2018/19

6.2 Auditor-General Report 2018/19

| Det | ails |
|--|--|
| Audit Report Status: | Qualified |
| Issue raised | Corrective steps implemented |
| Revenue from non-exchange transactions: The Municipality did not have adequate systems in place to account for revenue from non- exchange transactions in accordance with GRAP 23, Revenue from non-exchange transactions, as the Municipality did not recognise fines, penalties and forfeits on the accrual basis of accounting. The AG was unable to determine the full extent of the understatement on revenue and receivables from non-exchange transactions as it was impractical to do so. This also has an impact on the surplus and on the accumulated surplus in the financial statements | Ensure fines are accounted for on an accrual basis and not cash basis. Fines should be recognised as they become accrued with the corresponding receivable. Issue date and not offence date should be used to recognise the revenue. |
| Revenue from exchange transactions: The AG was unable to obtain sufficient appropriate audit evidence regarding service charges, as the Municipality did | Management should have proper controls around record keeping and submit information as per the agreed time as stipulated in the signed engagement letter. |





Chapter 6: Auditor-General Findings

Details

not provide the supporting documentation relating to indigents for auditing. The AG was unable to confirm the amounts by alternative means. Consequently, The AG was unable to determine whether any adjustments to revenue from exchange transactions stated at R53 477 994 in note 20 of the financial statements were necessary

Table 179: AG Report 2018/19





| Abbreviations | | | | | | |
|---------------|---|-------|---|--|--|--|
| LED | Local Economic Development | PRV | Pressure Reducing Valve | | | |
| MAYCOM | Executive Mayoral Committee | PT | Provincial Treasury | | | |
| MFMA | Municipal Finance Management Act (Act No. 56 | PVC | Polyvinyl Chloride | | | |
| | of 2003) | SALGA | South African Local Government Organisation | | | |
| MIG | Municipal Infrastructure Grant | SAMDI | South African Management Development | | | |
| MM | Municipal Manager | | Institute | | | |
| MMC | Member of Mayoral Committee | SCM | Supply Chain Management | | | |
| MSA | Municipal Systems Act No. 32 of 2000 | SDBIP | Service Delivery and Budget Implementation | | | |
| MTECH | Medium Term Expenditure Committee | | Plan | | | |
| NGO | Non-governmental organisation | SDF | Spatial Development Framework | | | |
| NT | National Treasury | SMMEs | Small, Medium and Macro Enterprises | | | |
| OPEX | Operating expenditure | uPVC | Unplasticised Polyvinyl Chloride | | | |
| PACA | Participatory Appraisal Competitive Advantage | VCP | Vehicle Check Point | | | |
| PMS | Performance Management System | | | | | |



LIST OF TABLES

| Table 1: | Population | Table 31: | Members of the Performance Audit |
|-----------|--|------------|---|
| Table 2: | Gender Statistics | | Committee27 |
| Table 3: | Population Profile | Table 32: | Policies Developed and Reviewed |
| Table 4: | Municipal Wards11 | Table 33: | Communication Activities |
| Table 5: | Natural Resources | Table 34: | Newsletter29 |
| Table 6: | Basic Service Delivery Highlights12 | Table 35: | Website Checklist30 |
| Table 7: | Basic Services Delivery Challenges | Table 36: | Bid Committee Meetings30 |
| Table 8: | Households with Minimum Level of Basic Services | Table 37: | Attendance of Members of Bid Evaluation Committee |
| Table 9: | National KPI's for Financial Viability and Management14 | Table 38: | Attendance of Members of Bid Adjudication Committee31 |
| Table 10: | Financial Overview14 | Table 39: | Highest Bids Awarded by the Bid Adjudication Committee32 |
| Table 11: | Total Capital Expenditure14 | Table 40: | Awards made by the Accounting Officer 32 |
| Table 12: | Audit Outcomes15 | Table 41: | Deviations Approved32 |
| Table 13: | 2018/19 IDP/Budget Process15 | Table 42: | Disclosures of Financial Interests34 |
| Table 14: | National KPIs - Good Governance and Public Participation Performance16 | Table 43: | SDBIP Measurement Criteria |
| Table 15: | Council 2018/1918 | Table 44: | Top Layer SDBIP per Strategic Objective 39 |
| Table 16: | Council Meetings18 | Table 45: | Top Layer SDBIP - Develop a Capable and |
| Table 17: | Portfolio Committee18 | | Capacitated Institution to Respond to Community Needs41 |
| Table 18: | Municipal Public Accounts Committee 18 | Table 46: | Top Layer SDBIP - Enhance Good Governance |
| Table 19: | Administrative Governance Structure19 | | Processes and Accountability41 |
| Table 20: | Public Meetings20 | Table 47: | Top Layer SDBIP - Enhance Municipal Financial |
| Table 21: | Ward 1 Committee Meetings20 | T-1-1- 40. | Viability |
| Table 22: | Ward 2 Committee Meetings21 | Table 48: | Top Layer SDBIP - Facilitate Economic Growth in the Municipal Area44 |
| Table 23: | Ward 3 Committee Meetings21 | Table 49: | Top Layer SDBIP - Ongoing Maintenance of |
| Table 24: | Ward 4 Committee Meetings21 | | Municipal Infrastructure45 |
| Table 25: | Ward 5 Committee Meetings22 | Table 50: | Top Layer SDBIP - Provide Appropriate |
| Table 26: | Ward 6 Committee Meetings22 | | Services to All Households |
| Table 27: | Functioning of Ward Committees23 | Table 51: | Top Layer SDBIP - Provide Quality and Sustainable Municipal Infrastructure within |
| Table 28: | Labour Forum23 | | Available Resources |
| Table 29: | Top Five Risks24 | Table 52: | Top Layer SDBIP - Strengthen Community |
| Table 30: | Members of the Audit Committee26 | | Participation49 |
| | | Table 53: | Functional Areas51 |



| Table 54: | Waste Water (Sanitation) Provision Highlights | Table 82: | Gravel Roads Infrastructure |
|-----------|--|------------|--|
| rupte 54. | 52 | | Tarred Road Infrastructure |
| Table 55: | Water Services Challenges53 | Table 83: | , |
| Table 56: | Water Service Delivery Levels: Households . 53 | Table 84: | Cost of Construction/Maintenance of Roads 68 |
| Table 57: | Employees: Water Services54 | Table 85: | Employees: Roads69 |
| Table 58: | Waste Water (Sanitation) Provision Highlights | Table 86: | Waste Water (Stormwater) Highlights 69 |
| ruble 36. | 55 | Table 87: | Waste Water (Stormwater) Challenges 70 |
| Table 59: | Waste Water (Sanitation) Provision Challenges | Table 88: | Stormwater Infrastructure |
| | 56 | Table 89: | Planning Highlights |
| Table 60: | Waste Water (Sanitation) Provision Service | Table 90: | Planning Challenges71 |
| | Delivery Levels56 | Table 91: | Additional Performance Town Planning and |
| Table 61: | Employees Waste Water (Sanitation) Provision | | Building Control71 |
| | 57 | Table 92: | Employees: Planning71 |
| Table 62: | Electricity Highlights58 | Table 93: | LED Highlights72 |
| Table 63: | Electricity Challenges58 | Table 94: | Challenges LED72 |
| Table 64: | Electricity Service Delivery Levels59 | Table 95: | LED Objectives and Strategies |
| Table 65: | Employees: Electricity60 | Table 96: | Job Creation Through EPWP Projects 73 |
| Table 66: | Waste Management Highlight61 | Table 97: | Libraries and Museums Highlights74 |
| Table 67: | Waste Management Challenges61 | Table 98: | Libraries and Museums Challenges |
| Table 68: | Waste Management Service Delivery Levels. 61 | Table 99: | Service Statistics for Libraries and Museums75 |
| Table 69: | Employees: Waste Management62 | Table 100: | Employees: Libraries and Museums |
| Table 70: | Housing Highlights | | |
| Table 71: | Housing Challenges64 | Table 101: | Cemeteries Highlights |
| Table 72: | Households with Access to Basic Housing64 | Table 102: | Cemeteries Challenges76 |
| | | Table 103: | Service Statistics for Cemeteries76 |
| Table 73: | Housing Waiting List | Table 104: | Public Safety Highlights77 |
| Table 74: | Statistical Indicators on Housing Service Delivery65 | Table 105: | Public Safety Challenges77 |
| Table 75: | Free Basic Services to Indigent Households . 66 | Table 106: | Additional Performance Service Statistics for |
| | | | Public Safety78 |
| Table 76: | Free Basic Electricity Services to Indigent Households66 | Table 107: | Employees: Public Safety78 |
| Table 77: | Free Basic Water Services to Indigent | Table 108: | Sport and Recreation Highlight79 |
| | Households66 | Table 109: | Sport and Recreation Challenges |
| Table 78: | Free Basic Sanitation Services to Indigent | Table 110: | Additional Performance Information for Sport |
| | Households66 | | and Recreation |
| Table 79: | Free Basic Refuse Removal Services to | Table 111: | Sport and Recreation80 |
| | Indigent Households67 | Table 112: | Financial Services Highlight81 |
| Table 80: | Roads Highlights67 | Table 113: | Financial Services Challenges82 |
| Table 81: | Roads Challenges68 | Table 114: | Debt Recovery82 |



| Table 115: | Employees: Financial Services82 | Table 140: | Personnel Expenditure |
|-----------------------|--|------------|---|
| Table 116: | Employees: Human Resources83 | Table 141: | Personnel Expenditure |
| Table 117: | Service Delivery Priorities - Develop a Capable | Table 142: | Financial Performance 2018/19100 |
| | and Capacitated Institution to Respond to Community Needs84 | Table 143: | Revenue101 |
| Table 110. | | Table 144: | Operating Expenditure101 |
| Table 118: | Services Delivery Priorities - Enhance Good Governance Processes and Accountability84 | Table 145: | Revenue by Vote102 |
| Table 119: | Service Delivery Priorities - Enhance Municipal | Table 146: | Revenue by Source102 |
| | Financial Viability85 | Table 147: | Operational Services Performance103 |
| Table 120: | Services Delivery Priorities - Facilitate | Table 148: | Financial Performance: Water Services104 |
| | Economic Growth in the Municipal Area85 | Table 149: | Financial Performance: Waste Water |
| Table 121: | Service Delivery Priorities - Ongoing Maintenance of Municipal Infrastructure86 | | (Sanitation) Services104 |
| Table 122. | | Table 150: | Financial Performance: Electricity105 |
| Table 122: | Service Delivery Priorities - Provide Appropriate Services to All Households86 | Table 151: | Financial Performance: Waste Management |
| Table 123: | Service Delivery Priorities - Provide Quality | | |
| rabic rest | and Sustainable Municipal Infrastructure | Table 152: | Financial Performance: Housing106 |
| | within available resources88 | Table 153: | Financial Performance: Roads and Stormwater |
| Table 124: | Service Delivery Priorities - Strengthen | | 106 |
| | Community Participation88 | Table 154: | Financial Performance: Libraries107 |
| Table 125: Organi: | National KPIs- Municipal Transformation and sational Development89 | Table 155: | Financial Performance: Community Facilities107 |
| Table 126: | 2018/19 EE Targets/Actual by Racial | T-1-1- 4F4 | |
| rable 720. | Classification | Table 156: | Financial Performance: Traffic and Law Enforcement108 |
| Table 127: | 2018/19 EE Targets/Actual by Gender | Table 157: | Financial Performance: Parks and Recreation |
| | Classification90 | | 108 |
| Table 128: | Occupational Levels90 | Table 158: | Financial Performance: Office of the |
| Table 129: | Department - Race | | Municipal Manager109 |
| Table 130: | Vacancy Rate per Post and Functional Level 91 | Table 159: | Financial Performance: Corporate Services 109 |
| Table 131: | Vacancy Rate per Salary Level91 | Table 160: | Financial Performance: Financial Services .110 |
| Table 132: | Turnover Rate | Table 161: | Grant Performance110 |
| Table 133: | Injuries92 | Table 162: | Conditional Grant (excl. MIG)111 |
| Table 134: | Sick Leave93 | Table 163: | Reliance on Grants & Subsidies111 |
| Table 135: | HR Policies and Plans94 | Table 164: | Repairs & Maintenance111 |
| Table 136: | Skills Matrix95 | Table 165: | Liquidity Financial Ratio112 |
| Table 137: | Skills Development96 | Table 166: | Financial Viability National KPAs112 |
| Table 138: | Budget Allocated and Spent for Skills | Table 167: | Borrowing Management112 |
| | Development96 | Table 168: | Employee Costs112 |
| Table 139: | Financial Competency Development: Progress | Table 169: | Capital Expenditure by Funding Source113 |
| | Papart 07 | | |



| Table 170: | Capital Spending of the Largest Projects 114 | Table 175: | Outstanding Debtor Age Analysis116 |
|------------|--|------------|------------------------------------|
| Table 171: | Municipal Infrastructure Grant (MIG) 114 | Table 176: | Actual Borrowings117 |
| Table 172: | Cash Flow | Table 177: | Municipal Investments117 |
| Table 173: | Gross Outstanding Debtors per Service 116 | Table 178: | AG Report 2017/18118 |
| Table 174: | Outstanding Debt per Type of Service 116 | Table 179: | AG Report 2018/19119 |

LIST OF GRAPHS

| Graph 1: | Total Population | . 8 |
|----------|---|-----|
| Graph 2: | Population by Race | . 8 |
| Graph 3: | Gender Statistics | . 9 |
| Graph 4: | Top Layer SDBIP per Strategic Objective | 39 |
| Graph 5: | Water Service Delivery levels | 54 |
| Graph 6: | Sanitation/Sewerage Service Delivery Levels | 57 |
| Graph 7: | Electricity Service Delivery Levels | 59 |
| Graph 8: | Waste Management Service Delivery Levels | 62 |





ANNEXURE A: ANNUAL FINANCIAL STATEMENTS



These annual financial statements were prepared by: Durcharme Consulting (Pty) Ltd Published 30 August 2019

General Information

A municipality, which is an organ of state within the local sphere of government exercising legislative and executive authority. Legal form of entity

A local authority providing municipal services and maintaining the best Nature of business and principal activities

interest of the community in the Umsobomvu municipal area.

Mayoral committee

Executive Mayor MS Toto VP Harmse Councillors MR Kafi

> W Minnie MA Sestile NJ Batties SK Brown E Humphries JP Matthee **CM Williams** MJ Williams

Grade 2 **Grading of local authority**

Chief Finance Officer (CFO) DT Visagie

Accounting Officer AC Mpela

Business address 21A Church Street

> Colesburg Northern Cape

9795

Postal address Private Bag X6

> Colesburg Northern Cape

9795

Bankers ABSA Bank Limited

Standard Bank of South Africa Limited

Auditors Auditor General of South Africa (AGSA)

Telephone number (051) 753 0777

Fax number (051) 753 0574

Website www.umsobomvumun.co.za

Index

The reports and statements set out below comprise the annual financial statements presented to the provincial legislature:

| | Page |
|--|---------|
| Accounting Officer's Responsibilities and Approval | 3 |
| Accounting Officer's Report | 4 - 5 |
| Statement of Financial Position | 6 |
| Statement of Financial Performance | 7 |
| Statement of Changes in Net Assets | 8 |
| Cash Flow Statement | 9 |
| Statement of Comparison of Budget and Actual Amounts | 10 - 11 |
| Accounting Policies | 12 - 37 |
| Notes to the Annual Financial Statements | 38 - 77 |

COID Compensation for Occupational Injuries and Diseases

CRR Capital Replacement Reserve

DBSA Development Bank of South Africa

SA GAAP South African Statements of Generally Accepted Accounting Practice

GRAP Generally Recognised Accounting Practice

GAMAP Generally Accepted Municipal Accounting Practice

HDF Housing Development Fund

International Accounting Standards IAS

IMFO Institute of Municipal Finance Officers

IPSAS International Public Sector Accounting Standards

ME's Municipal Entities

MEC Member of the Executive Council

MFMA Municipal Finance Management Act

Municipal Infrastructure Grant (Previously CMIP) MIG

Annual Financial Statements for the year ended 30 June 2019

Accounting Officer's Responsibilities and Approval

The accounting officer is required by the Municipal Finance Management Act, 2003 (Act No. 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and was given unrestricted access to all financial records and related data.

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The accounting officer acknowledges that he is ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the accounting officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The accounting officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.

The accounting officer has reviewed the municipality's cash flow forecast for the year to 30 June 2020 and, in the light of this review and the current financial position, he is satisfied that the municipality has or has access to adequate resources to continue in operational existence for the foreseeable future.

The annual financial statements are prepared on the basis that the municipality is a going concern and that the Umsobomvu Local Municipality has neither the intention nor the need to liquidate or curtail materially the scale of the municipality.

The annual financial statements set out on page 4, which have been prepared on the going concern basis, were approved by the accounting officer on 30 August 2019 and were signed on its behalf by:

AC Mpela

Accounting Officer

Annual Financial Statements for the year ended 30 June 2019

Accounting Officer's Report

The accounting officer submits his report for the year ended 30 June 2019.

1. Review of activities

Main business and operations

The municipality is engaged in a local authority providing municipal services and maintaining the best interest of the community in the municipal area..

The operating results and state of affairs of the municipality are fully set out in the attached annual financial statements and do not in our opinion require any further comment.

Net deficit of the municipality was R 5 199 344 (2018: deficit R 15 762 003).

2. Going concern

We draw attention to the fact that at 30 June 2019, the municipality had an accumulated surplus (deficit) of R 470 619 516 and that the municipality's total assets exceed its liabilities by R 470 619 516.

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

The ability of the municipality to continue as a going concern is dependent on a number of factors. The most significant of these is that the government will continue to fund the operations of the municipality through the provision of the equitable share, additionally the accounting officer will continue to tightly manage the cash flow of the municipality and where necessary procure funding for the ongoing operations of the municipality.

3. Subsequent events

The accounting officer is not aware of any matter or circumstance arising since the end of the financial year.

4. Accounting Officer's interest in contracts

The Accounting Officer had no interest in any contracts.

5. Accounting policies

The annual financial statements prepared in accordance with the Standards of Generally Recognised Accounting Practices (GRAP), including any interpretations issued by the Accounting Standards Board and Accounting Practices Board.

6. Non-current assets

Details of major changes in the nature of the non-current assets of the municipality during the year were as follows:

There were no changes in the nature of the non-current assets of the municipality during the year.

7. Corporate governance

General

The accounting officer is committed to business integrity, transparency and professionalism in all its activities. As part of this commitment, the accounting officer supports the highest standards of corporate governance and the ongoing development of best practice.

Internal audit

The municipality has outsourced its internal audit function to the Pixley-ka-Seme District Municipality (i.e. shared services). This is in compliance with the Municipal Finance Management Act, 2003 (Act No. 56 of 2003).

8. Bankers

The municipality's bankers did not change during the year.

Accounting Officer's Report

9. **Auditors**

The Auditor General of South Africa (AGSA) will continue in office for the next financial period.

10. Non-compliance with applicable legislation

Significant non-compliance with various legislation have been properly disclosed in the notes to the annual financial statements.

Statement of Financial Position as at 30 June 2019

| Figures in Rand | Note(s) | 2019 | 2018 |
|--|---------|-------------|-------------|
| Assets | | | |
| Current Assets | | | |
| Inventories | 3 | 397 734 | 442 663 |
| Other receivables from non-exchange transactions | 4 | 2 546 357 | 2 286 760 |
| Receivables from exchange transactions | 5 | 38 684 983 | 20 837 560 |
| Receivables from non-exchange transactions | 5 | 8 003 334 | 3 768 183 |
| Cash and cash equivalents | 6 | 4 355 387 | 5 116 407 |
| | | 53 987 795 | 32 451 573 |
| Non-Current Assets | | | |
| Investment property | 7 | 2 060 899 | 2 060 899 |
| Property, plant and equipment | 8 | 518 517 416 | 537 180 189 |
| Intangible assets | 9 | 122 044 | 216 262 |
| Operating lease asset | 10 | 430 | 448 |
| | • | 520 700 789 | 539 457 798 |
| Total Assets | | 574 688 584 | 571 909 371 |
| Liabilities | | | |
| Current Liabilities | | | |
| Other financial liabilities | 11 | - | 13 570 |
| Finance lease obligation | 12 | 724 531 | 597 682 |
| Payables from exchange transactions | 13 | 26 159 057 | 24 007 808 |
| Payables from non-exchange transactions | 14 | 391 917 | 772 138 |
| VAT payable | 15 | 10 680 943 | 12 287 074 |
| Consumer deposits | 16 | 819 539 | 840 520 |
| Employee benefit obligation | 17 | 652 471 | 545 090 |
| Unspent conditional grants and receipts | 18 | 15 346 707 | 8 733 881 |
| | | 54 775 165 | 47 797 763 |
| Non-Current Liabilities | | | |
| Finance lease obligation | 12 | 1 793 718 | 2 502 442 |
| Employee benefit obligation | 17 | 12 447 827 | 14 100 243 |
| Provisions | 19 | 35 052 358 | 31 685 045 |
| | • | 49 293 903 | 48 287 730 |
| Total Liabilities | | 104 069 068 | 96 085 493 |
| Net Assets | | 470 619 516 | 475 823 878 |
| Accumulated surplus | | 470 619 516 | 475 823 878 |

Statement of Financial Performance

| Figures in Rand | Note(s) | 2019 | 2018 |
|--|---------|---------------|---------------|
| Revenue | | | |
| Revenue from exchange transactions | | | |
| Service charges | 20 | 53 477 994 | 48 376 530 |
| Rental of facilities and equipment | 21 | 154 593 | 221 915 |
| Agency services | 22 | 1 334 998 | - |
| Other income | 23 | 948 102 | 1 370 633 |
| Interest received | 24 | 142 490 | 3 218 374 |
| Gain on disposal of assets and liabilities | | 40 734 | - |
| Total revenue from exchange transactions | | 56 098 911 | 53 187 452 |
| Revenue from non-exchange transactions | | | |
| Taxation revenue | | | |
| Property rates | 25 | 10 119 357 | 9 861 205 |
| Property rates - penalties imposed | 25 | - | 202 782 |
| Transfer revenue | | | |
| Government grants and subsidies | 26 | 66 233 593 | 71 679 523 |
| Fines, penalties and forfeits | 27 | 6 138 526 | 7 398 277 |
| Total revenue from non-exchange transactions | | 82 491 476 | 89 141 787 |
| Total revenue | | 138 590 387 | 142 329 239 |
| Expenditure | | | |
| Employee related costs | 28 | (42 388 419) | (42 633 899) |
| Remuneration of councillors | 29 | (4 046 900) | (3 845 166) |
| Depreciation and amortisation | 30 | (31 617 394) | , |
| Impairment loss | 31 | (1 871 116) | - |
| Finance costs | 32 | (4 660 147) | (4 371 582) |
| Debt Impairment | 33 | (6 400 672) | (23 190 660) |
| Bulk purchases | 34 | (24 284 327) | (22 455 038) |
| Loss on disposal of assets and liabilities | | - | (36 925) |
| General expenses | 35 | (11 563 967) | (11 760 974) |
| Auditors remuneration | | (3 247 991) | (2 642 251) |
| Consulting and professional fees | | (4 701 999) | (3 913 117) |
| Fines and penalties | | (531 153) | (7 135 200) |
| Repairs and maintenance | | (5 611 238) | (2 959 785) |
| Travel and subsistence | | (2 864 408) | (2 600 904) |
| Total expenditure | | (143 789 731) | (158 091 242) |
| Deficit for the year | | (5 199 344) | (15 762 003) |

Statement of Changes in Net Assets

| Figures in Rand | Accumulated surplus | Total net assets |
|---|------------------------|------------------------|
| Opening balance as previously reported Adjustments | 478 409 427 | 478 409 427 |
| Prior year adjustments (note 41) | 13 176 454 | 13 176 454 |
| Balance at 01 July 2017 as restated* Changes in net assets | 491 585 881 | 491 585 881 |
| Surplus for the year | (15 762 003) | (15 762 003) |
| Total changes | (15 762 003) | (15 762 003) |
| Balance at 01 July 2018 Changes in net assets | 475 823 878 | 475 823 878 |
| Other | (5 018) | (5 018) |
| Net income (losses) recognised directly in net assets Surplus for the year | (5 018) (5 199 344) | (5 018) (5 199 344) |
| Total recognised income and expenses for the year | (5 204 362) | (5 204 362) |
| Total changes | (5 204 362) | (5 204 362) |
| Balance at 30 June 2019 | 470 619 516 | 470 619 516 |

Cash Flow Statement

| Figures in Rand | Note(s) | 2019 | 2018 |
|--|---------|---------------|--------------|
| Cash flows from operating activities | | | |
| Receipts | | | |
| Property Rates | | 5 884 207 | 6 204 870 |
| Government Grant and Subsidies | | 72 846 419 | 64 723 229 |
| Service Charges | | 38 099 471 | 38 861 825 |
| Interest income | | 142 490 | 3 421 156 |
| | | 116 972 587 | 113 211 080 |
| Payments | | | |
| Employee costs | | (45 179 695) | (42 095 830) |
| Remmuneration of Counsillors | | (4 046 900) | (3 845 166) |
| Suppliers paid | | (52 806 418) | (53 370 040) |
| | | (102 033 013) | (99 311 036) |
| Net cash flows from operating activities | 38 | 14 939 574 | 13 900 044 |
| Cash flows from investing activities | | | |
| Purchase of property, plant and equipment | 8 | (14 679 185) | (23 954 611) |
| Purchase of other intangible assets | 9 | (11 600) | (90 381) |
| Net cash flows from investing activities | | (14 690 785) | (24 044 992) |
| Cash flows from financing activities | | | |
| Repayment of other financial liabilities | | (13 722) | (1 034 724) |
| Finance lease payments | | (996 087) | (2 584 525) |
| Finance lease receipts | | - | 1 766 450 |
| Net cash flows from financing activities | | (1 009 809) | (1 852 799) |
| Net increase/(decrease) in cash and cash equivalents | | (761 020) | (11 997 747) |
| Cash and cash equivalents at the beginning of the year | | 5 116 407 | 17 114 154 |
| Cash and cash equivalents at the end of the year | 6 | 4 355 387 | 5 116 407 |

Statement of Comparison of Budget and Actual Amounts

| Figures in Rand | Approved budget | Adjustments | Final Budget | Actual amounts | Difference | Reference |
|--|-----------------|-------------|-----------------------|----------------|------------------------|-----------|
| Statement of Financial Performa | ance | | | | | |
| Revenue | | | | | | |
| Revenue from exchange | | | | | | |
| transactions | | (4 222 224) | C4 770 0C2 | | (0.000.000) | |
| Service charges | 62 863 484 | (1 092 621) | 61 770 863 332 981 | 53 477 994 | (8 292 869) | Note 53 |
| Rental of facilities and equipment | 291 438 | 41 543 | 3 105 156 | 154 593 | (178 388) | Note 53 |
| Interest received | 3 105 156 | - | 342 038 | - | (3 105 156) 992 960 | Note 53 |
| Agency services | 342 038 | 4 075 | 2 517 228 | 1 334 998 | (2 517 228) | Note 53 |
| Licences and permits | 2 515 853 | 1 375 | 6 581 555 | - 040 400 | (5 633 453) | Note 53 |
| Other income | 5 618 661 | 962 894 | 560 000 | 948 102 | (417 510) | Note 53 |
| Interest received - investment | 560 000 | - | | 142 490 | | Note 53 |
| Total revenue from exchange transactions | 75 296 630 | (86 809) | 75 209 821 | 56 058 177 | (19 151 644) | |
| Revenue from non-exchange transactions | | | | | | |
| Taxation revenue Property rates | 10 446 602 | 615 820 | 11 062 422 | 10 119 357 | (943 065) | |
| Transfer revenue | | | | | | |
| Government grants and subsidies | 73 056 000 | 4 581 000 | 77 637 000 | 66 233 593 | (11 403 407) | Note 53 |
| Fines, penalties and forfeits | 7 311 764 | 60 001 | 7 371 765 | 6 138 526 | (1 233 239) | |
| Total revenue from non- exchange transactions | 90 814 366 | 5 256 821 | 96 071 187 | 82 491 476 | (13 579 711) | |
| Total revenue | 166 110 996 | 5 170 012 | 171 281 008 | 138 549 653 | (32 731 355) | |
| - Expenditure | | | | | | |
| Personnel | (53 559 816) | (789 687) | (54 349 503) | (42 388 419) | 11 961 084 | Note 53 |
| Remuneration of councillors | (4 129 563) | | (4 129 563) | | 82 663 | |
| Depreciation and amortisation | (25 827 264) | - | (25 827 264) | , | (5 790 130) | Note 53 |
| Impairment loss | · | - | - | (1 871 116) | (1 871 116) | Note 53 |
| Finance costs | - | - | - | (4 660 147) | (4 660 147) | Note 53 |
| Debt Impairment | (11 387 767) | - | (11 387 767) | | 4 987 095 | Note 53 |
| Bulk purchases | (21 948 017) | (1 351 983) | (23 300 000) | , , | (984 327) | |
| Contracted services | (1 191 016) | - | (1 191 016) | | 1 191 016 | Note 53 |
| General expenses | (37 797 354) | (880 450) | (38 677 804) | (28 520 756) | 10 157 048 | Note 53 |
| Total expenditure | (155 840 797) | (3 022 120) | (158 862 917) | (143 789 731) | 15 073 186 | |
| Operating deficit | 10 270 199 | 2 147 892 | 12 418 091 | (5 240 078) | (17 658 169) | |
| Gain on disposal of assets and liabilities | (20 000) | - | (20 000) | 40 734 | 60 734 | Note 53 |
| Deficit before taxation | 10 250 199 | 2 147 892 | 12 398 091 | (5 199 344) | (17 597 435) | |

Statement of Comparison of Budget and Actual Amounts Budget on Cash Rasis

| Current Assets | Budget on Cash Basis | | | | | | |
|--|---------------------------------------|-------------|-------------|--------------|----------------|--------------|-----------|
| Assets Current Assets | Figures in Rand | | Adjustments | Final Budget | Actual amounts | Difference | Reference |
| Current Assets | Statement of Financial Position | ı | | | | | |
| Inventories 464 962 2 957 939 2 397 734 (67 228) Note 55 | Assets | | | | | | |
| Inventories 464 962 2 957 939 2 397 734 (67 228) Note 55 | Current Assets | | | | | | |
| Other receivables from non-exchange transactions 2 957 939 2 257 939 2 546 357 (411 582) Note 53 Consumer debtors 21 446 359 - 21 446 359 46 688 317 25 241 958 Note 53 Cash and cash equivalents 21 988 949 (7 082 908) 14 906 041 4 355 387 (10 550 654) Note 53 Non-Current Assets 1 7 082 908 3 9 775 301 53 987 795 14 212 494 14 212 494 Non-Current Assets 1 7 082 908 3 9 775 301 53 987 795 14 212 494 14 212 494 Non-Current Assets 1 7 082 908 2 060 899 2 060 899 2 060 899 2 060 899 3 075 301 53 987 795 14 212 494 Non-Current Liabilities 5 039 376 5 039 376 1 20 044 (4 917 332) Note 53 Liabilities 5 039 376 5 56 979 504 5 56 979 504 5 56 979 504 5 56 979 504 5 56 979 504 5 56 979 504 5 56 979 504 5 56 979 504 5 56 979 504 5 50 979 504 5 50 979 504 5 50 979 504 5 50 979 504 5 50 979 504 5 50 979 504 5 50 979 504 <td></td> <td>464 962</td> <td>_</td> <td>464 962</td> <td>397 734</td> <td>(67 228)</td> <td>Note 55</td> | | 464 962 | _ | 464 962 | 397 734 | (67 228) | Note 55 |
| Consumer debtors | Other receivables from non- | | - | 2 957 939 | | | Note 53 |
| Cash and cash equivalents | exchange transactions | | | | | | |
| Non-Current Assets 1 | • | | - | | | | |
| Non-Current Assets Investment property Property, plant and equipment 1549 879 229 | Cash and cash equivalents | 21 988 949 | (7 082 908) | 14 906 041 | 4 355 387 | (10 550 654) | Note 53 |
| Note 53 Note | | 46 858 209 | (7 082 908) | 39 775 301 | 53 987 795 | 14 212 494 | |
| Property, plant and equipment Interpretation of the property interpretation of the propert | Non-Current Assets | | | | | | |
| Note 53 | Investment property | 2 060 899 | - | 2 060 899 | 2 060 899 | - | |
| Second Services Second Second Services Second Second Second Services Second Secon | Property, plant and equipment | 549 879 229 | - | 549 879 229 | 518 517 416 | | Note 53 |
| Second | Intangible assets | 5 039 376 | - | 5 039 376 | 122 044 | • | Note 53 |
| Total Assets 603 837 713 (7 082 908) 596 754 805 574 688 584 (22 066 221) Liabilities Current Liabilities Finance lease obligation Payables from exchange transactions Payables from non-exchange transactions VAT payable Consumer deposits Consum | Operating lease asset | - | - | - | 430 | 430 | Note 53 |
| Liabilities Current Liabilities Finance lease obligation - - - - - - - - - | | 556 979 504 | - | 556 979 504 | 520 700 789 | (36 278 715) | |
| Current Liabilities | Total Assets | 603 837 713 | (7 082 908) | 596 754 805 | 574 688 584 | (22 066 221) | |
| Finance lease obligation Payables from exchange transactions Payables from non-exchange transactions VAT payable Consumer deposits Provisions Provisions Non-Current Liabilities Finance lease obligation Employee benefit obligation Provisions Non-Current Liabilities Finance lease obligation Payables from non-exchange transactions Non-Current Liabilities Finance lease obligation Payable | Liabilities | | | | | | |
| Payables from exchange transactions Payables from exchange transactions Payables from non-exchange transactions VAT payable from ton-exchange transactions VAT payable | Current Liabilities | | | | | | |
| transactions Payables from non-exchange transactions VAT payable VAT payable Consumer deposits 1 051 000 1 051 000 1 051 000 1 051 000 1 052 471 1 053 1 051 000 1 052 471 1 052 471 1 052 471 1 052 471 1 052 471 1 052 471 1 053 1 054 707 1 053 1 054 707 1 053 1 054 707 1 055 1 056 481 1 051 000 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1 | Finance lease obligation | - | - | - | | 724 531 | Note 53 |
| Payables from non-exchange transactions VAT payable 391 917 Note 53 transactions VAT payable 10 680 943 10 680 943 Note 53 Consumer deposits 1 051 000 - 1 051 000 819 539 (231 461) Note 53 Employee benefit obligation 652 471 652 471 Note 53 Unspent conditional grants and receipts Provisions 1 274 083 - 1 274 083 - 15 346 707 Note 53 20 441 743 54 775 166 34 333 423 Non-Current Liabilities Finance lease obligation 1 793 718 1 793 718 Note 53 Employee benefit obligation 1 1793 718 1 793 718 Note 53 Employee benefit obligation 1 1793 718 1 1793 718 Note 53 Employee benefit obligation - 1 16 906 864 35 052 358 18 145 494 Note 53 Provisions 16 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities Net Assets Reserves | Payables from exchange | 18 116 660 | - | 18 116 660 | 26 159 058 | 8 042 398 | Note 53 |
| transactions VAT payable | | | | | | 204 047 | |
| VAT payable | | - | - | - | 391 917 | 391 917 | Note 53 |
| Consumer deposits 1 051 000 - 1 051 000 819 539 (231 461) Note 53 Employee benefit obligation Unspent conditional grants and receipts Provisions 1 274 083 - 1 274 083 - (1 274 083) Note 53 20 441 743 - 20 441 743 54 775 166 34 333 423 Non-Current Liabilities Finance lease obligation Employee benefit obligation Provisions 16 906 864 - 16 906 864 35 052 358 18 145 494 Note 53 16 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities Net Assets Reserves | | _ | _ | _ | 10 680 943 | 10 680 943 | Note 53 |
| Employee benefit obligation Unspent conditional grants and receipts Provisions 1 274 083 | · · · · · · · · · · · · · · · · · · · | 1 051 000 | _ | 1 051 000 | | | |
| Unspent conditional grants and receipts Provisions 1 274 083 | | - | _ | - | 0.000 | | |
| Provisions 1 274 083 - 1 274 083 - (1 274 083) Note 53 20 441 743 - 20 441 743 54 775 166 34 333 423 Non-Current Liabilities Finance lease obligation Employee benefit obligation Provisions 16 906 864 - 16 906 864 35 052 358 18 145 494 Note 53 16 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities 37 348 607 - 37 348 607 104 069 069 66 720 462 Net Assets Reserves | Unspent conditional grants and | - | - | - | | 15 346 707 | Note 53 |
| Non-Current Liabilities Finance lease obligation - | receipts | | | | | | |
| Non-Current Liabilities Finance lease obligation 1793 718 1793 718 Note 53 Employee benefit obligation Provisions 16 906 864 - 16 906 864 35 052 358 18 145 494 Note 53 16 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities 37 348 607 - 37 348 607 104 069 069 66 720 462 Net Assets Reserves Non-Current Liabilities 1793 718 1793 718 Note 53 10 906 864 35 052 358 18 145 494 Note 53 10 906 864 49 293 903 32 387 039 Total Liabilities 1793 718 1793 718 Note 53 10 906 864 49 293 903 32 387 040 653 10 906 864 49 293 903 32 387 039 Total Liabilities 1793 718 1793 718 Note 53 10 906 864 49 293 903 32 387 040 653 10 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities 1793 718 1793 718 Note 53 10 906 864 35 052 358 18 145 494 Note 53 10 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities 1793 718 1793 718 Note 53 10 906 864 - 16 906 864 35 052 358 18 145 494 Note 53 10 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities 1793 718 1793 718 Note 53 10 906 864 - 16 906 864 35 052 358 18 145 494 Note 53 10 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities 12 447 827 12 447 827 Note 53 10 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities 12 447 827 12 447 827 Note 53 10 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities 12 447 827 12 447 827 Note 53 10 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities 12 447 827 12 447 827 Note 53 10 906 864 16 906 864 49 293 903 32 387 039 Total Liabilities 12 447 827 Note 53 | Provisions | 1 274 083 | - | 1 274 083 | - | (1 274 083) | Note 53 |
| Finance lease obligation 1 793 718 1 793 718 Note 53 Employee benefit obligation 12 447 827 12 447 827 Note 53 Provisions 16 906 864 - 16 906 864 35 052 358 18 145 494 Note 53 16 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities 37 348 607 - 37 348 607 104 069 069 66 720 462 Net Assets Reserves Reserves | | 20 441 743 | - | 20 441 743 | 54 775 166 | 34 333 423 | |
| Employee benefit obligation - - - 12 447 827 12 447 827 Note 53 Provisions 16 906 864 - 16 906 864 35 052 358 18 145 494 Note 53 16 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities 37 348 607 - 37 348 607 104 069 069 66 720 462 Net Assets 566 489 106 (7 082 908) 559 406 198 470 619 515 (88 786 683) Net Assets Reserves | Non-Current Liabilities | | | | | | |
| Provisions 16 906 864 - 16 906 864 35 052 358 18 145 494 Note 53 16 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities 37 348 607 - 37 348 607 104 069 069 66 720 462 Net Assets Reserves Reserves | Finance lease obligation | - | - | - | 1 793 718 | | Note 53 |
| 16 906 864 - 16 906 864 49 293 903 32 387 039 Total Liabilities 37 348 607 - 37 348 607 104 069 069 66 720 462 Net Assets 566 489 106 (7 082 908) 559 406 198 470 619 515 (88 786 683) Net Assets Reserves | Employee benefit obligation | - | - | - | | _ | Note 53 |
| Total Liabilities 37 348 607 - 37 348 607 104 069 069 66 720 462 Net Assets 566 489 106 (7 082 908) 559 406 198 470 619 515 (88 786 683) Net Assets Reserves | Provisions | 16 906 864 | - | 16 906 864 | 35 052 358 | 18 145 494 | Note 53 |
| Net Assets 566 489 106 (7 082 908) 559 406 198 470 619 515 (88 786 683) Net Assets Reserves | | 16 906 864 | - | 16 906 864 | 49 293 903 | 32 387 039 | |
| Net Assets Reserves | Total Liabilities | 37 348 607 | - | 37 348 607 | 104 069 069 | 66 720 462 | |
| Reserves | Net Assets | 566 489 106 | (7 082 908) | 559 406 198 | 470 619 515 | (88 786 683) | |
| | Net Assets | | | | | | |
| Accumulated surplus 566 489 106 (7 082 908) 559 406 198 470 619 515 (88 786 683) | Reserves | | | | | | |
| | Accumulated surplus | 566 489 106 | (7 082 908) | 559 406 198 | 470 619 515 | (88 786 683) | |

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1. Presentation of Annual Financial Statements

The annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003).

These annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention as the basis of measurement, unless specified otherwise. They are presented in South African Rand.

A summary of the significant accounting policies, which have been consistently applied in the preparation of these annual financial statements, are disclosed below.

These accounting policies are consistent with the previous period.

1.1 Presentation currency

These annual financial statements are presented in South African Rand, which is the functional currency of the municipality.

1.2 Going concern assumption

These annual financial statements have been prepared based on the expectation that the municipality will continue to operate as a going concern for at least the next 12 months.

1.3 Significant judgements and sources of estimation uncertainty

In preparing the annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements. Significant judgements include:

Trade receivables and loans and receivables

The municipality assesses its trade receivables and loans and receivables for impairment at the end of each reporting period. In determining whether an impairment loss should be recorded in surplus or deficit, the surplus makes judgements as to whether there is observable data indicating a measurable decrease in the estimated future cash flows from a financial asset.

The impairment for trade receivables and loans and receivables is calculated on a portfolio basis, based on historical loss ratios, adjusted for national and industry-specific economic conditions and other indicators present at the reporting date that correlate with defaults on the portfolio. These annual loss ratios are applied to loan balances in the portfolio and scaled to the estimated loss emergence period.

Impairment testing

The recoverable amounts of cash-generating units and individual assets have been determined based on the higher of value-in-use calculations and fair values less costs to sell. These calculations require the use of estimates and assumptions. It is reasonably possible that the [name a key assumption] assumption may change which may then impact our estimations and may then require a material adjustment to the carrying value of goodwill and tangible assets.

The municipality reviews and tests the carrying value of assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. Assets are grouped at the lowest level for which identifiable cash flows are largely independent of cash flows of other assets and liabilities. If there are indications that impairment may have occurred, estimates are prepared of expected future cash flows for each group of assets. Expected future cash flows used to determine the value in use of tangible assets are inherently uncertain and could materially change over time.

Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions are included in note 19 - Provisions.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.3 Significant judgements and sources of estimation uncertainty (continued)

Useful lives of waste and water network and other assets

The municipality's management determines the estimated useful lives and related depreciation charges for the waste water and water networks. This estimate is based on industry norm. Management will increase the depreciation charge where useful lives are less than previously estimated useful lives.

Post retirement benefits

The present value of the post retirement obligation depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) include the discount rate. Any changes in these assumptions will impact on the carrying amount of post retirement obligations.

The municipality determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the municipality considers the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension liability.

Other key assumptions for pension obligations are based on current market conditions. Additional information is disclosed in Note 17.

Effective interest rate

The municipality used the prime interest rate to discount future cash flows.

Allowance for doubtful debts

On consumer debtors and trade receivabes an impairment loss is recognised in surplus and deficit when there is objective evidence that it is impaired. The impairment is measured as the difference between the debtors carrying amount and the present value of estimated future cash flows discounted at the effective interest rate, computed at initial recognition.

1.4 Investment property

Investment property is property (land or a building - or part of a building - or both) held to earn rentals or for capital appreciation or both, rather than for:

- use in the production or supply of goods or services or for
- · administrative purposes, or
- sale in the ordinary course of operations.

Owner-occupied property is property held for use in the production or supply of goods or services or for administrative purposes.

Investment property is recognised as an asset when, it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the municipality, and the cost or fair value of the investment property can be measured reliably.

Investment property is initially recognised at cost. Transaction costs are included in the initial measurement.

Where investment property is acquired through a non-exchange transaction, its cost is its fair value as at the date of acquisition.

Costs include costs incurred initially and costs incurred subsequently to add to, or to replace a part of, or service a property. If a replacement part is recognised in the carrying amount of the investment property, the carrying amount of the replaced part is derecognised.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.4 Investment property (continued)

Fair value

Subsequent to initial measurement investment property is measured at fair value.

The fair value of investment property reflects market conditions at the reporting date.

A gain or loss arising from a change in fair value is included in net surplus or deficit for the period in which it arises.

If the entity determines that the fair value of an investment property under construction is not reliably determinable but expects the fair value of the property to be reliably measurable when construction is complete, it measures that investment property under construction at cost until either its fair value becomes reliably determinable or construction is completed (whichever is earlier). If the entity determines that the fair value of an investment property (other than an investment property under construction) is not reliably determinable on a continuing basis, the entity measures that investment property using the cost model (as per the accounting policy on Property, plant and equipment). The residual value of the investment property is then assumed to be zero. The entity applies the cost model (as per the accounting policy on Property, plant and equipment) until disposal of the investment property.

Once the entity becomes able to measure reliably the fair value of an investment property under construction that has previously been measured at cost, it measures that property at its fair value. Once construction of that property is complete, it is presumed that fair value can be measured reliably. If this is not the case, the property is accounted for using the cost model in accordance with the accounting policy on Property, plant and equipment.

Compensation from third parties for investment property that was impaired, lost or given up is recognised in surplus or deficit when the compensation becomes receivable.

The municipality separately discloses expenditure to repair and maintain investment property in the notes to the annual financial statements (see note).

1.5 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at date of acquisition.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.5 Property, plant and equipment (continued)

Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Items such as spare parts, standby equipment and servicing equipment are recognised when they meet the definition of property, plant and equipment.

Major inspection costs which are a condition of continuing use of an item of property, plant and equipment and which meet the recognition criteria above are included as a replacement in the cost of the item of property, plant and equipment. Any remaining inspection costs from the previous inspection are derecognised.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

Property, plant and equipment are depreciated on the straight line basis over their expected useful lives to their estimated residual value.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

The useful lives of items of property, plant and equipment have been assessed as follows:

| Item | Depreciation method | Average useful life | |
|-------------------------|---------------------|---------------------|--|
| Land | Straight line | Infinite | |
| Buildings | Straight line | 20 - 25 years | |
| Roads and paving | Straight line | 10 - 15 years | |
| Electricity | Straight line | 5 - 50 years | |
| Water | Straight line | 15 - 100 years | |
| Sewerage | Straight line | 15 - 60 years | |
| Landfill sites | Straight line | 23 - 25 years | |
| Recreational facilities | Straight line | 20 - 25 years | |
| Security measures | Straight line | 20 - 25 years | |
| Specialist vehicles | Straight line | 1 -5 years | |
| Other vehicles | Straight line | 1 - 5 years | |
| Office equipment | Straight line | 3 - 7 years | |
| Furniture and fittings | Straight line | 7 - 10 years | |
| Plant and equipment | Straight line | 2 - 10 years | |

The depreciable amount of an asset is allocated on a systematic basis over its useful life.

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately.

The depreciation method used reflects the pattern in which the asset's future economic benefits or service potential are expected to be consumed by the municipality. The depreciation method applied to an asset is reviewed at least at each reporting date and, if there has been a significant change in the expected pattern of consumption of the future economic benefits or service potential embodied in the asset, the method is changed to reflect the changed pattern. Such a change is accounted for as a change in an accounting estimate.

The municipality assesses at each reporting date whether there is any indication that the municipality expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. If any such indication exists, the municipality revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.5 Property, plant and equipment (continued)

The municipality separately discloses expenditure to repair and maintain property, plant and equipment in the notes to the financial statements (see note).

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note).

1.6 Intangible assets

An asset is identifiable if it either:

- is separable, i.e. is capable of being separated or divided from an entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, identifiable assets or liability, regardless of whether the entity intends to do so; or
- arises from binding arrangements (including rights from contracts), regardless of whether those rights are transferable or separable from the municipality or from other rights and obligations.

An intangible asset is recognised when:

- it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the municipality; and
- the cost or fair value of the asset can be measured reliably.

The municipality assesses the probability of expected future economic benefits or service potential using reasonable and supportable assumptions that represent management's best estimate of the set of economic conditions that will exist over the useful life of the asset.

Where an intangible asset is acquired through a non-exchange transaction, its initial cost at the date of acquisition is measured at its fair value as at that date.

Expenditure on research (or on the research phase of an internal project) is recognised as an expense when it is incurred.

An intangible asset arising from development (or from the development phase of an internal project) is recognised when:

- it is technically feasible to complete the asset so that it will be available for use or sale.
- there is an intention to complete and use or sell it.
- there is an ability to use or sell it.
- it will generate probable future economic benefits or service potential.
- there are available technical, financial and other resources to complete the development and to use or sell the
 asset
- the expenditure attributable to the asset during its development can be measured reliably.

Intangible assets are carried at cost less any accumulated amortisation and any impairment losses.

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date.

Reassessing the useful life of an intangible asset with a finite useful life after it was classified as indefinite is an indicator that the asset may be impaired. As a result the asset is tested for impairment and the remaining carrying amount is amortised over its useful life.

Amortisation is provided to write down the intangible assets, on a straight line basis, to their residual values as follows:

| Item | Depreciation method | Average useful life |
|-------------------|---------------------|---------------------|
| Computer software | Straight line | 3 - Indefinite |
| Website | Straight line | 5 years |

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.7 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, and minus any reduction (directly or through the use of an allowance account) for impairment or uncollectibility.

A concessionary loan is a loan granted to or received by an entity on terms that are not market related.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

Derecognition is the removal of a previously recognised financial asset or financial liability from an entity's statement of financial position.

A derivative is a financial instrument or other contract with all three of the following characteristics:

- Its value changes in response to the change in a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of prices or rates, credit rating or credit index, or other variable, provided in the case of a non-financial variable that the variable is not specific to a party to the contract (sometimes called the 'underlying').
- It requires no initial net investment or an initial net investment that is smaller than would be required for other types of contracts that would be expected to have a similar response to changes in market factors.
- It is settled at a future date.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability (or group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, an entity shall estimate cash flows considering all contractual terms of the financial instrument (for example, prepayment, call and similar options) but shall not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate (see the Standard of GRAP on Revenue from Exchange Transactions), transaction costs, and all other premiums or discounts. There is a presumption that the cash flows and the expected life of a group of similar financial instruments can be estimated reliably. However, in those rare cases when it is not possible to reliably estimate the cash flows or the expected life of a financial instrument (or group of financial instruments), the entity shall use the contractual cash flows over the full contractual term of the financial instrument (or group of financial instruments).

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing parties in an arm's length transaction.

A financial asset is:

- cash;
- a residual interest of another entity; or
- a contractual right to:
 - receive cash or another financial asset from another entity; or
 - exchange financial assets or financial liabilities with another entity under conditions that are potentially favourable to the entity.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

A financial liability is any liability that is a contractual obligation to:

- deliver cash or another financial asset to another entity; or
- exchange financial assets or financial liabilities under conditions that are potentially unfavourable to the entity.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.7 Financial instruments (continued)

Liquidity risk is the risk encountered by an entity in the event of difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

Loans payable are financial liabilities, other than short-term payables on normal credit terms.

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

A financial asset is past due when a counterparty has failed to make a payment when contractually due.

A residual interest is any contract that manifests an interest in the assets of an entity after deducting all of its liabilities. A residual interest includes contributions from owners, which may be shown as:

- equity instruments or similar forms of unitised capital;
- a formal designation of a transfer of resources (or a class of such transfers) by the parties to the transaction as
 forming part of an entity's net assets, either before the contribution occurs or at the time of the contribution; or
- a formal agreement, in relation to the contribution, establishing or increasing an existing financial interest in the net assets of an entity.

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or financial liability. An incremental cost is one that would not have been incurred if the entity had not acquired, issued or disposed of the financial instrument.

Financial instruments at amortised cost are non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that:

- the entity designates at fair value at initial recognition; or
- are held for trading.

Financial instruments at cost are investments in residual interests that do not have a quoted market price in an active market, and whose fair value cannot be reliably measured.

Financial instruments at fair value comprise financial assets or financial liabilities that are:

- derivatives;
- contingent consideration of an acquirer in a transfer of functions between entities not under common control to which the Standard of GRAP on Transfer of Functions Between Entities Not Under Common Control (GRAP 106) applies
- combined instruments that are designated at fair value;
- instruments held for trading. A financial instrument is held for trading if:
 - it is acquired or incurred principally for the purpose of selling or repurchasing it in the near-term; or
 - on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking;
 - non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition; and
 - financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.7 Financial instruments (continued)

Classification

The entity has the following types of financial assets (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

Class Category

Receivables from exchange transactions
Receivables from non-exchange transactions
Operating lease receivable
Consumer debtors
Cash and cash equivalents
VAT receivable

Financial asset measured at amortised cost Financial asset measured at amortised cost

Financial asset measured at amortised cost

The entity has the following types of financial liabilities (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

Class Category

Payables from exchange transactions
Payables from non-exchange transactions
Consumer deposits
VAT payable
Bank Overdraft
Other financial liabilities

Financial liability measured at amortised cost Financial liability measured at amortised cost

Initial recognition

The entity recognises a financial asset or a financial liability in its statement of financial position when the entity becomes a party to the contractual provisions of the instrument.

The entity recognises financial assets using trade date accounting.

Initial measurement of financial assets and financial liabilities

The entity measures a financial asset and financial liability initially at its fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

The entity measures a financial asset and financial liability initially at its fair value [if subsequently measured at fair value].

The entity first assesses whether the substance of a concessionary loan is in fact a loan. On initial recognition, the entity analyses a concessionary loan into its component parts and accounts for each component separately. The entity accounts for that part of a concessionary loan that is:

- a social benefit in accordance with the Framework for the Preparation and Presentation of Financial Statements, where it is the issuer of the loan; or
- non-exchange revenue, in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers), where it is the recipient of the loan.

Subsequent measurement of financial assets and financial liabilities

The entity measures all financial assets and financial liabilities after initial recognition using the following categories:

- Financial instruments at fair value.
- Financial instruments at amortised cost.
- · Financial instruments at cost.

All financial assets measured at amortised cost, or cost, are subject to an impairment review.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.7 Financial instruments (continued)

Fair value measurement considerations

The best evidence of fair value is quoted prices in an active market. If the market for a financial instrument is not active, the entity establishes fair value by using a valuation technique. The objective of using a valuation technique is to establish what the transaction price would have been on the measurement date in an arm's length exchange motivated by normal operating considerations. Valuation techniques include using recent arm's length market transactions between knowledgeable, willing parties, if available, reference to the current fair value of another instrument that is substantially the same, discounted cash flow analysis and option pricing models. If there is a valuation technique commonly used by market participants to price the instrument and that technique has been demonstrated to provide reliable estimates of prices obtained in actual market transactions, the entity uses that technique. The chosen valuation technique makes maximum use of market inputs and relies as little as possible on entity-specific inputs. It incorporates all factors that market participants would consider in setting a price and is consistent with accepted economic methodologies for pricing financial instruments. Periodically, an municipality calibrates the valuation technique and tests it for validity using prices from any observable current market transactions in the same instrument (i.e. without modification or repackaging) or based on any available observable market data.

The fair value of a financial liability with a demand feature (e.g. a demand deposit) is not less than the amount payable on demand, discounted from the first date that the amount could be required to be paid.

Reclassification

The entity does not reclassify a financial instrument while it is issued or held unless it is:

- combined instrument that is required to be measured at fair value; or
- an investment in a residual interest that meets the requirements for reclassification.

Where the entity cannot reliably measure the fair value of an embedded derivative that has been separated from a host contract that is a financial instrument at a subsequent reporting date, it measures the combined instrument at fair value. This requires a reclassification of the instrument from amortised cost or cost to fair value.

If fair value can no longer be measured reliably for an investment in a residual interest measured at fair value, the entity reclassifies the investment from fair value to cost. The carrying amount at the date that fair value is no longer available becomes the cost.

If a reliable measure becomes available for an investment in a residual interest for which a measure was previously not available, and the instrument would have been required to be measured at fair value, the entity reclassifies the instrument from cost to fair value.

Gains and losses

A gain or loss arising from a change in the fair value of a financial asset or financial liability measured at fair value is recognised in surplus or deficit.

For financial assets and financial liabilities measured at amortised cost or cost, a gain or loss is recognised in surplus or deficit when the financial asset or financial liability is derecognised or impaired, or through the amortisation process.

Impairment and uncollectibility of financial assets

The entity assesses at the end of each reporting period whether there is any objective evidence that a financial asset or group of financial assets is impaired.

Financial assets measured at amortised cost:

If there is objective evidence that an impairment loss on financial assets measured at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced directly OR through the use of an allowance account. The amount of the loss is recognised in surplus or deficit.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.7 Financial instruments (continued)

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed directly OR by adjusting an allowance account. The reversal does not result in a carrying amount of the financial asset that exceeds what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in surplus or deficit.

Financial assets measured at cost:

If there is objective evidence that an impairment loss has been incurred on an investment in a residual interest that is not measured at fair value because its fair value cannot be measured reliably, the amount of the impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed.

Derecognition

Financial assets

The entity derecognises financial assets using trade date accounting.

The entity derecognises a financial asset only when:

- the contractual rights to the cash flows from the financial asset expire, are settled or waived;
- the entity transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
- the entity, despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity:
 - derecognise the asset; and
 - recognise separately any rights and obligations created or retained in the transfer.

The carrying amounts of the transferred asset are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. Newly created rights and obligations are measured at their fair values at that date. Any difference between the consideration received and the amounts recognised and derecognised is recognised in surplus or deficit in the period of the transfer.

If the entity transfers a financial asset in a transfer that qualifies for derecognition in its entirety and retains the right to service the financial asset for a fee, it recognise either a servicing asset or a servicing liability for that servicing contract. If the fee to be received is not expected to compensate the entity adequately for performing the servicing, a servicing liability for the servicing obligation is recognised at its fair value. If the fee to be received is expected to be more than adequate compensation for the servicing, a servicing asset is recognised for the servicing right at an amount determined on the basis of an allocation of the carrying amount of the larger financial asset.

If, as a result of a transfer, a financial asset is derecognised in its entirety but the transfer results in the entity obtaining a new financial asset or assuming a new financial liability, or a servicing liability, the entity recognise the new financial asset, financial liability or servicing liability at fair value.

On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received is recognised in surplus or deficit.

If the transferred asset is part of a larger financial asset and the part transferred qualifies for derecognition in its entirety, the previous carrying amount of the larger financial asset is allocated between the part that continues to be recognised and the part that is derecognised, based on the relative fair values of those parts, on the date of the transfer. For this purpose, a retained servicing asset is treated as a part that continues to be recognised. The difference between the carrying amount allocated to the part derecognised and the sum of the consideration received for the part derecognised is recognised in surplus or deficit.

If a transfer does not result in derecognition because the entity has retained substantially all the risks and rewards of ownership of the transferred asset, the entity continues to recognise the transferred asset in its entirety and recognise a financial liability for the consideration received. In subsequent periods, the entity recognises any revenue on the transferred asset and any expense incurred on the financial liability. Neither the asset, and the associated liability nor the revenue, and the associated expenses are offset.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.7 Financial instruments (continued)

Financial liabilities

The entity removes a financial liability (or a part of a financial liability) from its statement of financial position when it is extinguished — i.e. when the obligation specified in the contract is discharged, cancelled, expires or waived.

An exchange between an existing borrower and lender of debt instruments with substantially different terms is accounted for as having extinguished the original financial liability and a new financial liability is recognised. Similarly, a substantial modification of the terms of an existing financial liability or a part of it is accounted for as having extinguished the original financial liability and having recognised a new financial liability.

The difference between the carrying amount of a financial liability (or part of a financial liability) extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in surplus or deficit. Any liabilities that are waived, forgiven or assumed by another entity by way of a non-exchange transaction are accounted for in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers).

Presentation

Interest relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Dividends or similar distributions relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Losses and gains relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

A financial asset and a financial liability are only offset and the net amount presented in the statement of financial position when the entity currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

In accounting for a transfer of a financial asset that does not qualify for derecognition, the entity does not offset the transferred asset and the associated liability.

1.8 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

When a lease includes both land and buildings elements, the entity assesses the classification of each element separately.

Finance leases - lessor

The municipality recognises finance lease receivables as assets on the statement of financial position. Such assets are presented as a receivable at an amount equal to the net investment in the lease.

Finance revenue is recognised based on a pattern reflecting a constant periodic rate of return on the municipality's net investment in the finance lease.

Finance leases - lessee

Finance leases are recognised as assets and liabilities in the statement of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

The discount rate used in calculating the present value of the minimum lease payments is the municipality's incremental borrowing rate.

Minimum lease payments are apportioned between the finance charge and reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of on the remaining balance of the liability.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.8 Leases (continued)

Any contingent rents are expensed in the period in which they are incurred.

Operating leases - lessor

Operating lease revenue is recognised as revenue on a straight-line basis over the lease term.

Initial direct costs incurred in negotiating and arranging operating leases are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as the lease revenue.

The aggregate cost of incentives is recognised as a reduction of rental revenue over the lease term on a straight-line basis.

The aggregate benefit of incentives is recognised as a reduction of rental expense over the lease term on a straight-line basis.

Income for leases is disclosed under revenue in statement of financial performance.

Operating leases - lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

1.9 Inventories

Inventories are initially measured at cost except where inventories are acquired through a non-exchange transaction, then their costs are their fair value as at the date of acquisition.

Subsequently inventories are measured at the lower of cost and net realisable value.

Inventories are measured at the lower of cost and current replacement cost where they are held for;

- distribution at no charge or for a nominal charge; or
- consumption in the production process of goods to be distributed at no charge or for a nominal charge.

Net realisable value is the estimated selling price in the ordinary course of operations less the estimated costs of completion and the estimated costs necessary to make the sale, exchange or distribution.

Current replacement cost is the cost the municipality incurs to acquire the asset on the reporting date.

The cost of inventories comprises of all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

The cost of inventories of items that are not ordinarily interchangeable and goods or services produced and segregated for specific projects is assigned using specific identification of the individual costs.

The cost of inventories is assigned using the first-in, first-out (FIFO) formula. The same cost formula is used for all inventories having a similar nature and use to the municipality.

When inventories are sold, the carrying amounts of those inventories are recognised as an expense in the period in which the related revenue is recognised. If there is no related revenue, the expenses are recognised when the goods are distributed, or related services are rendered. The amount of any write-down of inventories to net realisable value or current replacement cost and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value or current replacement cost, are recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

1.10 Impairment of cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.10 Impairment of cash-generating assets (continued)

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets used with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable amount of an asset or a cash-generating unit is the higher its fair value less costs to sell and its value in use.

Useful life is either:

- the period of time over which an asset is expected to be used by the municipality; or
- the number of production or similar units expected to be obtained from the asset by the municipality.

Identification

When the carrying amount of a cash-generating asset exceeds its recoverable amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable amount of the asset.

Irrespective of whether there is any indication of impairment, the municipality also tests a cash-generating intangible asset with an indefinite useful life or a cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

Value in use

Value in use of a cash-generating asset is the present value of the estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life.

When estimating the value in use of an asset, the municipality estimates the future cash inflows and outflows to be derived from continuing use of the asset and from its ultimate disposal and the municipality applies the appropriate discount rate to those future cash flows.

Recognition and measurement (individual asset)

If the recoverable amount of a cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standard of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.11 Impairment of non-cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Non-cash-generating assets are assets other than cash-generating assets.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets managed with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable service amount is the higher of a non-cash-generating asset's fair value less costs to sell and its value in use.

Useful life is either:

- the period of time over which an asset is expected to be used by the municipality; or
- the number of production or similar units expected to be obtained from the asset by the municipality.

Identification

When the carrying amount of a non-cash-generating asset exceeds its recoverable service amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a non-cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable service amount of the asset.

Irrespective of whether there is any indication of impairment, the entity also tests a non-cash-generating intangible asset with an indefinite useful life or a non-cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable service amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

Value in use

Value in use of non-cash-generating assets is the present value of the non-cash-generating assets remaining service potential.

Recognition and measurement

If the recoverable service amount of a non-cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued non-cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the non-cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standards of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.12 Employee benefits

Employee benefits are all forms of consideration given by an entity in exchange for service rendered by employees.

A qualifying insurance policy is an insurance policy issued by an insurer that is not a related party (as defined in the Standard of GRAP on Related Party Disclosures) of the reporting entity, if the proceeds of the policy can be used only to pay or fund employee benefits under a defined benefit plan and are not available to the reporting entity's own creditors (even in liquidation) and cannot be paid to the reporting entity, unless either:

- the proceeds represent surplus assets that are not needed for the policy to meet all the related employee benefit obligations: or
- the proceeds are returned to the reporting entity to reimburse it for employee benefits already paid.

Termination benefits are employee benefits payable as a result of either:

- an entity's decision to terminate an employee's employment before the normal retirement date; or
- an employee's decision to accept voluntary redundancy in exchange for those benefits.

Other long-term employee benefits are employee benefits (other than post-employment benefits and termination benefits) that are not due to be settled within twelve months after the end of the period in which the employees render the related service.

Vested employee benefits are employee benefits that are not conditional on future employment.

Composite social security programmes are established by legislation and operate as multi-employer plans to provide post-employment benefits as well as to provide benefits that are not consideration in exchange for service rendered by employees.

A constructive obligation is an obligation that derives from an entity's actions where by an established pattern of past practice, published policies or a sufficiently specific current statement, the entity has indicated to other parties that it will accept certain responsibilities and as a result, the entity has created a valid expectation on the part of those other parties that it will discharge those responsibilities.

Short-term employee benefits

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

Short-term employee benefits include items such as:

- wages, salaries and social security contributions;
- short-term compensated absences (such as paid annual leave and paid sick leave) where the compensation for the
 absences is due to be settled within twelve months after the end of the reporting period in which the employees
 render the related employee service;
- bonus, incentive and performance related payments payable within twelve months after the end of the reporting period in which the employees render the related service; and
- non-monetary benefits (for example, medical care, and free or subsidised goods or services such as housing, cars and cellphones) for current employees.

When an employee has rendered service to the entity during a reporting period, the entity recognise the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service:

- as a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the
 undiscounted amount of the benefits, the entity recognise that excess as an asset (prepaid expense) to the extent
 that the prepayment will lead to, for example, a reduction in future payments or a cash refund; and
- as an expense, unless another Standard requires or permits the inclusion of the benefits in the cost of an asset.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs. The entity measures the expected cost of accumulating compensated absences as the additional amount that the entity expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The entity recognise the expected cost of bonus, incentive and performance related payments when the entity has a present legal or constructive obligation to make such payments as a result of past events and a reliable estimate of the obligation can be made. A present obligation exists when the entity has no realistic alternative but to make the payments.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.12 Employee benefits (continued)

Post-employment benefits

Post-employment benefits are employee benefits (other than termination benefits) which are payable after the completion of employment.

Post-employment benefit plans are formal or informal arrangements under which an entity provides post-employment benefits for one or more employees.

Multi-employer plans are defined contribution plans (other than state plans and composite social security programmes) or defined benefit plans (other than state plans) that pool the assets contributed by various entities that are not under common control and use those assets to provide benefits to employees of more than one entity, on the basis that contribution and benefit levels are determined without regard to the identity of the entity that employs the employees concerned.

Multi-employer plans

The entity classifies a multi-employer plan and/or state plans and/or composite social security programmes as a defined contribution plan or a defined benefit plan under the terms of the plan (including any constructive obligation that goes beyond the formal terms).

Where a plan is a defined contribution plan, the entity accounts for in the same way as for any other defined contribution plan.

Where a plan is a defined benefit plan, the entity account for its proportionate share of the defined benefit obligation, plan assets and cost associated with the plan in the same way as for any other defined benefit plan.

When sufficient information is not available to use defined benefit accounting for a plan, that is a defined benefit plan, the entity account for the plan as if it was a defined contribution plan.

Post-employment benefits: Defined contribution plans

Defined contribution plans are post-employment benefit plans under which an entity pays fixed contributions into a separate entity (a fund) and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods.

When an employee has rendered service to the entity during a reporting period, the entity recognise the contribution payable to a defined contribution plan in exchange for that service:

- as a liability (accrued expense), after deducting any contribution already paid. If the contribution already paid
 exceeds the contribution due for service before the reporting date, an entity recognise that excess as an asset
 (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or a
 cash refund; and
- as an expense, unless another Standard requires or permits the inclusion of the contribution in the cost of an asset.

Where contributions to a defined contribution plan do not fall due wholly within twelve months after the end of the reporting period in which the employees render the related service, they are discounted. The rate used to discount reflects the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the obligation.

Post-employment benefits: Defined benefit plans

Defined benefit plans are post-employment benefit plans other than defined contribution plans.

Actuarial gains and losses comprise experience adjustments (the effects of differences between the previous actuarial assumptions and what has actually occurred) and the effects of changes in actuarial assumptions. In measuring its defined benefit liability the entity recognise actuarial gains and losses in surplus or deficit in the reporting period in which they occur.

Assets held by a long-term employee benefit fund are assets (other than non-transferable financial instruments issued by the reporting entity) that are held by an entity (a fund) that is legally separate from the reporting entity and exists solely to pay or fund employee benefits and are available to be used only to pay or fund employee benefits, are not available to the reporting entity's own creditors (even in liquidation), and cannot be returned to the reporting entity, unless either:

- the remaining assets of the fund are sufficient to meet all the related employee benefit obligations of the plan or the reporting entity; or
- the assets are returned to the reporting entity to reimburse it for employee benefits already paid.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.12 Employee benefits (continued)

Current service cost is the increase in the present value of the defined benefit obligation resulting from employee service in the current period.

Interest cost is the increase during a period in the present value of a defined benefit obligation which arises because the benefits are one period closer to settlement.

Past service cost is the change in the present value of the defined benefit obligation for employee service in prior periods, resulting in the current period from the introduction of, or changes to, post-employment benefits or other long-term employee benefits. Past service cost may be either positive (when benefits are introduced or changed so that the present value of the defined benefit obligation increases) or negative (when existing benefits are changed so that the present value of the defined benefit obligation decreases). In measuring its defined benefit liability the entity recognise past service cost as an expense in the reporting period in which the plan is amended.

Plan assets comprise assets held by a long-term employee benefit fund and qualifying insurance policies.

The present value of a defined benefit obligation is the present value, without deducting any plan assets, of expected future payments required to settle the obligation resulting from employee service in the current and prior periods.

The return on plan assets is interest, dividends or similar distributions and other revenue derived from the plan assets, together with realised and unrealised gains or losses on the plan assets, less any costs of administering the plan (other than those included in the actuarial assumptions used to measure the defined benefit obligation) and less any tax payable by the plan itself.

The entity account not only for its legal obligation under the formal terms of a defined benefit plan, but also for any constructive obligation that arises from the entity's informal practices. Informal practices give rise to a constructive obligation where the entity has no realistic alternative but to pay employee benefits. An example of a constructive obligation is where a change in the entity's informal practices would cause unacceptable damage to its relationship with employees.

The amount recognised as a defined benefit liability is the net total of the following amounts:

- the present value of the defined benefit obligation at the reporting date;
- minus the fair value at the reporting date of plan assets (if any) out of which the obligations are to be settled directly;
- plus any liability that may arise as a result of a minimum funding requirement

The amount determined as a defined benefit liability may be negative (an asset). The entity measures the resulting asset at the lower of:

- the amount determined above; and
- the present value of any economic benefits available in the form of refunds from the plan or reductions in future
 contributions to the plan. The present value of these economic benefits is determined using a discount rate which
 reflects the time value of money.

Any adjustments arising from the limit above is recognised in surplus or deficit.

The entity determines the present value of defined benefit obligations and the fair value of any plan assets with sufficient regularity such that the amounts recognised in the annual financial statements do not differ materially from the amounts that would be determined at the reporting date.

The entity recognises the net total of the following amounts in surplus or deficit, except to the extent that another Standard requires or permits their inclusion in the cost of an asset:

- current service cost;
- interest cost;
- the expected return on any plan assets and on any reimbursement rights;
- · actuarial gains and losses;
- past service cost;
- the effect of any curtailments or settlements; and
- the effect of applying the limit on a defined benefit asset (negative defined benefit liability).

The entity uses the Projected Unit Credit Method to determine the present value of its defined benefit obligations and the related current service cost and, where applicable, past service cost. The Projected Unit Credit Method (sometimes known as the accrued benefit method pro-rated on service or as the benefit/years of service method) sees each period of service as giving rise to an additional unit of benefit entitlement and measures each unit separately to build up the final obligation.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.12 Employee benefits (continued)

In determining the present value of its defined benefit obligations and the related current service cost and, where applicable, past service cost, an entity shall attribute benefit to periods of service under the plan's benefit formula. However, if an employee's service in later years will lead to a materially higher level of benefit than in earlier years, an entity shall attribute benefit on a straight-line basis from:

- the date when service by the employee first leads to benefits under the plan (whether or not the benefits are conditional on further service); until
- the date when further service by the employee will lead to no material amount of further benefits under the plan, other than from further salary increases.

Actuarial valuations are conducted on an annual basis by independent actuaries separately for each plan. The results of the valuation are updated for any material transactions and other material changes in circumstances (including changes in market prices and interest rates) up to the reporting date.

The entity recognises gains or losses on the curtailment or settlement of a defined benefit plan when the curtailment or settlement occurs. The gain or loss on a curtailment or settlement comprises:

- any resulting change in the present value of the defined benefit obligation; and
- any resulting change in the fair value of the plan assets.

Before determining the effect of a curtailment or settlement, the entity re-measure the obligation (and the related plan assets, if any) using current actuarial assumptions (including current market interest rates and other current market prices).

When it is virtually certain that another party will reimburse some or all of the expenditure required to settle a defined benefit obligation, the right to reimbursement is recognised as a separate asset. The asset is measured at fair value. In all other respects, the asset is treated in the same way as plan assets. In surplus or deficit, the expense relating to a defined benefit plan is [OR is not] presented as the net of the amount recognised for a reimbursement.

The entity offsets an asset relating to one plan against a liability relating to another plan when the entity has a legally enforceable right to use a surplus in one plan to settle obligations under the other plan and intends either to settle the obligations on a net basis, or to realise the surplus in one plan and settle its obligation under the other plan simultaneously.

Actuarial assumptions

Actuarial assumptions are unbiased and mutually compatible.

Financial assumptions are based on market expectations, at the reporting date, for the period over which the obligations are to be settled.

The rate used to discount post-employment benefit obligations (both funded and unfunded) reflect the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the post-employment benefit obligations.

Post-employment benefit obligations are measured on a basis that reflects:

- estimated future salary increases;
- the benefits set out in the terms of the plan (or resulting from any constructive obligation that goes beyond those terms) at the reporting date: and
- estimated future changes in the level of any state benefits that affect the benefits payable under a defined benefit plan, if, and only if, either:
- those changes were enacted before the reporting date; or
- past history, or other reliable evidence, indicates that those state benefits will change in some predictable manner, for example, in line with future changes in general price levels or general salary levels.

Assumptions about medical costs take account of estimated future changes in the cost of medical services, resulting from both inflation and specific changes in medical costs.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.12 Employee benefits (continued)

Other post retirement obligations

The municipality provides post-retirement health care benefits, housing subsidies and gratuities upon retirement to some retirees.

The entitlement to post-retirement health care benefits is based on the employee remaining in service up to retirement age and the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment. Independent qualified actuaries carry out valuations of these obligations. The municipality also provides a gratuity and housing subsidy on retirement to certain employees. An annual charge to income is made to cover both these liabilities.

The amount recognised as a liability for other long-term employee benefits is the net total of the following amounts:

- the present value of the defined benefit obligation at the reporting date;
- minus the fair value at the reporting date of plan assets (if any) out of which the obligations are to be settled directly.

The entity shall recognise the net total of the following amounts as expense or revenue, except to the extent that another Standard requires or permits their inclusion in the cost of an asset:

- current service cost;
- interest cost:
- the expected return on any plan assets and on any reimbursement right recognised as an asset;
- actuarial gains and losses, which shall all be recognised immediately;
- past service cost, which shall all be recognised immediately; and
- the effect of any curtailments or settlements.

Termination benefits

The entity recognises termination benefits as a liability and an expense when the entity is demonstrably committed to either:

- terminate the employment of an employee or group of employees before the normal retirement date; or
- provide termination benefits as a result of an offer made in order to encourage voluntary redundancy.

The entity is demonstrably committed to a termination when the entity has a detailed formal plan for the termination and is without realistic possibility of withdrawal. The detailed plan includes [as a minimum]:

- the location, function, and approximate number of employees whose services are to be terminated;
- the termination benefits for each job classification or function; and
- the time at which the plan will be implemented.

Implementation begins as soon as possible and the period of time to complete implementation is such that material changes to the plan are not likely.

Where termination benefits fall due more than 12 months after the reporting date, they are discounted using an appropriate discount rate. The rate used to discount the benefit reflects the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the benefit.

In the case of an offer made to encourage voluntary redundancy, the measurement of termination benefits shall be based on the number of employees expected to accept the offer.

1.13 Provisions and contingencies

Provisions are recognised when:

- the municipality has a present obligation as a result of a past event;
- it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; and
- a reliable estimate can be made of the obligation.

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date.

Where the effect of time value of money is material, the amount of a provision is the present value of the expenditures expected to be required to settle the obligation.

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.13 Provisions and contingencies (continued)

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement is recognised when, and only when, it is virtually certain that reimbursement will be received if the municipality settles the obligation. The reimbursement is treated as a separate asset. The amount recognised for the reimbursement does not exceed the amount of the provision.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

Where discounting is used, the carrying amount of a provision increases in each period to reflect the passage of time. This increase is recognised as an interest expense.

A provision is used only for expenditures for which the provision was originally recognised.

Provisions are not recognised for future operating surplus (deficit).

If an entity has a contract that is onerous, the present obligation (net of recoveries) under the contract is recognised and measured as a provision.

A constructive obligation to restructure arises only when an entity:

- has a detailed formal plan for the restructuring, identifying at least:
 - the activity/operating unit or part of an activity/operating unit concerned;
 - the principal locations affected;
 - the location, function, and approximate number of employees who will be compensated for services being terminated:
 - the expenditures that will be undertaken; and
 - when the plan will be implemented; and
- has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that plan or announcing its main features to those affected by it.

A restructuring provision includes only the direct expenditures arising from the restructuring, which are those that are both:

- necessarily entailed by the restructuring; and
- not associated with the ongoing activities of the municipality

No obligation arises as a consequence of the sale or transfer of an operation until the municipality is committed to the sale or transfer, that is, there is a binding arrangement.

After their initial recognition contingent liabilities recognised in entity combinations that are recognised separately are subsequently measured at the higher of:

- the amount that would be recognised as a provision; and
- the amount initially recognised less cumulative amortisation.

Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in note 41.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Loan commitment is a firm commitment to provide credit under pre-specified terms and conditions.

The municipality recognises a provision for financial guarantees and loan commitments when it is probable that an outflow of resources embodying economic benefits and service potential will be required to settle the obligation and a reliable estimate of the obligation can be made.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.13 Provisions and contingencies (continued)

Determining whether an outflow of resources is probable in relation to financial guarantees requires judgement. Indications that an outflow of resources may be probable are:

- financial difficulty of the debtor;
- defaults or delinquencies in interest and capital repayments by the debtor;
- breaches of the terms of the debt instrument that result in it being payable earlier than the agreed term and the ability of the debtor to settle its obligation on the amended terms; and
- a decline in prevailing economic circumstances (e.g. high interest rates, inflation and unemployment) that impact on the ability of entities to repay their obligations.

Where a fee is received by the municipality for issuing a financial guarantee and/or where a fee is charged on loan commitments, it is considered in determining the best estimate of the amount required to settle the obligation at reporting date. Where a fee is charged and the municipality considers that an outflow of economic resources is probable, an municipality recognises the obligation at the higher of:

- the amount determined using in the Standard of GRAP on Provisions, Contingent Liabilities and Contingent Assets;
 and
- the amount of the fee initially recognised less, where appropriate, cumulative amortisation recognised in accordance with the Standard of GRAP on Revenue from Exchange Transactions.

1.14 Revenue from exchange transactions

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

An exchange transaction is one in which the municipality receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Measurement

Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and volume rebates.

Sale of goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

- the municipality has transferred to the purchaser the significant risks and rewards of ownership of the goods;
- the municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality:
- the stage of completion of the transaction at the reporting date can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When services are performed by an indeterminate number of acts over a specified time frame, revenue is recognised on a straight line basis over the specified time frame unless there is evidence that some other method better represents the stage of completion. When a specific act is much more significant than any other acts, the recognition of revenue is postponed until the significant act is executed.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.14 Revenue from exchange transactions (continued)

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Service revenue is recognised by reference to the stage of completion of the transaction at the reporting date. Stage of completion is determined by .

Interest, royalties and dividends

Revenue arising from the use by others of entity assets yielding interest, royalties and dividends or similar distributions is recognised when:

- It is probable that the economic benefits or service potential associated with the transaction will flow to the
 municipality, and
- The amount of the revenue can be measured reliably.

Interest is recognised, in surplus or deficit, using the effective interest rate method.

Royalties are recognised as they are earned in accordance with the substance of the relevant agreements.

Dividends or similar distributions are recognised, in surplus or deficit, when the municipality's right to receive payment has been established.

Service fees included in the price of the product are recognised as revenue over the period during which the service is performed.

1.15 Revenue from non-exchange transactions

Revenue comprises gross inflows of economic benefits or service potential received and receivable by a municipality, which represents an increase in net assets, other than increases relating to contributions from owners.

Conditions on transferred assets are stipulations that specify that the future economic benefits or service potential embodied in the asset is required to be consumed by the recipient as specified or future economic benefits or service potential must be returned to the transferor.

Control of an asset arise when the municipality can use or otherwise benefit from the asset in pursuit of its objectives and can exclude or otherwise regulate the access of others to that benefit.

Exchange transactions are transactions in which one entity receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of cash, goods, services, or use of assets) to another entity in exchange.

Expenses paid through the tax system are amounts that are available to beneficiaries regardless of whether or not they pay

Fines are economic benefits or service potential received or receivable by entities, as determined by a court or other law enforcement body, as a consequence of the breach of laws or regulations.

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, a municipality either receives value from another municipality without directly giving approximately equal value in exchange, or gives value to another municipality without directly receiving approximately equal value in exchange.

Restrictions on transferred assets are stipulations that limit or direct the purposes for which a transferred asset may be used, but do not specify that future economic benefits or service potential is required to be returned to the transferor if not deployed as specified.

Stipulations on transferred assets are terms in laws or regulation, or a binding arrangement, imposed upon the use of a transferred asset by entities external to the reporting municipality.

Transfers are inflows of future economic benefits or service potential from non-exchange transactions, other than taxes.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.15 Revenue from non-exchange transactions (continued)

Recognition

An inflow of resources from a non-exchange transaction recognised as an asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow.

As the municipality satisfies a present obligation recognised as a liability in respect of an inflow of resources from a non-exchange transaction recognised as an asset, it reduces the carrying amount of the liability recognised and recognises an amount of revenue equal to that reduction.

Measurement

Revenue from a non-exchange transaction is measured at the amount of the increase in net assets recognised by the municipality.

When, as a result of a non-exchange transaction, the municipality recognises an asset, it also recognises revenue equivalent to the amount of the asset measured at its fair value as at the date of acquisition, unless it is also required to recognise a liability. Where a liability is required to be recognised it will be measured as the best estimate of the amount required to settle the obligation at the reporting date, and the amount of the increase in net assets, if any, recognised as revenue. When a liability is subsequently reduced, because the taxable event occurs or a condition is satisfied, the amount of the reduction in the liability is recognised as revenue.

Transfers

Apart from Services in kind, which are not recognised, the municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

The municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

Transferred assets are measured at their fair value as at the date of acquisition.

Fines

Fines are recognised as revenue when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset.

Assets arising from fines are measured at the best estimate of the inflow of resources to the municipality.

Where the municipality collects fines in the capacity of an agent, the fine will not be revenue of the collecting entity.

Gifts and donations, including goods in-kind

Gifts and donations, including goods in kind, are recognised as assets and revenue when it is probable that the future economic benefits or service potential will flow to the municipality and the fair value of the assets can be measured reliably.

1.16 Investment income

Investment income is recognised on a time-proportion basis using the effective interest method.

1.17 Borrowing costs

Borrowing costs are interest and other expenses incurred by an entity in connection with the borrowing of funds.

Borrowing costs are recognised as an expense in the period in which they are incurred.

1.18 Comparative figures

Where necessary, comparative figures have been reclassified to conform to changes in presentation in the current year.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.19 Unauthorised expenditure

Unauthorised expenditure means:

- overspending of a vote or a main division within a vote; and
- expenditure not in accordance with the purpose of a vote or, in the case of a main division, not in accordance with the purpose of the main division.

All expenditure relating to unauthorised expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.20 Fruitless and wasteful expenditure

Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised.

All expenditure relating to fruitless and wasteful expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.21 Irregular expenditure

Irregular expenditure as defined in section 1 of the PFMA is expenditure other than unauthorised expenditure, incurred in contravention of or that is not in accordance with a requirement of any applicable legislation, including -

- (a) this Act; or
- (b) the State Tender Board Act, 1968 (Act No. 86 of 1968), or any regulations made in terms of the Act; or
- (c) any provincial legislation providing for procurement procedures in that provincial government.

National Treasury practice note no. 4 of 2008/2009 which was issued in terms of sections 76(1) to 76(4) of the PFMA requires the following (effective from 1 April 2008):

Irregular expenditure that was incurred and identified during the current financial and which was condoned before year end and/or before finalisation of the financial statements must also be recorded appropriately in the irregular expenditure register. In such an instance, no further action is also required with the exception of updating the note to the financial statements.

Irregular expenditure that was incurred and identified during the current financial year and for which condonement is being awaited at year end must be recorded in the irregular expenditure register. No further action is required with the exception of updating the note to the financial statements.

Where irregular expenditure was incurred in the previous financial year and is only condoned in the following financial year, the register and the disclosure note to the financial statements must be updated with the amount condoned.

Irregular expenditure that was incurred and identified during the current financial year and which was not condoned by the National Treasury or the relevant authority must be recorded appropriately in the irregular expenditure register. If liability for the irregular expenditure can be attributed to a person, a debt account must be created if such a person is liable in law. Immediate steps must thereafter be taken to recover the amount from the person concerned. If recovery is not possible, the accounting officer or accounting authority may write off the amount as debt impairment and disclose such in the relevant note to the financial statements. The irregular expenditure register must also be updated accordingly. If the irregular expenditure has not been condoned and no person is liable in law, the expenditure related thereto must remain against the relevant programme/expenditure item, be disclosed as such in the note to the financial statements and updated accordingly in the irregular expenditure register.

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the economic entity's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

1.22 Budget information

Municipalities are typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, appropriation or similar.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.22 Budget information (continued)

General purpose financial reporting by municipality shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.

The approved budget is prepared on a accrual basis and presented by economic classification linked to performance outcome objectives.

The approved budget covers the fiscal period from 2018/07/01 to 2019/06/30.

The budget for the economic entity includes all the entities approved budgets under its control.

The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period have been included in the Statement of comparison of budget and actual amounts.

1.23 Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Joint control is the agreed sharing of control over an activity by a binding arrangement, and exists only when the strategic financial and operating decisions relating to the activity require the unanimous consent of the parties sharing control (the venturers).

Related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party, regardless of whether a price is charged.

Significant influence is the power to participate in the financial and operating policy decisions of an entity, but is not control over those policies.

Management are those persons responsible for planning, directing and controlling the activities of the municipality, including those charged with the governance of the municipality in accordance with legislation, in instances where they are required to perform such functions.

Close members of the family of a person are considered to be those family members who may be expected to influence, or be influenced by, that management in their dealings with the municipality.

The municipality is exempt from disclosure requirements in relation to related party transactions if that transaction occurs within normal supplier and/or client/recipient relationships on terms and conditions no more or less favourable than those which it is reasonable to expect the municipality to have adopted if dealing with that individual entity or person in the same circumstances and terms and conditions are within the normal operating parameters established by that reporting entity's legal mandate.

Where the municipality is exempt from the disclosures in accordance with the above, the municipality discloses narrative information about the nature of the transactions and the related outstanding balances, to enable users of the entity's financial statements to understand the effect of related party transactions on its annual financial statements.

1.24 Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date);
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The municipality will adjust the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

The municipality will disclose the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions of users taken on the basis of the financial statements.

Annual Financial Statements for the year ended 30 June 2019

Accounting Policies

1.25 Capital commitments

Items are classified as commitments where the municipality commits itself to future transactions that will normally result in the outflow of resources.

Capital commitments are not recognised in the Statement of financial position as a liability but are included in the disclosure notes in the following cases:

- Approved and contracted commitments, where the expenditure has been approved and the contract has been awarded at the reporting date, where disclosure is required by a specific Standard of GRAP;
- Approved but not yet contracted commitments, where expenditure has been approved and the contract has yet to be awarded or is awaiting finalisation at the reporting date;
- Items are classified as commitments where the municipality commits itself to future transactions that will normally result in the outflow of resources; or
- Contracts that are entered into before the reporting date, but goods and services have not yet been received are
 disclosed in the disclosure notes to the financial statements.

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Bond | 2019 | 2018 |
|-----------------|------|------|
| Figures in Rand | 2019 | 2010 |

2. New standards and interpretations

2.1 Standards and interpretations issued, but not yet effective

The municipality has not applied the following standards and interpretations, which have been published and are mandatory for the municipality's accounting periods beginning on or after 01 July 2019 or later periods:

| Sta | ndar | d/ Interpretation: | Effective date: Years beginning on or after | Expected imp | act: | |
|--|-------|--|---|--|---------|--|
| GRAP 34: Separate Financial Statements | | GRAP 34: Separate Financial Statements | 01 April 2020 | Unlikely there will be a material impact | | |
| | • | GRAP 20: Related parties | 01 April 2019 | Unlikely there waterial impac | | |
| 3. | Inv | entories | | | | |
| Wa | iter | | | 27 434 | 72 363 | |
| Pro | perty | stock | | 370 300 | 370 300 | |
| | | | | 397 734 | 442 663 | |

Inventories are held for own use and measured at the lower of cost or current replacement value.

The cost of water production for the year amounted to R5.44 (2018: R6.22) per kilolitre.

Inventory pledged as security

No inventory was pledged as security for overdraft facilities of the municipality.

4. Other receivables from non-exchange transactions

| Salary control accounts Sundry debtors | 2 246 549 296 018 | 1 987 164 296 018 |
|--|----------------------|----------------------|
| Payments made in advance | 3 790 | 3 582 |
| Rates | _ | (4) |
| | 2 546 357 | 2 286 760 |

Included in the other receivables from non-exchange transactions, is the salary control account which is the result of an ongoing investigaton. The issue was reported to the South African Police Service and the Auditor-General of South Africa, as required by the Municipal Finance Management Act, 2003 (Act No. 56 of 2003). The exact amount is still being determined.

5. Consumer debtors

| Gross balances | | |
|----------------------|-------------|-------------|
| Rates | 19 099 861 | 14 046 287 |
| Electricity | 13 746 854 | 10 580 586 |
| Water | 72 281 688 | 62 622 221 |
| Sewerage | 34 690 280 | 29 565 871 |
| Refuse | 38 270 501 | 33 084 197 |
| Other (exchange) | 3 549 000 | 3 462 825 |
| Other (non-exchange) | 658 217 | 659 365 |
| | 182 296 401 | 154 021 352 |

Notes to the Annual Financial Statements

| | ures in Rand | 2019 | 2018 |
|--------------------------------------|--|---------------------------------|---------------------------------|
| 5. | Consumer debtors (continued) | | |
| Les | s: Allowance for impairment | | |
| Rate | es | (11 223 212) | |
| | etricity | (8 362 886) | |
| Wat | | (57 040 725) | |
| | verage | (26 248 317) | |
| Ref | | (29 528 891) | |
| | er (exchange) | (2 672 521) | (2 595 695 |
| Oth | er (non-exchange) | (531 532) | - |
| | | (135 608 084) | (129 415 609) |
| Net | balance | | |
| Rate | es | 7 876 649 | 3 108 818 |
| Elec | etricity | 5 383 968 | 7 242 360 |
| Wat | | 15 240 963 | 7 358 293 |
| | verage | 8 441 963 | 3 946 684 |
| Ref | | 8 741 610 | 1 423 093 |
| | er (exchange) | 876 479 | 867 130 |
| Oth | er (non-exchange) | 126 685 | 659 365 |
| | | 46 688 317 | 24 605 743 |
| | uded in above is Receivables from exchange transactions | | |
| | ctricity | 5 383 968 | 7 242 360 |
| Wat | | 15 240 963 | 7 358 293 |
| | verage | 8 441 963 | 3 946 684 |
| Ref | | 8 741 610 | 1 423 093 |
| Oth | er (exchange) | 876 479 | 867 130 |
| | | 38 684 983 | 20 837 560 |
| | uded in above is receivables from non-exchange transactions (taxes and | | |
| | nsfers) | 7.070.040 | 0.400.040 |
| Rate | | 7 876 649 | 3 108 818 |
| Oth | er (non-exchange) | 126 685 | 659 365 |
| | | 8 003 334 | 3 768 183 |
| Net | balance | 46 688 317 | 24 605 743 |
| | | | |
| Rat | | 074 050 | 400 700 |
| | rent (0 -30 days) | 371 858 | 482 700 |
| | 60 days | 193 111 | 185 859 |
| 01- | · 90 days · 120 days | 7 041 695 269 985 | 144 424 2 295 835 |
| | 120 days | 209 903 | 2 293 033 |
| | | 7.070.040 | 0.400.040 |
| | | 7 876 649 | 3 108 818 |
| 91 - Ele | ctricity | | |
| 91 - Elec Cur | ctricity rent (0 -30 days) | 988 175 | 2 098 097 |
| 91 - Ele Curi 31 - | ctricity rent (0 -30 days) 60 days | 988 175 556 791 | 2 098 097 419 323 |
| 91 - Elec Curi 31 - 61 - | ctricity rent (0 -30 days) 60 days 90 days | 988 175 556 791 3 760 091 | 2 098 097 419 323 324 520 |
| 91 - Elec Curi 31 - 61 - | ctricity rent (0 -30 days) 60 days | 988 175 556 791 | 419 323 |

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|---|------------------------------------|------------------------------------|
| 5. Consumer debtors (continued) | | |
| Water | | |
| Current (0 -30 days) | 331 125 | 456 484 |
| 31 - 60 days 61 - 90 days | 334 049 13 319 048 | 322 158 233 839 |
| 91 - 120 days | 1 256 741 | 6 345 812 |
| | 15 240 963 | 7 358 293 |
| Sewerage | | |
| Current (0 -30 days) 31 - 60 days | 312 178 211 501 | 422 849 230 001 |
| 61 - 90 days | 7 491 514 | 188 203 |
| 91 - 120 days | 426 770 | 3 105 631 |
| | 8 441 963 | 3 946 684 |
| Refuse | 175 272 | 193 887 |
| Current (0 -30 days) 31 - 60 days | 134 158 | 109 264 |
| 61 - 90 days | 7 868 356 | 84 592 |
| 91 - 120 days | 563 824 8 741 610 | 1 035 350 1 423 093 |
| | | |
| Other (exchange) | | |
| Current (0 -30 days) 31 - 60 days | 12 609 214 | 41 501 1 588 |
| 61 - 90 days | 771 927 | 1 588 |
| 91 - 120 days | 91 729 | 822 453 |
| | 876 479 | 867 130 |
| Other (non-exchange) | | |
| Current (0 -30 days) | 73 | 16 884 |
| 31 - 60 days 61 - 90 days | 69 146 198 | 12 439 12 422 |
| 91 - 120 days | (19 655) | 617 620 |
| | 126 685 | 659 365 |
| Summary of debtors by customer classification | | |
| Consumers | | |
| Current (0 -30 days) 31 - 60 days | 4 089 380 3 259 027 | 2 665 824 2 593 435 |
| 61 + days | 165 333 534 | 131 779 800 |
| | 172 681 941 | 137 039 059 |
| Less: Allowance for impairment | (131 586 094) 41 095 847 | (120 951 805) 16 087 254 |
| | -1 000 047 | .0 007 204 |
| Industrial / commercial | | |
| Current (0 -30 days) 31 - 60 days | 620 548 555 173 | 2 255 729 376 545 |
| 61 + days | 5 766 795 | 5 913 313 |
| | 6 942 516 | 8 545 587 |
| Less: Allowance for impairment | (4 022 214) | (4 128 682) |
| | 2 920 302 | 4 416 905 |

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|---|---------------|---------------|
| 5. Consumer debtors (continued) | | |
| National and provincial government | | |
| Current (0 -30 days) | 12 075 | 2 386 674 |
| 31 - 60 days | 12 265 | 368 926 |
| 61+ days | 2 647 602 | 2 986 307 |
| | 2 671 942 | 5 741 907 |
| Less: Allowance for impairment | - | (1 253 804) |
| | 2 671 942 | 4 488 103 |
| Total | | |
| Current (0 -30 days) | 4 722 004 | 7 308 227 |
| 31 - 60 days | 3 826 466 | 3 338 906 |
| 61+ days | 173 747 931 | 143 374 219 |
| | 182 296 401 | 154 021 352 |
| Less: Allowance for impairment | (135 608 084) | (129 415 609) |
| | 46 688 317 | 24 605 743 |
| Reconciliation of allowance for impairment | | |
| Balance at beginning of the year | (129 415 609) | (106 640 888) |
| Contributions to allowance | ` (6 192 475) | |
| Debt impairment written off against allowance | - | 418 333 |
| | (135 608 084) | (129 415 609) |

Consumer debtors pledged as security

None of the Consumer debtors have been pledged as security for the municipality's financial liabilities.

Credit quality of consumer debtors

The credit quality of consumer debtors that are neither past nor due nor impaired can be assessed by reference to external credit ratings (if available) or to historical information about counterparty default rates:

In determining the recoverability of Consumer debtors, the municipality has pledged strong emphasis on verifying the indigent status of consumers. The provision for impairment in respect of the consumer debtors have been made for all consumer balances outstanding based on the payment ratio over 12 months per service type. No further credit provision is required in excess of the provision for impairment. Refer to details in the accounting policy for further details.

Consumer debtors past due but not impaired

Consumer debtors which are less than 3 months past due are not considered to be impaired. At 30 June 2019, R 44 496 913 (2018: R 13 358 551) were past due but not impaired.

The ageing of amounts past due but not impaired is as follows:

| 1 month past due | 1 429 892 | 1 330 576 |
|-------------------|------------|------------|
| 2 months past due | 40 398 830 | 927 950 |
| 3 months past due | 2 668 191 | 11 100 025 |

Consumer debtors impaired

As of 30 June 2019, consumer debtors of R 135 608 196 (2018: R 129 415 609) were impaired and provided for.

The amount of the provision was R 6 192 475 as of 30 June 2019 (2018: R 23 193 054).

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|---------------------------------------|-----------|-----------|
| 6. Cash and cash equivalents | | |
| Cash and cash equivalents consist of: | | |
| Cash on hand | 3 700 | 3 700 |
| Bank balances | 3 440 428 | 4 252 253 |
| Short-term deposits | 911 259 | 860 454 |
| | 4 355 387 | 5 116 407 |

Credit quality of cash at bank and short term deposits, excluding cash on hand

The credit quality of cash at bank and short term deposits, excluding cash on hand that are neither past due nor impaired can be assessed by reference to external credit ratings (if available) or historical information about counterparty default rates:

| Credit rating AAA | 5 535 929 | 5 112 707 |
|---|-----------|-----------|
| Cash and cash equivalents pledged as collateral | | |
| A bank gaurantee as been issued to Eskom | 8 000 | 8 000 |

In addition to the above, the municipality has issued a bank gaurantee in favour of Eskom for an increased electricity demand to 40 MVA required to meet the consumers' increasing electricity demand.

The municipality had the following bank accounts

| Account number / description | Bank statement balances | | Cash book balances | | | |
|---|-------------------------|--------------|--------------------|--------------|--------------|--------------|
| | 30 June 2019 | 30 June 2018 | 30 June 2017 | 30 June 2019 | 30 June 2018 | 30 June 2017 |
| ABSA Bank - Current Account - | 1 249 542 | 1 707 092 | 5 986 787 | 1 227 929 | 1 674 143 | 5 798 880 |
| 2440000005 | | | | | | |
| ABSA Bank - Current Account - | 1 862 169 | 2 048 851 | 3 279 345 | 1 862 169 | 2 049 851 | 3 279 345 |
| 4052875289 | | | | | | |
| Standard Bank - Current | 229 864 | 61 979 | 3 346 939 | 229 563 | 59 988 | 3 346 269 |
| Account - 280412835 | | | | | | |
| ABSA Bank - Current Account - | 120 768 | 455 475 | 3 848 878 | 120 768 | 455 475 | 3 848 878 |
| 4061642031 | | | | | | |
| Standard Bank - Notice Deposit | 83 637 | 83 637 | 83 637 | 83 637 | 83 637 | 83 637 |
| - 288901606001 Standard Bank, Nation Danseit | 151 485 | 151 485 | 151 485 | 151 485 | 151 485 | 151 485 |
| Standard Bank - Notice Deposit - 288901541001 | 151 465 | 131 403 | 131 403 | 151 465 | 131 403 | 151 465 |
| First National Bank - Notice | 24 356 | 24 845 | 24 356 | 24 356 | 24 845 | 24 356 |
| Deposit - 74107295062 | | | | | | |
| ABSA Bank - Notice Deposit - | 152 830 | 143 344 | 135 344 | 152 830 | 143 344 | 135 344 |
| 2063506922 | | | | | | |
| ABSA Bank - Notice Deposit - | 13 453 | 12 795 | 12 099 | 13 453 | 12 795 | 12 099 |
| 2069495799 | 405 407 | 457.440 | 400 400 | 405 407 | 457.440 | 400 400 |
| ABSA Bank - Notice Deposit - 2073468449 | 485 497 | 457 143 | 430 162 | 485 497 | 457 143 | 430 162 |
| Total | 4 373 601 | 5 146 646 | 17 299 032 | 4 351 687 | 5 112 706 | 17 110 455 |
| | | | | | | |

Notes to the Annual Financial Statements

Figures in Rand

7. Investment property

| | 2019 | | 2018 | | |
|---------------------|---|------------|---------------------|---|---------------|
| Cost / Valuation | Accumulated Carry depreciation and accumulated impairment | ring value | Cost / Valuation | Accumulated Codepreciation and accumulated impairment | arrying value |
| 2 060 899 | - 2 | 060 899 | 2 060 899 | - | 2 060 899 |
| | | | | | |
| | | | | Opening balance | Total |
| | | | | 2 060 899 | 2 060 899 |
| | | | | | |
| | | | | Opening balance | Total |
| | | | | 2 060 899 | 2 060 899 |

Pledged as security

All of the municipality's investment property is held under freehold interests and investment property had been pledged as security for any liabilities for the municipality.

There are no restrictions on the reliability of investment property or the remittance of revenue and proceeds of disposal.

There are no contractual obligations on investment property.

A register containing the information required by section 63 of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003) is available for inspection at the registered office of the municipality.

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Bond | 2010 | 2010 |
|-----------------|------|------|
| Figures in Rand | 2019 | 2018 |

7. Investment property (continued)

The effective date of the valuations was 30 June 2019. Valuations are performed by an independent valuer, Mr R Taylor, is not connected to the municipality and has recent experience in location and categiry of the investmement property being valued.

The valuation, which confirms to International Valutaion Standards, is arrived at by reference to market evidence of transaction prices for similar properties.

Amounts recognised in surplus or deficit

Rental revenue from Investment property

221 914

8. Property, plant and equipment

| | | 2019 | | | 2018 | |
|-------------------------------------|---------------------|--|----------------|---------------------|---|----------------|
| | Cost / Valuation | Accumulated (depreciation and accumulated impairment | Carrying value | Cost / Valuation | Accumulated depreciation and accumulated impairment | Carrying value |
| Land | 40 072 505 | - | 40 072 505 | 40 072 505 | - | 40 072 505 |
| Buildings | 39 008 659 | (14 915 703) | 24 092 956 | 38 998 298 | (13 809 847) | 25 188 451 |
| Infrastructure | 933 476 293 | (488 159 668) | 445 316 625 | 919 339 195 | (457 551 826) | 461 787 369 |
| Other property, plant and equipment | 25 678 003 | (16 642 673) | 9 035 330 | 25 105 069 | (14 973 205) | 10 131 864 |
| Total | 1 038 235 460 | (519 718 044) | 518 517 416 | 1 023 515 067 | (486 334 878) | 537 180 189 |

Reconciliation of property, plant and equipment - 2019

| | Opening balance | Additions | Depreciation | Impairment loss | Total |
|-------------------------------------|-----------------|------------|--------------|--------------------|-------------|
| Land | 40 072 505 | - | - | - | 40 072 505 |
| Buildings | 25 188 451 | 10 360 | (1 081 070) | (24 785) | 24 092 956 |
| Infrastructure | 461 787 369 | 14 137 097 | (28 767 031) | (1 840 810) | 445 316 625 |
| Other property, plant and equipment | 10 131 864 | 572 462 | (1 663 474) | (5 522) | 9 035 330 |
| | 537 180 189 | 14 719 919 | (31 511 575) | (1 871 117) | 518 517 416 |

Reconciliation of property, plant and equipment - 2018

| | Opening balance | Additions | Disposals | Other | Depreciation | Total |
|-------------------------------------|-----------------|------------|-----------|-------|--------------|-------------|
| Land | 39 572 505 | 500 000 | _ | - | - | 40 072 505 |
| Buildings | 19 036 244 | 6 509 795 | _ | - | (357 588) | 25 188 451 |
| Infrastructure | 473 363 217 | 16 395 821 | _ | - | (27 971 669) | 461 787 369 |
| Other property, plant and equipment | 9 969 654 | 2 328 952 | (36 925) | (546) | (2 129 271) | 10 131 864 |
| | 541 941 620 | 25 734 568 | (36 925) | (546) | (30 458 528) | 537 180 189 |

Pledged as security

None of the tangible assets were pledged as security during the current and previous financial years.

Compensation received for losses on property, plant and equipment - included in operating profit.

Motor vehicles 25 300 -

Notes to the Annual Financial Statements

| | ires in Rand | | 2019 | 2018 |
|---|--|--|--|---|
| 8. | Property, plant and equipment (continued) | | | |
| Pro | perty, plant and equipment in the process of being constructed or dev | reloped | | |
| | rying value of property, plant and equipment that is taking a significar ger period of time to complete than expected | ntly | 7.007 | 7.007 |
| Roa | nd Signs | | 7 887 | 7 887 |
| | ject developement costs were incurred, but due to funding problems, the prescripted. | roject | | |
| Nou | poort Cemetries | | 10 360 | - |
| | ect developement costs were incurred, but due to funding problems, the prescripted. | roject | | |
| Nou | poort Electrification Project | | 3 335 856 | - |
| the | Noupoort Electrification Project is taking longer period of time due to the faresponsible department does not have the required funds to transfer to the nicipality. | | | |
| | | - | 3 354 103 | 7 887 |
| Rec | onciliation of work-in-progress 2019 | | | |
| | | Included within Infrastructure | Included within Buildings | Total |
| Add | ening balance litions/capital expenditure | 13 269 887 14 137 097 | - 10 360 | 13 269 887 |
| | nsferred to completed items | (18 289 314) | - | 14 147 457 (18 289 314) |
| | nsferred to completed items | | 10 360 | |
| Rec | nsferred to completed items conciliation of work-in-progress 2018 | (18 289 314) | _ | (18 289 314) |
| | onciliation of work-in-progress 2018 | 9 117 670 Included within Infrastructure | Included within Buildings | (18 289 314) 9 128 030 Total |
| Оре | conciliation of work-in-progress 2018 ening balance | (18 289 314) 9 117 670 Included within Infrastructure 42 971 302 | Included within Buildings 4 690 515 | (18 289 314) 9 128 030 Total 47 661 817 |
| Ope Add | onciliation of work-in-progress 2018 | 9 117 670 Included within Infrastructure | Included within Buildings | (18 289 314) 9 128 030 Total |
| Ope Add | ening balance litions/capital expenditure | 9 117 670 Included within Infrastructure 42 971 302 16 395 821 | Included within Buildings 4 690 515 6 509 795 | (18 289 314) 9 128 030 Total 47 661 817 22 905 616 |
| Ope Add Trar | ening balance litions/capital expenditure | Included within Infrastructure 42 971 302 16 395 821 (46 097 236) | Included within Buildings 4 690 515 6 509 795 (11 200 310) | (18 289 314) 9 128 030 Total 47 661 817 22 905 616 (57 297 546) |
| Ope Add Trar Exp Exp | ening balance litions/capital expenditure nsferred to completed items | (18 289 314) 9 117 670 Included within Infrastructure 42 971 302 16 395 821 (46 097 236) 13 269 887 | Included within Buildings 4 690 515 6 509 795 (11 200 310) | (18 289 314) 9 128 030 Total 47 661 817 22 905 616 (57 297 546) |

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|-----------------|------|------|
| gac taa | | _0.0 |

9. Intangible assets

| | | 2019 | | | 2018 | |
|-------------------|---------------------|--|--------------|---------------------|---|---------------|
| | Cost / Valuation | Accumulated Ca amortisation and accumulated impairment | rrying value | Cost / Valuation | Accumulated C amortisation and accumulated impairment | arrying value |
| Computer software | 2 014 915 | (1 892 871) | 122 044 | 2 003 314 | (1 787 052) | 216 262 |

Reconciliation of intangible assets - 2019

| | Opening balance | Additions | Amortisation | Total |
|--|-----------------|-----------|--------------|---------|
| Computer software | 216 262 | 11 600 | (105 818) | 122 044 |
| Reconciliation of intangible assets - 2018 | | | | |

| | Opening balance | Additions | Amortisation | Total |
|-------------------|--------------------|-----------|--------------|---------|
| Computer software | 205 779 | 90 381 | (79 898) | 216 262 |

Pledged as security

All of the municipality's intangible assets are held under freehold interests and no intangible assets had been pledged as security for any liabilities of the municipality.

No restrictions apply to any of the intangible assets of the municipality.

Other information

The municipality amortises all its intangible assets and no intangible assets are regarded as having indefinite useful lives. The amortisation expense has been included in the line item depreciation and amortisation in the Statement of Financial Performance. Amortisation is charged on a straight-line basis over the intangible assets' useful lives.

No impairment losses have been recognised on intangible assets at the reporting date.

10. Operating lease asset (accrual)

| Non-current assets | 430 | 448 |
|---|-----|--------|
| 11. Other financial liabilities | | |
| At amortised cost ABSA Bank 84215231 | - | 13 570 |
| The loan is repayable over 60 months at an annual interest rate of 10.00%. The loan is unsecured. | | |
| Current liabilities At amortised cost | - | 13 570 |

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|---|-----------|-------------|
| 12. Finance lease obligation | | |
| Minimum lease payments due | | |
| - within one year | 1 049 668 | 955 353 |
| - in second to fifth year inclusive | 2 070 389 | 3 180 745 |
| | 3 120 057 | 4 136 098 |
| less: future finance charges | (601 808) | (1 036 000) |
| Present value of minimum lease payments | 2 518 249 | 3 100 098 |
| Present value of minimum lease payments due | | |
| - within one year | 724 531 | 541 115 |
| - in second to fifth year inclusive | 1 793 718 | 2 558 983 |
| | 2 518 249 | 3 100 098 |
| Non-current liabilities | 1 793 718 | 2 502 442 |
| Current liabilities | 724 531 | 597 682 |
| | 2 518 249 | 3 100 124 |

The average lease term was 5 years (2018: 5 years) and the average effective borrowing rate was between 13% and 48% (2018: 13% and 48%).

The municipality's obligations under finance leases are secured by the lessor's charge over the leased assets. Refer note 8.

13. Payables from exchange transactions

| Consumer debtors with credit balances (exchange) 4 080 159 1 800 26 Wellness programme 81 011 80 84 Sports programme 51 019 65 11 14. Payables from non-exchange transactions Sundry deposits 145 514 145 51 Consumer debtors with credit balances (non-exchange) 246 403 626 62 391 917 772 13 |
|---|
| Sports programme 51 019 65 11 26 159 057 24 007 80 14. Payables from non-exchange transactions Sundry deposits 145 514 145 51 Consumer debtors with credit balances (non-exchange) 246 403 626 62 391 917 772 13 |
| 14. Payables from non-exchange transactions Sundry deposits Consumer debtors with credit balances (non-exchange) 145 514 145 51 246 403 626 62 391 917 772 13 |
| Sundry deposits Consumer debtors with credit balances (non-exchange) 145 514 246 403 626 62 391 917 772 13 |
| Consumer debtors with credit balances (non-exchange) 246 403 626 62 391 917 772 13 |
| Consumer debtors with credit balances (non-exchange) 246 403 626 62 391 917 772 13 |
| |
| AR MAT III. |
| 15. VAT payable |
| VAT 10 680 943 12 287 07 |
| 16. Consumer deposits |
| Electricity 367 381 570 33 |
| Water 452 158 270 18 |
| 819 539 840 52 |

Consumer deposits are paid by consumers on application for new water and electricity connections. The deposits are repaid when the water and electricity connections are terminated. In cases where consumers default on their accounts, the municipality can utilise the deposit as payment for the outstanding account.

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|-----------------|------|------|

16. Consumer deposits (continued)

No interest ts paid on consumer deposits held.

The management of the municipality is of the opinion that the carrying value of consumer deposits approximates their amortised cost. The fair value of consumer deposits was determined after considering the standard terms of conditions of agreemens entered into between the municipality and its consumers.

17. Employee benefit obligations

Defined benefit plan

Post retirement benefit plan

Post retirement medical aid plan

The municipality provides for certain post-retirement health care benefits by funding the medical aid contributions of qualifying retired members of the municipality. According to the rules of the medical aid funds, with which the municipality is associated, a member (who is on the current conditions of service) is entitled to remain a continued member of such medical aid fund on retirement, in which case the municipality is liable for a certain portion of the medical aid membership fee. The municipality operates an unfunded defined benefit plan for these qualifying employees. No other post-retirement benefits are provided to those employees.

The most recent actuarial valuation of the present value of the defined benefit obligation was carried out on 30 June 2019 by Mr C Weiss, Fellow of the Actuarial Society of South Africa. The present value of the defined benefit obligation, and the related current service and past service costs, were measured using the Projected Unit Credit Method.

The municipality makes monthly contributions for medical aid to the following medical aid schemes:

- Bonitas
- Hosmed
- Keyhealth
- LA Health
- Samwumed

The members of the post-employment medical aid benefit obligation are made up as follows:

| | 10 876 069 | 13 020 000 |
|---|------------|------------|
| Continuation members (retirees, widowers and orphans) | 5 142 152 | 3 475 000 |
| In-service non-members (employees) | 1 601 124 | 2 581 000 |
| In-service members (employees) | 4 132 793 | 6 964 000 |
| The liability in respect to past service has been estimated as follows: | | |
| | 165 | 170 |
| Continuation members (retirees, widowers and orphans) | 5 | 4 |
| In-service non-members (employees) | 133 | 126 |
| In-service members (employees) | 27 | 40 |

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|--|--|--|
| 17. Employee benefit obligations (continued) | | |
| Movements in the present value of the defined benefit obligation were as follows: | | |
| Balance at the beginning of the year Current service cost Interest cost Benefits paid Actuarial gains (losses) | 12 944 556 745 350 1 246 835 (266 616) (3 794 056) | 11 326 955 711 087 1 110 963 (220 842 16 393 |
| | 10 876 069 | 12 944 556 |
| The amounts recognised in the statement of financial performance are as follows: | | |
| Current service cost Interest cost Benefits paid Actuarial gains (losses) | 745 350 1 246 835 (266 616) (3 794 056) | 711 087 1 110 963 (220 842) 16 393 |
| | (2 068 487) | 1 617 601 |
| The effect of a 1% movement in the assumed rate of health care cost inflation is as follows: | | |
| Increase: Effect on the aggregate of the current service and interest cost Effect on the defined obligation | 2 372 000 12 646 000 | 3 823 000 15 217 000 |
| Decrease: Effect on the aggregate of the current service and interest cost Effect on the defined obligation | 1 687 400 9 440 000 | 3 172 000 11 233 000 |
| The current service cost of the year ending 30 June 2019 is estimated to be R745 350 (R71 ensuing year is estimated to be R432 149 (R819 724). | 1 087), whereas the c | ost for the |

Long service award

The municipality operates an unfunded defined benefit plan for all of its employees. Under the plan, a long service award is payable after 10 years of continuous service, and every 5 years of continuous service therefater. The provision is an estimate of the log service award based on the historical staff turnover. No other long service benefits are provided to employees.

Movements in the long service award provision was as follows:

| Balance at the beginning of the year Current service cost Interest cost Actuarial gains (losses) Expected employer benefit payments | 1 700 777 183 752 131 451 486 723 (277 934) | 1 635 229 194 615 122 875 55 176 (307 118) |
|---|---|--|
| | 2 224 769 | 1 700 777 |
| The amounts recognised in the statement of financial performance are as follows: | | |
| Current service cost | 183 752 | 194 615 |
| Interest cost Benefits paid | 131 451 (277 934) | 122 875 (307 118) |
| Actuarial gains (losses) | 486 723 | 55 176 |
| | 523 992 | 65 548 |

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|--|--|--|
| 17. Employee benefit obligations (continued) | | |
| The effect of a 1% movement in the assumed rate of long award cost inflation is as follows: | | |
| Increase: Effect on the aggregate of the current service and interest cost Effect on the defined obligation | 334 400 2 357 000 | 337 100 1 806 000 |
| Decrease: Effect on the aggregate of the current service and interest cost Effect on the defined obligation | 297 700 2 104 000 | 299 600 1 635 000 |
| The current service cost of the year ending 30 June 2019 is estimated to be R183 752 (R194 6 ensuing year is estimated to be R233 956 (R192 365). | 15), whereas the o | cost for the |
| The amounts recognised in the statement of financial position are as follows: | | |
| Carrying value Post-employment medical aid benefit liability Long service award | (10 876 069) (2 224 229) | (12 944 556) (1 700 777) |
| | (13 100 298) | (14 645 333) |
| Non-current liabilities Current liabilities | (12 447 827) (652 471) | (14 100 243) (545 090) |
| | (13 100 298) | (14 645 333) |
| Changes in the present value of the defined benefit obligation are as follows: | | |
| Opening balance Net expense recognised in the statement of financial performance | (14 645 333) 1 545 035 | (12 962 184) (1 683 149) |
| | (13 100 298) | (14 645 333) |
| Net expense recognised in the statement of financial performance | | |
| Current service cost Interest cost Actuarial (gains) / losses Benefits paid | (929 102) (1 378 286) 3 307 333 545 090 | (905 702) (1 233 838) (71 569) 527 960 |
| | 1 545 035 | (1 683 149) |
| Key assumptions used | | |
| Assumptions used at the reporting date: | | |
| Discount rates used: Post employment medical aid benefit liability Discount rate used: Long service award Healthcare cost inflation rate General salary inflation Net discount rate: Post employment medical aid benefit liability Net discount rate: Long service award Maximum subsidy inflation rate Net discount rate: Maximum subsidy inflation rate Expected retirement age (in years) | 9,49 % 8,08 % 6,92 % 5,51 % 2,40 % 2,44 % 4,51 % 2,44 % | 8,67 % 8,47 % 6,98 % 6,29 % 1,59 % 2,05 % 6,05 % 2,22 % 60 |

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|---|------------|-----------|
| 18. Unspent conditional grants and receipts | | |
| Unspent conditional grants and receipts comprises of: | | |
| Unspent conditional grants and receipts | | |
| Department Housing | 130 852 | 130 852 |
| Department Safety | 124 919 | 124 919 |
| Department Water Affairs and Forestry | 1 519 388 | 1 519 388 |
| Department Water Affairs and Forestry (2) | 942 072 | 942 072 |
| Development Bank of South Africa | 6 337 | 6 337 |
| Electricity Efficiency Demand Side Management Grant (EEDSM) | 1 258 581 | 1 553 581 |
| Expanded Public Works Programme (EPWP) | 200 131 | 200 131 |
| Institutional Re-organisation Grant | 226 712 | 226 712 |
| Integrated National Electrification Progarmme (INEP) | 2 771 112 | 2 771 348 |
| Municipal Infrastructure Grant (MIG) | 1 322 480 | - |
| National Lottery Development Trust Fund (NLDTF) | 280 258 | 280 258 |
| Water Services Infrastructure Grant (WSIG) | 6 563 865 | 978 283 |
| | 15 346 707 | 8 733 881 |

The nature and extent of government grants recognised in the annual financial statements and an indication of other forms of government assistance from which the municipality has directly benefited.

Unfulfilled conditions and other contingencies attaching to government assistance that has been recognised.

See note for reconciliation of grants from National/Provincial Government.

These amounts are invested in a ring-fenced investment until utilised.

19. Provisions

Reconciliation of provisions - 2019

| Environmental rehabilitation | Opening Balance 31 685 045 | Additions 3 367 313 | Total 35 052 358 |
|-------------------------------------|----------------------------------|----------------------------|-------------------------|
| Reconciliation of provisions - 2018 | | | |
| | Opening Balance | Additions | Total |
| Environmental rehabilitation | 29 055 521 | 2 629 524 | 31 685 045 |

Environmental rehabilitation provision

In terms of the licensing of the landfill sites, the municipality has estimated that it will incurr costs of R35 052 358 (2018: R31 685 046) for the licensing and rehabilitation of the sites at the end of their useful lives.

The provision represents the net present value of the expected future cash flows and have been discounted at the South African Bond Rates.

The provision is based on 100% of the landfill site areas as the total area is used for dumping of waste and is not limited to a certain portion of the landfill sites. The entire site will have to be rehabilitated, therefore the provision was based on the the entire area.

Landfill operations is expected to continue until the available permitted airspace has been utilized, which has been estimated to be at the end of 2031. At the end of its useful life, each landfill site will be closed and capped with a layer of impermeable clay and a layer of top soil. Grass and other suitable vegetation types will be planted to stabilize the soil and approve its appearance. Environmental monitoring is expected to continue for a period of up to 30 years after the closure of the site.

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|--|---|--|
| 20. Service charge | es | |
| Sale of electricity | 25 942 170 | 15 803 531 |
| Sale of water | 13 246 265 | 14 756 293 |
| Sewerage and sanita | | 10 296 343 |
| Refuse removal | 3 181 562 | 7 520 363 |
| Other service charge | | - |
| | 53 477 994 | 48 376 530 |
| 21. Rental of facil | ities and equipment | |
| Premises | | E4 400 |
| Premises | - | 51 420 |
| Buildings Land | • | 8 104 88 305 |
| Lana | | 147 829 |
| | - _ | 147 029 |
| Facilities and equip | | 00.070 |
| Halls Machinery | 147 436 7 157 | 68 273 5 532 |
| Widominery | 154 593 | 73 805 |
| | 154 593 | 221 634 |
| Included in the above | e rentals are operating lease rentals at straight-lined amounts of R (18) (2018: R 18). | |
| | | <u>-</u> |
| 22. Agency servic | es | |
| 22. Agency service Other | es | |
| 22. Agency serviceOther23. Other incomeAdvertising boardsBrick oven sales | 1 334 998 | 13 056 |
| 22. Agency serviceOther23. Other incomeAdvertising boardsBrick oven salesBuilding plan fees | 1 334 998 | 13 056 9 898 |
| 22. Agency serviceOther23. Other incomeAdvertising boardsBrick oven salesBuilding plan feesCemetery fees | 1 334 998 1 4 164 27 331 | 13 056 9 898 20 496 |
| 22. Agency service Other 23. Other income Advertising boards Brick oven sales Building plan fees Cemetery fees Commission earned | 1 334 998 1 4 164 27 331 200 400 | 13 056 9 898 |
| 22. Agency service Other 23. Other income Advertising boards Brick oven sales Building plan fees Cemetery fees Commission earned Connection and re-ce | 1 334 998 1 334 998 | 13 056 9 898 20 496 430 417 |
| 22. Agency service Other 23. Other income Advertising boards Brick oven sales Building plan fees Cemetery fees Commission earned | 1 334 998 1 334 998 1 4 164 27 331 200 400 connection fees 39 831 | 13 056 9 898 20 496 |
| 22. Agency service Other 23. Other income Advertising boards Brick oven sales Building plan fees Cemetery fees Commission earned Connection and re-co Dumping fees Guest house registra Insurance claims | 1 334 998 1 334 998 1 4 164 27 331 200 400 connection fees 39 831 ation fees 141 371 | 13 056 9 898 20 496 430 417 - 6 635 2 192 165 475 |
| 22. Agency service Other 23. Other income Advertising boards Brick oven sales Building plan fees Cemetery fees Commission earned Connection and re-co Dumping fees Guest house registra Insurance claims Other income | 1 334 998 1 334 998 1 4 164 27 331 200 400 200 400 201 41 371 481 265 | 13 056 9 898 20 496 430 417 - 6 635 2 192 165 475 547 322 |
| 22. Agency service Other 23. Other income Advertising boards Brick oven sales Building plan fees Cemetery fees Commission earned Connection and re-co Dumping fees Guest house registra Insurance claims Other income Photocopies | 1 334 998 1 334 998 1 4 164 27 331 200 400 connection fees 39 831 ation fees 141 371 | 13 056 9 898 20 496 430 417 6 635 2 192 165 475 547 322 3 824 |
| 22. Agency service Other 23. Other income Advertising boards Brick oven sales Building plan fees Cemetery fees Commission earned Connection and re-co Dumping fees Guest house registra Insurance claims Other income Photocopies Re-zoning fees | 1 334 998 1 334 998 1 4 164 27 331 200 400 200 400 201 41 371 481 265 3 216 | 13 056 9 898 20 496 430 417 6 635 2 192 165 475 547 322 3 824 58 637 |
| 22. Agency service Other 23. Other income Advertising boards Brick oven sales Building plan fees Cemetery fees Commission earned Connection and re-co Dumping fees Guest house registra Insurance claims Other income Photocopies Re-zoning fees SDL claims (recover | 1 334 998 1 334 998 1 4 164 27 331 200 400 200 400 39 831 | 13 056 9 898 20 496 430 417 6 635 2 192 165 475 547 322 3 824 58 637 63 798 |
| 22. Agency service Other 23. Other income Advertising boards Brick oven sales Building plan fees Cemetery fees Commission earned Connection and re-co Dumping fees Guest house registra Insurance claims Other income Photocopies Re-zoning fees | 1 334 998 1 334 998 1 4 164 27 331 200 400 200 400 39 831 | 13 056 9 898 20 496 430 417 6 635 2 192 165 475 547 322 3 824 58 637 |
| 22. Agency service Other 23. Other income Advertising boards Brick oven sales Building plan fees Cemetery fees Commission earned Connection and re-co Dumping fees Guest house registra Insurance claims Other income Photocopies Re-zoning fees SDL claims (recover Sand, gravel and so | 1 334 998 1 334 998 1 4 164 27 331 200 400 200 400 39 831 ation fees 141 371 481 265 3 216 ites) it sales 1 9 872 | 13 056 9 898 20 496 430 417 6 635 2 192 165 475 547 322 3 824 58 637 63 798 |
| 22. Agency service Other 23. Other income Advertising boards Brick oven sales Building plan fees Cemetery fees Commission earned Connection and re-co Dumping fees Guest house registra Insurance claims Other income Photocopies Re-zoning fees SDL claims (recover Sand, gravel and so | 1 334 998 1 334 998 1 4 164 27 331 200 400 200 400 39 831 | 13 056 9 898 20 496 430 417 6 635 2 192 165 475 547 322 3 824 58 637 63 798 45 333 |
| 22. Agency service Other 23. Other income Advertising boards Brick oven sales Building plan fees Cemetery fees Commission earned Connection and re-co Dumping fees Guest house registra Insurance claims Other income Photocopies Re-zoning fees SDL claims (recover Sand, gravel and so Tender documents 24. Investment rev Interest revenue | 1 334 998 1 334 998 1 4 164 27 331 200 400 200 400 39 831 211 371 481 265 3 216 216 21 31 31 31 31 31 31 31 31 31 31 31 31 31 | 13 056 9 898 20 496 430 417 - 6 635 2 192 165 475 547 322 3 824 58 637 63 798 45 333 - 1 370 633 |
| 22. Agency service Other 23. Other income Advertising boards Brick oven sales Building plan fees Cemetery fees Commission earned Connection and re-co Dumping fees Guest house registra Insurance claims Other income Photocopies Re-zoning fees SDL claims (recover Sand, gravel and so Tender documents 24. Investment rev Interest revenue Bank | 1 334 998 1 334 998 1 4 164 27 331 200 400 200 400 39 831 | 13 056 9 898 20 496 430 417 - 6 635 2 192 165 475 547 322 3 824 58 637 63 798 45 333 - 1 370 633 |
| 22. Agency service Other 23. Other income Advertising boards Brick oven sales Building plan fees Cemetery fees Commission earned Connection and re-co Dumping fees Guest house registra Insurance claims Other income Photocopies Re-zoning fees SDL claims (recover Sand, gravel and so Tender documents 24. Investment rev Interest revenue | 1 334 998 1 334 998 1 4 164 27 331 200 400 200 400 39 831 211 371 481 265 3 216 216 21 31 31 31 31 31 31 31 31 31 31 31 31 31 | 13 056 9 898 20 496 430 417 - 6 635 2 192 165 475 547 322 3 824 58 637 63 798 45 333 - 1 370 633 |

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|---|--|-------------------------|
| 25. Property rates | | |
| Rates received | | |
| Rates Less: Income forgone | 10 812 097 (692 740) | 10 162 668 (301 463) |
| Property rates - penalties imposed | 10 119 357 - | 9 861 205 202 782 |
| | 10 119 357 | 10 063 987 |
| Valuations | | |
| Residential Commercial State Agricultural | 588 346 150 222 958 140 78 323 400 1 336 668 090 1 2 226 295 780 2 | |

Valuations on land and buildings are performed every 4 years. The last general valuation came into effect on 1 July 2014. Interim valuations are processed on an annual basis to take into account changes in individual property values due to alterations and subdivisions.

The new general valuation will be implemented on 1 July 2020.

26. Government grants and subsidies

| Operating grants Equitable share Finance Management Grant (FMG) Library Development Grant | 44 259 000 1 970 000 1 292 926 | 36 565 000 1 900 000 1 679 000 |
|---|--------------------------------------|--------------------------------------|
| | 47 521 926 | 40 144 000 |
| Capital grants | | |
| Expanded Public Works Programme (EPWP) | 1 000 000 | 800 044 |
| Municipal Infrastructure Grant (MIG) | 8 025 520 | 14 970 475 |
| Integrated National Electrification Programme (INEP) | 3 000 236 | 3 100 346 |
| Department of Water Affairs and Forestry | - | 3 512 928 |
| Electricity Efficiency Demand Side Management Grant (EEDSM) | - | 2 404 125 |
| Library Development Grant | 186 077 | - |
| National Lottery Development Fund Trust | - | 3 689 677 |
| Water Services Infrastructure Grant (WSIG) | 4 414 418 | 3 057 928 |
| Regional Bulk Infrastructure Grant (RBIG) | 2 085 416 | - |
| | 18 711 667 | 31 535 523 |
| | 66 233 593 | 71 679 523 |

Equitable Share

In terms of the Constitution, this grant is used to subsidise the provision of basic services to indigent community members.

All registered indigents receive a monthly subsidy of R 166 (2018: R 166), which is funded from the grant. All registered indigent households receive 6kl water and 50kWh electricity free every month. No funds have been withheld.

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|--|-------------------------------------|-------------------------------|
| 26. Government grants and subsidies (continued) | | |
| National: Expanded Public Works Programme (EPWP) | | |
| Balance unspent at beginning of year Current-year receipts Conditions met - transferred to revenue | 200 131 1 000 000 (1 000 000) | 175 1 000 000 (800 044) |

200 131

200 131

Conditions still to be met - remain liabilities (see note 18).

The Expanded Public Works Programme (EPWP) Grant is allocated to incentivise municipalities to expand work creation efforts through the use of labour incentive delivery methods in the identified focus areas on compliance with the EPWP guidelines.

No funds were withheld.

National: Finance Management Grant (FMG)

| Current-year receipts Conditions met - transferred to revenue | 1 970 000 (1 970 000) | 1 900 000 (1 900 000) |
|---|--------------------------|--------------------------|
| | - | - |

The Finance Management Grant (FMG) is paid by National Treasury to municipalities to help implement the financial reforms required by the Municipal Finance Management Act, 2003 (Act No. 56 of 2003). The FMG also pays for the cost of the Financial Management Internship Programme (e.g. salary costs).

All conditions attached to the grant were met.

No funds were withheld.

National: Integrated National Electrification Programme (INEP)

| Balance unspent at beginning of year | 2 771 348 | 3 871 694 |
|---|-------------|-------------|
| Current-year receipts | 3 000 000 | 2 000 000 |
| Conditions met - transferred to revenue | (3 000 236) | (3 100 346) |
| | 2 771 112 | 2 771 348 |

Conditions still to be met - remain liabilities (see note 18).

The grant is paid by National Treasury in order to implement the Integrated National Electrification Programme by addressing the electrification backlog of all existing and planned residential dwellings and the installation of relevant bulk infrastructure.

No funds were withheld.

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|--|---------------------|--------------------------------------|
| 26. Government grants and subsidies (continued) | | |
| National: Department of Water Affairs and Forestry | | |
| Balance unspent at beginning of year Current-year receipts Conditions met - transferred to revenue | 1 519 388 - - | (43 391) 5 075 707 (3 512 928) |
| | 1 519 388 | 1 519 388 |

Conditions still to be met - remain liabilities (see note 18).

The grant was used for the operation and maintenance of sewerage and water schemes transferred from the Department of Water Affairs and Forestry to the municipality, the refurbishment of water infrastructure, the Olifants River Water Resource Project and the payment of salaries of the staff transferred from the department.

No funds have been withheld.

National: Energy Efficiency and Demand Side Management Grant (EEDSM)

| Balance unspent at beginning of year | 1 553 581 | 3 957 693 |
|--|-----------|-------------|
| Current-year receipts | - | (2 404 112) |
| Repayment (withheld from equitbale share allocation) | (295 000) | - |
| | 1 258 581 | 1 553 581 |

Conditions still to be met - remain liabilities (see note 18).

The Energy Efficiency and Demand Side Management Grant (EEDSM) is allocated to the municipality for the implementation of energy effeciency and demand side management iniatives within the municipal infrastructure in order to reduce electricity consumption and improve energy efficiency.

No funds were withheld.

Provincial: Library Development Grant

| Current-year receipts | 1 479 003 | 1 679 000 |
|--|-------------|-------------|
| Conditions met - operating: transferred to revenue | (1 292 926) | (1 679 000) |
| Conditions met - capital: transferred to revenue | (186 077) | · - |
| | - | |

Conditions still to be met - remain liabilities (see note 18).

The grant is paid to the municipality by the Provincial Department of Sports, Arts and Culture for the maintenance and operations of the libraries within its municipal aera.

No funds were withheld.

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|---|-------------|--------------|
| 26. Government grants and subsidies (continued) | | |
| National: Municipal Infrastructure Grant (MIG) | | |
| Balance unspent at beginning of year | <u>-</u> | 3 358 475 |
| Current-year receipts | 9 348 000 | 11 612 000 |
| Conditions met - transferred to revenue | (8 025 520) | (14 970 475) |

1 322 480

942 072

942 072

Conditions still to be met - remain liabilities (see note 18).

The Municipal Infrastructure Grant (MIG) was allocated by National Treasury for the construction of roads, basic sewerage and water infrastructure as part of the upgrading of poor households, micro enterprises and social institutions; to provide for new, rehabilitation and upgrading of municipal infrastructure.

The original amount allocated as per the Division of Revenue Act, 2018 (Act No. 2 of 2018) (DoRA) amounted to R11 348 000, but this was decreased by National Treasury by R2 000 000 to R9 348 000 due to slow spending.

National: Department of Water Affairs and Forestry (2)

| Balance unspent at beginning of year | |
|--------------------------------------|--|
|--------------------------------------|--|

Conditions still to be met - remain liabilities (see note 18).

The grant was allocated to the municipality for the development of new, refurbish, upgrade and replace ageing water and sanitation infrastructure.

National: Regional Bulk Infrastructure Grant (RBIG)

| Current-year receipts Conditions met - transferred to revenue | 2 085 416 (2 085 416) | - |
|---|--------------------------|---|
| | - | |

Conditions still to be met - remain liabilities (see note 18).

To develop new, refurbish, upgrade and replace ageing water and sanitation infrastructure of regional significance that connects water resources to infrastructure serving extensive areas across the municipal boundaries or large regional bulk infrastructure serving numerous communities over a large area within the municipality.

No fund were withheld.

National: Water Services Infrastructure Grant (WSIG)

| Balance unspent at beginning of year | 978 283 | - |
|---|-------------|-------------|
| Current-year receipts | 10 000 000 | 4 000 000 |
| Conditions met - transferred to revenue | (4 414 418) | (3 021 717) |
| | 6 563 865 | 978 283 |

Conditions still to be met - remain liabilities (see note 18).

To facilitate the planning and implementation of various water projects water and on-site sanitation projects to accelerate backlog reduction and enhance the sustainability of services, especially in rural areas.

No funds were withheld.

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|-----------------|------|------|
| | | |

26. Government grants and subsidies (continued)

Other: National Lottery Development Trust Fund

 Balance unspent at beginning of year
 280 258
 3 969 935

 Current-year receipts
 - (3 689 677)

 280 258
 280 258

Conditions still to be met - remain liabilities (see note 18).

This grant was allocated to the municipality for the upgrading of the sport stadiums within the municipal area.

No funds were withheld.

Provincial: Department of Housing

Balance unspent at beginning of year 130 852 130 852

Conditions still to be met - remain liabilities (see note 18).

This grant was allocated to the municipality for the construction and maintenance of low cost housing in the district.

No funds were withheld.

Provincial: Department of Safety

Balance unspent at beginning of year 124 919 124 919

Conditions still to be met - remain liabilities (see note 18).

This grant was allocated to the municipality for the construction of a taxi rank.

No funds were withheld.

Other: Development Bank of South Africa

Balance unspent at beginning of year 6 337 6 337

Conditions still to be met - remain liabilities (see note 18).

This grant was allocated to the municipality for the purchase of water meters.

No funds were withheld.

Other: Institutional Re-organisational Grant

Balance unspent at beginning of year 226 712 226 712

Conditions still to be met - remain liabilities (see note 18).

This grant was allocated to the municipality to assist financially with the re-organisation of the municipality after 1994, for which the funds were used.

No funds were withheld.

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|--|----------------------|-----------------------|
| 27. Fines, Penalties and Forfeits | | |
| Law enforcement (traffic) fines | 6 091 833 | 7 379 157 |
| Other | 46 693 | 19 120 |
| | 6 138 526 | 7 398 277 |
| 28. Employee related costs | | |
| Basic | 32 355 027 | 30 652 192 |
| Performance bonus | 644 019 | 598 943 |
| Bonus | 2 483 287 | 1 946 185 |
| Medical aid fund: Council contributions | 930 182 | 864 982 |
| Leave pay provision charge | 50 772 | - |
| Group scheme: Council contributions | 19 543 | 5 342 |
| Pension fund: Council contributions | 4 572 837 | 4 363 246 |
| Long-service awards Allowances | 128 666 1 101 448 | (57 327) 1 002 303 |
| Housing benefits and allowances | 285 308 | 320 178 |
| Skills development levy (SDL) | 433 746 | 408 686 |
| Unemployment insurance fund (UIF): Council contributions | 285 445 | 281 801 |
| Overtime payments | 1 943 533 | 1 741 090 |
| Other short term costs | 77 927 | - |
| Defined benefit plan expenses | (2 923 321) | 506 638 |
| | 42 388 419 | 42 634 259 |
| Demonstrian of the Municipal Manager | | |
| Remuneration of the Municipal Manager | | |
| Annual remuneration | 1 100 715 | 1 055 369 |
| Performance bonus | 154 516 | 162 337 |
| Car and other allowances | 144 000 | 32 563 |
| Contributions to UIF, medical aid and pension funds | 1 888 | 1 884 |
| | 1 401 119 | 1 252 153 |
| Remuneration of the Chief Finance Officer | | |
| Annual remuneration | 981 881 | 921 566 |
| Performance bonus | 148 142 | 137 987 |
| Car and other allowances | 136 594 | 136 594 |
| Contributions to UIF, medical aid and pension funds | 1 888 | 1 884 |
| | 1 268 505 | 1 198 031 |
| Remuneration of the Manager: Corporate Services | | |
| · | | |
| Annual remuneration | 970 632 | 910 317 |
| Performance bonus | 148 142 | 137 987 |
| Car and other allowances | 147 843 | 147 843 |
| Contributions to UIF, medical aid and pension funds | 1 785 | 1 884 |
| | 1 268 402 | 1 198 031 |

The Manager: Community Services resigned at the end of September 2012, whereafter the post was replaced with the Manager: Corporate Services. Mr. Kapp is acting as the manager in this post without any additional compensation.

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|--|--|---|
| 28. Employee related costs (continued) | | |
| Remuneration of the Manager: Technical Services | | |
| Annual remuneration Performance bonus Car and other allowances Contributions to UIF, medical aid and pension funds | 1 046 475 148 142 72 000 1 888 1 268 505 | 986 160 137 987 72 000 1 884 1 198 031 |
| 29. Remuneration of councillors | | |
| Major Councillors | 826 395 3 220 505 4 046 900 | 787 414 3 057 752 3 845 166 |
| 30. Depreciation and amortisation | | |
| Property, plant and equipment Intangible assets | 31 511 575 105 819 31 617 394 | 30 465 843 79 898 30 545 741 |
| 31. Impairment of assets | | |
| Impairments Property, plant and equipment Property, plant and equipment (buildings, infrastructure - and movable assets) have been impaired due to condition assessments that indicated a decrease in the value in use since the last assessment. | 1 871 116 | - |
| 32. Finance costs | | |
| Non-current borrowings Overdue creditors | 1 378 286 | 1 233 838 59 774 |
| Finance leases Current borrowings Rehabilitation of landfill sites | 414 238 126 2 867 497 | 448 445 - 2 629 525 |
| | 4 660 147 | 4 371 582 |
| 33. Debt impairment | | |
| Debt impairment | 6 400 672 | 23 190 660 |
| 34. Bulk purchases | | |
| Electricity Water | 23 674 693 609 634 | 21 842 053 612 985 |
| | 24 284 327 | 22 455 038 |

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|---|---------------------|--------------------|
| 35. General expenses | | |
| Advertising | 107 571 | 159 813 |
| Bank charges | 498 842 | 554 832 |
| Cleaning | 44 108 | 41 450 |
| Computer expenses | 1 510 127 | <u>-</u> |
| Consumables | - | 230 313 |
| Entertainment | 96 168 | 50 486 |
| Insurance | 924 900 | 843 261 |
| Special programme - IT support | - | 516 657 |
| Fuel and oil | 831 447 | 1 445 025 |
| Ward committee meeting costs | - | 350 488 |
| Postage and courier | 228 918 | 275 286 |
| Printing and stationery | 152 932 | 177 787 |
| Library costs License fees | - | 362 181 |
| | 934 733 | 116 746 |
| Subscriptions and membership fees Telephone and fax | 827 016 | 527 383 796 446 |
| Training | 20 190 | 170 085 |
| Title deed search fees | 26 710 | 170 003 |
| Uniforms | 34 370 | 165 132 |
| Indigent support | 3 4 37 0 | 673 300 |
| EPWP storm project | _ | 565 208 |
| Special programme - Community participation | _ | 140 954 |
| Local economic development | _ | 169 641 |
| Valuations | _ | 26 930 |
| Lease charges | - | 60 480 |
| Legal fees | 6 820 | - |
| Internal audit fees (shared services) | 518 990 | 479 805 |
| Other expenses | 4 800 125 | 2 861 285 |
| | 11 563 967 | 11 760 974 |
| 36. Repairs and maintenance | | |
| Repairs and maintenance consists of the following: | | |
| Land and builings | 255 882 | 276 231 |
| Infrastructure: Electricity | 3 244 562 | 823 847 |
| Infrastructure: Road transport | 463 393 | 165 895 |
| Infrastructure: Sanitation | - | 20 232 |
| Infrastructure: Water | 90 380 | 314 582 |
| Community assets | 104 529 | 5 860 |
| Other assets | 1 387 490 | 1 296 640 |
| Specialised vehicles | 65 002 | 56 498 |
| | 5 611 238 | 2 959 785 |
| 37. Auditors' remuneration | | |
| | 0.047.004 | 0.040.054 |
| Fees | 3 247 991 | 2 642 251 |

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|--|--------------|-------------|
| 38. Cash generated from operations | | |
| Deficit | (5 199 344) | (15 762 003 |
| Adjustments for: | (5 199 544) | (13 /02 000 |
| Depreciation and amortisation | 31 617 394 | 30 545 74 |
| (Loss) gain on sale of assets and liabilities | (40 734) | |
| Finance costs | 414 364 | 448 44 |
| Impairment deficit | 1 871 116 | 440 44 |
| Movements in operating lease assets and accruals | 18 | 5: |
| Movements in retirement benefit assets and liabilities | (1 545 035) | 1 683 14 |
| Movements in provisions | 3 367 313 | 2 629 524 |
| Other non-cash items | (5 018) | 2 020 02 |
| Changes in working capital: | (0 0 10) | |
| Inventories | 44 929 | (5 25 |
| Receivables from non-exchange transactions | - | 466 99 |
| Receivables from exchange transactions | (22 082 574) | (4 434 27 |
| Other receivables from non-exchange transactions | (259 597) | (2 286 760 |
| Payables from exchange transactions | 1 771 028 | 3 755 90 |
| VAT | (1 606 131) | 3 750 650 |
| Unspent conditional grants and receipts | 6 612 826 | (6 956 29 |
| Consumer deposits | (20 981) | 27 25 |
| · | 14 939 574 | 13 900 044 |
| 39. Financial instruments disclosure | | |
| Categories of financial instruments | | |
| 2019 | | |
| Financial assets | | |
| | At amortised | Total |

| | At amortised | TOLAT |
|--|--------------|------------|
| | cost | |
| Receivables from non-exchange transactions | 2 546 357 | 2 546 357 |
| Consumer debtors | 46 688 317 | 46 688 317 |
| Cash and cash equivalents | 4 355 387 | 4 355 387 |
| | 53 590 061 | 53 590 061 |

Financial liabilities

| | At amortised cost | Total |
|---|-------------------|------------|
| Payables from exchange transactions | 26 159 057 | 26 159 057 |
| Payables from non-exchange transactions | 391 917 | 391 917 |
| Finance lease obligation | 2 518 249 | 2 518 249 |
| VAT payable | 10 680 943 | 10 680 943 |
| Consumer deposits | 819 539 | 819 539 |
| Unspent conditional grants and receipts | 15 346 707 | 15 346 707 |
| | 55 916 412 | 55 916 412 |

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|-----------------|------|------|
|-----------------|------|------|

At amortised

17 523 772

17 523 772

Total

10 092 013

10 092 013

39. Financial instruments disclosure (continued)

2018

Financial assets

| | cost | |
|--|--------------|------------|
| Receivables from non-exchange transactions | 2 286 760 | 2 286 760 |
| Consumer debtors | 24 605 743 | 24 605 743 |
| Cash and cash equivalents | 5 116 407 | 5 116 407 |
| | 32 008 910 | 32 008 910 |
| Financial liabilities | | |
| | At amortised | Total |
| | cost | |
| Other financial liabilities | 13 570 | 13 570 |
| Payables from exchange transactions | 24 007 808 | 24 007 808 |
| Payables from non-exchange transactions | 772 138 | 772 138 |
| Finance lease obligation | 3 100 124 | 3 100 124 |
| VAT payable | 12 287 074 | 12 287 074 |
| Consumer deposits | 840 520 | 840 520 |
| Unspent conditional grants and receipts | 8 733 881 | 8 733 881 |
| | 49 755 115 | 49 755 115 |
| 40. Commitments | | |
| Authorised capital expenditure | | |

This committed expenditure relates to plant and equipment and will be financed by government grants.

41. Contingencies

Total capital commitments

Litigation is in the process against the municipality relating to a dispute with a supplier who alleges that it suffered financial loss and stock on a housing project, and is seeking damages of R 7 070 000 (2018: R 7 070 000). The municipality's lawyers and management consider the likelihood of the action against the municipality being successful as unlikely, and the case should be resolved within the next two years.

The following insurance claims is still pending at year end:

Already contracted for but not provided for Property, plant and equipment

Already contracted for but not provided for

• Three children swam in the municipal query and drowned. Damages of R256 000 (2018: R256 000) is claimed by the family and is still in progress.

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Bond | 2019 | 2018 |
|-----------------|------|------|
| Figures in Rand | 2019 | 2010 |

42. Related parties

| | nshi | |
|--|------|--|
| | | |
| | | |

Bongata Trading 533 CC NJ Batties (Councillor)

Mighty Warrior Transport Services (Pty) Ltd

Living Word Spiritual Faith Ministries

CBG Consultants (Pty) Ltd Sakhisizwe Colesberg Tours

Sakhisizwe Tours and Events Manager (Pty) Ltd

Meals on Wheels

Birtus Kapp Beleggings CC

Kapp Family Trust

Umsobomvu Industrial Development (Pty) Ltd

623

World Focus 684 CC Masilakhe Consulting CC Iviwe Engineering Solutions CC

Uhamboluhle Construction CC Sida Engineering Solutions (Pty) Ltd

S.E.A.T. Solutions

JP Matthee (Councillor) MB Kafi (Councillor)

BJ Kapp (Corporate anager)

P Mosompha (Technical manager)

S Nkoithiso (Bid evaluation committee)

S Buka (Bid specification committee)

Related party transactions

Property rates levied against related parties

| Councillors Municipal manager and section 57 managers | 17 864 10 737 | 6 395 24 256 |
|---|------------------|-----------------|
| | | |

Service charges rendered to related parties Councillors 37 578 76 589 Municipal manager and section 57 managers 40 753 55 886

Other charges levied against related parties

Councillors (5196)7 152 Municipal manager and section 57 managers

Notes to the Annual Financial Statements

Figures in Rand

42. Related parties (continued)

Remuneration of management

Councillors

2019

| | Basic salary | Allowances | Other benefits | Total |
|--------------|--------------|------------|----------------|-----------|
| Name | • | | | |
| MS Toto | 581 297 | 44 400 | 200 698 | 826 395 |
| SE Humphries | 245 280 | 44 400 | 13 305 | 302 985 |
| MA Sestile | 314 776 | 44 400 | 14 626 | 373 802 |
| MR Kafi | 314 776 | 44 400 | 3 798 | 362 974 |
| VP Harmse | 314 776 | 44 400 | 46 830 | 406 006 |
| W Minnie | 314 776 | 44 400 | 12 940 | 372 116 |
| ND Staffie | 245 280 | 44 400 | 25 892 | 315 572 |
| NJ Batties | 245 280 | 44 400 | 256 | 289 936 |
| JP Matthee | 245 280 | 44 400 | 512 | 290 192 |
| SK Brown | 245 280 | 44 400 | 1 134 | 290 814 |
| MJ Williams | 39 308 | 7 400 | - | 46 708 |
| CM Williams | 145 018 | 23 870 | 512 | 169 400 |
| | 3 251 127 | 475 270 | 320 503 | 4 046 900 |

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|-------------------|------|------|
| rigaree iii rtana | 2010 | _0.0 |

42. Related parties (continued)

2018

| | Basic salary | Allowances | Total |
|--------------|--------------|------------|-----------|
| Name | | | |
| MS Toto | 558 940 | 228 474 | 787 414 |
| SE Humphries | 235 846 | 42 900 | 278 746 |
| MA Sestile | 302 669 | 42 900 | 345 569 |
| MR Kafi | 302 669 | 44 400 | 347 069 |
| VP Harmse | 302 669 | 42 900 | 345 569 |
| W Minnie | 302 669 | 42 900 | 345 569 |
| ND Staffie | 235 846 | 42 900 | 278 746 |
| NJ Batties | 235 846 | 42 900 | 278 746 |
| JP Matthee | 235 846 | 42 900 | 278 746 |
| SK Brown | 235 846 | 44 400 | 280 246 |
| MJ Williams | 235 846 | 42 900 | 278 746 |
| | 3 184 692 | 660 474 | 3 845 166 |

Executive management

2019

| | Basic salary | Performance bonus | Allowances | Other benefits received | Total |
|------------|--------------|-------------------|------------|-------------------------|-----------|
| Name | | | | | |
| AC Mpela | 1 100 715 | 154 516 | 144 000 | 1 888 | 1 401 119 |
| DT Visagie | 981 881 | 148 142 | 136 594 | 1 888 | 1 268 505 |
| P Mosompha | 1 046 475 | 148 142 | 72 000 | 1 888 | 1 268 505 |
| BJ Kapp | 970 632 | 148 142 | 147 843 | 1 785 | 1 268 402 |
| | 4 099 703 | 598 942 | 500 437 | 7 449 | 5 206 531 |

2018

| | Basic salary | Performance bonus | Allowances | Other benefits received | Total |
|------------|--------------|-------------------|------------|-------------------------|-----------|
| Name | | | | | |
| AC Mpela | 1 055 369 | 162 337 | 132 563 | 1 884 | 1 352 153 |
| DT Visagie | 921 566 | 137 987 | 136 594 | 1 884 | 1 198 031 |
| P Mosompha | 986 160 | 137 987 | 72 000 | 1 884 | 1 198 031 |
| BJ Kapp | 910 317 | 137 987 | 147 843 | 1 884 | 1 198 031 |
| | 3 873 412 | 576 298 | 489 000 | 7 536 | 4 946 246 |

Notes to the Annual Financial Statements

| Figures in Rand 2019 | |
|----------------------|------|
| | 2018 |

43. Prior period adjustments

Presented below are those items contained in the statement of financial position, statement of financial performance and cash flow statement that have been affected by prior-year adjustments:

Statement of financial position

2018

| | Note | As previously reported | Correction of error | Re- classification | Restated |
|--|------|------------------------|---------------------|-----------------------|---------------|
| Other receivables from non-exchange transactions | | 3 169 967 | 2 389 796 | (3 273 003) | 2 286 760 |
| Receivables from exchange transactions | | 20 757 087 | - | ` 80 473 [°] | 20 837 560 |
| Receivables from non-exchange transactions | | - | - | 3 768 183 | 3 768 183 |
| Property, plant and equipment | | 524 348 038 | 12 832 151 | - | 537 180 189 |
| Provisions (current portion) | | (3 412 587) | = | 3 412 587 | - |
| Payables from exchange transactions | | (21 049 021) | (3 009 758) | 50 971 | (24 007 808) |
| Payables from non-exchange transactions | | (145 514) | - | (626 624) | (772 138) |
| Unspent conditional grants | | (7 755 597) | (978 285) | · - | (8 733 882) |
| Other financial liabilities | | - | - | (13 570) | (13 570) |
| Finance leases (current portion) | | - | - | (597 682) | (597 682) |
| Employee benefit liabilities (current portion) | | - | - | (545 090) | (545 090) |
| Long-term liabilities (current portion) | | (597 682) | = | 597 682 | - |
| Finance leases (non-current portion) | | - | - | (2 502 441) | (2 502 441) |
| Long-term liabilities (non-current portion) | | (2 516 011) | = | 2 516 011 | - |
| Provisions (non-current portion) | | (28 817 549) | = | (2 867 497) | (31 685 046) |
| Accumulated surplus | | (464 589 974) | (11 233 904) | - | (475 823 878) |
| | | 19 391 157 | - | - | 19 391 157 |

Statement of financial performance

2018

| Not | e As previously C reported | | Re- classification | Restated |
|----------------------------------|-------------------------------|-----------|-----------------------|-------------|
| Fines, penalties and forfeits | (270 958) | - | (7 127 319) | (7 398 277) |
| Agency fees | (2 363 287) | 2 363 287 | - - | - |
| Other revenue | (1 417 163) | 46 530 | - | (1 370 633) |
| Employee related costs | 42 917 511 | (283 612) | - | 42 633 899 |
| Depreciation and amortisation | 30 729 394 | (183 653) | - | 30 545 741 |
| Other general expenses | 2 861 285 | - | (2 861 285) | = |
| Special programme: MFMA | 3 853 713 | - | (3 853 713) | - |
| General expenses | 14 210 128 | - | (2 449 154) | 11 760 974 |
| Auditors remuneration | = | - | 2 642 251 | 2 642 251 |
| Consulting and professional fees | - | - | 3 913 117 | 3 913 117 |
| Fines and penalties | = | - | 7 135 200 | 7 135 200 |
| Travel and subsistence | - | - | 2 600 903 | 2 600 903 |
| Surplus for the year | 90 520 623 | 1 942 552 | - | 92 463 175 |

Errors

The following prior period errors adjustments occurred:

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Pand | 2019 | 2019 |
|-----------------|------|------|
| Figures in Rand | 2019 | 2010 |

43. Prior period adjustments (continued)

Provision for performance bonuses

In the past, no provision was made at yearend for performance bonuses to be paid to section 57 managers. In order to correct this error, management has made the necessary adjustments retrospectively.

The effect of the correction is as follows:

| Payables from exchange transactions | (598 943) | (598 943) |
|---------------------------------------|-----------|-----------|
| Accumulated surplus (opening balance) | 598 943 | 576 297 |
| Employee related costs | - | 22 646 |
| | - | _ |

Property, plant and equipment

Management performed a full asset verification and condition assessment on all property, plant and equipment items. A number of adjustments were made to the fixed asset register for previously unrecorded assets identified, as well as other errors identified.

The effect of the correction is as follows:

| Property, plant and equipment | 12 832 151 | 12 832 151 |
|---------------------------------------|--------------|--------------|
| Accumulated surplus (opening balance) | (12 832 151) | (12 648 498) |
| Depreciation and amortisation | _ | (183 653) |
| | - | - |

Unspent conditional grants (Water Services Infrastructure Grant)

During the preparation of the 2019 annual financial statements it was found that the movement in the unspent conditional grant was incorrectly allocated to the receivables from non-exchange transactions.

The effect of the correction is as follows:

| Other receivables from non-exchange transactions Unspent conditional grant | 978 285 (978 285) | 978 285 (978 285) |
|--|----------------------|----------------------|
| | - | |

Investigation into irregularities

During the current year, a detailed investigation was performed into irregularities identified in respect to employee related cost. Management reported these irregularities to all applicable authorities in accordance with the legislation.

The effect of the correction is as follows:

| Other receivables from non-exchange transactions Accumulated surplus Employee related costs | 1 411 511 (1 411 511) - | 1 411 511 (1 105 252) (306 259) |
|---|-------------------------------|---------------------------------------|
| | - | |

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Pand | 2019 | 2019 |
|-----------------|------|------|
| Figures in Rand | 2019 | 2010 |

43. Prior period adjustments (continued)

Agency fees incorrectly classified

Fees received on behalf of the Department pf Transport was incorrectly accounted for as agency fees received.

The effect of the correction is as follows:

| Payables from exchange transactions | (2 410 815) | (2 410 815) |
|-------------------------------------|------------------------|-------------|
| Accumulated surplus | 2 410 815 [°] | 998 |
| Agency fees | - | 2 363 287 |
| Other income | - | 46 530 |
| | - | |
| | | |

Change in accounting policy

No change in accounting policies occurred during the year under review.

Reclassifications

The following reclassifications adjustment occurred:

Consumer debtors with credit balances (non-exchange)

The consumer debtors with credit balances (non-exchange) was reclassified from the payables from exchange transactions to the payables from non-exchange transactions to ensure these represent the nature of the consumer debtor type.

The effect of the reclassification is as follows:

| 1 dyables from fron exchange transactions | - (020 024) | (020 024) |
|---|----------------------|----------------------|
| Payables from exchange transactions Payables from non-exchange transactions | 626 624 (626 624) | 626 624 (626 624) |

Long-term liabilities

For purposes of the presentation and disclosure of the long-term liabilities, the annuity loans and finance lease liabilities were separated into individual line items.

The effect of the reclassification is as follows:

| Other financial liabilities (current portion) | (13 570) | (13 570) |
|--|----------|----------|
| Finance lease liabilities (i.e. long-term liabilities) | 13 570 | 13 570 |
| | - | - |

Current portion of non-current provisions

For purposes of the presentation and disclosure of the current portion of the non-current portions, the current portions of the non-current provisions and employee benefit liabilities were separated into individual line items.

The effect of the reclassification is as follows:

| Provisions (current portion) | 3 412 587 | 3 412 587 |
|--|-------------|-------------|
| Employee benefit liabilities (current portion) | (545 090) | (545 090) |
| Provisions (non-current portion) | (2 867 497) | (2`867 497) |
| | - | |

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Pand | 2019 | 2018 |
|-----------------|------|------|
| Figures in Rand | 2019 | 2010 |

43. Prior period adjustments (continued)

Receivables from exchange and non-exchange transactions

For purposes of the presentation and disclosure of the consumer and other debtors, the consumer debtors were separated from the other debtors to be disclosed individually.

The effect of the reclassification is as follows:

| Receivables from non-exchange transactions | 80 473 | 80 473 |
|--|-------------|-------------|
| Receivables from exchange transactions | 3 768 183 | 3 768 183 |
| Other receivables from non-exchange transactions | (3 848 656) | (3 848 656) |
| | - | |

Presentation of material line items in terms of GRAP 1

For purposes of the presentation and disclosure of the annual financial statements, certain expenditure line items were reclassified to separately disclose these items in accordance with GRAP 1.

The effect of the reclassification is as follows:

| Auditors remuneration | _ | 2 642 251 |
|--|---|-------------|
| Other general expenses | _ | (2 861 285) |
| Fines and penalties | - | 7 135 200 |
| Special programme: MFMA | - | (3 853 713) |
| Travel and subsistence | = | 2 600 903 |
| General expenses | - | (2 449 154) |
| Consulting and professional fees | = | 3 913 117 |
| Fines and penalties (revenue from non-exchange transactions) | - | (7 127 319) |
| | - | - |

Salary control account reclassified

For purposes of the presentation and disclosure of the annual financial statements, the salary control account (which had a debit balance at yearend) was reclassified.

The effect of the reclassification is as follows:

| Other receivables from non-exchange transactions Payables from exchange transactions | | 575 653 (575 653) |
|--|---|----------------------|
| | - | - |

44. Comparative figures

Certain comparative figures have been reclassified.

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

Figures in Rand 2019 2018

45. Risk management

Financial risk management

The Accounting Officer has overall responsibility for the establishment and oversight of the municipality's risk management framework. The municipality's risk management policies are established to identify and analyse the risks faced by the municipality, to set appropriate risk limits and controls and to monitor risks and adherence to limits.

Due to the largely non-trading nature of activities and the way in which they are financed, municipalities are not exposed to the degree of financial risk faced by business entities. Financial instruments play a much more limited role in creating or changing risks that would be typical of listed companies to which the IAS's mainly apply. Generally, financial assets and liabilities are generated by day-to-day operational activities and are not held to manage the risks facing the municipality in undertaking its activities.

The Department: Financial Services monitors and manages the financial risks relating to the operations through internal policies and procedures. These risks include interest rate risk, credit risk and liquidity risk. Compliance with policies and procedures is reviewed by the internal auditors on a continuous basis, and annually by external auditors. The municipality does not enter into or trade financial instruments for speculative purposes.

Internal audit, responsible for initiating a control framework and monitoring and responding to potential risk, reports periodically to the municipality's audit committee, an independent body that monitors the effectiveness of the internal audit function.

Further quantitative disclosures are included throughout these annual financial statements.

It is the policy of the municipality to disclose information that enables the user of its annual financial statements to evaluate the nature and extent of risks arising from Financial Instruments to which the municipality is exposed on the reporting date.

The municipality's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk.

Liquidity risk

Liquidity risk is the risk that the municipality will encounter difficulty in meeting the obligations associated with its financial environment.

Liabilities that are settled by delivering cash or another financial asset. The municipality's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the municipality's reputation.

The municipality's risk to liquidity is a result of the funds available to cover future commitments. The municipality manages liquidity risk through an ongoing review of future commitments and credit facilities.

Liquidity risk is managed by ensuring that all assets are reinvested at maturity at competitive interest rates in relation to cash flow requirements. Liabilities are managed by ensuring that all contractual payments are met on a timeous basis and, if required, additional new arrangements are established at competitive rates to ensure that cash flow requirements are met.

Ultimate responsibility for liquidity risk management rests with the Council, which has built an appropriate liquidity risk management framework for the management of the municipality's short, medium and long-term funding and liquidity management requirements. The municipality manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities.

The municipality ensures that it has sufficient cash on demand or access to facilities to meet expected operational expenses through the use of cash flow forecasts.

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

Figures in Rand 2019 2018

45. Risk management (continued)

Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the municipality. The municipality has a sound credit control and debt collection policy and obtains sufficient collateral, where appropriate, as a means of mitigating the risk of financial loss from defaults. The municipality uses its own trading records to assess its major customers. The municipality's exposure of its counterparties are monitored regularly.

Potential concentrations of credit rate risk consist mainly of variable rate deposit investments, long-term receivables, consumer debtors, other debtors, bank and cash balances.

Cash and cash equivalents:

The municipality limits its counterparty exposures from its money market investment operations (financial assets that are neither past due nor impaired) by only dealing with ABSA Bank, First National Bank, Nedbank and Standard Bank.

Receivables from exchange and non-exchange transactions:

Receivables from exchange and non-exchange transactions are amounts owed by consumers and are presented net of impairment losses. The municipality has a credit risk policy in place and the exposure to credit risk is monitored on an ongoing basis. The municipality is compelled in terms of its constitutional mandate to provide all its residents with basic minimum services without recourse to an assessment of creditworthiness. Subsequently, the municipality has no control over the approval of new customers who acquire properties in the designated municipal area and consequently incur debt for rates, water and electricity services rendered to them.

The municipality limits this risk exposure in the following ways, in addition to its normal credit control and debt management procedures:

The application of section 118(3) of the Municipal Systems Act, 2000 (Act No. 32 of 2000) (MSA), which permits the municipality to refuse connection of services whilst any amount remains outstanding from a previous debtor on the same property.

A new owner is advised, prior to the issue of a revenue clearance certificate, that any debt remaining from the previous owner will be transferred to the new owner, if the previous owner does not settle the outstanding amount.

The consolidation of rates and service accounts, enabling the disconnecting services for the non-payment of any of the individual debts, in terms of section 102 of the MSA.

The requirement of a deposit for new service connections, serving as guarantee and are reviewed annually.

Encouraging residents to install water management devices that control water flow to households, and/or prepaid electricity meters.

There were no material changes in the exposure to credit risk and its objectives, policies and processes for managing and measuring the risk during the year under review. The municipality's maximum exposure to credit risk is represented by the carrying value of each financial asset in the Statement of financial position, without taking into account the value of any collateral obtained. The municipality has no significant concentration of credit risk, with exposure spread over a large number of consumers, and is not concentrated in any particular sector or geographical area.

The municipality establishes an allowance for impairment that represents its estimate of anticipated losses in respect of trade and other receivables.

Payment of accounts of consumer debtors, who are unable to pay, are renegotiated as an ongoing customer relationship in response to an adverse change in the circumstances of the customer in terms of the Credit Control and Debt Collection Policy.

Long-term receivables and other debtors are individually evaluated annually at reporting date for impairment or discounting.

A report on the various categories of debtors is drafted to substantiate such evaluation and subsequent impairment /discounting, where applicable.

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Pand | 2010 | 2018 |
|-----------------|------|------|
| Figures in Rand | 2019 | 2018 |

45. Risk management (continued)

The municipality does not have any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics. The municipality defines counterparties as having similar characteristics if they are related entities. The credit risk on liquid funds is limited because the counterparties are banks with high credit-ratings.

Market risk

Interest rate risk

As the municipality has no significant interest-bearing assets, the municipality's income and operating cash flows are substantially independent of changes in market interest rates.

Interest rate risk is defined as the risk that the fair value or future cash flows associated with a financial instrument will fluctuate in amount as a result of market interest changes.

Potential concentrations of interest rate risk consist mainly of variable rate deposit investments, long-term receivables, consumer debtors, other debtors, bank and cash balances.

The municipality limits its counterparty exposures from its money market investment operations by only dealing with ABSA Bank and First National Bank. No investments with a tenure exceeding twelve months are made.

Consumer debtors (included in Receivables from exchange and non-exchange transactions) comprise of a large number of ratepayers, dispersed across different industries and geographical areas.

Consumer debtors are presented net of a provision for impairment.

In the case of debtors whose accounts become in arrears, it is endeavoured to collect such accounts by "levying of penalty charges", "demand for payment", "restriction of services" and, as a last resort, "handed over for collection", whichever procedure is applicable in terms of Council's Credit Control and Debt Collection Policy. Consumer deposits are increased accordingly.

Long-term receivables and other debtors are individually evaluated annually at the reporting date for impairment or discounting. A report on the various categories of debtors is drafted to substantiate such evaluation and subsequent impairment / discounting, where applicable.

The municipality is not exposed to credit interest rate risk as the municipality has no borrowings.

The municipality's exposures to interest rates on Financial assets and Financial liabilities are detailed in the Credit Risk Management section of this note.

Price risk

The municipality does not hold any shares.

46. Unauthorised expenditure

 Opening balance
 5 599 814

 Add: Unauthorised expenditure - current year
 6 979 433

 Less: Amounts approved by council and written off
 (5 599 814)

 6 979 433

47. Fruitless and wasteful expenditure

No fruitless and wasteful expenditure has been identified for the current or previous financial years.

Notes to the Annual Financial Statements

| Figures in Rand | 2019 | 2018 |
|---|-------------------------------------|---------------------------|
| 48. Irregular expenditure | | |
| Opening balance Add: Irregular expenditure - current year Add: Irregular expenditure - current year (additionally identified) | 7 310 817 5 100 109 2 864 199 | 11 928 290 6 537 511 |
| Less: Amounts approved by council and written off | (9 828 649) 5 446 476 | (11 154 984) 7 310 817 |

Details of irregular expenditure not recoverable

During the special council meeting held on 30 August 2019, the following resolutions were taken:

- Irregular expenditure amounting to R9 828 649 be approved and written off;
- No disciplinary charges be laid against officials or any political office bearers; and
- No criminal charges be laid against officials or any political office bearers.

49. Additional disclosure in terms of Municipal Finance Management Act

Contributions to organised local government

| Current year membership fee Amount paid - current year | 527 880 (527 880) | 527 383 (527 383) |
|---|--------------------------|--------------------------|
| | - | - |
| Audit fees | | |
| Current year audit fee Amount paid - current year | 3 735 190 (3 735 190) | 3 038 588 (3 038 588) |
| PAYE, UIF and SDL | | |
| Current year employee tax Amount paid - current year | 7 191 137 (7 191 137) | 5 760 541 (5 760 541) |
| | - | |
| Pension and medical aid deductions | | |
| Current year deductions Amount paid - current year | 8 302 862 (8 302 862) | 8 082 379 (8 082 379) |
| | - | |
| VAT | | |
| VAT payable | 10 680 943 | 12 287 074 |
| | | |

VAT output payables and VAT input receivables are shown in note .

All VAT returns have been submitted by the due date throughout the year.

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Bond | 2010 | 2010 |
|-----------------|------|------|
| Figures in Rand | 2019 | 2018 |

49. Additional disclosure in terms of Municipal Finance Management Act (continued)

Distribution losses

| Electricity Water | 7 237 122 2 242 055 | 3 983 428 4 794 150 |
|-------------------|------------------------|------------------------|
| | 9 479 177 | 8 777 578 |

Electricity losses

The municipality purchased 23 676 130 (2018: 24 342 556) units during the financial year. It sold / billed 16 459 283 (2018: 20 768 372) units during the year and has calculated its distribution losses to be an estimated 30.48% (2018: 14.68%) at an average cost of R1.0028 (2018: R1.1145) per unit.

The main reasons for incurring electricity losses relates to the dissipation when electricity flows through the conductors, illegal connections, meter tampering and incorrect metering. The problem with tampered meters and illegal connections is an ongoing process, with regular action being taken against defaulters. Faulty meters and leakages are replaced / repaired as soon as they are reported.

Water losses

The municipality pumped 2 305 218 (2018: 1 996 376) units during the financial year. It sold / billed 1 079 124 (2018: 1 250 553) units during the year and has calculated its distribution losses to be an estimated 53.19% (2018: 37.36%) at an average cost of R1.8286 (2018: R6.4280) per unit.

These losses occur due to inter alia, leakages, the tampering of meters, incorrect ratios used on bulk meters, faulty meters and illegal water connections. The problem with tampered meters and illegal connections is an ongoing process, with regular action being taken against defaulters. Faulty meters and leakages are replaced / repaired as soon as they are reported.

Councillors' arrear consumer accounts

The following Councillors had arrear accounts outstanding for more than 90 days at 30 June 2019:

| 30 June 2019 | Outstanding less than 90 days R | Outstanding more than 90 days R | Total R |
|--------------|--|--|------------|
| MS Toto | 1 969 | 77 | 2 046 |
| E Humphries | 1 236 | 463 | 1 699 |
| MA Sestile | 1 143 | - | 1 143 |
| MR Kafi | 1 226 | 3 636 | 4 862 |
| VP Harmse | 1 313 | 796 | 2 109 |
| NJ Batties | 2 118 | 22 080 | 24 198 |
| SK Brown | 331 | - | 331 |
| MJ Williams | 2 570 | - | 2 570 |
| | 11 906 | 27 052 | 38 958 |
| | | | |

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

| Figures in Rand 2019 | |
|----------------------|------|
| | 2018 |

49. Additional disclosure in terms of Municipal Finance Management Act (continued)

| 30 June 2018 | Outstanding less than 90 days R | Outstanding more than 90 days R | Total R |
|--------------|--|--|------------|
| MS Toto | 77 | - | 77 |
| E Humphries | 1 082 | - | 1 082 |
| MA Sestile | 449 | - | 449 |
| MR Kafi | 11 278 | - | 11 278 |
| VP Harmse | 543 | - | 543 |
| W Minnie | 2 524 | - | 2 524 |
| NJ Batties | 15 730 | - | 15 730 |
| JP Matthee | 1 665 | - | 1 665 |
| SK Brown | 348 | - | 348 |
| MJ Williams | 705 | - | 705 |
| | 34 401 | - | 34 401 |

During the year the following Councillors' had arrear accounts outstanding for more than 90 days.

| 30 June 2019 | Highest outstanding amount | Aging (in days) |
|--------------|----------------------------------|--------------------|
| MS Toto | 643 | 90 |
| E Humphries | 869 | 90 |
| MA Sestile | 371 | 90 |
| MR Kafi | 11 278 | 90 |
| VP Harmse | 1 082 | 90 |
| NJ Batties | 22 080 | 90 |
| JP Matthee | 1 875 | 90 |
| MJ Williams | 4 348 | 90 |
| | 42 546 | 720 |

Supply chain management regulations

Paragraph 12(1)(d)(i) of Government gazette No. 27636 issued on 30 May 2005 states that a supply chain management policy must provide for the procurement of goods and services by way of a competitive bidding process.

Paragraph 36 of the same gazette states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that he records the reasons for any deviations and reports them to the next meeting of the council and includes a note to the annual financial statements.

The expenses incurred as listed hereunder have been condoned.

| ı | n | ci | d | е | n | t |
|---|---|----|---|---|---|---|
| | | | | | | |

| 50. Utilisation of Long-term liabilities reconciliation | | |
|---|-----------|-----------|
| | 2 138 757 | 3 456 648 |
| Emergency cases | 720 629 | 575 817 |
| Sole provider | 802 279 | 683 794 |
| Exceptional cases | 615 849 | 2 197 037 |

| Used to finance property, plant and equipment | | (13 570) |
|---|---|----------|
| | - | - |

Long-term liabilities have been utilized in accordance with the Municipal Finance Management Act. Sufficient cash has been set aside to ensure that long-term liabilities can be repaid on redemption date.

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

Figures in Rand 2019 2018

51. Actual operating expenditure versus budgeted operating expenditure

Refer to Appendix E for the comparison of actual operating expenditure versus budgeted expenditure.

52. Actual capital expenditure versus budgeted capital expenditure

Refer to Appendix E for the comparison of actual capital expenditure versus budgeted expenditure.

53. Budget differences

Material differences between budget and actual amounts

Material differences are deemed material were the differences differ with 10% or more of the final budget.

Statement of financial performance

Service charges: The municipality billed less services than budgeted for. Management anticipated an increase in comparison with the previous year due to the increase in tariffs, but due to a decrease in consumer usage, the revenue decreased.

Rental in facilities and equipment: No specific reason exists and the fluctuation is due to an unanticipated increase.

Interest received: Due to the implementation of the Mscoa financial system, consumer accounts were delivered late and the municipality could not charge interest on outstanding consumer accounts. This was approved by the council.

Agency services: Agency services were budgeted for under licences and permits. Although a material difference does exist between the budgeted and actual amount, this is attributable to less licences taken out by users.

Other income: The budgeted figure was accurate as management anticipated more other income. No single reason exists.

Government grants and subsidies: Due to slow spending on projects, the municipality did not realise the expected revenue (from qualifying expenditure). This can also be seen in the increase in the unspent conditional grants

Fines, penalties and interest: Less fine revenue was received through the TVS system than expected.

Employee related costs: The underspending is mainly due to a decrease in the employee benefit liabilities (post-employment medical aid liability), as well as the fact that the budgeted interest portion of the aforementioned actuarial valuations are included in this line ite, whilst it is disclosed as finance cost.

Depreciation and amortisation: During the preparation of the 2019 fixed asset register, certain assets were identified which was never accounted for. The necessary prior period error adjustment was made and this resulted in an increase which was not anticipated by management.

Impairment loss: During the preparation of the 2019 fixed asset register, damaged assets were identified and impaired, which was not budgeted for.

Contracted services: During the preparation of the 2019 statements, certain costs were reclassified as contracted services, which was previously included in general expenses and therefore budgeted for as such.

General expenses: Due to cost cutting measures and the reclassification of certain expenditure, less was spent than anticipated.

Annual Financial Statements for the year ended 30 June 2019

Notes to the Annual Financial Statements

Figures in Rand 2019 2018

53. Budget differences (continued)

Statement of financial position

Inventory: Due to a decrease in the water stock at yearend (volume and price).

Receivables from non-exchange transactions: Due to the reclassification of certain debtors previously disclosed as such.

Consumer debtors: Management expected an increase debtor recoverability rate, but due to the fact that the billing was done late during the year, this recovery rate was not achieved.

Cash and cash equivalents: Management expected an increase debtor recoverability rate, but due to the fact that the billing was done late during the year, this recovery rate was not achieved.

Property, plant and equipment: Due to an increase in the depreciation expense and slow project spending.

Intangible assets: Management anticipated capital expenditure for intangible assets, which did not occur.

Operating lease asset: Immaterial balance and therefore not budgeted for.

Finance lease liabilities: Management did not budgeted for the finance lease liability.

Payables from exchange transactions: Due to the fact that the desired debtor recovery rate was not achieved, it could not settle the creditors as planned and budgeted for.

Payables from non-exchange transactions: Not budgeted for separately.

Unspent conditional grants: Management planned to exhaust all grant funding, but due to slow spending, this was not realised

VAT payable: Not budgeted for separately.

Consumer deposits: The expected number of new accounts did not realise.

Provisions: Due to the fact that this provision is a non-cash flow entry, management did not budget enough for the provision at yearend.

Employee benefit liabilities: Not budgeted for separately.

54. Events after the reporting date

No events having financial implications requiring disclosure occurred subsequent to 30 June 2019.

55. Going concern

We draw attention to the fact that at 30 June 2019, the municipality had an accumulated surplus (deficit) of R 470 619 516 and that the municipality's total assets exceed its liabilities by R 470 619 516.

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

The ability of the municipality to continue as a going concern is dependent on a number of factors. The most significant of these is that the accounting officer continue to procure funding for the ongoing operations for the municipality.

Financial Statement for the year ended 30 June 2019

Appendix A: Schedule of External Loans

| Details | Original Loan Amount R | Interest Rate | Loan Number | Redeemable | Balance at 30 June 2018 R | Received during the Period R | Redeemed / Written off during Period R | Balance at 30 June 2019 R | Other costs in accordance with MFMA |
|----------------------------|------------------------------|---------------|-------------|------------|---------------------------------|------------------------------------|---|---------------------------------|-------------------------------------|
| ANNUITY LOANS ABSA Bank | 716,585 | 11.00% | 84215231 | 2018/07/31 | 13,570 | | (13,570) | - | - |
| FINANCE LEASES Nashua | 3,545,962 | 13.23% | Various | 2022/10/01 | 4,136,098 | - | - (1,016,041) | 3,120,057 | - |
| Total Annuity Loans | 4,262,547.00 | | | | 4,149,668 | | - (1,029,611) | 3,120,057 | <u>-</u> |

ANNUITY LOANS:

ABSA Bank Loan (84215231)

The ABSA Bank loan had a 5 year repayment period at a 11% interest rate and monthly instalments of R13 791.60.

FINANCE LEASES:

Nashua (various):

The Municipality entered into a finance lease agreement with Thepa Trading on 30 November 2016. In terms of the agreement, Nashua provided the municipality with copiers and a telephone system. The finance lease obligation is repayable over 36-months at a monthly instalment of R36 471, which escalates 10% per annum. The effective interest rate is 13.23% per annum.

Note: The rates of interest payable on the above structured loans are based on certain underlying assumptions relating to the lenders' statutory costs and the allowability of deductions by the lenders for income tax purposes in connection with these loans. In the event of changes to, or interpretation of, the Income Tax Act or any other relevant legislation which impact on the loan structure costs, the lenders have the right to increase or decrease the future rates of interest payable on the loans over their remaining lives, in order to absorb the increase or decrease in costs.

Appendix B: Property, Plant and Equipment as at 30 June 2019

| Closing Cost | 2018 Closing Depreciation / | | | 2019 | |
|---------------------------------------|--|--|--|---|--|
| Closing Cost | Closing Depreciation / | | | | |
| | Impairment | Closing Carry | Closing Cost | Closing Depreciation / Impairment | Closing Carry |
| 903,242,207 | 456,089,649 | 447,152,559 | 921,531,522 | 486,592,375 | 434,939,147 |
| 61,079,511 | 30,458,229 | 30,621,283 | 61,079,511 | 32,355,444 | 28,724,067 |
| 341,417,598 | 215,366,923 | 126,050,675 | 358,296,576 | 222,626,644 | 135,669,932 |
| 111,834,338 | 55,746,863 | 56,087,475 | 111,834,338 | 60,006,305 | 51,828,032 |
| 8,902,583 | 4,820,117 | 4,082,465 | 10,312,919 | 5,027,621 | 5,285,297 |
| 380,008,178 | 149,697,517 | 230,310,661 | 380,008,178 | 166,576,359 | 213,431,818 |
| 79,070,803 | 13,809,848 | 65,260,955 | 79,070,803 | 14,915,702 | 64,155,101 |
| 38,998,298 | 13,809,848 | 25,188,450 | 38,998,298 | 14,915,702 | 24,082,596 |
| 40,072,505 | - | 40,072,505 | 40,072,505 | - | 40,072,505 |
| 25,105,614 | 14,973,204 | 10,132,410 | 25,678,004 | 16,642,200 | 9,035,804 |
| | | 1,762,001 | | | 1,258,327 |
| | | 2,181,473 | | | 1,809,981 |
| | | 2,370,132 | | | 1,949,719 |
| 7,841,988 | 4,023,184 | 3,818,805 | 8,231,613 | 4,213,836 | 4,017,777 |
| 2,827,101 | 1,462,178 | 1,364,923 | 2,827,101 | 1,567,293 | 1,259,808 |
| 2,827,101 | 1,462,178 | 1,364,923 | 2,827,101 | 1,567,293 | 1,259,808 |
| 1.010.245.726 | 486.334.879 | 523.910.847 | 1.029.107.429 | 519.717.569 | 509,389,860 |
| 7: -7 -7 | , , | , , | 7: -7 - 7 | , , | ,, |
| | | OPERTY | | | |
| | | | | | |
| Closing Cost | Closing Depreciation / Impairment | Closing Carry | Closing Cost | Closing Depreciation / Impairment | Closing Carry |
| 2,060,900 | - | 2,060,900 | 2,060,900 | - | 2,060,900 |
| 2,060,900 | - | 2,060,900 | 2,060,900 | - | 2,060,900 |
| | INTANGIRI F AS | SSETS | | | |
| | 2018 | 33213 | | 2019 | |
| Closing Cost | Closing Depreciation / Impairment | Closing Carry | Closing Cost | Closing Depreciation / Impairment | Closing Carry |
| 2,003,314 | 1,787,052 | 216,262 | 2,014,914 | 1,892,871 | 122,043 |
| 2,003,314 | 1,787,052 | 216,262 | 2,014,914 | 1,892,871 | 122,043 |
| 1,014,309,940 | 488,121,931 | 526,188,009 | 1,033,183,244 | 521,610,440 | 511,572,804 |
| · · · · · · · · · · · · · · · · · · · | 61,079,511 341,417,598 111,834,338 8,902,583 380,008,178 79,070,803 38,998,298 40,072,505 25,105,614 3,924,494 5,500,243 7,838,888 7,841,988 2,827,101 2,827,101 1,010,245,726 Closing Cost 2,060,900 2,060,900 Closing Cost 2,003,314 | 61,079,511 30,458,229 341,417,598 215,366,923 111,834,338 55,746,863 8,902,583 4,820,117 380,008,178 149,697,517 79,070,803 13,809,848 38,998,298 13,809,848 40,072,505 - 25,105,614 14,973,204 3,924,494 2,162,494 5,500,243 3,318,770 7,838,888 5,468,756 7,841,988 4,023,184 2,827,101 1,462,178 2,827,101 1,462,178 1,010,245,726 486,334,879 INVESTMENT PR 2018 Closing Cost Closing Depreciation / Impairment 2,060,900 - 1,060,900 - 1,060,900 - 1,078,052 2,003,314 1,787,052 | 61,079,511 30,458,229 30,621,283 341,417,598 215,366,923 126,050,675 111,834,338 55,746,863 56,087,475 8,902,583 4,820,117 4,082,465 380,008,178 149,697,517 230,310,661 79,070,803 13,809,848 65,260,955 38,998,298 13,809,848 25,188,450 40,072,505 - 40,072,505 25,105,614 14,973,204 10,132,410 3,924,494 2,162,494 1,762,001 5,500,243 3,318,770 2,181,473 7,838,888 5,468,756 2,370,132 7,841,988 4,023,184 3,818,805 2,827,101 1,462,178 1,364,923 2,827,101 1,462,178 1,364,923 1,010,245,726 486,334,879 523,910,847 INVESTMENT PROPERTY 2018 Closing Cost Closing Depreciation / Impairment Closing Carry 1,060,900 - 2,060,900 INTANGIBLE ASSETS 2018 Closing Cost Closing Depreciation / Impairment Closing Carry 2,060,900 - 2,060,900 INTANGIBLE ASSETS 2018 Closing Cost Closing Depreciation / Impairment Closing Carry 2,060,900 - 2,060,900 | 61,079,511 30,458,229 30,621,283 61,079,511 341,417,598 215,366,923 126,050,675 388,296,576 111,834,338 55,746,863 56,087,475 111,834,338 8,902,583 4,820,117 4,082,465 10,312,919 380,008,178 149,697,517 230,310,661 380,008,178 79,070,803 13,809,848 65,260,955 79,070,803 38,998,298 13,809,848 25,188,450 38,998,298 40,072,505 - 40,072,505 40,072,505 25,105,614 14,973,204 10,132,410 25,678,004 3,924,494 2,162,494 1,762,001 3,955,690 5,500,243 3,318,770 2,181,473 5,645,627 7,838,888 5,468,756 2,370,132 7,845,074 7,841,988 4,023,184 3,818,805 8,231,613 2,827,101 1,462,178 1,364,923 2,827,101 2,827,101 1,462,178 1,364,923 2,827,101 1,010,245,726 486,334,879 523,910,847 1,029,107,429 INVESTMENT PROPERTY 2018 Closing Cost Closing Depreciation / Impairment Closing Carry Closing Cost 2,060,900 - 2,060,900 2,060,900 Closing Cost Closing Depreciation / Impairment Closing Carry Closing Cost 2,060,900 - 2,060,900 2,060,900 Closing Cost Closing Depreciation / Impairment Closing Carry Closing Cost 2,003,314 1,787,052 216,262 2,014,914 | 61,079,511 30,458,229 30,621,283 61,079,511 32,355,444 341,417,598 215,366,923 126,050,675 358,296,576 222,626,644 111,834,338 55,746,863 50,097,475 111,834,338 60,006,305 8,902,583 4,820,117 4,082,465 10,312,919 5,027,621 380,008,178 149,697,517 230,310,661 380,008,178 166,576,559 79,070,803 13,809,848 65,260,955 79,070,803 14,915,702 38,998,298 13,809,848 25,188,450 38,998,298 14,915,702 40,072,505 - 40,072,505 40,072,505 - 40,072,505 25,105,614 14,973,204 10,132,410 25,678,004 16,642,200 3,924,494 2,162,494 1,762,001 3,955,690 2,697,363 5,500,243 3,318,770 2,181,473 5,645,627 3,835,646 7,838,888 5,468,756 2,370,132 7,845,074 5,895,555 7,841,988 4,023,184 3,818,805 8,231,613 4,213,836 2,827,101 1,462,178 1,364,923 2,827,101 1,567,293 2,827,101 1,462,178 1,364,923 2,827,101 1,567,293 1,010,245,726 486,334,879 523,910,847 1,029,107,429 519,717,569 INVESTMENT PROPERTY 2018 |

PROPERTY, PLANT AND EQUIPMENT

Appendix D: Segmental Statement of Financial Performance

| Description | 2019 Actual Income | 2019 Budgeted Income | 2019 Actual Expenditure | 2019 Budgeted Expenditure | 2019 Surplus/ (Deficit) |
|-------------------------------|--------------------------|----------------------------|-------------------------------|---------------------------------|-------------------------------|
| | R | R | R | R | R |
| Executive and council | 44,820,176 | 44,665,315 | (17,193,976) | (16,378,688) | 27,626,200 |
| Finance and administration | 12,929,271 | 20,127,739 | (25,374,456) | (31,412,301) | (12,445,185) |
| Internal audit | 4 540 040 | - | - (0.070.000) | - (4, 470, 005) | - (4.700.400) |
| Community and social services | 1,512,848 | 1,517,478 | (3,272,986) | (4,476,205) | (1,760,138) |
| Sport and recreation | 51,785 | 50,000 | (2,641,708) | (3,109,111) | (2,589,923) |
| Public safety | - | 9,988,854 | (222.242) | (9,770,387) | (000.040) |
| Housing | - | - | (802,319) | (2,735,294) | (802,319) |
| Health | - | - | - | - | - |
| Planning and development | - | - | - | - | - |
| Road transport | 8,560,388 | 1,091,570 | (10,237,953) | (13,714,034) | (1,677,565 |
| Environmental protection | - | - | - | - | - |
| Energy sources | 28,977,035 | 38,384,462 | (26,985,129) | (28,531,543) | 1,991,906 |
| Water management | 23,360,091 | 30,128,343 | (13,712,207) | (27,069,069) | 9,647,884 |
| Waste water management | 12,799,889 | 18,834,113 | (35,753,333) | (12,156,789) | (22,953,445) |
| Waste management | 5,578,900 | 6,493,135 | (7,815,665) | (9,529,500) | (2,236,765 |
| Total | 138,590,383 | 171,281,009 | (143,789,731) | (158,882,921) | (5,199,348 |
| | | | | | |

Appendix E(1): Budgeted Financial Performance (revenue and expenditure by standard classification)

| Ι | | | | | 2019 | | | | |
|--|---|--|---|---|---|--|------------------|---|--|
| Description | Original Total Budget | Budget Adjustments | Final Adjustments Budget | Final Budget | Actual Outcome | Variance | Unauthorised | Actual Outcome as % of Final Budget | Actual Outcome as % of Original Budget |
| REVENUE - STANDARD Governance and Administration: Executive and council Finance and administration | R 44,259,000 18,966,177 | R 406,315 1,161,562 | R 44,665,315 20,127,739 | R 44,665,315 20,127,739 | R 44,820,176 12,929,271 | R 154,861 (7,198,468) | R | R 100.35% 64.24% | R 101.27% 68.17% |
| Community and Public Safety: Community and Social Services Sport and Recreation Public Safety | 1,517,478 - 9,927,478 | 50,000 61,376 | 1,517,478 50,000 9,988,854 | 1,517,478 50,000 9,988,854 | 1,512,848 51,785 - | (4,630) 1,785 (9,988,854) | | 99.69% 103.57% - | 99.69% 0% - |
| Economic and Environmental Services: Planning and Develiopment Road Transport Environmental protection | - 1,091,570 - | - | 1,091,570 - | 1,091,570 - | 8,560,388 - | - 7,468,818 - | | - 784.23% - | - 784.23% - |
| Trading Services: Electricity Water Water Waste Management Waste Management | 37,592,603 26,531,363 19,413,062 6,812,264 | 791,859 3,596,980 (578,949) (319,129) | 38,384,462 30,128,343 18,834,113 6,493,135 | 38,384,462 30,128,343 18,834,113 6,493,135 | 28,977,035 23,360,091 12,799,889 5,578,900 | (9,407,427) (6,768,252) (6,034,224) (914,235) | | 75.49% 77.54% 67.96% 85.92% | 77.08% 88.05% 65.93% 81.89% |
| Total Revenue - Standard | 166,110,995 | 5,170,014 | 171,281,009 | 171,281,009 | 138,590,383 | (32,690,626) | - | 80.91% | 83.43% |
| EXPENDITURE - STANDARD Governance and Administration: Executive and council Finance and Administration | 16,077,138 31,595,704 | 301,550 (183,403) | 16,378,688 31,412,301 | 16,378,688 31,412,301 | 17,193,976 25,374,456 | 815,288 (6,037,845) | - | 104.98% 80.78% | 106.95% 80.31% |
| Community and Public Safety: Community and Social Services Sport and Recreation Public Safety Housing Health | 3,945,095 3,067,231 9,694,103 2,746,735 | 531,110 41,880 76,284 (11,441) | 4,476,205 3,109,111 9,770,387 2,735,294 | 4,476,205 3,109,111 9,770,387 2,735,294 | 3,272,986 2,641,708 - 802,319 | (1,203,219) (467,403) (9,770,387) (1,932,975) | - - - - | 73.12% 84.97% - 29.33% | 82.96% 86.13% - 29.21% |
| Economic and Environmental Services: Road Transport | 12,991,866 | 722,168 | 13,714,034 | 13,714,034 | 10,237,953 | (3,476,081) | - | 74.65% | 78.80% |
| Trading Services: Electricity Water Waste Water Management Waste Management | 26,988,844 27,426,327 11,893,213 9,433,870 | 1,542,699 (357,258) 263,576 95,630 | 28,531,543 27,069,069 12,156,789 9,529,500 | 28,531,543 27,069,069 12,156,789 9,529,500 | 26,985,129 13,712,207 35,753,333 7,815,665 | (1,546,414) (13,356,862) 23,596,544 (1,713,835) | - - - - | 94.58% 50.66% 294.10% 82.02% | 99.99% 50.00% 300.62% 82.85% |
| Other | - | - | - | - | - | - | - | - | - |
| Total Expenditure - Standard | 155,860,126 | 3,022,795 | 158,882,921 | 158,882,921 | 143,789,731 | (15,093,190) | - | 90.50% | 92.26% |
| Surplus/(Deficit) for the year | 10,250,869 | 2,147,219 | 12,398,088 | 12,398,088 | (5,199,348) | (17,597,436) | - | (41.94)% | (50.72)% |

Appendix E(2): Budgeted Financial Performance (revenue and expenditure by municipal vote)

| Original Total Budget | Budget Adjustments | Final Adjustments Budget | Final Budget | Actual Outcome | Variance | Unauthorised | Actual Outcome as % of Final Budget | Actual Outcome as % of Original Budget |
|-----------------------------|---|---|--|---|---|---|---|--|
| R | R | R | R | R | R | R | R | R |
| | | | | | | | | |
| 44,259,000 | 406,315 | 44,665,315 | 44,665,315 | 44,820,176 | 154,861 | - | 100.35% | 101.27% |
| 18,966,177 | 1,161,562 | 20,127,739 | 20,127,739 | 12,929,271 | (7,198,468) | - | 64.24% | 68.17% |
| 11,444,956 | 111,376 | 11,556,332 | 11,556,332 | 1,564,633 | (9,991,699) | - | 13.54% | 13.67% |
| 91,440,862 | 3,490,761 | 94,931,623 | 94,931,623 | 79,276,303 | (15,655,320) | - | 83.51% | 86.70% |
| 166,110,995 | 5,170,014 | 171,281,009 | 171,281,009 | 138,590,383 | (32,690,626) | - | 80.91% | 83.43% |
| | | | | | | | | |
| 16 077 138 | 301 550 | 16 378 688 | 16 378 688 | 17 193 976 | 815 288 | _ | 104 98% | 106.95% |
| -,- , | | | | , , , , , , , , , , , , , , , , , , , | , , | _ | | 80.31% |
| | | | | | | _ | | 34.53% |
| 88,734,120 | 2,266,815 | 91,000,935 | 91,000,935 | 94,504,287 | 3,503,352 | - | 103.85% | 106.50% |
| 155,860,126 | 3,022,795 | 158,882,921 | 158,882,921 | 143,789,731 | (15,093,190) | - | 90.50% | 92.26% |
| 10 250 869 | 2 147 219 | 12 308 088 | 12 308 088 | (5 199 3/8) | (17 597 436) | | -41 94% | -50.72% |
| _ | Total Budget R 44,259,000 18,966,177 11,444,956 91,440,862 166,110,995 16,077,138 31,595,704 19,453,164 88,734,120 | Total Budget Adjustments R 44,259,000 406,315 18,966,177 1,161,562 11,444,956 111,376 91,440,862 3,490,761 166,110,995 5,170,014 16,077,138 301,550 31,595,704 (183,403) 19,453,164 637,833 88,734,120 2,266,815 155,860,126 3,022,795 | Total Budget Adjustments Adjustments Budget Adjustments Budget R R R 44,259,000 18,966,177 11,444,956 111,376 11,556,332 91,440,862 111,376 11,556,332 91,440,862 111,376 111,376 111,556,332 91,440,862 111,376 111,281,009 1166,110,995 117,0014 1171,281,009 116,378,688 31,595,704 1183,403 119,453,164 | Total Budget Adjustments Final Budget R R R R 44,259,000 406,315 44,665,315 44,665,315 18,966,177 1,161,562 20,127,739 20,127,739 11,444,956 111,376 11,556,332 11,556,332 91,440,862 3,490,761 94,931,623 94,931,623 166,110,995 5,170,014 171,281,009 171,281,009 16,077,138 301,550 16,378,688 16,378,688 31,595,704 (183,403) 31,412,301 31,412,301 19,453,164 637,833 20,090,997 20,090,997 88,734,120 2,266,815 91,000,935 91,000,935 155,860,126 3,022,795 158,882,921 158,882,921 | Total Budget Adjustments Budget Final Budget Actual Outcome R R R R R 44,259,000 406,315 44,665,315 44,665,315 44,820,176 18,966,177 1,161,562 20,127,739 20,127,739 12,929,271 11,444,956 111,376 11,556,332 11,556,332 1,564,633 91,440,862 3,490,761 94,931,623 94,931,623 79,276,303 166,110,995 5,170,014 171,281,009 171,281,009 138,590,383 16,077,138 301,550 16,378,688 16,378,688 17,193,976 31,595,704 (183,403) 31,412,301 31,412,301 25,374,456 19,453,164 637,833 20,090,997 20,090,997 6,717,013 88,734,120 2,266,815 91,000,935 91,000,935 94,504,287 155,860,126 3,022,795 158,882,921 158,882,921 143,789,731 | Total Budget Adjustments Final Budget Actual Outcome Variance R A4,665,315 44,665,315 44,665,315 44,665,315 44,665,315 15,2861 15,4861 11,156,651 11,156,633 11,591,686 11,591,632 11,564,633 (9,991,699) 19,991,699) 11,440,862 3,490,761 94,931,623 94,931,623 79,276,303 (15,655,320) 166,110,995 5,170,014 171,281,009 171,281,009 138,590,383 (32,690,626) 31,595,704 (183,403) 31,412,300 31,412,301 25,374,456 (6,037,845) | Total Budget Adjustments Budget Final Budget Actual Outcome Variance Unauthorised R | Total Budget Adjustments Budget Adjustments Budget Final Budget Actual Outcome Variance Unauthorised as % of Final Budget R Adjustments Budget Adjustments R R R R R R R R R R R R R R R R |

Appendix E(3): Budgeted Financial Performance (revenue and expenditure)

| | | | | | 2019 | | | | |
|---|-----------------------------|-----------------------|--------------------------------|--------------|----------------|--------------|--------------|---|--|
| Description | Original Total Budget | Budget Adjustments | Final Adjustments Budget | Final Budget | Actual Outcome | Variance | Unauthorised | Actual Outcome as % of Final Budget | Actual Outcome as % of Original Budget |
| | R | R | R | R | R | R | R | R | R |
| Revenue by Source | | | | | | | | | |
| Property Rates | 10,446,602 | 615,820 | 11,062,422 | 11,062,422 | 10,119,358 | (943,064) | - | 91.48% | 96.87% |
| Property Rates - Penalties Imposed | - | - | - | - | - | - | - | - | - |
| Government Grants and Subsidies | 73,056,000 | 4,581,000 | 77,637,000 | 77,637,000 | 66,233,593 | (11,403,407) | - | 85.31% | 90.66% |
| Fines, Penalties and Forfeits | 7,311,764 | 60,001 | 7,371,765 | 7,371,765 | 6,138,526 | (1,233,239) | - | 83.27% | 83.95% |
| Service Charges | 62,863,484 | (1,092,621) | 61,770,863 | 61,770,863 | 53,477,994 | (8,292,869) | - | 86.57% | 85.07% |
| Rental of Facilities and Equipment | 291,438 | 41,543 | 332,981 | 332,981 | 154,593 | (178,388) | - | 46.43% | 53.04% |
| Agency Services | 342,038 | - | 342,038 | 342,038 | 1,334,998 | 992,960 | - | - | - |
| Licenses and Permits | 2,515,853 | 1,375 | 2,517,228 | 2,517,228 | - | (2,517,228) | - | - | - |
| Other Income | 5,618,661 | 962,894 | 6,581,555 | 6,581,555 | 948,102 | (5,633,453) | - | 14.41% | 16.87% |
| Interest Received | 3,665,156 | - | 3,665,156 | 3,665,156 | 142,490 | (3,522,666) | - | 3.89% | 3.89% |
| Gains on Disposal of Assets and Liabilities | | - | · · - | - | 40,734 | 40,734 | - | - | - |
| Total Revenue | 166,110,996 | 5,170,012 | 171,281,008 | 171,281,008 | 138,590,387 | (32,690,621) | - | 83.43% | 83.43% |
| L | | | | | | , , , | | | |
| Expenditure | | | | | | | | | |
| Employee Related Costs | 53,559,816 | 789,687 | 54,349,503 | 54,349,503 | 42,388,419 | (11,961,084) | - | 77.99% | 79.14% |
| Remuneration of Councillors | 4,129,563 | - | 4,129,563 | 4,129,563 | 4,046,900 | (82,663) | - | 98.00% | 98.00% |
| Depreciation and Amortisation | 25,827,264 | - | 25,827,264 | 25,827,264 | 31,617,394 | 5,790,130 | - | 100.00% | 100.00% |
| Impairment Loss | - | - | - | - | 1,871,116 | 1,871,116 | - | - | - |
| Finance Cost | - | - | - | - | 4,660,147 | 4,660,147 | - | - | - |
| Debt Impairment | 11,387,767 | - | 11,387,767 | 11,387,767 | 6,400,672 | (4,987,095) | - | 100.00% | 100.00% |
| Bulk Purchases | 21,948,017 | 1,351,983 | 23,300,000 | 23,300,000 | 24,284,327 | 984,327 | - | 104.22% | 110.64% |
| Contracted Services | 1,191,016 | - | 1,191,016 | 1,191,016 | - | (1,191,016) | - | - | - |
| Loss on Disposal of Assets and Liabilities | 20,000 | - | 20,000 | 20,000 | - | (20,000) | - | - | - |
| General Expenses | 37,797,354 | 880,450 | 38,677,804 | 38,677,804 | 28,520,756 | (10,157,048) | - | 73.74% | 75.46% |
| Total Expenditure | 155,860,797 | 3,022,120 | 158,882,917 | 158,882,917 | 143,789,732 | (15,093,185) | - | 92.26% | 92.26% |
| Surplus/(Deficit) | 321,971,793 | 8,192,132 | 330,163,925 | 330,163,925 | 282,380,119 | (47,783,806) | | 85.53% | 87.70% |
| Transfers Recognised - Capital | 521,971,793 | 0,192,132 | 330,103,923 | 330,103,925 | 202,300,119 | (+1,103,000) | _ | - 55.55 /6 | - 07.7076 |
| Transisio (1000ginocu - Oapitai | | _ | _ | | | | _ | _ | _ |
| Surplus/(Deficit) for the Year | 10,250,199 | 2,147,892 | 12,398,091 | 12,398,091 | (5,199,345) | (17,597,436) | - | -41.94% | -50.72% |
| | | | | | _ | _ | _ | | |

Appendix E(4): Budgeted Capital Expenditure by vote, standard classification and funding

| | | | | | 2019 | | | | |
|---|-----------------------------|-----------------------|--------------------------------|--------------|----------------|--------------------------|--------------|---|--|
| Description | Original Total Budget | Budget Adjustments | Final Adjustments Budget | Final Budget | Actual Outcome | Variance | Unauthorised | Actual Outcome as % of Final Budget | Actual Outcome as % of Original Budget |
| | R | R | R | R | R | R | R | R | R |
| CAPITAL EXPENDITURE - VOTE | | | | | | | | | |
| Multi-year Expenditure | | | | | | | | | |
| Vote 1 - EXECUTIVE & COUNCIL | | - | | | - | | - | - | - |
| Vote 2 - FINANCE & ADMIN | 1,485,400 | | 1,485,400 | 1,485,400 | - | (1,485,400) | - | - | - |
| Vote 3 - COMMUNITY SERVICES | - | 248,000 | 248,000 | 248,000 | - | (248,000) | - | - | - |
| Vote 4 - TECHNICAL SERVICES | 10,780,600 | 4,745,000 | 15,525,600 | 15,525,600 | - | (15,525,600) | - | - | - |
| Total Capital Expenditure - Multi-year | 12,266,000 | 4,993,000 | 17,259,000 | 17,259,000 | - | (17,259,000) | - | - | - |
| Single-year Expenditure | | | | | | | | | |
| Vote 1 - EXECUTIVE & COUNCIL | | | | | | | | | |
| Vote 2 - FINANCE & ADMIN | 49,376 | - | 49,376 | 49,376 | 572,389 | 523,013 | - | 1159.25% | 1159.25% |
| | | - | | | 572,369 | | - | 1159.25% | |
| Vote 3 - COMMUNITY SERVICES | 342,100 | - | 342,100 | 342,100 | | (342,100) | - | - | 100.00% |
| Vote 4 - TECHNICAL SERVICES | 13,000,000 | 836,000 | 13,836,000 | 13,836,000 | 14,147,530 | 311,530 | - | 102.25% | 100.00% |
| Total Capital Expenditure - Single-year | 13,391,476 | 836,000 | 14,227,476 | 14,227,476 | 14,719,919 | 492,443 | - | 103.46% | 109.92% |
| Total Carital Forman ditura Note | 05 057 470 | 5 000 000 | 24 400 470 | 24 400 470 | 44.740.040 | (40.700.557) | | 40.750/ | F7.070/ |
| Total Capital Expenditure - Vote | 25,657,476 | 5,829,000 | 31,486,476 | 31,486,476 | 14,719,919 | (16,766,557) | - | 46.75% | 57.37% |
| CAPITAL EXPENDITURE - STANDARD | | | | | | | | | |
| | | | | | | | | | |
| Governance and Administration: | | | | | | | | | |
| Executive and council | | - | | | | - (222 22 -) | - | - | - |
| Finance and administration | 1,534,776 | - | 1,534,776 | 1,534,776 | 572,389 | (962,387) | - | 37.29% | 100.00% |
| Community and Public Safety: | | | | | | | | | |
| Community and social services | 142,100 | 220,000 | 362.100 | 362.100 | 10,360 | | | | |
| , | | 220,000 | , | | 10,300 | - 1 | | | |
| Sport and recreation | 200,000 | - | 200,000 | 200,000 | - | - | | | |
| Public safety | - | 28,000 | 28,000 | 28,000 | = | - | | | |
| Economic and Environmental Services: | | | | | | | | | |
| Planning and development | _ | _ | _ | _ | | | | | |
| Road transport | _ | 5,907,554 | 5,907,554 | 5,907,554 | 5,027,314 | (880,240) | _ | 85.10% | 100.00% |
| | | 0,001,001 | 0,007,007 | 0,007,001 | 0,027,011 | (000,210) | | 00.1070 | 100.0070 |
| Trading Services: | | | | | | | | | |
| Energy sources | 3,000,000 | 836,000 | 3,836,000 | 3,836,000 | 3,335,856 | (500,144) | - | 86.96% | 111.20% |
| Water management | 10,780,600 | (1,162,554) | 9,618,046 | 9,618,046 | 5,773,927 | (3,844,119) | - | 60.03% | 53.56% |
| Waste water management | 10,000,000 | - | 10,000,000 | 10,000,000 | - | (10,000,000) | - | - | - |
| Total Capital Expenditure - Standard | 25,657,476 | 5,829,000 | 31,486,476 | 31,486,476 | 14,719,846 | (16,186,890) | - | 57.37% | 46.75% |
| · · · | , , | , | , , | , , - | , , | . , , , , | | | |
| FUNDED BY: | | | | | | | | | |
| Notice of Consessed and | 00 700 000 | 5 504 000 | 00 004 000 | 00 004 000 | | (00.004.000) | | | |
| National Government | 23,780,600 | 5,581,000 | 29,361,600 | 29,361,600 | - | (29,361,600) | - | - | |
| Provincial Government | - | - | - | - | - | - (05.551.551 | - | - | - |
| Transfers Recognised - Capital | 23,780,600 | 5,581,000 | 29,361,600 | 29,361,600 | - | (29,361,600) | - | - | - |
| Internally generated funds | 1,876,876 | 248,000 | 2,124,876 | 2,124,876 | 14,719,846 | 12,594,970 | - | 692.74% | 784.27% |
| | , , | , | | | , , | , , | | | |
| Total Capital Funding | 25,657,476 | 5,829,000 | 31,486,476 | 31,486,476 | 14,719,846 | (16,766,630) | - | 46.75% | 57.37% |
| | | | | | | | | | |

Appendix E(5): Budgeted Cash Flows

| Total Budget Majustments | | 2019 | | | | | | | |
|--|--|-----------------|-------------|-----------------------|---------------|----------------|--------------|-------------------------|--|
| ASH FLOW FROM OPERATING ACTIVITIES Recipts 70pptry ristes 8, 357,282 | Description | Total Budget | Adjustments | Adjustments Budget | | Actual Outcome | | as % of Final Budget | Actual Outcome as % of Original Budget |
| Recipts | | R | R | R | R | R | R | R | R |
| Property rates 8,357,282 50,159 8,407,441 8, | | | | | | | | | |
| 3-2 | · | | | | | | | | |
| 20ther revenue | ' ' | | | ′ ′ ′ | | | | | |
| 30-vernment - operating 49.275.400 (1,000.000) 48.275.400 25.324.493 (22.950.907) 52.46% 51.39% | • | | | | | 38,099,471 | | 81.64% | 80.39% |
| 23,780,600 5,581,000 29,361,600 29,361,600 47,521,926 18,160,326 161,85% 199,83% 161,85% 2795,712 2795,712 142,490 (2,653,222) 5,10% 5,10% 59, | | | | | | | | <u>-</u> | |
| Payments Sayments Saymen | | 49,275,400 | | | | | | | |
| Payments (115,741,297) (5,906,589) (121,647,886) (102,033,013) 19,614,873 83,88% 88.16% (100,003,013) 19,614,873 83,88% (100,003,013) | | | 5,581,000 | | | , , | | | |
| Suppliers and employees (115,741,297 (5,906,589) (121,647,886) (121,647,886) (102,033,013) 19,614,873 83.88% 88.16% (100.00)% | Interest | 2,795,712 | - | 2,795,712 | 2,795,712 | 142,490 | (2,653,222) | 5.10% | 5.10% |
| | Payments | | | | | | | | |
| | Suppliers and employees | (115,741,297) | (5,906,589) | (121,647,886) | (121,647,886) | (102,033,013) | 19,614,873 | 83.88% | 88.16% |
| NET CASH FROM / (USED) OPERATING ACTIVITIES 20,366,517 (1,204,532) 29,161,985 29,161,985 14,939,574 (14,222,411) 51,23% 49,20% CASH FLOWS FROM INVESTING ACTIVITIES Receipts | Finance charges | ` - | | - | - | - | - | (100.00)% | (100.00)% |
| ASH FLOWS FROM INVESTING ACTIVITIES Receipts Proceeds on disposal of PPE Decrease (increase) in non-current debtors Decrease (increase) in non-current receivables Dec | Transfers and Grants | - | - | - | - | - | - | - ' | - ' |
| ASH FLOWS FROM INVESTING ACTIVITIES Receipts Proceeds (increase) in non-current debtors Decrease (increase) in non-current debtors Decrease (increase) in non-current receivables Decrease (increase) in non-current | NET CASH FROM / (USED) OPERATING ACTIVITIES | 30,366,517 | (1,204,532) | 29,161,985 | 29,161,985 | 14,939,574 | (14,222,411) | 51.23% | 49.20% |
| Receipts Proceeds on disposal of PPE | , | , , | , , , | , , | , , | , , | , , , | | |
| Proceeds on disposal of PPE Decrease (Increase) in non-current debtors Decrease (Increase) in non-current receivables Decrease (Increase) in non-current receivables Decrease (Increase) in non-current receivables Decrease (Increase) in non-current investments Decrease (Increase) in non-current investments Decrease (Increase) in non-current investments Decrease (Increase) in non-current receivables D | | | | | | | | | |
| Decrease (increase) in non-current debtors Decrease (increase) of ther non-current receivables Decrease (increase) in non-current receivables Decrease (increase) in non-current investments Decrease (increase) in n | | | | | | | | | |
| Decrease (increase) other non-current receivables Decrease (increase) in non-current investments | | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current investments | | - | - | - | - | - | - | - | - |
| Payments Capital Assets (25,657,476) (5,829,000) (31,486,476) (31,486,476) (14,690,785) 16,795,691 46.66% 57.26% NET CASH FROM / (USED) INVESTING ACTIVITIES (25,657,476) (5,829,000) (31,486,476) (31,486,476) (14,690,785) 16,795,691 46.66% 57.26% CASH FLOWS FROM FINANCING ACTIVITIES Receipts Short term loans | | - | - | - | - | - | - | - | - |
| Capital Assets (25,657,476) (5,829,000) (31,486,476) (14,690,785) 16,795,691 46.66% 57.26% NET CASH FROM / (USED) INVESTING ACTIVITIES (25,657,476) (5,829,000) (31,486,476) (31,486,476) (14,690,785) 16,795,691 46.66% 57.26% CASH FLOWS FROM FINANCING ACTIVITIES Receipts | Decrease (increase) in non-current investments | - | - | - | - | - | - | - | - |
| Capital Assets (25,657,476) (5,829,000) (31,486,476) (14,690,785) 16,795,691 46.66% 57.26% NET CASH FROM / (USED) INVESTING ACTIVITIES (25,657,476) (5,829,000) (31,486,476) (31,486,476) (14,690,785) 16,795,691 46.66% 57.26% CASH FLOWS FROM FINANCING ACTIVITIES Receipts | Pavments | | | | | | | | |
| CASH FLOWS FROM FINANCING ACTIVITIES Receipts Short term loans 30rrowing long term/refinancing | Capital Assets | (25,657,476) | (5,829,000) | (31,486,476) | (31,486,476) | (14,690,785) | 16,795,691 | 46.66% | 57.26% |
| CASH FLOWS FROM FINANCING ACTIVITIES Receipts Short term loans 30rrowing long term/refinancing | | (22.22.42.4) | (7,000,000) | (24.422.472) | (24.422.472) | (44.000.00) | | 10.000/ | |
| Receipts Short term loans Short term loa | NET CASH FROM / (USED) INVESTING ACTIVITIES | (25,657,476) | (5,829,000) | (31,486,476) | (31,486,476) | (14,690,785) | 16,795,691 | 46.66% | 57.26% |
| Short term loans | CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | |
| Common C | Receipts | | | | | | | | |
| Payments Proceeds of borrowing NET CASH FROM / (USED) FINANCING ACTIVITIES 140,000 140,000 - 140 | Short term loans | - | - | - | - | - | - | - | - |
| Payments Proceeds of borrowing Payment of borrowing | | - | - | - | - | - | - | - | - |
| Proceeds of borrowing | Increase (decrease) in consumer deposits | 140,000 | - | 140,000 | 140,000 | - | (140,000) | - | - |
| Proceeds of borrowing | Payments | | | | | | | | |
| Repayment of borrowing (1,009,809) (1,009,809) (100.00)% (100.00)% (100.00)% NET CASH FROM / (USED) FINANCING ACTIVITIES 140,000 - 140,000 (1,009,809) (1,149,809) 100.00% 100.00% NET INCREASE / (DECREASE) IN CASH HELD 4,849,041 - 4,849,041 4,849,041 (761,020) (2,299,618) -15.69% -15.69% Cash / Cash Equivalents at the Year begin: 17,090,532 17,090,532 5,116,407 (11,974,125) 29.94% | Proceeds of borrowing | - | - | - | - | - | - | _ | - |
| NET INCREASE / (DECREASE) IN CASH HELD 4,849,041 - 4,849,041 4,849,041 (761,020) (2,299,618) -15.69% - | Repayment of borrowing | - | - | - | - | (1,009,809) | (1,009,809) | (100.00)% | (100.00)% |
| Cash / Cash Equivalents at the Year begin: 17,090,532 17,090,532 5,116,407 (11,974,125) 29.94% 29.94% | NET CASH FROM / (USED) FINANCING ACTIVITIES | 140,000 | - | 140,000 | 140,000 | (1,009,809) | (1,149,809) | 100.00% | 100.00% |
| Cash / Cash Equivalents at the Year begin: 17,090,532 17,090,532 5,116,407 (11,974,125) 29.94% 29.94% | NET INOREAGE / (DEODEAGE) IN GAGILIJELD | 4.040.044 | | 4.040.044 | 4.040.044 | | (0.000.040) | 45.000/ | 45.000/ |
| | | | - | | | | | | |
| abii / Cabii Equivalerits at the real end. 21,939,575 - 21,939,575 4,335,367 (17,584,180) 19.85% 19.85% | | | | | | , , | . , , , | | |
| | Casii / Casii Equivalents at the feat end. | 21,939,573 | - | ∠1,939,573 | Z1,939,573 | 4,355,387 | (17,564,186) | 19.85% | 19.85% |

Appendix F: Disclosure of Grants and Subsidies in terms of the Municipal Finance Management Act

| Name of Grant | Name of Organ of State or Municipal Entity | Opening Balance | Repayment | Total Receipts | Total Expenses | Net Grant | Reason for Delay / Withholding of Funds | Compliance to Revenue Act | Reason for Non- compliance |
|--|---|--------------------|-----------|-------------------|-------------------|--------------|--|---------------------------------|----------------------------------|
| Equitable Share | Nat Treasury | - | - | 44,259,000 | (44,259,000) | _ | | Yes | N/a |
| Expanded Public Works Programme (EPWP) | Nat Treasury | 200,131 | - | 1,000,000 | (1,000,000) | 200,131 | | Yes | N/a |
| National Lottery Development Trust Fund | Other | 280,258 | - | | ` - | 280,258 | | Yes | N/a |
| Institutional Re-organisational Grant | Other | 226,712 | - | - | - | 226,712 | | Yes | N/a |
| Development of Bank of South Africa | Other | 6,337 | - | - | - | 6,337 | | Yes | N/a |
| Department of Safety | Provincial | 124,919 | - | - | - | 124,919 | | Yes | N/a |
| Department of Housing | Provincial | 130,852 | - | - | - | 130,852 | | Yes | N/a |
| Water Service Infrastructure Grant (WSIG) | National | 978,283 | - | 10,000,000 | (4,414,418) | 6,563,865 | | Yes | N/a |
| Regional Bulk Infrastructure (RBIG) | National | - | - | 2,085,416 | (2,085,416) | - | | Yes | N/a |
| Library Development Grant | Provincial | - | - | 1,479,003 | (1,479,003) | - | | Yes | N/a |
| Energy Efficiency Demand Side Management Grant (EEDSM) | Provincial | 1,553,581 | (295,000) | - | - | 1,258,581 | | Yes | N/a |
| Municipal Infrastructure Grant (MIG) | Nat Treasury | - | - | 9,348,000 | (8,025,520) | 1,322,480 | | Yes | N/a |
| Finance Management Grant (FMG) | Nat Treasury | - | - | 1,970,000 | (1,970,000) | - | | Yes | N/a |
| Department of Water affairs and forestry (DWAF) (2) | Nat Treasury | 942,072 | - | - | - | 942,072 | | Yes | N/a |
| Department of Water affairs and forestry (DWAF) (2) | Nat Treasury | 1,519,388 | - | - | - | 1,519,388 | | Yes | N/a |
| Integrated National Electrification Programme (INEP) | Nat Treasury | 2,771,346 | - | 3,000,000 | (3,000,236) | 2,771,110 | | Yes | N/a |
| Total Grants and Subsidies Received | | 8,733,879 | (295,000) | 73,141,419 | (66,233,593) | 15,346,705 | | | 1 |

Appendix G: Statement of Remuneration of Management

30 June 2019

| | Fees | | | | Contributions | Other | Tatal |
|-----------------------------|----------|----------------|---------|------------|---------------|------------|-----------------------|
| Incumbent | for | Basic Services | Bonuses | Allowances | to | Short-term | Total Remuneration |
| | Services | | | | Funds | Benefits | Remuneration |
| | R | R | R | R | R | R | R |
| Mayor | | | | | | | |
| M.S. Toto | - | 581,297 | - | 44,400 | - | 200,698 | 826,395 |
| | | | | | | | |
| Councillors | | | | | | | |
| N.J. Batties | - | 245,280 | - | 44,400 | - | 256 | 289,936 |
| C.M. Williams | - | 145,018 | - | 23,870 | - | 512 | 169,400 |
| M.J. Williams | - | 39,308 | - | 7,400 | - | - | 46,708 |
| S.K. Brown | - | 245,280 | - | 44,400 | - | 1,134 | 290,814 |
| J.P Matthee | - | 245,280 | - | 44,400 | - | 512 | 290,192 |
| N.D . Stafa | - | 245,280 | - | 44,400 | - | 25,892 | 315,572 |
| V.P. Harmse | - | 314,776 | - | 44,400 | - | 46,830 | 406,006 |
| M.B. Kafi | - | 314,776 | - | 44,400 | - | 3,798 | 362,974 |
| M.A. Sestile | - | 314,776 | - | 44,400 | - | 14,626 | 373,802 |
| S.E. Humphries | - | 245,280 | - | 44,400 | - | 13,305 | 302,985 |
| W. Minnie | - | 314,776 | - | 44,400 | - | 12,940 | 372,116 |
| _ | | | | | | | |
| Total for Councillors | - | 3,251,127 | - | 475,270 | - | 320,503 | 4,046,900 |
| | | | | | | | |
| Municipal Manager | | | | | | | |
| A.C Mpela | - | 1,100,715 | 154,516 | 144,000 | 1,888 | - | 1,401,119 |
| | | | | | | | |
| Chief Financial Officer | | | | | | | |
| D.T Visagie | - | 981,881 | 148,142 | 136,594 | 1,888 | - | 1,268,505 |
| | | | | | | | - |
| Manager: Technical Services | | | | | | | |
| P. Mosompha | - | 1,046,475 | 148,142 | 72,000 | 1,888 | - | 1,268,505 |
| | | | | | | | |
| Manager: Corporate Services | | | | | | | |
| B. Kapp | - | 970,632 | 148,142 | 147,843 | 1,785 | - | 1,268,402 |
| | | | | | | | |
| Total for Senior Managers | - | 4,099,703 | 598,942 | 500,437 | 7,449 | - | 5,206,531 |
| | | | | | | | |
| Total for Management | - | 7,350,830 | 598,942 | 975,707 | 7,449 | 320,503 | 9,253,431 |
| | | | | | | | |

30 June 2018

| Incumbent | Fees for Services | Basic Services | Bonuses | Allowances | Contributions to Funds | Other Short-term Benefits | Total Remuneration |
|--|-------------------------|----------------|---------|------------|------------------------------|---------------------------------|-----------------------|
| | R | R | R | R | R | R | R |
| Mayor | | | | | | | |
| M.S. Toto | - | 558,940 | - | 228,474 | - | - | 787,414 |
| Councillors | | | | | | | |
| N.J. Batties | - | 235,846 | - | 42,900 | - | - | 278,746 |
| M.J. Williams | | 235,846 | - | 42,900 | - | _ | 278,746 |
| S.K. Brown | - | 235,846 | - | 44,400 | - | - | 280,246 |
| J.P Matthee | - | 235,846 | - | 42,900 | - | - | 278,746 |
| N.D . Stafa | - | 235,846 | - | 42,900 | - | - | 278,746 |
| V.P. Harmse | - | 302,669 | - | 42,900 | - | - | 345,569 |
| S.E. Humphries | - | 235,846 | - | 42,900 | - | - | 278,746 |
| W. Minnie | - | 302,669 | - | 42,900 | - | - | 345,569 |
| Total for Councillors | _ | 2,579,354 | - | 573,174 | - | - | 3,152,528 |
| Municipal Manager A.C Mpela | - | 1,055,369 | 162,337 | 132,563 | 1,884 | - | 1,352,153 |
| Chief Financial Officer D.T Visagie | - | 921,566 | 137,987 | 136,594 | 1,884 | - | 1,198,031 |
| Manager: Technical Services P. Mosompha | - | 986,160 | 137,987 | 72,000 | 1,884 | - | 1,198,031 |
| Manager: Corporate Services B. Kapp | - | 910,317 | 137,987 | 147,843 | 1,785 | - | 1,197,932 |
| Total for Senior Managers | - | 3,873,412 | 576,298 | 489,000 | 7,437 | - | 4,946,147 |
| Total for Management | | 6,452,766 | 576,298 | 1,062,174 | 7,437 | | 8,098,675 |
| Total for management | <u> </u> | 0,432,700 | 310,230 | 1,002,174 | 1,437 | | 0,030,073 |

ANNEXURE B: AG REPORT

Report of the auditor-general to the Northern Cape Provincial Legislature and the council on Umsobomvu Local Municipality

Report on the audit of the financial statements

Qualified opinion

- 1. I have audited the financial statements of the Umsobomvu Local Municipality set out on pages XX to XX, which comprise the statement of financial position as at 30 June 2019, the statement of financial performance, statement of changes in net assets, cash flow statement and the statement of comparison of budget information with actual information for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.
- 2. In my opinion, except for the possible effects of the matters described in the basis for qualified opinion section of this auditor's report, the financial statements present fairly, in all material respects, the financial position of the Umsobomvu Local Municipality as at 30 June 2019, and its financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practice (GRAP) and the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act of South Africa, 2017 (Act No. 3 of 2017) (Dora).

Basis for qualified opinion

Revenue from non-exchange transactions

3. The municipality did not have adequate systems in place to account for revenue from non-exchange transactions in accordance with GRAP 23, *Revenue from non-exchange transactions*, as the municipality did not recognise fines, penalties and forfeits on the accrual basis of accounting. I was unable to determine the full extent of the understatement on revenue and receivables from non-exchange transactions as it was impractical to do so. This also has an impact on the surplus and on the accumulated surplus in the financial statements.

Revenue from exchange transactions

4. I was unable to obtain sufficient appropriate audit evidence regarding service charges, as the municipality did not provide the supporting documentation relating to indigents for auditing. I was unable to confirm the amounts by alternative means. Consequently, I was unable to determine whether any adjustments to revenue from exchange transactions stated at R53 477 994 in note 20 of the financial statements were necessary.

Context for the opinion

I conducted my audit in accordance with the International Standards on Auditing (ISAs). My
responsibilities under those standards are further described in the auditor-general's
responsibilities for the audit of the financial statements section of this auditor's report.

- 6. I am independent of the municipality in accordance with sections 290 and 291 of the International Ethics Standards Board for Accountants' Code of ethics for professional accountants and, parts 1 and 3 of the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA codes) as well as the ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA codes.
- 7. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

Emphasis of matters

I draw attention to the matters below. My opinion is not modified in respect of these matters.

Restatement of corresponding figures

8. As disclosed in note 43 to the financial statements, the corresponding figures for 30 June 2018 has been restated as a result of errors in the financial statements of the municipality at, and for the year ended, 30 June 2019.

Uncertainty relating to the future outcome of exceptional litigation

9. With reference to note 41 to the financial statements, the municipality is the defendant in a claim lawsuit. The ultimate outcome of the matter could not be determined as the litigation is still ongoing and no provision for any liability that may result was made in the financial statements.

Material impairments - receivables from exchange transactions

10. As disclosed in note 5 to the financial statements, material impairments of R135 608 084 (2018: R129 415 609) was incurred as a result of poor outstanding debt collections.

Material losses – water and electricity

11. As disclosed in note 49 to the financial statements, material water losses of R2 242 055 (2018: R 4 794 150) was incurred which represents 53.19% (2018: 37.36%) of total water purchased and electricity losses to the amount of R 7 237 122 (2018: R 3 983 428) was incurred which represents 30.48% (2018: 14.68%) of total electricity purchased. The electricity losses relate to the dissipation when the electricity flows through the conductors, illegal connections, meter tempering and incorrect metering. The water losses occur due to the leakages, the tampering of meters, incorrect ratios used on bulk meters, faulty meters and illegal water connections.

Other matters

12. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Unaudited disclosure notes

13. In terms of section 125(2)(e) of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA), the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Unaudited supplementary schedules

14. The supplementary information set out on pages XX to XX does not form part of the financial statements and is presented as additional information. I have not audited these schedules and, accordingly, I do not express an opinion on them.

Responsibilities of the accounting officer for the financial statements

- 15. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with GRAP and the requirements of the MFMA and the Dora and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
- 16. In preparing the financial statements, the accounting officer is responsible for assessing the Umsobomvu Local Municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

- 17. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial statements.
- 18. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

Introduction and scope

19. In accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report material findings on the reported performance information against predetermined objectives for selected objectives presented in the annual performance report. I performed procedures to identify findings but not to gather evidence to express assurance.

- 20. My procedures address the reported performance information, which must be based on the approved performance planning documents of the municipality. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures also did not extend to any disclosures or assertions relating to planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.
- 21. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected objectives presented in the annual performance report of the municipality for the year ended 30 June 2019:

| Objectives | Pages in annual performance report |
|--|------------------------------------|
| Objective 5: Ongoing maintenance of municipal infrastructure | X - X |
| Objective 6: Provide appropriate services to all households | X – X |
| Objective 7: Provide quality and sustainable municipal infrastructure within available resources | X – X |

- 22. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
- 23. The material findings in respect of the reliability of the selected objectives are as follows:

Objective 5: Ongoing maintenance of municipal infrastructure

Various indicators

24. The reported achievements in the annual performance report did not agree to the supporting evidence provided for the targets listed below. The supporting evidence provided indicated that the achievements of these indicators were as follows:

| Indicator number | Indicator description | Reported achievements as per the APR | Audited value |
|------------------|--|--------------------------------------|---------------|
| TL 25 | 60% of the Road Transport maintenance budget spent by 30 June 2019 | 90% | 17% |
| TL 26 | 60% of the electricity maintenance budget spent by 30 June 2019 | 121% | 436% |
| TL 27 | 60% of the Water Management maintenance budget spent by 30 June 20189 | 60% | 95% |

| TL 28 | 60% of the Waste Water management maintenance budget spent by 30 June 2019 | 60% | 74% |
|-------|--|-----|-----|
| | spent by 30 June 2019 | | |

Objective 6: Provide appropriate services to all households

Various indicators

25. I was unable to obtain sufficient appropriate audit evidence for the reported achievement of the indicators listed below. This was due to limitations placed on the scope of my work. I was unable to confirm the reported achievement by alternative means. Consequently, I was unable to determine whether any adjustments were required to the achievement of the indicators listed below as reported in the annual performance report.

| Indicator no. | Indicator description | Planned target | Reported achievement per APR |
|---------------|---|----------------|------------------------------|
| TL 32 | Spend 100% of the library grant by 30 June 2019 | 100% | 88,69% |
| TL 35 | Provide free basic electricity to indigent households as at 30 June 2019 | 1600 | 1661 |
| TL 36 | Provide free basic water to indigent households as at 30 June 2019 | 1600 | 1983 |
| TL 37 | Provide free basic sanitation to indigent households as at 30 June 2019 | 1600 | 1893 |
| TL 38 | Provide free basic refuse removal to indigent households as at 30 June 2019 | 1600 | 1959 |

Objective 7: Provide quality and sustainable municipal infrastructure within available resources

Various indicators

26. The reported achievements in the annual performance report did not agree to the supporting evidence provided for the targets listed below. The supporting evidence provided indicated that the achievements of these indicators were as follows:

| Indicator number | Indicator description | Reported achievements as per the APR | Audited value |
|---------------------|---|--------------------------------------|---------------|
| TL 29 | Conduct a study to research the viability to supply electricity to commercial farmers and submit a report with recommendations to Council by 30 June 2019 | 1 | 0 |
| TL 41 | Number of formal residential properties connected to the municipal electrical infrastructure network and billed for the service as at 30 June 2019 | 3030 | 438 |

| TL 46 | Limit unaccounted for water to less than 40% by 30 June 2019 | 27% | 80% |
|-------|---|------|-----|
| TL 52 | 90% spent of the total amount budgeted by 30 June 2019 for the Noupoort electrical network | 100% | 57% |
| TL 53 | 90% spent of the total amount budgeted by 30 June 2019 to upgrade Van Der Waltsfontein pipeline | 28% | 95% |

Other matters

27. I draw attention to the matter below.

Achievement of planned targets

28. Refer to the annual performance report on pages XX to XX for information on the achievement of planned targets for the year. This information should be considered in the context of the qualified opinions expressed on the usefulness and reliability of the reported performance information in paragraphs XX to XX of this report.

Report on the audit of compliance with legislation

Introduction and scope

- 29. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the compliance of the municipality with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
- 30. The material findings on compliance with specific matters in key legislations are as follows:

Annual Financial Statements, performance and annual reports

31. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of non-current assets, current assets, revenue and expenditure identified by the auditors in the submitted financial statements were subsequently corrected and the supporting records were provided subsequently, but the uncorrected material misstatements and supporting records that could not be provided resulted in the financial statements receiving a qualified audit opinion.

Expenditure Management

- 32. Money owed by the municipality was not always paid within 30 days, as required by section 65(2)(e) of the MFMA.
- 33. Reasonable steps were not taken to prevent irregular expenditure amounting to R7 964 308 as disclosed in note 48 to the annual financial statements, as required by section 62(1)(d) of the MFMA. The majority of the irregular expenditure was caused by non-compliance with supply chain management requirements.

Revenue management

34. An effective system of internal control for revenue and debtors was not in place, as required by section 64(2)(f) of the MFMA.

Asset management

35. An effective system of internal control for assets was not in place, as required by section 63(2)(c) of the MFMA

Strategic planning and performance management

36. A mid-year performance assessment was not performed, as required by section 72(1)(a)(ii) of the MFMA.

Procurement and contract management

- 37. Some of the goods and services with a transaction value of below R200 000 were procured without obtaining the required price quotations, in contravention of by supply chain management regulation (SCM) 17(a) and (c). A similar finding was identified in the prior year.
- 38. Awards were made to providers whose directors / principal shareholders were in the service of other state institutions, in contravention of MFMA 112(j) and SCM regulation 44. Similar awards were identified in the previous year and no effective steps were taken to prevent or combat the abuse of the SCM process, as required by SCM regulation 38(1).

Other information

- 39. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report and those selected objectives presented in the annual performance report that have been specifically reported in this auditor's report.
- 40. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion thereon.
- 41. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected objectives presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
- 42. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary

Internal control deficiencies

- 43. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for the qualified opinion, the findings on the annual performance report and the findings on compliance with legislation included in this report.
- 44. Management did not exercise oversight responsibility regarding financial and performance reporting and compliance and related internal controls.
- 45. The financial statements and the annual performance report had material uncorrected misstatements on certain sections which are attributable to the weaknesses in the design and implementation of internal controls and lack of review processes.
- 46. Non-compliance with laws and regulations could have been prevented had compliance been properly reviewed and monitored.

Author - General,
Kimberley

12 December 2019



Auditing to build public confidence

Auditor-general's responsibility for the audit

As part of an audit in accordance with the ISAs, I exercise professional judgement and
maintain professional scepticism throughout my audit of the financial statements, and the
procedures performed on reported performance information for selected objectives and on the
municipality's compliance with respect to the selected subject matters.

Financial statements

- 2. In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:
 - identify and assess the risks of material misstatement of the financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
 - obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the municipality's internal control
 - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer
 - conclude on the appropriateness of the accounting officer's use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Umsobomvu Local Municipality ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify the opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease continuing as a going concern
 - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation

Communication with those charged with governance

- I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
- 4. I also confirm to the accounting officer that I have complied with relevant ethical requirements regarding independence, and communicate all relationships and other matters that may reasonably be thought to have a bearing on my independence and, where applicable, related safeguards.