

Ref	Directorate	Strategic Objective	Municipal Priority	KPI	Unit of Measurement	Ward	Program Driver	Baseline	KPI Calculation Type	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
1	Municipal Manager	To improve organizational effectiveness	Governance	Compile and submit the Risk Based Audit Plan (RBAP) to the Audit committee by end June	Compile and submit the Risk Based Audit Plan (RBAP) to the Audit committee by end June	All	Municipal Manager	1	Carry Over	Number	1	0	0	0	1
2	Financial Services	To improve organizational effectiveness	Governance	The percentage of the municipal capital budget actually spent on capital projects [(Actual amount spent on capital projects /Total amount budgeted for capital projects)X100]	(Actual amount spent on capital projects /Total amount budgeted for capital projects)X100	All	Manager: Financial Services	66.45%	Carry Over	Percentage	70	0	0	0	70
3	Financial Services	To improve organizational effectiveness	Governance	Submit the annual financial statements to AGSA by 31 August	Annual financial statements submitted by 31 August to AGSA	All	Manager: Financial Services	1	Carry Over	Number	1	1	0	0	0
4	Financial Services	To improve organizational effectiveness	Governance	Compile Plan to address audit findings and submit to MM by end January 2014	Plan completed and submitted to MM by end January 2014	All	Manager: Financial Services	1	Carry Over	Number	1	0	0	1	0
5	Financial Services	To improve organizational effectiveness	Governance	Submit the main budget to Council for consideration by end March	Main budget submitted to Council by end March	All	Manager: Financial Services	1	Carry Over	Number	1	0	0	1	0
6	Financial Services	To improve organizational effectiveness	Governance	Financial viability measured in terms of the outstanding service debtors ((Total outstanding service debtors/ revenue received for services)X100]	(Total outstanding service debtors/ revenue received for services)X100	All	Manager: Financial Services	24.1%	Reverse Stand-Alone	Percentage	28	0	0	0	28
7	Financial Services	To improve organizational effectiveness	Governance	Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Available cash+ investments)/ Monthly fixed operating expenditure)	((Available cash+ investments)/ Monthly fixed operating expenditure)	All	Manager: Financial Services	6.1	Reverse Stand-Alone	Number	2.8	0	0	0	2.8
8	Financial Services	To improve organizational effectiveness	Governance	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations ((Total operating revenue-operating grants received)/debt service payments due within the year))	((Total operating revenue-operating grants received)/debt service payments due within the year))	All	Manager: Financial Services	29.6	Reverse Stand-Alone	Number	24.6	0	0	0	24.6
9	Financial Services	To improve organizational effectiveness	Governance	Achieve a debtor payment percentage of 85% ((Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue) x 100	((Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue) x 100	All	Manager: Financial Services	86%	Carry Over	Percentage	85	85	85	85	85
10	Financial Services	Provision of electricity in all households within the municipality	Electricity	Provide free basic electricity to indigent households	Number of households receiving free basic electricity	All	Manager: Financial Services	2000	Stand-Alone	Number	2000	0	0	0	2000
11	Financial Services	To eradicate existing backlogs by 2015 (Water)	Water	Provide free basic water to indigent households	Number of households receiving free basic water	All	Manager: Financial Services	2000	Stand-Alone	Number	2000	0	0	0	2000
12	Financial Services	Effective management and provision of sanitation services	Sanitation	Provide free basic sanitation to indigent households	Number of households receiving free basic sanitation	All	Manager: Financial Services	2000	Stand-Alone	Number	2000	0	0	0	2000

Ref	Directorate	Strategic Objective	Municipal Priority	KPI	Unit of Measurement	Ward	Program Driver	Baseline	KPI Calculation Type	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
13	Financial Services	To facilitate Integrated Waste Management	Refuse	Provide free basic refuse removal to indigent households	Number of households receiving free basic refuse removal	All	Manager: Financial Services	2000	Stand-Alone	Number	2000	0	0	0	2000
14	Financial Services	To eradicate existing backlogs by 2015 (Water)	Water	Number of formal residential properties that receive piped water (credit) that is connected to the municipal water infrastructure network	Number of residential properties which are billed for water	All	Manager: Financial Services	6114	Stand-Alone	Number	6114	0	0	0	6114
15	Financial Services	To facilitate access to electricity for each consumer within the Municipality	Electricity	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas)	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas)	All	Manager: Financial Services	1944	Stand-Alone	Number	1944	0	0	0	1944
16	Financial Services	To eradicate existing backlogs by 2015 (Sanitation)	Sanitation	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets)	Number of residential properties which are billed for sewerage	All	Manager: Financial Services	5344	Stand-Alone	Number	5344	0	0	0	5344
17	Financial Services	To facilitate Integrated Waste Management	Refuse	Number of formal residential properties for which refuse is removed once per week	Number of residential properties which are billed for refuse removal	All	Manager: Financial Services	6054	Stand-Alone	Number	6054	0	0	0	6054
18	Financial Services	To improve organizational effectiveness	Governance	Purchase a new financial system by end March	New financial system purchased by end March	All	Manager: Financial Services	New performance KPI for 2014/15	Carry Over	Number	1	0	0	1	0
19	Technical Services	To coordinate the provision of recreation facilities within the municipality	Sport and recreation	Complete the construction of a community hall by the end of June 2015	Community hall completed	1	Manager: Technical Services	Roll over capital project from 2013/14	Carry Over	Number	1	0	0	0	1
20	Technical Services	Provision of electricity in all households within the municipality	Electricity	Limit unaccounted for electricity to less than 25% $\{[(\text{Number of Electricity Units Purchased and/or Generated} - \text{Number of Electricity Units Sold}) / \text{Number of Electricity Units Purchased and/or Generated}] \times 100\}$	% of unaccounted electricity	All	Manager: Technical Services	27%	Reverse Stand-Alone	Percentage	25	0	0	0	25
21	Technical Services	Provision of electricity in all households within the municipality	Electricity	100% of the electricity maintenance budget spent by the end of June $\{(\text{Actual expenditure on maintenance divided by the total approved maintenance budget}) \times 100\}$	% of the maintenance budget spent	All	Manager: Technical Services	100%	Carry Over	Percentage	100	25	50	75	100
22	Technical Services	To facilitate access to electricity for each consumer within the Municipality	Electricity	Provide 300 houses with electrical connections by the end of June 2015	Number of houses provided with electrical connections	3	Manager: Technical Services	New performance indicator for 2014/15	Accumulative	Number	300	0	0	0	300

Ref	Directorate	Strategic Objective	Municipal Priority	KPI	Unit of Measurement	Ward	Program Driver	Baseline	KPI Calculation Type	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
23	Technical Services	Upgrade and maintain internal streets	Roads, streets and storm water management	100% of the roads and stormwater maintenance budget spent by the end of June {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent	All	Manager: Technical Services	100%	Carry Over	Percentage	100	25	50	75	100
24	Technical Services	To improve the provision of sufficient and increasing availability of public transport facilities	Roads, streets and storm water management	Complete the design for the Kuyasa ring road and obtain Council approval by the end of September 2014	Design approved by Council by the end of September 2014	3	Manager: Technical Services	New performance indicator for 2014/15	Carry Over	Number	1	1	0	0	0
25	Technical Services	To improve the provision of sufficient and increasing availability of public transport facilities	Roads, streets and storm water management	Upgrade 500 meters of gravel road to blocked paved road in Norvalspont by the end of June 2015	Meters of road paved	1	Manager: Technical Services	New performance indicator for 2014/15	Carry Over	Number	500	0	0	0	500
26	Technical Services	To facilitate Integrated Waste Management	Refuse	100% of the solid waste maintenance budget spent by the end of June {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent	All	Manager: Technical Services	100%	Carry Over	Percentage	100	25	50	75	100
27	Technical Services	Effective management and provision of sanitation services	Sanitation	100% of the sewerage maintenance budget spent by the end of June {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent	All	Manager: Technical Services	100%	Carry Over	Percentage	100	25	50	75	100
28	Technical Services	Effective management and provision of sanitation services	Sanitation	Achieve an average 70% effluent quality in terms of SANS 242	% effluent quality	All	Manager: Technical Services	50%	Stand-Alone	Percentage	70	70	70	70	70
29	Technical Services	To eradicate existing backlogs by 2015 (Water)	Water	100% of the water maintenance budget spent by the end of June {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent	All	Manager: Technical Services	100%	Carry Over	Percentage	100	25	50	75	100
30	Technical Services	To educate consumers regarding the use of water	Water	Limit unaccounted for water to less than 40% {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100}	% of water unaccounted	All	Manager: Technical Services	41%	Reverse Stand-Alone	Percentage	40	0	0	0	40

Ref	Directorate	Strategic Objective	Municipal Priority	KPI	Unit of Measurement	Ward	Program Driver	Baseline	KPI Calculation Type	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
31	Technical Services	To eradicate existing backlogs by 2015 (Water)	Water	Complete the Barradeel zone as part of the Noupoot Bulk Water supply Upgrade to the project plan by the end of June 2015 [(No. of actions completed ito the project plan/Total no. of actions on the project plan)x100]	% completion of the Barradeel zone	2	Manager: Technical Services	New performance indicator for 2014/15	Carry Over	Percentage	100	0	0	0	100
32	Technical Services	To eradicate existing backlogs by 2015 (Water)	Water	Achieve an average 95% water quality as per SANS 241 criteria	% water quality level	All	Manager: Technical Services	78%	Carry Over	Percentage	95	95	95	95	95
33	Corporate Services	Promote law enforcement	Safety and security, including disaster management	Develop a Law Enforcement Strategy and submit to Council by end June	Law Enforcement Strategy developed and submitted to Council by the end June	All	Manager: Corporate Services	New Key Performance Indicator	Carry Over	Number	1	0	0	0	1
34	Corporate Services	Increase the economic growth rate	LED, tourism and poverty alleviation	Establish a LED Forum by end December	LED Forum established by end December	All	Manager: Corporate Services	New Key Performance Indicator	Carry Over	Number	1	0	1	0	0
35	Corporate Services	To promote effective district wide communication infrastructure	Governance	Compile a Public Participation Policy and submit to Council by end June	Public Participation Policy submitted to Council by end June	All	Manager: Corporate Services	New Key Performance Indicator	Carry Over	Number	1	0	0	0	1
36	Corporate Services	To improve organizational effectiveness	Institutional development	Limit the vacancy rate to less that 10% of budgeted posts ((Number of posts filled/Total number of budgeted posts)x100)	(Number of posts filled/Total number of budgeted posts)x100	All	Manager: Corporate Services	10%	Reverse Stand-Alone	Percentage	10	0	0	0	10
37	Corporate Services	To improve organizational effectiveness	Institutional development	Appointments in 3 highest levels of management that comply with the Employment Equity Plan	Number of appointments made	All	Manager: Corporate Services	New Key Performance Indicator	Accumulative	Number	1	0	0	0	1
38	Corporate Services	To improve organizational effectiveness	Institutional development	Percentage of municipality's budget actually spent on implementing its workplace skills plan measured as ((Total Actual Training Expenditure/ Total Operational Budget)x100))	(Total expenditure on training/total operational budget)/100	All	Manager: Corporate Services	1%	Carry Over	Percentage	1	0	0	0	1
39	Corporate Services	Provision and effective management of commonage area	Governance	Develop Commonage Management Plan and submit to Council end June	Commonage Management Plan submitted to Council end June	All	Manager: Corporate Services	New Key Performance Indicator	Carry Over	Number	1	0	0	0	1
40	Corporate Services	Address the current housing backlog by 2015	Housing	Develop a Housing Register and submit to Council by end June	Housing Register submitted to Council by end June	All	Manager: Corporate Services	New Key Performance Indicator	Carry Over	Number	1	0	0	0	1
41	Corporate Services	To improve organizational effectiveness	Governance	Review the Performance Management Framework and submit to Council by the end December	Reviewed framework submitted to Council by the end December	All	Manager: Corporate Services	1	Carry Over	Number	1	0	1	0	0

Ref	Sub Directorate	GFS Classification	Project Description	Funding source	Planned Start Date	Planned Completion Date	Ward	July 2014	August 2014	September 2014	October 2014	November 2014	December 2014	January 2015	February 2015	March 2015	April 2015	May 2015	June 2015	Total
1	Manager: Financial Services	Budget and treasury office	Municipal Financial System	Own Funds	2015/03/01	2015/05/31	All								500000	500000	550000			1,550,000
2	Electrical	Electricity	Electrification Ouboks	INEP	2014/07/01	2015/06/30	3	125000	125000	125000	125000	125000	125000	125000	125000	125000	125000	125000	125000	1,500,000
3	Water and Sanitation	Water	WTW Colesberg	MIG	2014/07/01	2015/06/30	3;4;5	125000	125000	125000	125000	125000	125000	125000	125000	125000	125000	125000	125000	1,500,000
4	Roads and Stormwater	Road transport	Ring Road Kuyasa	MIG	2015/06/01	2015/06/30	3												5000000	5,000,000
5	Water and Sanitation	Water	Noupoort Bulk Water supply Upgrade	RBIG/MIG	2014/07/01	2015/06/30	2	2500000	2500000	2500000	2500000	2500000	2500000	2500000	2500000	2500000	2500000	2500000	2500000	30,000,000
6	Roads and Stormwater	Road transport	Stormwater drainage Norvalspont	EPWP	2014/07/01	2015/06/30	1	84000	84000	84000	84000	83000	83000	83000	83000	83000	83000	83000	83000	1,000,000

Sub-Directorate	Line Item	GFS	July			August			September		
			Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Governance and administration	Executive and council	12,937,000	1,635,677			1,635,677		0	1,635,677	
Manager: Financial Services	Governance and administration	Budget and treasury office	3,608,136	1,609,606		1,763,157	1,609,606		833,926	1,609,606	
Corporate Section	Governance and administration	Corporate services	19,000	462,026			462,026			462,026	
Community Section	Community and public safety	Community and social services		378,578			354,995			354,995	
Community Section	Community and public safety	Sport and recreation		111,464			111,464			111,464	
Community Section	Community and public safety	Public safety	190,440	209,222		190,440	209,222		190,440	209,222	
Community Section	Community and public safety	Housing		39,399			39,399			39,399	
Community Section	Community and public safety	Health		0			0			0	
Building Control & Maintenance & Solid Waste	Economic and environmental services	Planning and development		0			0			0	
Roads and Stormwater	Economic and environmental services	Road transport	1,005,000	925,906		5,000	925,906		5,000	925,906	
Community Section	Economic and environmental services	Environmental protection		0			0			0	
Electrical	Trading services	Electricity	3,000,000	2,058,763	125,000	3,000,000	2,058,763	125,000	2,500,000	2,058,763	125,000
Water and Sanitation	Trading services	Water	13,938,808	1,774,115	2,625,000	400,000	1,774,115	2,625,000	3,865,434	1,774,115	2,625,000
Water and Sanitation	Trading services	Waste water management	618,152	769,641		618,152	769,641		618,152	769,641	
Building Control & Maintenance & Solid Waste	Trading services	Waste management	459,162	528,003		459,162	528,003		459,162	528,003	
Municipal Manager	Other	Other		0			0			0	
TOTAL			35,775,698	10,502,399	2,750,000	6,435,911	10,478,815	2,750,000	8,472,115	10,478,815	2,750,000

Sub-Directorate	Line Item	GFS	October			November			December		
			Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Governance and administration	Executive and council		1,635,677		2,832,000	1,635,677		0	1,635,677	
Manager: Financial Services	Governance and administration	Budget and treasury office	641,990	1,609,606		661,407	1,609,606		894,573	1,609,606	
Corporate Section	Governance and administration	Corporate services		462,026			462,026			462,026	
Community Section	Community and public safety	Community and social services		354,995			354,995			354,995	
Community Section	Community and public safety	Sport and recreation		111,464			111,464			111,464	
Community Section	Community and public safety	Public safety	190,440	209,222		190,440	209,222		190,440	209,222	
Community Section	Community and public safety	Housing		39,399			39,399			39,399	
Community Section	Community and public safety	Health		0			0			0	
Building Control & Maintenance & Solid Waste	Economic and environmental services	Planning and development		0			0			0	
Roads and Stormwater	Economic and environmental services	Road transport	5,000	925,906		5,000	925,906		5,000	925,906	
Community Section	Economic and environmental services	Environmental protection		0			0			0	
Electrical	Trading services	Electricity	1,625,801	2,058,763	125,000	4,664,150	2,058,763	125,000	2,064,150	2,058,763	125,000
Water and Sanitation	Trading services	Water	12,141,950	1,774,115	2,625,000	1,342,025	1,774,115	2,625,000	1,030,102	1,774,115	2,625,000
Water and Sanitation	Trading services	Waste water management	618,152	769,641		618,152	769,641		618,152	769,641	
Building Control & Maintenance & Solid Waste	Trading services	Waste management	459,162	528,003		459,162	528,003		459,162	528,003	
Municipal Manager	Other	Other		0			0			0	
TOTAL			15,682,496	10,478,815	2,750,000	10,772,336	10,478,815	2,750,000	5,261,579	10,478,815	2,750,000

Sub-Directorate	Line Item	GFS	January			February			March		
			Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Governance and administration	Executive and council		1,635,677			1,635,677		15,928,000	1,635,677	
Manager: Financial Services	Governance and administration	Budget and treasury office	742,105	1,609,606		729,136	1,609,606	500,000	716,167	1,609,606	500,000
Corporate Section	Governance and administration	Corporate services		462,026			462,026			462,026	
Community Section	Community and public safety	Community and social services		354,995			354,995			354,995	
Community Section	Community and public safety	Sport and recreation		111,464			111,464			111,464	
Community Section	Community and public safety	Public safety	190,440	209,222		190,440	209,222		190,440	209,222	
Community Section	Community and public safety	Housing		39,399			39,399			39,399	
Community Section	Community and public safety	Health		0			0			0	
Building Control & Maintenance & Solid Waste	Economic and environmental services	Planning and development		0			0			0	
Roads and Stormwater	Economic and environmental services	Road transport	5,000	925,906		5,000	925,906		5,000	925,906	
Community Section	Economic and environmental services	Environmental protection		0			0			0	
Electrical	Trading services	Electricity	2,064,150	2,058,763	125,000	2,064,150	2,058,763	125,000	2,064,150	2,058,763	125,000
Water and Sanitation	Trading services	Water	3,000,701	1,774,115	2,625,000	4,827,317	1,774,115	2,625,000	6,359,833	1,774,115	2,625,000
Water and Sanitation	Trading services	Waste water management	618,152	769,641		618,152	769,641		618,152	769,641	
Building Control & Maintenance & Solid Waste	Trading services	Waste management	459,162	528,003		459,162	528,003		459,162	528,003	
Municipal Manager	Other	Other		0			0			0	
TOTAL			7,079,710	10,478,815	2,750,000	8,893,357	10,478,815	3,250,000	26,340,904	10,478,815	3,250,000

Sub-Directorate	Line Item	GFS	April			May			June		
			Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Governance and administration	Executive and council		1,635,677			1,635,677		685,000	1,635,677	0
Manager: Financial Services	Governance and administration	Budget and treasury office	703,199	1,609,606	550,000	690,230	1,609,606		361,456	1,609,606	0
Corporate Section	Governance and administration	Corporate services		462,026			462,026		101	462,026	0
Community Section	Community and public safety	Community and social services		354,995			354,995		1,413,966	614,411	0
Community Section	Community and public safety	Sport and recreation		111,464			111,464		0	111,464	0
Community Section	Community and public safety	Public safety	190,440	209,222		190,440	209,222		188,140	209,222	0
Community Section	Community and public safety	Housing		39,399			39,399		0	39,399	0
Community Section	Community and public safety	Health		0			0		0	0	0
Building Control & Maintenance & Solid Waste	Economic and environmental services	Planning and development		0			0		0	0	0
Roads and Stormwater	Economic and environmental services	Road transport	5,000	925,906		5,000	925,906		5,261	925,906	6,000,000
Community Section	Economic and environmental services	Environmental protection		0			0		0	0	0
Electrical	Trading services	Electricity	2,064,150	2,058,763	125,000	2,064,150	2,058,763	125,000	2,655,761	2,058,763	125,000
Water and Sanitation	Trading services	Water	3,724,142	1,774,115	2,625,000	868,783	1,774,115	2,625,000	62	1,774,115	2,625,000
Water and Sanitation	Trading services	Waste water management	618,152	769,641		618,152	769,641		862,312	769,641	0
Building Control & Maintenance & Solid Waste	Trading services	Waste management	459,162	528,003		459,162	528,003		845,142	528,003	0
Municipal Manager	Other	Other		0			0		0	0	0
TOTAL			7,764,245	10,478,815	3,300,000	4,895,917	10,478,815	2,750,000	7,017,201	10,738,232	8,750,000

Sub-Directorate	Line Item	GFS	TOTAL		
			Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Governance and administration	Executive and council	32,382,000	19,628,122	0
Manager: Financial Services	Governance and administration	Budget and treasury office	12,345,485	19,315,267	1,550,000
Corporate Section	Governance and administration	Corporate services	19,101	5,544,314	0
Community Section	Community and public safety	Community and social services	1,413,966	4,542,935	0
Community Section	Community and public safety	Sport and recreation	0	1,337,573	0
Community Section	Community and public safety	Public safety	2,282,982	2,510,658	0
Community Section	Community and public safety	Housing	0	472,784	0
Community Section	Community and public safety	Health	0	0	0
Building Control & Maintenance & Solid Waste	Economic and environmental services	Planning and development	0	0	0
Roads and Stormwater	Economic and environmental services	Road transport	1,060,261	11,110,870	6,000,000
Community Section	Economic and environmental services	Environmental protection	0	0	0
Electrical	Trading services	Electricity	29,830,612	24,705,157	1,500,000
Water and Sanitation	Trading services	Water	51,499,158	21,289,377	31,500,000
Water and Sanitation	Trading services	Waste water management	7,661,981	9,235,690	0
Building Control & Maintenance & Solid Waste	Trading services	Waste management	5,895,924	6,336,037	0
Municipal Manager	Other	Other	0	0	0
TOTAL			144,391,470	126,028,784	40,550,000

Umsobomvu Municipality

Revenue by Source for the 2014/15 financial year

Line Item	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Property rates	246,004	524,025	484,794	292,858	312,275	545,441	392,973	380,004	367,035	354,066	341,098	790,273	5,030,845
Property rates - penalties & collection charges	13,000	0	0	0	0	0						155,540	168,540
Service charges - electricity revenue	3,000,000	3,000,000	2,500,000	1,625,801	2,064,150	2,064,150	2,064,150	2,064,150	2,064,150	2,064,150	2,064,150	3,177,961	27,752,812
Service charges - water revenue	400,000	400,000	812,219	812,219	1,030,102	1,030,102	1,030,102	1,030,102	1,030,102	812,219	868,783	675,303	9,931,254
Service charges - sanitation revenue	618,152	618,152	618,152	618,152	618,152	618,152	618,152	618,152	618,152	618,152	618,152	618,152	7,417,821
Service charges - refuse revenue	459,162	459,162	459,162	459,162	459,162	459,162	459,162	459,162	459,162	459,162	459,162	675,012	5,725,794
Service charges - other	0	0	0	0	0	0						0	0
Rental of facilities and equipment	3,554	4,146	2,569	5,286	10,795	1,040	3,554	4,146	2,569	5,286	10,795	341,800	395,540
Interest earned - external investments	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	312,000
Interest earned - outstanding debtors	0	0	0	0	0	0						1,426,994	1,426,994
Dividends received	0			0	0							0	0
Fines	131,250	131,250	131,250	131,250	131,250	131,250	131,250	131,250	131,250	131,250	131,250	131,250	1,575,000
Licences and permits	59,190	59,190	59,190	59,190	59,190	59,190	59,190	59,190	59,190	59,190	59,190	59,190	710,282
Agency services	0					0						0	0
Transfers recognised - operational	16,377,000	890,000	0	354,000	2,832,000	0			15,928,000			283,400	36,664,400
Other revenue	349,132	349,132	349,132	349,132	349,132	349,132	349,132	349,132	349,132	349,132	349,132	349,132	4,189,589
Gains on disposal of PPE												0	0
Transfers recognised - capital	13,538,808		3,797,215	8,832,731	2,911,923	0	1,970,599	3,797,215	5,329,731	2,911,923		455	43,090,600
TOTAL	R 35,221,252	R 6,461,057	R 9,239,684	R 13,565,782	R 10,804,131	R 5,283,619	R 7,104,264	R 8,918,503	R 26,364,473	R 7,790,531	R 4,927,712	R 8,710,462	R 144,391,471